PARK CITY MUNICIPAL'S FISCAL YEAR 2024

City Council
Approved Budget: Volume I

Adjusted Budget Fiscal Year 2023

Annual Budget Fiscal Year 2024

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AS OF JANUARY 1, 2023

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Park City Municipal Corporation's Budget Document is divided into two volumes, each geared toward a certain reader:

Volume I: Executive Summary is intended for City Council and members of the public interested in an in-depth exploration of the budget. It outlines the process, policies, and important issues of the financial plan for Park City Municipal Corporation. The principal objective of Volume I is to clearly describe the City's budget process, revenues, expenses, and budget requests.

Volume II: Technical Data displays Park City's budget in a report format, directly from our database. The first half of the document shows information organized by municipal function and department. Budget requests (bid sheets), department descriptions, and performance measures are all included here. The second half presents the data by fund.

VOLUME I: EXECUTIVE SUMMARY

BUDGET OVERVIEW

Highlights of this year's most significant budget issues, a tentative schedule for Council consideration of those issues, and a high-level synopsis of the proposed budget.

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Additional information related to this year's budget process. This information is intended to provide background information and facilitate discussion during the Budget Hearings.

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To the Honorable Mayor and City Council:

I am pleased to report that Park City is firmly positioned to continue its post-pandemic economic momentum while strengthening our ability to confront the increased demand for public services, mitigating resort economy and visitation impacts, and supporting organizational and community needs. For Fiscal Year (FY) 2024, we project new revenue growth of at least $3.6M over FY23 in the City's General Fund. The increase is driven by tourism and visitation taxes and stability in property taxes as Park City residents and businesses prosper.

The City Council adopted a balanced budget, as required by the Utah Fiscal Procedures Act. Following the law, the Council also adopted the FY23 Adjusted Budget and FY24 Budget (Utah Code §10-6-109). The budgets were prepared using practices recommended by the Governmental Accounting Standards Board (GASB) and the Governmental Finance Officers Association (GFOA).

This year, we revamped the City's traditional budgeting process, focusing on greater transparency and collaboration between City Council and Park City's Managers. For several months, we publicly shared plans, projects, initiatives, and some challenges (inflation, increased demand/utilization, elevated expectations, etc.), shaping the FY24 budget requests. Five themes emerged from the City Council's Annual Retreat that helped guide FY24 priorities:

1. **Neighborhood Reinvestments** – Refocus investments to primarily residential areas, including safety, complete streets, parking, HOA outreach, parks and playgrounds, and area-planning initiatives.
2. **Resident Quality of Life** – Continue improving the residential quality of life through additional investments in code updates, recreational facilities, and emergency childcare funding.
3. **Resort Economy Mitigation** – Enhanced traffic and special event mitigation, law, and code enforcement, and expanded response to the growth in the resort economy by new investments in labor, equipment, and technology.
4. **Organizational Infrastructure** – Continue modernizing essential administrative tools including software, cyber and network security, data collection, analytics, risk management, and a new accounting system; and
5. **Workforce Support** – Continue to recruit and retain an experienced and professional workforce, expand professional training and development, and uphold the 75th percentile compensation philosophy to remain a competitive regional employer.

The FY24 Budget uniquely positions Park City to meet our community's evolving needs and responds directly to requests from City Council, residents and businesses, partners, and stakeholders. Thank you for your ongoing support.

Sincerely,

Matthew J. Dias
City Manager
Park City Municipal Corporation

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to Park City Municipal Corporation, Utah for its annual and biennial budgets for fiscal years beginning in 1991 through 2023.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device. The award is valid for a period of two years. We believe our current budget continues to conform to program requirements; and it will be submitted to GFOA to determine its eligibility for another award each cycle.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Park City Municipal Corporation
Utah

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morrill

Executive Director

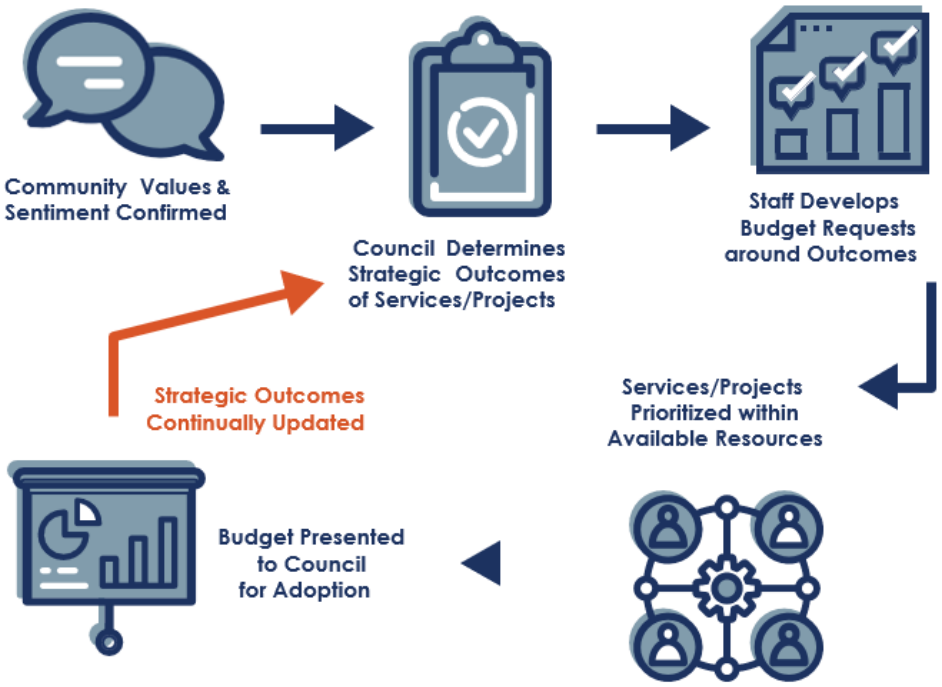
THE BUDGET PROCESS:

The budget process is an essential element of the City's financial planning, management, control, and evaluation. It provides an opportunity for the residents paying for governmental services to be heard by their elected representatives.

Currently, the city employs a Budgeting for Outcomes (BFO) process that focuses on Council priorities and objectives as the driving factor for determining the annual budget. BFO is a way to link Council's policy and goals to the day-to-day management and operations of the City. These goals are considered when department managers develop their service level needs to request operating and capital budget.

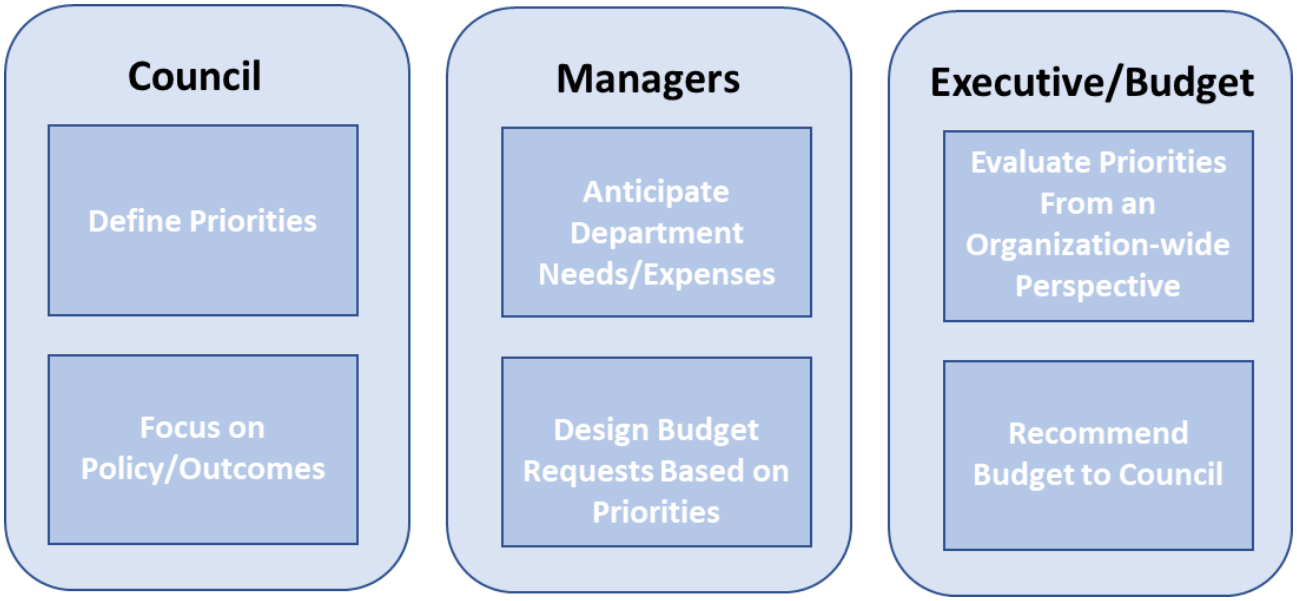
BFO provides a comprehensive review of the organization, identifying programs offered and their cost, evaluating the relevance of programs based on the community's priorities, and ultimately guiding elected officials to the policy questions they can answer with the information gained from the process. Thus, BFO will inform the City's Budget development and serve as a tool to identify potential service increases, reductions, and eliminations. The goal is that the city can make better-informed decisions regarding the prioritization and cost of City services and programs.

The evaluation of programs as part of this process may also identify potential duplication of efforts or opportunities to consolidate similar programs and/or services that are delivered through partnerships with other governmental agencies, non-profit agencies, or the private sector.



The Budgeting for Outcomes process provides the monetary resources to support and implement the strategies that are identified. Over time, the city may determine that some of the services and

strategies currently observed do not help to move the dial on achieving the outcomes identified in the City's Long-term Strategic Plan and may shift gears with certain strategies or initiatives, and those changes will be approved/disapproved during the Budget for Outcomes process.



Department Manager's Role
Requests can be submitted by one department or multiple departments working in partnership/collaboration with each other. A proposal (or bid) is submitted and describes what a service, program, or activity will do to help achieve the Council-approved goal. Managers need to explain the scope of the service and any enhancements or decreases to level of service. The total expenditure and revenue budgeted amounts are included in the bid as well as FTEs.

Managers are encouraged to explain any cost savings, innovation, or collaboration that their program would be able to accomplish during the next fiscal year. There is also a section on the bid sheet that explains the consequences of funding it at a lower level. And finally, the bid ends with performance measures tailored specifically to that service used to measure its success. Performance measures are taken from the usual department performance measures, the National Citizen's Survey, or ICMA's Center for Performance Measurement.

When submitting budget requests, managers are encouraged to have a corresponding expense reduction, revenue enhancement (e.g., fee or rate increase, state and federal grants, profit gains, etc.), or justification for the adjustment. Managers were encouraged to look for opportunities to find cost savings in their current operations, think creatively, and collaborate with others inside and outside of City Hall to identify ways to achieve the same or better results at lower costs. By enhancing or adding a service with the same current budget, the City can build efficiencies and make the cost of doing service more effective.

The Results Team
Each Manager presents their budget request to the Results Team, a group of individuals from various departments within the organization. The onus is placed on the individual department

managers to defend or justify their rationale to the Results Team.
The Results Team then identifies questions or gaps in specific proposals and requests additional information from the proposal owner, including potential implications of level of service adjustments or the suggestion of additional collaboration. They will then score the program based on the department manager's explanation as well as with their own understanding of Council's priorities. The scoring and prioritization of the BFO programs is the start of the discussion on where to fund programs—not the end.

Decisions on budget enhancements or decreases are based on the evaluation of each BFO program, as well as the department manager's rationale, established need, and availability of resources. The team discusses their overall rankings and rationale for budget enhancements or decreases and prepares a final recommendation to the City Manager, who examines and refines this recommendation and may include it in the overall budget recommendation.

It is important to note that a high rating of a program will not guarantee that a program will be recommended to be retained, nor does it guarantee that a lower-ranking program will be proposed for elimination. Also, the rankings do not reflect whether a program is being delivered in the most efficient manner. The prioritization process provides valuable information for budget proposal development and City Council deliberation. It is not the "only answer" on how best to determine the City's budget.

Budget Considerations
It is the intention of BFO for managers to submit the most cost-effective program budgets. This year, each department was asked to focus on increases that allowed them to address challenges caused by the global inflationary environment and respond to three key themes: investment in organizational infrastructure, resort economy mitigation, and neighborhood reinvestment.

Throughout the budget process Council has many opportunities to consider service-level reductions and corresponding program budget cuts, as well as to consider program funding or program increases not recommended in the proposed FY24 budget.

Utah State law requires that the City Manager present a balanced budget to Council. A balanced budget is defined by Utah Code: "The total of the anticipated revenues shall equal the total of appropriated expenditures."[1].

Per state code, a tentative budget must be submitted to the City Council on or before the first scheduled meeting in May. The proposed budget must be available for public inspection during normal business hours after it has been filed with the City Council. Between the first City Council meeting in May and the presentation of the Final Budget in June, the Council can review the proposed budget, consider public comment, and finally, adopt a balanced budget. Before July 1, the Council must adopt either a tentative budget if the certified tax rate is to be exceeded (tax increase) or a final budget and proposed tax rate (no tax increase). If there is a property tax increase, the Council holds an additional public hearing before adopting the budget in August.

Budgetary control of each fund is managed at the department level. Department managers play an

[1] Utah State Code Title 10-6-110 (2)

active and important role in controlling the budget. The City Council may amend the budget by motion during the fiscal year; however, increases in overall fund budgets (governmental funds) require a public hearing. Enterprise fund budgets may be increased by the City Council without a public hearing. Expenditures may not legally exceed appropriations at the overall department level.

CITY'S LONG-TERM BUDGET STRATEGIES

Each year, the budget department works with the City Manager to establish revenue and expense projections based on long-range historical trends. As the economic environment of a resort economy ebbs and flows, the long-term budget outlook is intended to act as a long-range measure and reference for future financial decisions. As the City moves forward, revenue growth is evaluated in the context of the historical trends and help form updated projections each year which will guide the city in the subsequent budget process.

While utilizing near-term, high-frequency projections is a critical part of the City's budget process, staff also generates long-term projections for revenue combined with hypothetical scenarios of expense growth. Recent revenue growth has been exceptional due to a boom in sales tax revenues. Yet, staff uses knowledge of past growth rates to project future long-term revenue trends. However, we note that the long-term historical sales tax data, and thus corresponding projections, are not yet fully reflective of a post-COVID world with higher money supply, travel differences, and increased inflation.

Any long-term future projection is subject to a high amount of uncertainty. However, such projections are still beneficial when considering possible future states of the world and how to manage variable outcomes. Staff continues to manage the city budgeting process in a dynamic way, finding capabilities to institute expense controls when necessary and adding resources when possible. Staff anticipates a positive future economic outlook for the city.

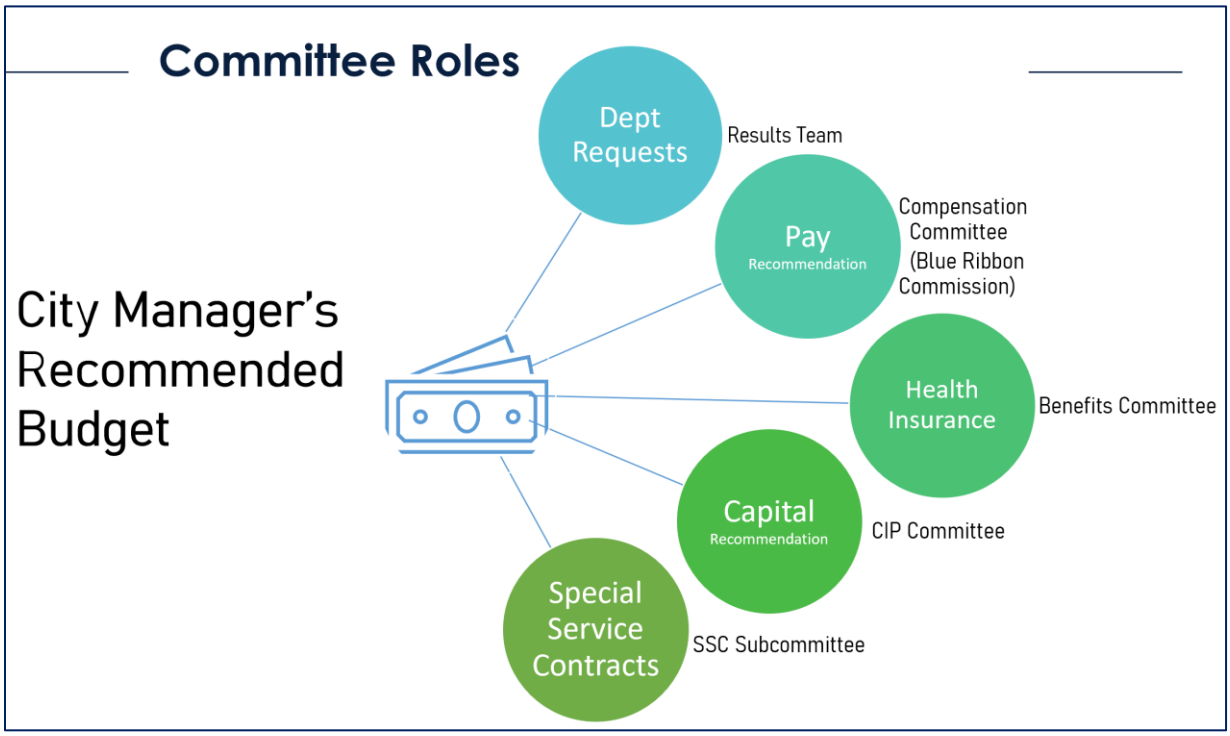
Below are the City's Long-Term Budget Strategies for crafting the City Manager's Recommended Budget:

A. Budget draws upon Council input and long-term staff revenue and expense projections as a guide
    - Priority-driven operating budget based upon Council's Critical and Top Priorities, goals, objectives, and desired outcomes

B. The budget proposal is initially developed by several budget committees made up of cross-departmental staff:
    - Committees include Results Team as well as CIP, Pay Plan, Benefit, and Fleet committees and any other ad hoc committees needed for unique circumstances
    - Results Team will make recommendations by considering BFO score, department manager's request, established need, available resources, and performance measures

C. All operating and capital budget requests should be considered during the budget process

D. Any General Fund budget surplus can be flexibly deployed for personnel, operating and/or for capital projects



General Fund Revenues

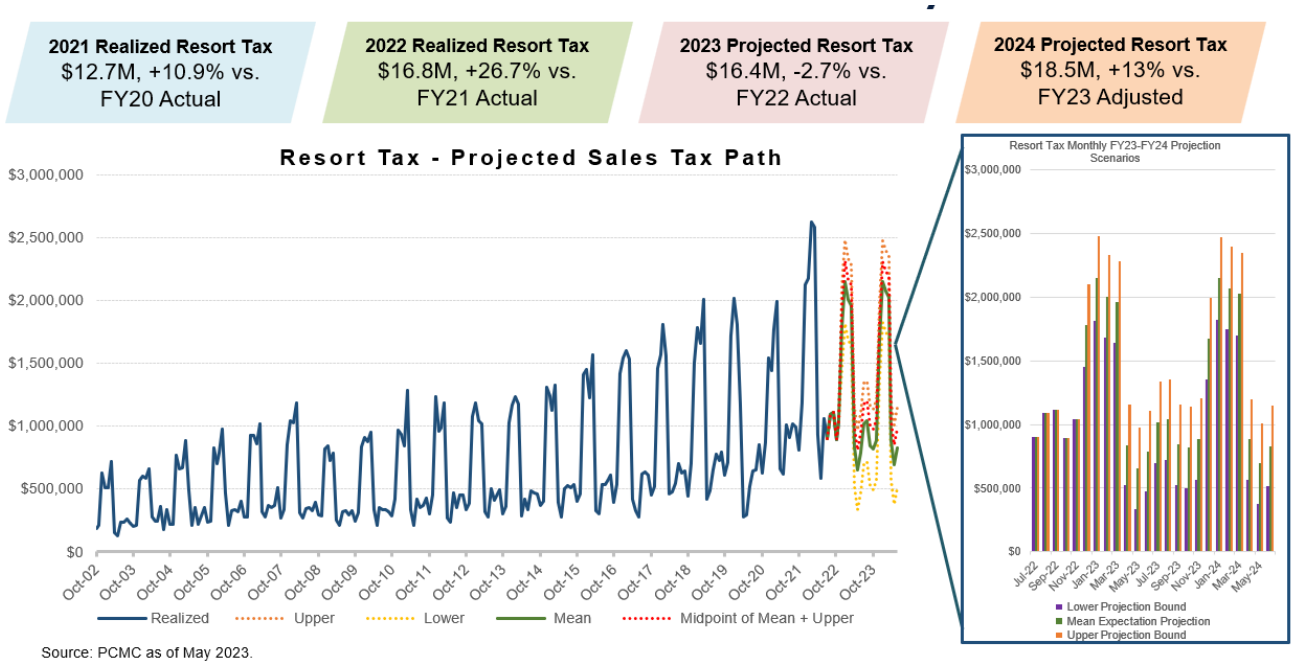
The steady pace of economic recovery is a vivid testament to Park City's strong local businesses and the overall desirability of Park City as a place to live, work, play, and raise a family. For FY24, the Budget Department projects revenue growth of at least $3.6M over the FY23 Adjusted Budget in the City's General Fund. This is driven by continued growth in tourism and visitation reflected in sales taxes and stability in property taxes as Park City residents, businesses, and visitors thrive.

Sales Tax is the largest revenue stream for the City's General Fund. Beginning in FY21, the City's budget team assembled a sales tax model based on machine learning techniques and over 70 data sources.

Staff projects an increase of $2.3M in General Fund sales tax for FY24—from $16.4M to $18.7M. While winter visitation remained robust, the unique post-pandemic trend in Park City is the growth of shoulder season and non-winter visitation. This trend is visible in the volume of visitors through the City's Main Street business district, Park City's hotels, and our local trail system.

General Fund Revenue Summary - FY23 & FY24							
Revenue	**FY22 Actual**	**FY23 YTD Actual**	**FY23 Ori Bud**	**FY23 Adj Bud**	**FY24 Budget**	**$, Variance FY23 vs. Adj**	**%, Variance FY23 vs. Adj**
Property Taxes	$13,109,913	$12,328,259	$12,938,775	$12,938,775	$13,109,914	$171,139	1%
Sales Tax	$16,465,025	$20,923,685	$16,433,542	$16,433,542	$18,759,861	$2,326,319	14%
Franchise Tax	$3,526,041	$3,940,167	$3,297,706	$3,297,706	$3,591,845	$294,139	9%
Planning, Building and Engineering Fees	$4,138,054	$5,141,867	$3,914,520	$3,914,520	$4,137,954	$223,434	6%
Recreation	$2,715,675	$2,707,169	$2,365,076	$2,365,076	$2,720,481	$355,405	15%
Licenses	$335,232	$448,438	$500,088	$500,088	$412,920	($87,168)	-17%
Ice Revenue	$850,024	$935,645	$955,233	$955,233	$716,838	($238,395)	-25%
Intergovernmental Revenue	$137,010	$153,528	$138,275	$138,275	$138,275	$0	0%
Fees/Other	$1,475,666	$1,176,846	$1,239,454	$1,239,454	$1,295,415	$55,961	5%
Interfund Transfers	$2,950,291	$3,430,983	$3,375,002	$3,430,983	$4,011,403	$580,420	17%
Total	**$45,702,931**	**$51,186,587**	**$45,157,671**	**$45,213,652**	**$48,894,906**	**$3,681,254**	**8%**

The FY24 sales tax revenue budget is higher than the FY23 sales tax revenue budget. However, it remains below the FY23 actual sales tax revenues, as staff projects a slight softening of the global economy and some additional economic volatility. The city must take strategic advantage of the new sales tax trajectory and deploy resources to meet community demands.



Source: PCMC as of May 2023.

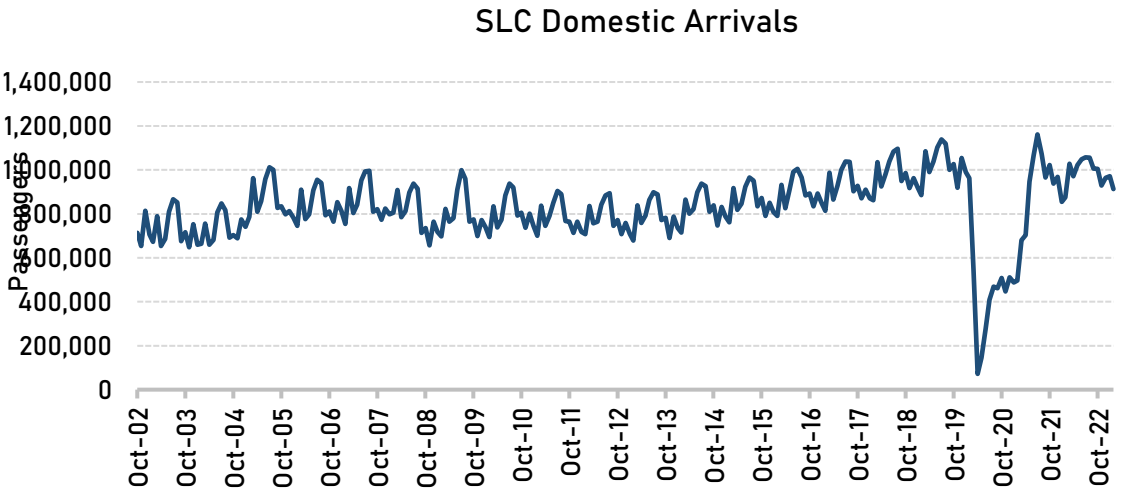
Sales Tax Path

Tax Projection Detail

Park City Municipal Corporation receives multiple forms of tax, fee, and service-generated revenue in its General Fund every year. Of these, sales taxes are the most directly exposed to consumer discretionary spending and are, therefore subject to the most uncertainty.

Further details on projection assumptions by individual revenue stream are listed below:

- *Current Revenue Projection Estimates Assume:*
  - ***Property Tax**: Property taxes assume a preservation of base revenue of $12M from FY23. From this base we project incremental new growth of approximately $1.1M.*
  - ***Sales Tax:** Based on PCMC's statistical sales tax model.*
  - ***Franchise Tax**: Modeled as a log transformed function of time, this model was selected as we assume tapering demand for telecommunications services as new demand and new telecom services may hit saturation points.*
  - ***Licenses**: Assumes linear trend growth in-line with historical averages.*
  - ***BP&E Fees**: Assumes linear trend growth in-line with historical averages.*
  - ***Recreation**: Assumes linear trend growth in-line with historical averages.*
  - ***Other Revenue**: Assumes linear trend growth in-line with historical averages.*
  - ***Ice**: Assumes linear trend growth in-line with historical averages.*
  - ***Interfund Transfers**: Assumes growth of 4% from FY 2021.*
  - ***Intergovernmental Revenues**: Assumes linear trend growth in-line with historical averages*



Tourism is the major industry in Park City, with skiing, lodging facilities, and restaurants contributing significantly to the local economy. Tracking air travel helps informs our sales tax projections.

Acceleration in air passengers saw a robust return to travel through the early spring of 2023. You can see Salt Lake City International Airport domestic arrivals surpassed pre-pandemic highs at the beginning of Park City's FY22, while winter travel has re-aligned with pre-pandemic trends.

Main Street Visitors

Calendar Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Total Calendar Year
2017	1,483,161	665,538	993,336	853,676	3,995,711
2018	1,573,286	640,188	1,030,691	845,928	4,090,093
2019	1,618,275	663,881	992,946	875,761	4,150,863
2020	1,273,540	262,389	906,242	846,605	3,288,776
2021	1,391,936	793,237	1,139,918	981,176	4,306,267
2022	1,594,725	659,935	926,687	858,567	4,039,914
2023	1,339,568				

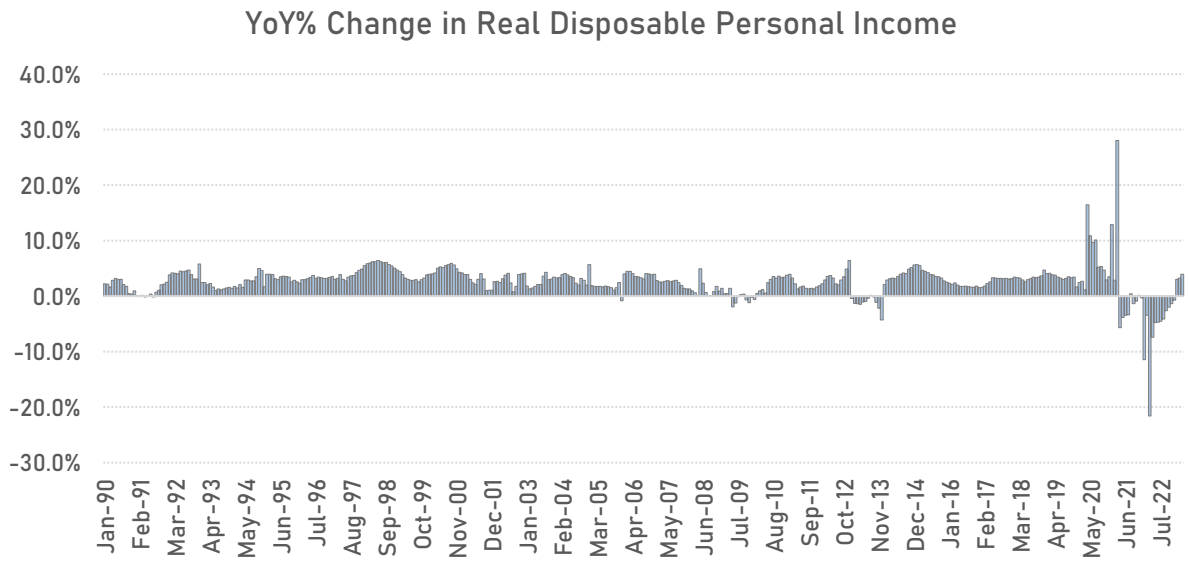
Park City's Historic Main Street draws thousands of visitors each year to its restaurants, art galleries, local boutiques and popular shops. Measuring Main Street visitation helps identify historical trends and assist in future projections.

These patterns have caused more persistent demand for services on a year-round basis than previously seen in the City's history. As we show in the chart above, visitors to Main Street continue to remain strong, especially in the City's first and third fiscal quarters.

Despite the City's favorable trends, on the national front, the effects of inflation have eroded the

buying power of American workers and Park City, and real growth concerns are beginning to manifest in household earnings and markets. Average U.S. households are increasingly deploying income once used for discretionary purposes into essentials to make ends meet.

However, as the economy closed the first calendar quarter of the year, signs of recovery appeared as real disposable personal income growth turned materially positive for the first time since March 2021.



Expenditure Summary

	Expenditure Summary - All Funds						
	Actuals FY 2020	Actuals FY 2021	Actuals FY 2022	YTD Actuals FY 2023	Original Budget FY 2023	Adjusted Budget FY 2023	Original Budget FY 2024
Operations							
Personnel	$40,019,168	$36,565,560	$39,898,811	$43,615,495	$50,251,589	$50,701,589	$56,263,078
Mat, Suppls, Service	$20,850,156	$22,782,224	$21,832,403	$21,648,040	$27,117,977	$28,588,977	$31,485,557
Capital Outlay	$435,427	$429,591	$526,103	$781,460	$1,189,360	$1,276,003	$1,152,832
Contingency	$362,218	$172,741	$24,600	$0	$300,000	$300,000	$300,000
TOTAL	**$ 61,666,969**	**$ 59,950,116**	**$ 62,281,917**		**$ 78,858,926**	**$ 80,866,569**	**$ 89,201,467**
Capital, Debt, Transfer & Balance							
Capital	$47,829,798	$61,354,362	$51,495,991	$37,375,455	$73,086,784	$231,530,327	$80,950,734
Debt Service	$24,538,521	$19,373,212	$20,557,556	$19,236,938	$22,059,324	$25,881,667	$25,857,617
Interfund Transfer	$24,617,678	$19,689,126	$23,094,790	$17,848,710	$20,186,317	$23,504,885	$21,181,296
Ending Balance	$130,306,234	$152,780,088	$188,244,180	$0	$71,477,414	$84,097,225	$76,340,418
TOTAL	**$ 227,292,231**	**$ 253,196,788**	**$ 283,392,517**		**$ 186,809,839**	**$ 365,014,104**	**$ 204,330,065**
COMBINED TOTAL	**$ 288,959,200**	**$ 313,146,904**	**$ 345,674,434**	**$ -**	**$ 265,668,765**	**$ 445,880,673**	**$ 293,531,532**

Major Object All Funds

The FY23 Adjusted Budget reflects a 2.6% increase from the FY23 Original Budget (capital excluded). The Adjusted Budget reflects the current fiscal year's budget ending June 30, and accounts for increases and decreases over the Original FY23 Budget. Increases include critical adjustments for enhanced transit services, trail maintenance, and traffic mitigation during the fiscal year.

The FY24 operating budget reflects a 10.3% increase over the FY23 Adjusted Budget, capturing an increase in the aggregate from the City's major operating funds: General, Water, and Transportation. The increase reinforces the City's desire to address the community's most critical needs, inflationary cost increases, and commitment to retaining and recruiting employees. The proposed budget is supported by historic sales tax revenues and an increase in some user fees.

CITY'S MAJOR OPERATING BUDGET ITEMS

Summary of Major Operating Initiatives (All Funds) and Key Investments in Community Priorities

FY24 Operating Expenses - All Funds Combined	Amount	Summary
Mitigating Resort Economy: Advancing Community Priorities in Transportation, Housing, Planning and Environment	$ 4,569,031	Housing Director, Planning Office Manager, Engineering Project Manager. Peak Day Traffic management: Additional Transportation positions, microtransit, Richardson Flat route, snow removal equipment. Gordo clean-up, topsoil assistance program.
Resident Quality of Life: Aligning expenses with community growth and expectations	$ 478,706	Support for drone firework show and Miners Day, enhanced trail, parking lot and street maintenance, community outreach, increased inventory for resale.
Childcare Initiative	$ 1,000,000	Bridge-funding for FY24 Childcare Initiative
Maintaining Current Programs & Service Levels	$ 1,161,936	Increases in supplies, professional services and equipment in various departments. Jordanelle Special Service District (water) expenses.
Organization Infrastructure: Hiring, Retaining & Developing a Professional Workforce	$ 812,865	New staff to support public programming and facility management at the Library. Increase in front-line pay and part-time pay, succession planning, compensation study.
Grand Total All Funds	**$ 8,022,538**	

Mitigating the Resort Economy

Advancing community priorities in Transportation, Housing, Neighborhood Reinvestment, Area Planning, and Open Space

Transportation & Traffic

With Transportation and Traffic Mitigation remaining a critical community priority, new resources are requested to continue the micro transit program, the Richardson Flat Park & Ride route, and enhanced frequency on other winter routes. An increase in front-line worker pay range is also included to remain competitive with other local agencies and help with recruiting efforts.

Transportation Operations and Transportation Planning - Two Transportation Planners were added to implement the Long-Range Transportation Plan, including Old Town

Transportation Improvements, SR248 corridor enhancements, Regional Park and Ride planning, Box of Rocks / Bonanza Dr and other intersections, and walkability. Four support positions were added to Transit Operations to assist with administrative duties, grants and financial management, business analysis, and community outreach. We also request an upgrade to the business analyst position, elevating to a senior budget analyst to recognize the increased responsibility and better align with similar positions in the organization.

Micro transit:
The micro transit pilot program ended April 16, 2023. After a comprehensive Council review of the micro transit pilot, we included a $1.5M allocation in the FY24 Final Budget to continue providing alternative transportation options to our residents and visitors.

Richardson Flat Budgeted Service:

- Shoulder and Summer Season: Richardson Flat to Old Town Transit Center from 6:45 am to 7:45 pm at a 40-minute frequency.
- Winter Season: Richardson Flat to Old Town Transit Center from 5:45 am to 11:05 pm at a 20-minute frequency.

Street Maintenance - Vehicles and snow removal equipment were added to the Transportation and Streets departments to help maintain signage, barricade placement, and timely clearing of bus stops, sidewalks, and parking areas.

Housing Department - A Housing Director position was created to oversee regulations, development, strategic partnerships, and negotiations to increase the community and affordable housing supply in Park City.

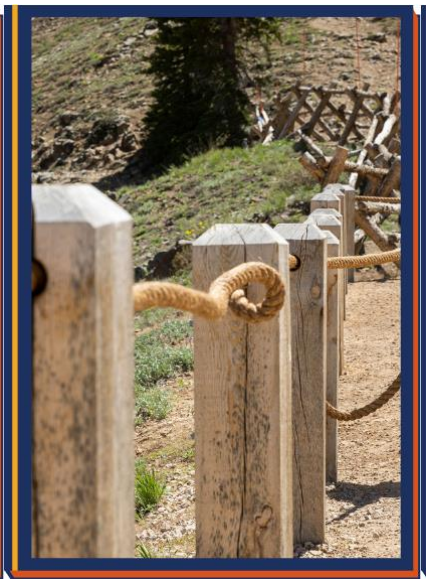
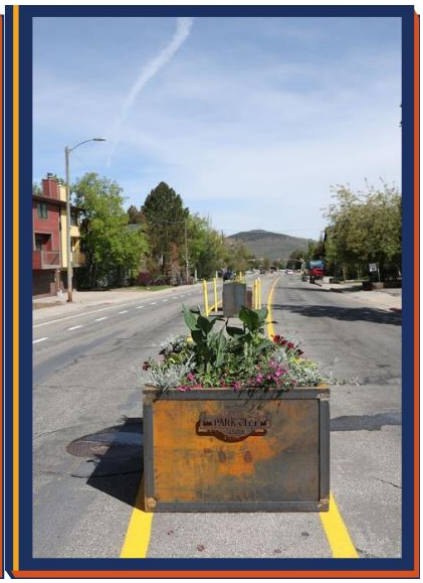
Planning Department - In FY24, the Planning Department will update the City's General Plan, a comprehensive guide for future growth, development, and preservation. The Planning Department will begin Plan development this summer, with a final draft slated for Spring 2024 and adoption in Fall 2024. While this is an exciting community project, it will consume significant resources both monetarily and in professional staff time. Separately, an additional staff member is requested to help the Planning Department improve its administrative and logistical support. In addition, we will continue our work on Small Area / Neighborhood Plans and Land Management Codes. To ensure we have the necessary skill set to accomplish these major projects, the Planning Department has also requested a reclass of a Planner I position to a Senior Planner.

Trails Department - Additional resources for winter grooming and year-round maintenance on the Rail Trail and Round Valley trail system for skiers, hikers, and bikers. This increase is due to the unprecedented growth in outdoor recreation and trail use in the post-COVID era, as well as the addition of services at Clark Ranch, Bonanza Flat, and the Rail Trail.

Resident Quality of Life

Aligning operating expenses with community growth and expectations to continue

improving the residential experience

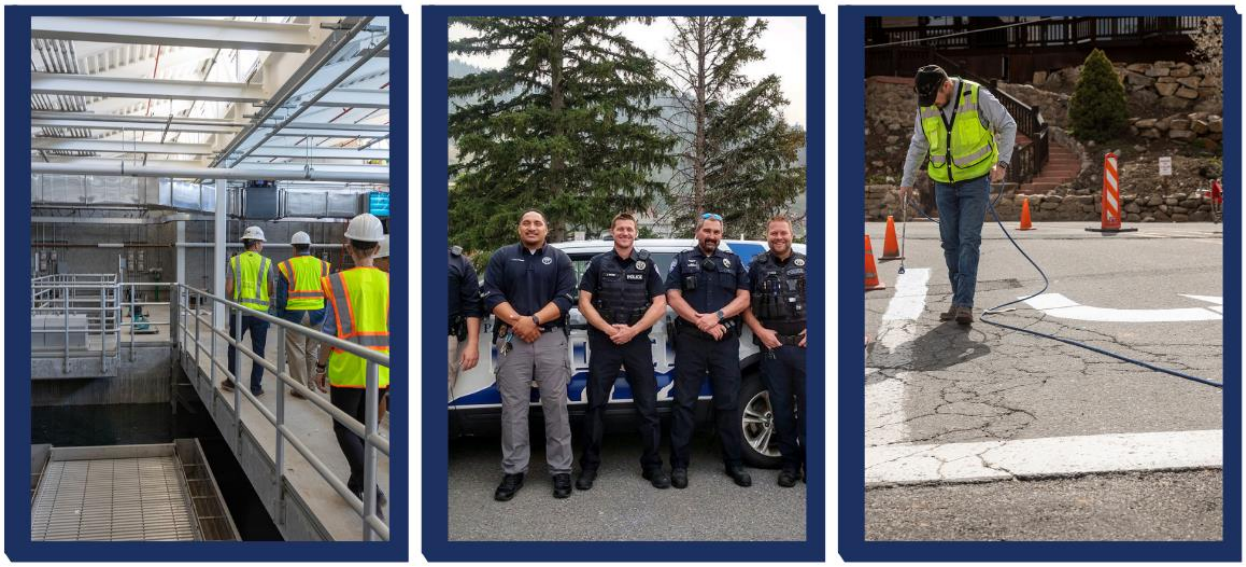



Over the last few years, usage and expectations increased in Information Technology, Parks, Ice, Recreation, and Trails departments. Investments are necessary to maintain essential services and programs to meet new demand. Examples include increased facility maintenance at the Ice Arena, additional trail maintenance and supplies at trailheads, and increased part-time funds to maintain planters, stairs, streets, and sidewalks. A full-time Front Desk Representative has been added to the MARC to provide a higher level of service to our patrons and reduce the seasonal turnover. Funds are also recommended to support a drone firework show for the 4th of July and to continue supporting Miners Day and other long-running community events.

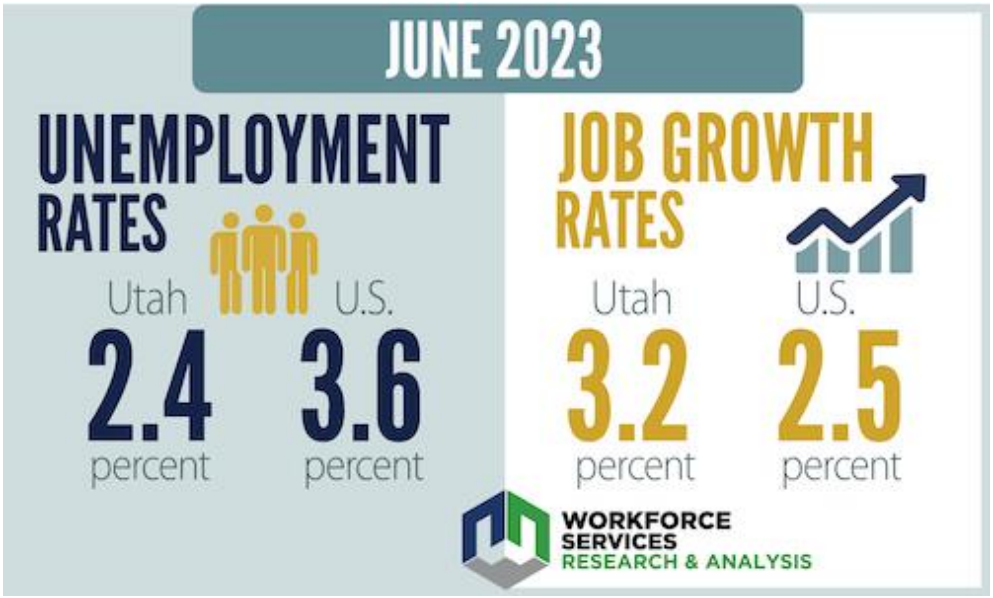
Childcare Initiative
Per Council, one-time funding has been added to the budget to help address a pressing community need proposed by the Early Childhood Alliance. An internal committee has been formed to work with our partners to strategically deploy resources. The suggested funding sources are operating reductions, capital project reductions, and fund balance since this is a one-time expense.

Maintaining Current Programs & Service Levels
As the Mountain region continues to battle rising inflation, there were many same-level of service requests in the budget process this year. This is what it takes to "keep the lights on," so to speak, and reflect the increased cost of doing business. Most requests are for utility increases, equipment, contract services, bank charges, supplies, and materials. In some cases, increases are offset by increased revenue from fees that are under consideration for adjustment.

Organizational Infrastructure: Retaining, Recruiting, and Developing a Professional Workforce



Investments in our workforce through increased on-call pay for front-line workers, advanced training and development, succession planning, and part-time wage increases are essential. Most of the services any city or town provides are the professionals that plan, implement, and/or work directly with community stakeholders in a customer service or regulatory role. One-time funds have been allocated to independently review our compensation methodologies in FY24. Our last compensation study was completed in FY20.



Dept. of Workforce Services, June 2023

Utah job growth remains strong, and the unemployment rate is well below the national average. Aggressive wage growth has contributed to a higher-than-average workforce participation rate, while driving up local competition in compensation and benefits.

The average U.S. City year-over-year change in the Consumer Price Index (CPI) as of June,

2023 is 3.0, while the Mountain region is 3.7.

As of March, 2023, the typical home price in Utah is 49% above the national average.

Park City strives to remain a competitive employer while facing the unprecedented rise in cost of living and attainable housing challenges for our workforce.

FY24 Operating Requests Department Summary – Final Budget

BUDGET OVERVIEW

Department	Final Budget Request
Bldg Maint Adm	$ 9,490
Budget	$ 168,960
City Attorney	$ 26,822
Executive Office	$ 33,762
Childcare Initiative	$ 1,000,000
Community Engagement	$ 10,600
Engineering	$ 417,936
Environmental Regulatory	$ 58,000
Events	$ 285,500
Finance	$ 23,279
Housing	$ 42,787
Human Resources	$ 221,400
Ice Facility	$ 50,636
IT	$ 117,000
Library	$ 155,724
Parks & Cemetery	$ 85,698
PC MARC	$ 126,935
Planning Dept.	$ 455,702
Police	$ 63,077
Recreation	$ 1,300
Streets/Public Works	$ 173,532
Sundance Contract	$ 20,000
Sustainability	$ 34,000
Tennis	$ 106,773
Trails	$ 93,700
Transit Operations	$ 2,939,712
Transpo Planning	$ 299,161
Parking	$ 89,483
Golf	$ 180,733
Water	$ 904,995
Fleet	$ 9,490

CAPITAL IMPROVEMENT PLAN (CIP) Highlights

The capital project budget is spread throughout various Funds. The General Fund does not contain any capital budget but does contribute to the Capital Improvement Fund through an annual transfer of funds. For the FY23 Adjusted Budget, we recommend an annual CIP transfer of $6M on the back of increased sales tax strength.

The rest of the capital budget is broken out through different funds: Capital Improvement, Water, Transportation, and RDA. Below is a list of notable new projects included within the proposal:

- **CP0332 Library Technology Equipment Replacement, $88k** – This will continue to support the technological needs of the library and includes Council approved expansion.
- **CP0577 Police Station Parking Lot, $210k** – Police Station parking capacity is currently limited to less than 30 spots, such that the facility cannot accommodate parking for the public, community, and neighborhood meetings, and intergovernmental public safety and special event briefings. This request expands a very small portion of the parking area at the police station by 10-12 spots.
- **CP0089 Public Art, $100k** – This will fund the City's recurring commitment to the Public Art Advisory Board investments. The City Council has continuously funded public art over many years. The city has more than 100 public artwork investments.
- **CP0339 Fiber Connection to Quinn's Ice & Water, $80k** – The fiber connection project plans to continue to maintain fiber lines between Quinn's Junction and downtown Park City.
- **CP0431 MARC Bubble Repair, $50k** – The Recreation team recommends updating the antiquated and inefficient lighting system in the PC MARC bubble. The existing lights are 18 years old and frequently result in player complaints and extensive maintenance.
- **CP0361 Land Acquisition / Land Banking Program, $1M –** This is an ongoing program that will be used to provide affordable housing projects and new developments for middle to low-income households.
- **CP0036 Traffic Calming, $150K –** This program is intended to improve the safety and walkability of neighborhoods while still protecting them from the effects of heavy traffic.
- **CP0009 Transit Rolling Stock Replacement, $2.1M –** This program is intended to enhance the need for effective transportation systems in the City. The fund also ensures the City's current transportation fleet receives regular maintenance, upkeep, and rational replacement of the older fleet is being met.

A complete detailed CIP report is available in Volume II on our Budget Department website.

The total proposed CIP budget (all funds combined, excluding carry forward) for the FY 2023 Adjusted Budget is $85.5 million. The proposed FY 2024 CIP budget is $51.9 million. The General Fund transfer required to fund capital projects in FY2024 will be approximately $4 million—the majority of which is dedicated to the maintenance of existing infrastructure. Projects in these categories include Equipment Replacement – Rolling Stock, Aquatics Equipment Replacement, Pavement Management, Trails Master Plan Implementation, Traffic Calming, and Asset Management.

Changes between the FY24 Tentative and Final Budget

Each year, during the budget process, the Budget team makes final adjustments under the direction of the City Manager and the Council. These changes reflect the difference between the Final Budget and what Council adopted as part of the Tentative Budget. In most cases, these are technical adjustments that more accurately reflect the projected expenses within a capital project, interfund transfer, or debt transactions.

Operating Budget

General Fund

- **Trails $60k** – Increase the Mountain Trails Foundation not to exceed the contract amount to adequately reflect the resources needed to maintain winter grooming on the Rail Trail and Round Valley trail system for skiers, hikers, and bikers. This increase is due to the unprecedented growth in outdoor recreation and trails use in the post-COVID era, as well as the addition of services at Clark Ranch, Bonanza Flat, and the Rail Trail.
- **Mental Health Special Service Contract $37,458** – Rollover FY23 funds at the request of Council Liaisons. Unspent funds dedicated to mental health services were returned to the City in the Spring. Special Service Contract Liaisons are currently working with community partners to determine the best use of these funds, and rolling allows time to plan for additional courses of action.
- **Planning $52k** – Reclass Planner I position in the budget to a Senior Planner position. As we undertake complex projects in Planning, modifications in staffing are needed to ensure we have the aligned skillset to accomplish our goals.
- **Utilities** – FY24 Utility budgets have been added and are estimated at 3% less than the FY23 budget. This reduction was largely driven by decreased electricity rates for electric bus charging.
- **Childcare $1M** – Per Council direction on June 15, 2023, one-time funding has been added to the budget to help address a pressing community need proposed by the Early Childhood Alliance. An internal committee has been formed to work with our partners to strategically deploy resources. The suggested funding sources are operating reductions, capital project reductions, and fund balance since this is a one-time expense.

Other Funds

- **Transportation $378k** – High Valley Transit (HVT) recently converted their drivers from independent contractors to Summit County employees. To remain competitive and match our ability to recruit and retain essential front-line City teams, we recommend you consider increasing our maximum ranges for front-line workers to help compete with this latest development.

Position	FY24 Tentative Budget Hourly Wage	Proposed Adjustment
Drivers	$ 29.58	$ 32.00
Dispatch	$ 33.86	$ 35.86
Supervisors	$ 38.16	$ 39.00

While we are not trying to outdo HVT, this latest development warrants a front-line

employee adjustment, as many PCMC essential employees are aware of HVT's adjustment and new array of benefits as a result of their conversion to receive Summit County employees.

- **Self-Insurance/General Liability $250k** – As part of the annual audit process, the City Attorney's Office evaluates the City's legal exposure. The report is used by the City's financial auditors to evaluate our overall financial risk. The City's self-insured retention, or deductible, for liability is $250,000 per incident. Based on the CAO's assessment of imminent and pending litigation, we request an additional $250k for our self-insurance fund.
- **Workers Compensation Fund $100k** – Estimated increase for FY24 premiums.

FY24 Capital Budget Changes from Tentative Budget

- **CP0041 Trails Master Plan Implementation $275k** – Increase the proposed budget to recognize the new Restaurant Tax Grant the Trails & Open Space Department was awarded by Summit County. Importantly, the grant will provide funding to purchase a new winter groomer and construct the proposed Meadows Drive trailhead. This allocation will complement the above operational request and help meet the increased surge in demand for trail maintenance in Park City.
- **CP0332 Library Technology Equipment Replacement $60k** – Decreased and moved the same amount of $60k to CP0019 Library Development and Donations to appropriately allocate for restroom facilities project. This adjustment is budget neutral.
- **CP0019 Library Development and Donations $60k** – Increase to receive funds from CP0332, as mentioned above. This adjustment is budget neutral.
- **CP0264 Security Projects $24k** – Increase to Lower Park RDA budget to accommodate general expenses for building security, alarms, maintenance, etc., for Lower Park Avenue RDA in City buildings.
- **CP0593 Transit Snowplow Equipment -$98K** – Reduced budget to zero as it is already included in the operations budget.
- **CP0590 Transportation Field Vehicle -$60K** – Reduced budget to zero as it is already included in the operations budget.
- **CP0378 Legal Software for Electronic Documents $35k** – An upgrade to legal system software has been planned for multiple years. However, over time the software provider has migrated to a subscription model, and a small increase is necessary to fund the use of software under the new recurring model.
- **Recreational General Obligation (GO) Bond $30M** – As part of the FY24 final budget, City Council adopted a strategy for a potential Recreational GO Bond that would include the expansion or development of recreation projects at the PC Sports Complex (PCSC) and at the PC MARC. The GO Bond will be on ballot in November for Park City voters. Due to the City's current debt structure, the proposed new GO Bond would have minimal additional tax burden on the City's primary and non-primary residents, as shown in the table below.

Amount	Project	Type
$15M	City Park Building	Fund
$6M	Aquatics	Fund
$8M	MARC Expansion	GO
$9M	PCSC (Pickleball, Nordic)	GO
$7M	PCSC (Outdoor Ice)	GO
	GO Total	$30M

PC Single Family Median		
Annual	Primary	$207
	Non-Primary	$361
Monthly	Primary	$17
	Non-Primary	$30

Interfund Transfer (IFT) & Debt Adjustments
Interfund Transfers are resources we transfer between funds for a variety of reasons. For example, Administrative IFTs reimburse multiple support departments for services provided to other funds or functions of the municipality. We estimate IFT expenses at the beginning of the budget cycle and reevaluate regularly to maintain accuracy. In between presenting the Tentative and Final budget, we often have better information and data that allows us to budget IFTs more accurately. These include:

- Align Self Insurance/Risk Account with actual expenses - $42,909 for insurance premium cost increases
- Increase of $188k for the Administrative Interfund Transfer (Admin IFT) from other funds at the City into the General Fund based on calculated cost estimates; and
- Increase of $164k to the fuel and maintenance IFT in Transportation to align with current costs.

Grants

- Environmental Sustainability EPA grant for reusable to-go container - $11,750 (received in FY22, rollover remaining funds for FY23)
- Recreation RAP Grant for Prospector Park playground enhancements - $136,096 (received in FY22, rollover remaining funds for FY23)
- Recreation RAP Grant for Turf Replacement - $715,000
- Lifeguard Shack - $1,000
- Trails RAP Grant for Master Plan Rail Trail - $500,000
- Trails RAP Grant for Master Plan Clark Ranch - $20,911
- JAG Grant for Police body cams - $4,976 (received in FY22, rolling over funds for FY23 due to supply issues)

FUTURE ISSUES

There are several overarching issues that could result in significant budgetary impacts over the next several years. Some of the issues would be the result of factors beyond our control, such as rising health insurance and labor costs, a further economic downturn, and changes to the existing tax and revenue structure by the State Legislature. On the other hand, several challenges could be the direct result of a deliberate and focused effort on behalf of the organization to achieve specific organizational goals. For example:

- **Housing:** efforts to provide a robust and sustainable middle income, attainable, and affordable housing program within City limits remains a formidable challenge in our high performing resort community. The result of our economic success and exceptional quality of life is a prohibitively high cost of living. Though several new workforce housing programs and initiatives are underway, each project comes with considerable costs, public investment, and in most cases, years to develop.
- **Transportation:** planning and mitigation efforts to better address traffic and congestion via local and regional transit, integrated City/County transportation planning, and forward-looking capital infrastructure projects are well underway and gaining community momentum. Though public investments in transportation infrastructure and transit are, perhaps, the most formidable future budgetary issue we face, the community is clearly supportive of improving the way residents and visitors move around town. Fortunately, two new sales taxes were passed in 2016 that are helping with immediate infusion of new monies and projects, such as the pedestrian tunnel on Highway 248, paid parking in Old Town, Electric Express busses, and the new Quinn's Park and Ride.
- **Employee Compensation:** inflation is at historic highs and unemployment is at historic lows, which leads to wage competition both in the public and private sector. Turnover remains above 15% and thru the first quarter of last fiscal year we experienced voluntary resignations to accept better-paying positions in other agencies and or relocation due to the exceptionally high cost of living here in the State. Last year's strategic investments in employee compensation were arguably the most important action taken by PCMC during the budget. As many businesses suffered high attrition rates and even cut services, PCMC consistently met current service levels due to adequate staffing.
- **Infrastructure and Development:** public and private projects, such as additional resort development (DV & PCMR), Lower Park Avenue, Arts & Culture District, and affordable housing projects will continue to present both opportunities and challenges for PCMC. Additional development will increase tax revenues, but it will also increase the demand and scope for complex and expensive public services (inspections, planning, engineering, streets, water, public safety, transit, etc., etc.).
- **Economic/Inflation:** the economic recovery has resulted in increased costs in contractual, construction, and ongoing maintenance costs. Recent PCMC capital projects initiated and advertised by City staff typically come in over initial budgets and have created project budget

shortfalls. Staff continues to work to better define and estimate capital projects costs in an increasingly expensive and competitive construction market. General operating expenses are going up across the board for contracting services, equipment, and supplies.

- **Environmental:** given Park City's legacy as a mining town, environmental mitigation remains an area of significant budgetary concern. Despite this, staff has made considerable progress to improve our relationship with Federal and State regulators and our approach to improving sustainability measures. We anticipate our proactive approach will mitigate some, but not all, of our future environmental liabilities. A good example can be found in our successful efforts to meet the Federal water standards on the Spiro Tunnel and at the same time reduce our long-term financial exposure.
- **Property Tax:** while researching a 50-state property tax comparison across the 53 largest cities in the US, Salt Lake City was consistently among the lowest in the nation, ranking between 41st and 50th of the 53 cities analyzed. Perhaps more interesting, Park City's tax rate is approximately only one-half of the property tax rate of Salt Lake City. Despite this, staff is not recommending a property tax increase this year.

In addition, actions from the State Legislature will always pose a moderate financial risk to the City's ability to continue to deliver high-quality services. While recent efforts to prevent unfunded mandates and to adjust the redistribution of tax revenues from wealthier towns and school districts to other jurisdictions continue to be successful, these challenges remain ongoing and formidable. Thus, the city will continue its efforts to retain a coordinated and strong legislative apparatus to ensure proactive measures are implemented. For example, the city was successful this year in preventing a change to the State's sales tax redistribution formula. This proposed formula likely would have created budgetary shortfalls as the tax moved away from point of sale and towards population.

BUDGET CALENDAR

April 4, 2023

Work Session

Operating Budget Overview
Public Input on the Tentative Budget

April 27, 2023

Work Session

Capital Projects Budget Review
Proposed Fee Schedule changes
Public Input on the Tentative Budget

May 11, 2023

Work Session

Presentation of the Tentative Budget, Budget Overview & Timeline
Revenue/Expenditure Summary Benefits – Pay plan/Health Insurance

Regular Meeting

Public Hearing on the Tentative Budget
Adoption of the Tentative Budget

June 1, 2023

Regular Meeting

Elected and Statutory Officer Compensation
GO Bond discussion
Review miscellaneous budget items
Public Hearing on Council Compensation

June 16, 2023

Work Session

Miscellaneous Budget Items
City Fee Resolution Recommendations
Budget Policies
Outstanding Budget Issues
City Council Compensation
Public Input on the Tentative Budget

June 22, 2023

Regular Meeting

Public Hearing on the City Fee Schedule
Adoption of the City Fee Schedule by Resolution
Public Hearing on Council Compensation
Adoption of Council Compensation Resolution

Regular Meeting

Public Hearing on the Final Budget
Adoption of the Final Budget by Resolution

Redevelopment Agency Meeting

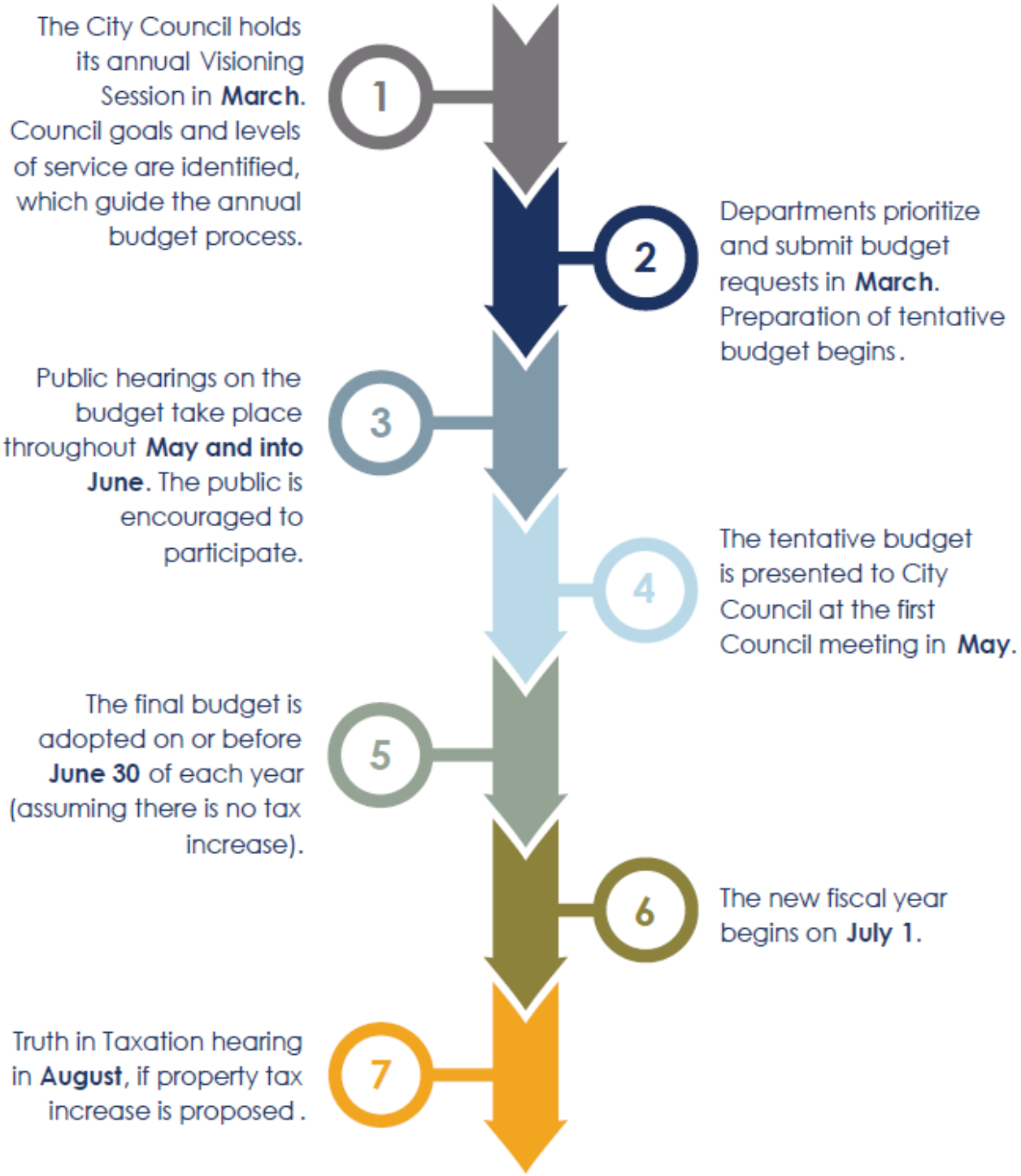
Public Hearing on the RDA Budgets
Adoption of the RDA Budgets by Resolution

Municipal Building Authority Meeting

Public Hearing on the MBA Budget
Adoption of the MBA Budget by Resolution

*** Schedules and topics subject to change**

BUDGET PROCESS TIMELINE



BUDGET SUMMARIES

Expenditure Summary by Fund and Major Object (FY 2023 Adjusted Budget)

Description	Personnel FY 2023	Mat, Supplies, Services FY 2023	Capital FY 2023	Debt Service FY 2023	Contingency FY 2023	Sub - Total FY 2023	Interfund Transfer FY 2023	Ending Balance FY 2023	Total FY 2023
Park City Municipal Corporation									
011 GENERAL FUND	$31,177,035	$12,894,077	$755,140	$0	$300,000	$45,126,252	$5,837,880	$13,969,780	$64,933,913
012 QUINNS RECREATION COMPLEX	$1,107,784	$406,029	$1,000	$0	$0	$1,514,813	$0	$-6,650,485	$-5,135,672
021 POLICE SPECIAL REVENUE FUND	$0	$0	$35,773	$0	$0	$35,773	$0	$0	$35,773
022 DRUG CONFISCATIONS	$0	$0	$22,419	$0	$0	$22,419	$0	$749	$23,168
031 CAPITAL IMPROVEMENT FUND	$0	$0	$88,508,614	$0	$0	$88,508,614	$4,177,076	$19,387,012	$112,072,702
038 EQUIPMENT REPLACEMENT CIP	$0	$0	$3,917,222	$0	$0	$3,917,222	$0	$88,333	$4,005,555
051 WATER FUND	$4,487,041	$5,231,887	$87,243,081	$9,405,688	$0	$106,367,696	$2,090,991	$12,342,961	$120,801,649
052 STORM WATER FUND	$714,043	$310,376	$1,216,675	$0	$0	$2,241,094	$164,627	$2,046,582	$4,452,303
055 GOLF COURSE FUND	$1,013,633	$652,909	$476,950	$0	$0	$2,143,492	$171,352	$1,069,780	$3,384,624
057 TRANSPORTATION & PARKING FUND	$9,903,294	$2,898,074	$47,046,445	$0	$0	$59,847,813	$3,756,743	$5,197,705	$68,802,261
058 PARKING FUND	$1,144,087	$752,500	$336,760	$0	$0	$2,233,347	$67,981	$1,174,551	$3,475,879
062 FLEET SERVICES FUND	$1,154,672	$1,893,050	$6,205	$0	$0	$3,053,927	$0	$2,200,277	$5,254,204
064 SELF INSURANCE FUND	$0	$2,412,452	$0	$0	$0	$2,412,452	$0	$1,028,719	$3,441,171
070 SALES TAX REV BOND - DEBT SVS FUND	$0	$0	$0	$6,979,291	$0	$6,979,291	$953,987	$25,439,789	$33,373,067
071 DEBT SERVICE FUND	$0	$0	$0	$9,496,688	$0	$9,496,688	$0	$1,645,801	$11,142,489
Total Park City Municipal Corporation	**$50,701,589**	**$27,451,354**	**$229,566,283**	**$25,881,667**	**$300,000**	**$333,900,893**	**$17,220,638**	**$78,941,554**	**$430,063,086**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$0	$682,623	$0	$0	$0	$682,623	$3,092,532	$1,739,038	$5,514,193
024 MAIN STREET RDA SPECIAL REVENUE FUND	$0	$455,000	$0	$0	$0	$455,000	$400,000	$626,395	$1,481,395
033 REDEVELOPMENT AGENCY-LOWER PRK	$0	$0	$2,815,075	$0	$0	$2,815,076	$2,791,715	$767,289	$6,374,080
034 REDEVELOPMENT AGENCY-MAIN ST	$0	$0	$424,971	$0	$0	$424,971	$0	$1,569,533	$1,994,504
Total Park City Redevelopment Agency	**$0**	**$1,137,623**	**$3,240,047**	**$0**	**$0**	**$4,377,670**	**$6,284,247**	**$4,702,255**	**$15,364,172**
Municipal Building Authority									
035 BUILDING AUTHORITY	$0	$0	$0	$0	$0	$0	$0	$453,416	$453,416
Total Municipal Building Authority	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$453,416**	**$453,416**
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	**$50,701,589**	**$28,588,977**	**$232,806,330**	**$25,881,667**	**$300,000**	**$338,278,563**	**$23,504,885**	**$84,097,225**	**$445,880,673**

Expenditure Summary by Fund and Major Object (FY 2024 Original Budget)

Description	Personnel FY 2024	Mat, Supplies, Services FY 2024	Capital FY 2024	Debt Service FY 2024	Contingency FY 2024	Sub - Total FY 2024	Interfund Transfer FY 2024	Ending Balance FY 2024	Total FY 2024
Park City Municipal Corporation									
011 GENERAL FUND	$33,994,582	$14,410,987	$785,322	$0	$300,000	$49,490,891	$4,184,157	$8,466,782	$62,141,830
012 QUINNS RECREATION COMPLEX	$1,244,390	$416,387	$1,000	$0	$0	$1,661,777	$0	$-7,589,406	$-5,927,629
021 POLICE SPECIAL REVENUE FUND	$0	$0	$0	$0	$0	$0	$0	$0	$0
022 DRUG CONFISCATIONS	$0	$0	$0	$0	$0	$0	$0	$749	$749
031 CAPITAL IMPROVEMENT FUND	$0	$0	$48,675,370	$0	$0	$48,675,370	$4,174,476	$14,475,792	$67,325,638
038 EQUIPMENT REPLACEMENT CIP	$0	$0	$1,964,600	$0	$0	$1,964,600	$0	$9,333	$1,973,933
051 WATER FUND	$4,934,076	$6,134,695	$10,177,805	$9,403,863	$0	$30,650,440	$2,588,649	$15,208,046	$48,447,135
052 STORM WATER FUND	$662,651	$297,652	$1,261,500	$0	$0	$2,221,803	$173,903	$1,650,876	$4,046,582
055 GOLF COURSE FUND	$1,110,825	$687,145	$282,928	$0	$0	$2,080,898	$179,945	$280,208	$2,541,051
057 TRANSPORTATION & PARKING FUND	$11,741,329	$3,655,202	$17,973,836	$0	$0	$33,370,367	$3,872,831	$6,648,108	$43,891,306
058 PARKING FUND	$1,272,238	$752,500	$380,000	$0	$0	$2,404,738	$123,963	$1,640,930	$4,169,631
062 FLEET SERVICES FUND	$1,302,988	$1,845,050	$6,205	$0	$0	$3,154,243	$0	$2,400,034	$5,554,277
064 SELF INSURANCE FUND	$0	$2,173,829	$0	$0	$0	$2,173,829	$0	$1,152,335	$3,326,164
070 SALES TAX REV BOND - DEBT SVS FUND	$0	$0	$0	$6,975,316	$0	$6,975,316	$0	$25,429,789	$32,405,105
071 DEBT SERVICE FUND	$0	$0	$0	$9,478,438	$0	$9,478,438	$0	$1,645,801	$11,124,239
Total Park City Municipal Corporation	**$56,263,078**	**$30,373,448**	**$81,508,566**	**$25,857,617**	**$300,000**	**$194,302,709**	**$15,297,924**	**$71,419,377**	**$281,020,010**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$0	$657,109	$0	$0	$0	$657,109	$3,092,532	$2,241,397	$5,991,038
024 MAIN STREET RDA SPECIAL REVENUE FUND	$0	$455,000	$0	$0	$0	$455,000	$0	$182,714	$637,714
033 REDEVELOPMENT AGENCY-LOWER PRK	$0	$0	$445,000	$0	$0	$445,000	$2,790,840	$623,981	$3,859,821
034 REDEVELOPMENT AGENCY-MAIN ST	$0	$0	$150,000	$0	$0	$150,000	$0	$1,419,533	$1,569,533
Total Park City Redevelopment Agency	**$0**	**$1,112,109**	**$595,000**	**$0**	**$0**	**$1,707,109**	**$5,883,372**	**$4,467,625**	**$12,058,106**
Municipal Building Authority									
035 BUILDING AUTHORITY	$0	$0	$0	$0	$0	$0	$0	$453,416	$453,416
Total Municipal Building Authority	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$453,416**	**$453,416**
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	**$56,263,078**	**$31,485,557**	**$82,103,566**	**$25,857,617**	**$300,000**	**$196,009,818**	**$21,181,296**	**$76,340,418**	**$293,531,532**

BUDGET OVERVIEW

Change in Fund Balance

Fund	Actuals FY 2021	Actuals FY 2022	Budget FY 2023	Adjusted FY 2023	$ Change Ori FY23 v Adj FY23	% Change Ori FY23 v Adj FY23	Budget FY 2024	$ Change Adj FY23 v Ori FY24	% Change Adj FY23 v Ori FY24
Park City Municipal Corporation									
011 GENERAL FUND	$19,222,320	$20,682,028	$13,408,275	$15,969,780	$2,561,505	19%	$11,366,782	($4,602,998)	-29%
012 QUINNS RECREATION COMPLEX	$-5,621,751	$-6,097,439	$-6,673,040	$-6,650,485	$22,555	0%	$-7,589,406	($938,921)	14%
021 POLICE SPECIAL REVENUE FUND	$35,773	$35,773	$0	$0	$0	0%	$0	$0	0%
022 DRUG CONFISCATIONS	$23,168	$23,168	$0	$749	$749	0%	$749	$0	0%
031 CAPITAL IMPROVEMENT FUND	$66,506,424	$82,329,107	$10,659,751	$16,433,025	$5,773,274	54%	$13,777,415	($2,655,610)	-16%
038 EQUIPMENT REPLACEMENT CIP	$2,666,494	$2,419,955	$64,688	$88,333	$23,645	37%	$9,333	($79,000)	-89%
051 WATER FUND	$11,227,874	$10,921,375	$11,067,345	$12,342,961	$1,275,616	12%	$15,208,046	$2,865,085	23%
052 STORM WATER FUND	$1,895,343	$2,452,303	$1,485,255	$2,046,582	$561,327	38%	$1,650,876	($395,706)	-19%
055 GOLF COURSE FUND	$1,532,345	$1,955,476	$222,320	$1,069,780	$847,460	381%	$280,208	($789,572)	-74%
057 TRANSPORTATION & PARKING FUND	$18,471,244	$33,350,724	$2,801,158	$5,197,705	$2,396,547	86%	$6,648,108	$1,450,403	28%
058 PARKING FUND	$13,900	$872,515	$1,278,247	$1,174,551	($103,696)	-8%	$1,640,930	$466,379	40%
062 FLEET SERVICES FUND	$1,376,759	$1,900,204	$934,955	$2,200,277	$1,265,322	135%	$2,400,034	$199,757	9%
064 SELF INSURANCE FUND	$972,015	$1,297,178	$1,831,678	$1,028,719	($802,959)	-44%	$1,152,335	$123,616	12%
070 SALES TAX REV BOND - DEBT SVS FUND	$26,283,977	$26,404,276	$26,270,552	$26,334,976	$64,424	0%	$26,324,976	($10,000)	0%
071 DEBT SERVICE FUND	$1,635,448	$1,645,801	$1,714,180	$1,645,801	($68,379)	-4%	$1,645,801	$0	0%
Total Park City Municipal Corporation	**$146,241,333**	**$180,192,444**	**$65,065,364**	**$78,882,754**	**$13,817,390**	**21%**	**$74,516,187**	**($4,366,567)**	**-6%**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$1,061,151	$1,262,193	$2,015,164	$1,739,038	($276,126)	-14%	$2,241,397	$502,359	29%
024 MAIN STREET RDA SPECIAL REVENUE FUND	$1,130,151	$1,460,076	$1,372,789	$626,395	($746,394)	-54%	$182,714	($443,681)	-71%
033 REDEVELOPMENT AGENCY-LOWER PRK	$3,004,807	$3,281,547	$709,422	$767,289	$57,867	8%	$623,981	($143,308)	-19%
034 REDEVELOPMENT AGENCY-MAIN ST	$891,332	$1,594,504	$1,863,361	$1,569,533	($293,828)	-16%	$1,419,533	($150,000)	-10%
Total Park City Redevelopment Agency	**$6,087,441**	**$7,598,320**	**$5,960,736**	**$4,702,255**	**($1,258,481)**	**-21%**	**$4,467,625**	**($234,630)**	**-5%**
Municipal Building Authority									
035 BUILDING AUTHORITY	$451,314	$453,416	$451,314	$453,416	$2,102	0%	$453,416	$0	0%
Total Municipal Building Authority	**$451,314**	**$453,416**	**$451,314**	**$453,416**	**$2,102**	**0%**	**$453,416**	**$0**	**0%**

BUDGET OVERVIEW

All Funds Combined

Revenue	Actual FY 2021	Actual FY 2022	YTD Actual FY 2023	Original FY 2023	Adjusted FY 2023	Original FY 2024	$ Var FY23 Adj v. FY24 Ori
RESOURCES							
Property Taxes	$28,380,276	$27,864,213	$26,105,579	$27,976,782	$26,708,782	$26,851,671	$142,889
Sales Tax	$33,614,011	$49,056,806	$44,119,194	$41,341,803	$41,341,803	$50,514,710	$9,172,907
Franchise Tax	$3,253,431	$3,526,041	$3,714,002	$3,297,706	$3,297,706	$3,591,845	$294,139
Licenses	$1,213,639	$1,251,664	$1,408,307	$1,481,984	$1,481,984	$1,394,816	($87,168)
Planning Building & Engineering Fees	$5,005,364	$5,683,951	$6,258,615	$5,553,671	$5,553,671	$5,307,649	($246,022)
Special Event Fees	$8,081	$216,481	$204,099	$101,319	$101,319	$322,924	$221,605
Federal Revenue	$11,071,350	$5,819,607	$6,797,035	$22,261,621	$22,261,621	$21,791,659	($469,962)
State Revenue	$527,368	$786,591	$487,546	$443,115	$443,115	$130,257	($312,858)
County/SP District Revenue	$1,171,385	$2,034,782	$382,160	$484,943	$484,943	$71,827	($413,116)
Water Charges for Services	$22,597,344	$21,922,162	$20,227,303	$22,392,268	$22,392,268	$24,487,920	$2,095,652
Transit Charges for Services	$2,455,909	$4,066,593	$23,890	$83,243	$83,243	$85,740	$2,497
Cemetery Charges for Services	$19,787	$27,621	$23,970	$70,098	$70,098	$228,269	$158,171
Recreation	$4,241,522	$4,638,424	$4,048,684	$3,730,265	$3,730,265	$4,126,624	$396,359
Ice	$634,725	$850,024	$867,136	$955,233	$955,233	$716,838	($238,395)
Other Service Revenue	$54,964	$57,542	$69,050	$56,768	$56,768	$56,768	$0
Library Fees	$13,483	$16,811	$13,070	$13,691	$13,691		($13,691)
Fines & Forfeitures	$1,075,883	$2,158,774	$2,908,747	$2,603,364	$2,603,364	$2,995,080	$391,716
Misc. Revenues	$3,620,970	$1,106,110	$3,999,312	$2,025,086	$2,085,720	$5,340,240	$3,254,520
Interfund Transactions (Admin)	$6,495,085	$7,284,491	$6,507,787	$7,814,395	$8,478,976	$9,212,848	$733,872
Interfund Transactions (CIP/Debt)	$13,194,041	$15,815,649	$11,340,923	$12,371,923	$15,025,910	$11,968,448	($3,057,462)
Special Revenues & Resources	$8,106,934	$2,014,065	$1,344,084	$1,476,517	$1,476,517	$216,418	($1,260,099)
Bond Proceeds				$40,589,496	$98,989,496	$42,477,367	($56,512,129)
Beginning Balance	$130,306,234	$152,780,088		$68,543,474	$188,244,180	$81,641,615	($106,602,565)
TOTAL	**$277,061,784**	**$308,978,490**	**$140,850,492**	**$265,668,765**	**$445,880,673**	**$293,531,533**	

Resources and Requirements

Resources & Requirements - All Funds Combined									
Description	2022 Actuals	2023 Actuals	2023 Original Budget	2023 Adjusted Budget	Change - 23 Orig to 23 Adj $ Increase (Reduction)	%	2024 Budget	Change - 23 Adj to 24 $ Increase	%
RESOURCES (Revenues)				**RESOURCES (Revenues)**					
Sales Tax	$ 40,505,253	$ 44,119,194	$ 41,341,803	$ 41,341,803	$ -	0%	$ 50,514,710	$ 9,172,907	22%
Planning Building & Engineering Fees	$ 5,233,412	$ 6,469,426	$ 5,553,671	$ 5,553,671	$ -	0%	$ 5,307,649	$ (246,022)	-4%
Charges for Services	$ 24,289,709	$ 20,283,841	$ 22,545,609	$ 22,545,609	$ -	0%	$ 24,801,929	$ 2,256,320	10%
Intergovernmental Revenue	$ 8,330,064	$ 7,666,742	$ 23,189,679	$ 23,189,679	$ -	0%	$ 21,993,743	$ (1,195,936)	-5%
Franchise Tax	$ 2,973,733	$ 3,714,002	$ 3,297,706	$ 3,297,706	$ -	0%	$ 3,591,845	$ 294,139	9%
Property Taxes	$ 27,483,339	$ 26,105,579	$ 27,976,782	$ 26,708,782	$ (1,268,000)	-5%	$ 26,851,671	$ 142,889	1%
General Government	$ 777,081	$ 864,096	$ 955,233	$ 955,233	$ -	0%	$ 716,838	$ (238,395)	-25%
Other Revenues	$ 10,316,884	$ 14,159,395	$ 11,475,303	$ 11,549,628	$ 74,325	1%	$ 14,452,870	$ 2,903,242	25%
TOTAL	**$ 119,909,475**	**$ 123,382,275**	**$ 136,335,786**	**$ 135,142,111**	**$ (1,193,675)**	**-1%**	**$ 148,231,255**	**$ 13,089,144**	**10%**
REQUIREMENTS (Expenditures By Function)				**REQUIREMENTS (Expenditures By Function)**					
Executive	$ 20,434,743	$ 22,624,776	$ 25,226,392	$ 27,647,562	$ 2,421,170	10%	$ 31,591,920	$ 3,944,358	14%
Police	$ 7,102,148	$ 8,550,435	$ 8,335,988	$ 8,732,631	$ 396,643	5%	$ 8,976,724	$ 244,093	3%
Public Works	$ 32,205,396	$ 39,072,973	$ 36,437,928	$ 44,345,870	$ 7,907,942	22%	$ 49,438,139	$ 5,092,269	11%
Library & Recreation	$ 6,767,174	$ 7,273,709	$ 7,491,860	$ 7,455,335	$ (36,525)	0%	$ 8,420,204	$ 964,869	13%
Non-Departmental	$ 1,421,835	$ 1,920,849	$ 195,172	$ 2,342,784	$ 2,147,612	1100%	$ 317,602	$ (2,025,182)	-86%
Special Service Contracts	$ 540,900	$ 518,400	$ 733,500	$ 733,500	$ -	0%	$ 1,733,500	$ 1,000,000	136%
Contingency	$ 32,425	$ 36,300	$ 400,000	$ 400,000	$ -	0%	$ 400,000	$ -	0%
Capital Outlay	$ 92,907	$ 98,894	$ 38,085	$ 38,085	$ -	0%	$ 26,300	$ (11,785)	-31%
TOTAL	**$ 68,597,528**	**$ 80,096,336**	**$ 78,858,925**	**$ 91,695,767**	**$ 12,836,842**	**16%**	**$ 100,904,389**	**$ 9,208,622**	**10%**
REQUIREMENTS (Expenditures by Type)				**REQUIREMENTS (Expenditures by Type)**					
Personnel	$ 40,387,011	$ 48,751,527	$ 50,251,589	$ 50,701,589	$ 450,000	1%	$ 56,263,078	$ 5,561,489	11%
Materials, Supplies & Services	$ 19,012,455	$ 21,650,635	$ 27,117,977	$ 28,588,977	$ 1,471,000	5%	$ 31,485,557	$ 2,896,580	10%
Contingency	$ 24,600	$ -	$ 300,000	$ 300,000	$ -	0%	$ 300,000	$ -	0%
Capital Outlay	$ 429,279	$ 783,732	$ 1,189,360	$ 1,276,003	$ 86,643	7%	$ 1,189,360	$ (86,643)	-7%
TOTAL	**$ 59,853,345**	**$ 71,185,894**	**$ 78,858,926**	**$ 80,866,569**	**$ 2,007,643**	**3%**	**$ 89,237,995**	**$ 8,371,426**	**10%**
EXCESS (Deficiency) OF RESOURCES OVER REQUIREMENTS	$ 60,056,130	$ 52,196,381	$ 57,476,860	$ 54,275,542	$ (3,201,318)	-6%	$ 58,993,260	$ 4,717,718	9%
OTHER FINANCING SOURCES (Uses)				**OTHER FINANCING SOURCES (Uses)**					
Bond Proceeds	$ -	$ -	$ 40,589,496	$ 98,989,496	$ 58,400,000	144%	$ (42,477,367)	$ (141,466,863)	-143%
Debt Service	$ (556,893)	$ (19,236,938)	$ (22,059,325)	$ (25,881,667)	$ (3,822,342)	17%	$ 25,857,617	$ 51,739,284	-200%
Interfund Transfers In	$ 18,532,800	$ 17,848,710	$ 20,186,317	$ 23,504,885	$ 3,318,568	16%	$ 21,181,296	$ (2,323,589)	-10%
Interfund Transfers Out	$ (18,532,800)	$ (17,848,710)	$ (20,186,317)	$ (23,504,885)	$ (3,318,568)	16%	$ (21,181,296)	$ 2,323,589	-10%
Capital Improvement Projects	$ (41,625,822)	$ (38,113,361)	$ (73,086,784)	$ (73,086,784)	$ -	0%	$ (82,103,566)	$ (9,016,782)	12%
TOTAL	**$ (42,182,715)**	**$ (57,350,299)**	**$ (54,556,613)**	**$ 21,045**	**$ 54,577,658**	**-100%**	**$ (98,723,316)**	**$ (98,744,361)**	**-469206%**
EXCESS (Deficiency) OF RESOURCES OVER REQUIREMENTS AND OTHER SOURCES (Uses)	$ 17,873,415	$ (5,153,918)	$ 112,033,473	$ 54,296,587	$ (57,736,886)	-52%	$ 157,716,576	$ 103,419,989	190%
Beginning Balance	$ 152,780,088	$ 188,244,180	$ 68,543,474	$ 188,244,180	$ 119,700,706	175%	$ 81,641,615	$ (106,602,565)	-57%
Ending Balance	$ 188,244,180		$ 71,477,414	$ 84,097,225	$ 12,619,811	18%	$ 76,340,418	$ (7,756,807)	-9%

CITY REVENUES

Property and sales taxes are the most significant sources of City revenue, representing an anticipated 50% share in FY24 when Beginning Balance and Inter-fund Transfers are excluded. Intergovernmental Revenue, Charges for Service, Franchise Taxes, Licenses and Fees comprise the remaining portion of revenue. Figure R1 shows the makeup of Park City's anticipated revenues for FY24.

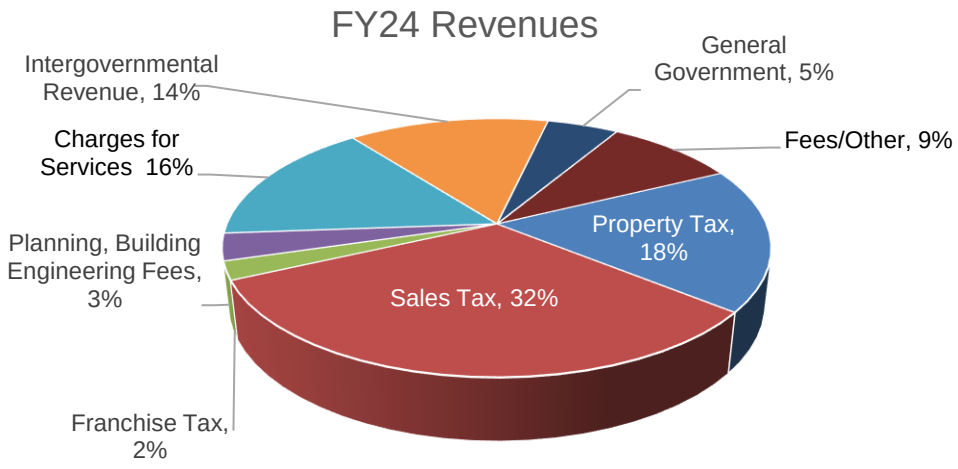


Figure R1 – Budgeted Revenue by Source

PROPERTY TAX

The Property Tax Act provides that all taxable property must be assessed and taxed at a uniform and equal rate based on its "fair market value" by January 1 of each year. "Fair market value" is defined as "the amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Summit County levies, collects, and distributes property taxes for Park City and all other taxing jurisdictions within the County. Utah law prescribes how taxes are levied and collected. Generally, the law provides as follows: the County Assessor determines property values as of January 1 of each year and is required to have the assessment roll completed by May 15. If any taxing district within the County proposes an increase in the certified tax rate, the County Auditor must mail a notice to all affected property owners stating, among other things, the assessed valuation of the property, the date the Board of Equalization will meet to hear complaints on the assessed valuation, the tax impact of the proposed increase, and the time and place of a public hearing (described above) regarding the proposed increase.

After receiving the notice, the taxpayer may appear before the Board of Equalization. The County Auditor makes changes in the assessment roll depending upon the outcome of taxpayer's hearings before the Board of Equalization. After the changes have been made, the Auditor delivers the assessment roll to the County Treasurer before November 1. Taxes are due November 30, and delinquent taxes are subject to a penalty of 2% of the amount of such taxes

due or a $10 minimum penalty. The delinquent taxes and penalties bear interest at the federal discount rate plus 6% from the first day of January until paid. If after four and one-half years (May of the fifth year) delinquent taxes have not been paid, the County advertises and sells the property at a tax sale.

Park City's certified property tax rate is made up of two rates: (1) General Levy Rate and (2) Debt Service Levy Rate. The two rates are treated separately. The general levy rate is calculated in accordance with Utah State law to yield the same amount of revenue as was received the previous year (excluding revenue from new growth). If an entity determines that it needs greater revenues than what the certified tax rate will generate, statutes require that the entity must then go through a process referred to as "Truth in Taxation." The debt service levy is calculated based on the City's debt service needs pertaining only to General Obligation bonds. Figure R2 below shows Park City's property tax levies since calendar year 2017.

Tax Rate	CY 2017	CY 2018	CY 2019	CY 2020	CY 2021	CY 2022
General Levy	0.001304	0.001237	0.001202	0.001107	0.001104	0.000737
Debt Levy	0.000545	0.000822	0.000732	0.001018	0.000944	0.000655
Total:	**0.001849**	**0.002059**	**0.001934**	**0.002125**	**0.002047**	**0.001392**

Tax Collected	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General	$9,657,976	$9,883,951	$10,092,652	$11,106,091	$11,596,238	$11,813,650
Debt	$6,416,184	$6,021,374	$9,279,385	$9,494,281	$9,497,688	$9,497,688
RDA Increment	$3,507,298	$3,780,987	$4,491,787	$3,743,197	$3,959,661	$3,373,674
Fee-In-Lieu	$222,833	$271,962	$272,291	$161,598	$147,147	$191,774
Delinq/Interest	$751,535	$831,134	$0	$969,274	$146,568	$254,209
Total:	**$20,555,826**	**$20,789,408**	**$24,136,115**	**$25,474,441**	**$25,347,302**	**$25,130,995**

Table R2 – Property Tax Rates and Collections

SALES TAX

Park City depends a great deal on sales tax revenue to fund City services. Sales tax also helps to fund the infrastructure to support special events and tourism. Of the 8.7% sales tax on general purchases in Park City, the municipality levies a 1% local option sales tax, a 1.10% resort community tax, and a 0.30% transit tax. As part of the FY 2013 budget process City Council authorized a voter approved 0.50% Additional Resort Communities Sales and Use Tax. The additional tax went into effect April 1, 2013. The proceeds of the Additional Tax are received entirely into the City's Capital Improvement Fund or related Debt Service Fund.

In 2017, City Council adopted a 1% municipal transient room tax. The tax went into effect January 1, 2018, as an additional 1% tax on overnight stays. The Municipal TRT was used to purchase the Bonanza Park East properties with the intention of creating a mixed uses Arts and Culture District in a public/non-profit partnership with the Kimball Art Center and Sundance Institute.

Sales tax revenue growth has shown significant growth over the past three years. The city projects annual sales tax revenue using a combination of machine learning and linear trend models. Sales tax revenue is projected to flatten out in FY24 as we recover from the impacts of COVID-19. Figure R3 shows actual sales tax amounts along with the forecasted amounts thru FY30. The shift upwards in FY 2014 relates to the Additional Resort Communities Sales Tax.

Although sales tax revenue has maintained some consistency over the last six years, it is still considered a revenue source subject to national, state, and local economic conditions, as seen during the 2009-2010 recession. These conditions fluctuate based on a myriad of factors. Using a linear equation to forecast sales tax revenue helps to smooth out larger fluctuations and conservatively budget the revenue source.

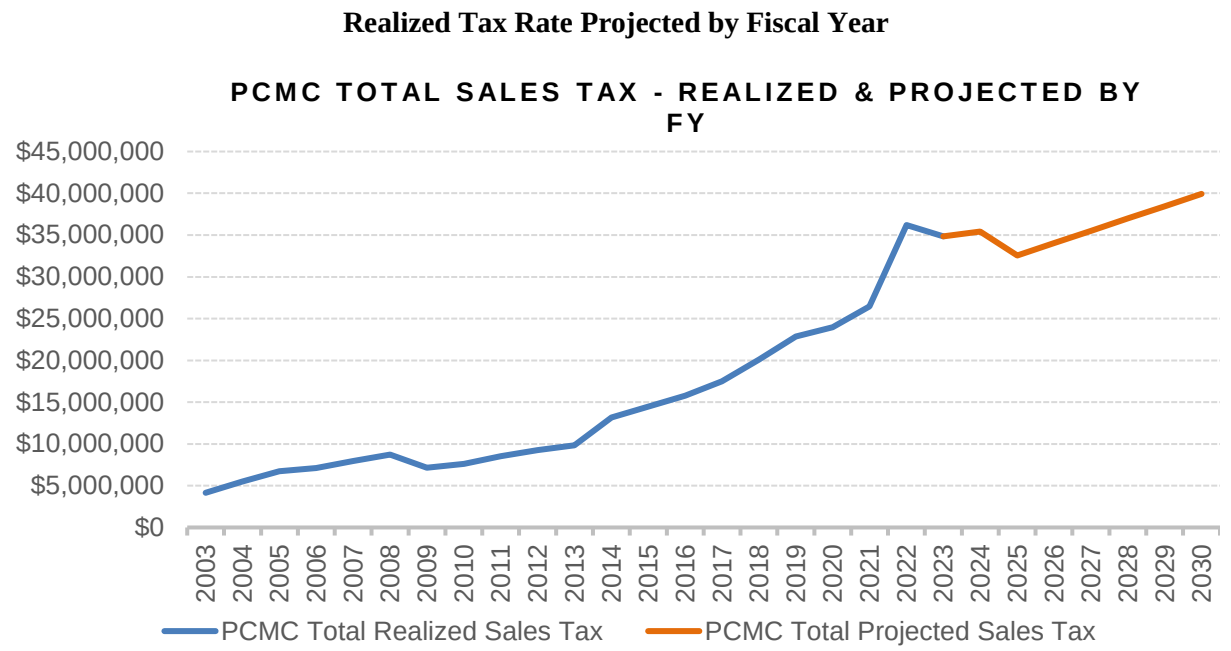


Figure R3- Sales Tax Actuals and Projections

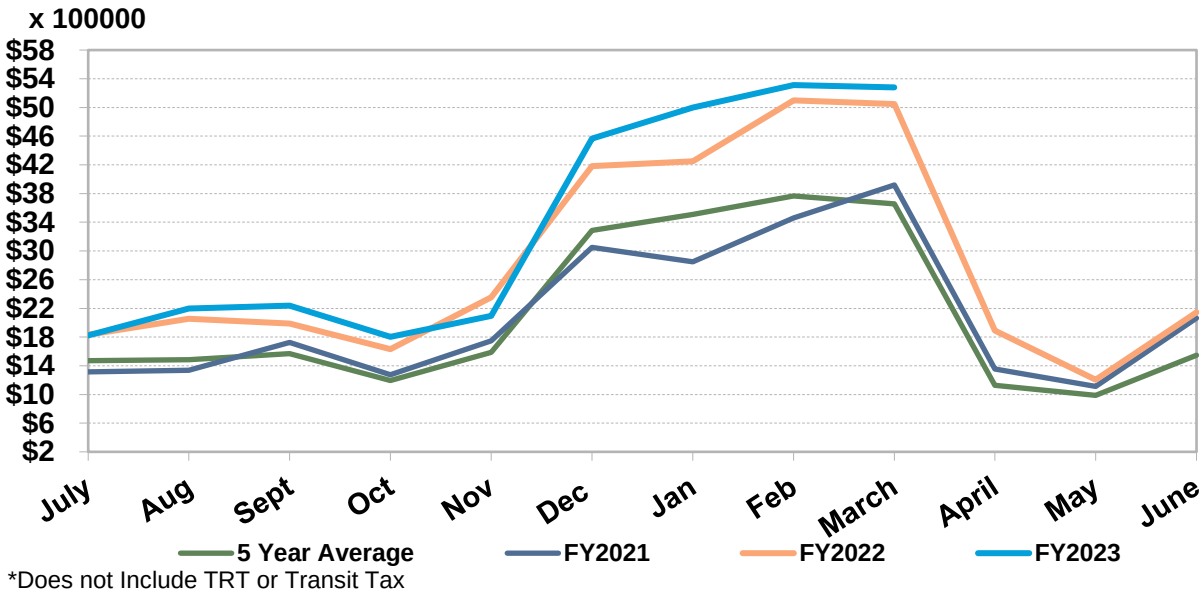


Figure R4 – Sales Tax for FY 2022 (Compared to a Five-year Average and FY 2023)

State Legislation and Sales Tax

As previously stated, Park City's portion of sales tax is broken down into three components: local option (1%), resort community tax (1.6%), transit tax (0.30%) and 1% municipal transient room tax on overnight lodging. Table R5 shows the current sales tax rate. Park City collects the full amount for the resort community and transit taxes, but the local option tax collection is affected by a state distribution formula. All sales taxes are collected by the State of Utah and distributed back to communities. Sales taxes generated by the local option taxes are distributed to communities based 50% on population and 50% on point of sale.

SALES TAX RATES	
SALES AND USE TAXES	**EFFECTIVE JULY 1, 2023**
STATE OF UTAH	
General Sales & Use Tax	4.85%
SUMMIT COUNTY	
County Option Sales Tax	0.25%
Recreation, Arts, and Parks Tax	0.10%
Transportation Tax	0.25%
Mass Transit Tax	0.25%
Transportation Infrastructure Tax	0.25%
Transit Capital Expenses	0.20%
PARK CITY	
Local Option Sales Tax	1.00%
Resort City Sales Tax	1.60%
Mass Transit Tax	0.30%
TOTAL PARK CITY "BASE"	**9.05%**
OTHER TAXES	
Countywide Restaurant Tax	1.00%
Countywide Motor Vehicle Rental Tax	2.50%
Countywide Transient Room Tax	3.00%
Statewide Transient Room Tax	0.32%
Park City Transient Room Tax	1.00%

Table R5 – Sales Tax Rates

For communities like Park City, where the population is low in comparison to the number of sales, the State distributes less than the full 1% levy. The State had in the past instituted a "hold harmless" provision to ensure that communities in this situation receive at least three quarters of the local option sales tax generated in the municipality. Due to this provision, Park City had always received around 75% of the 1% local option tax. During the 2006 Legislative Session, the State removed the "hold harmless" provision. As part of that same legislation, Park City, as a "hold harmless" community, was guaranteed by the State to receive at least the amount of local option sales tax that was distributed in 2005, or $3,892,401. This provision was phased out in 2012.

As an example, figure R6 shows the percentage of the sales tax revenue that Park City contributes to the statewide pool. In the winter months Park City's contribution to the statewide funds grow significantly. This equates to a proportionally sizable loss of revenue that the city otherwise would receive if the local option sales tax collections were based on point of sale alone.

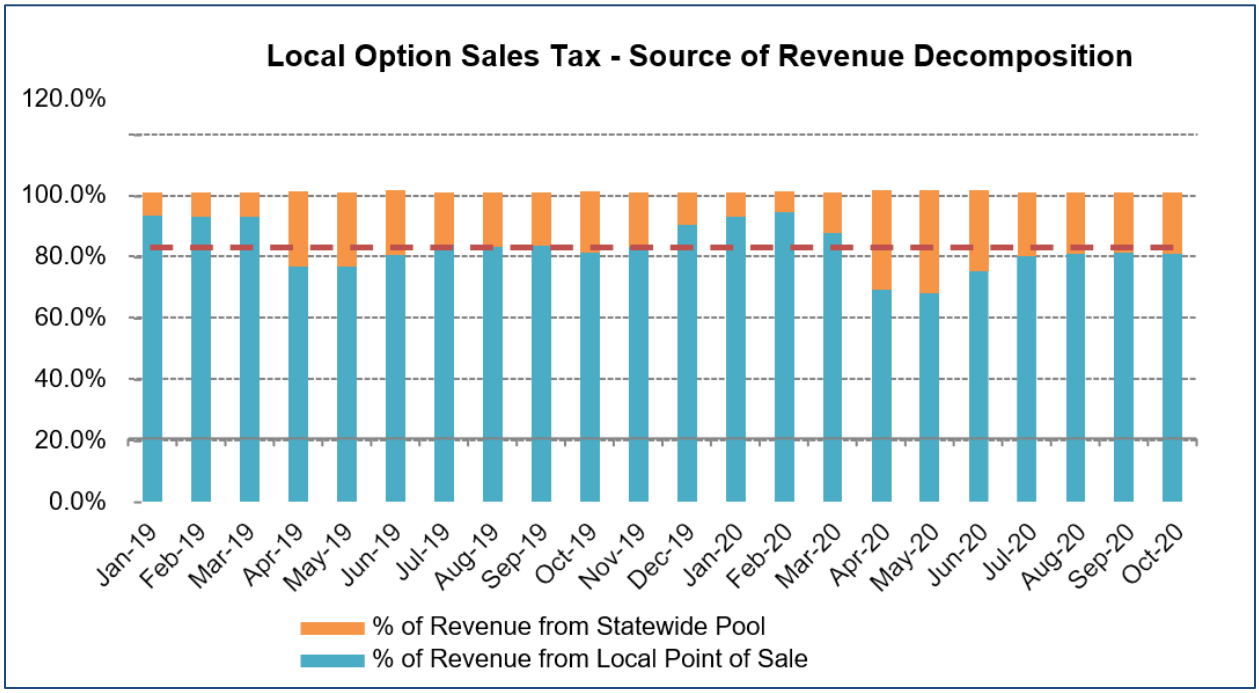


Figure R6 – Local Option Tax Distribution

The local option tax contributes a significant portion of the total sales tax revenue. Figure R7 shows the portions of total sales tax attributable to local option, resort community and transit taxes.

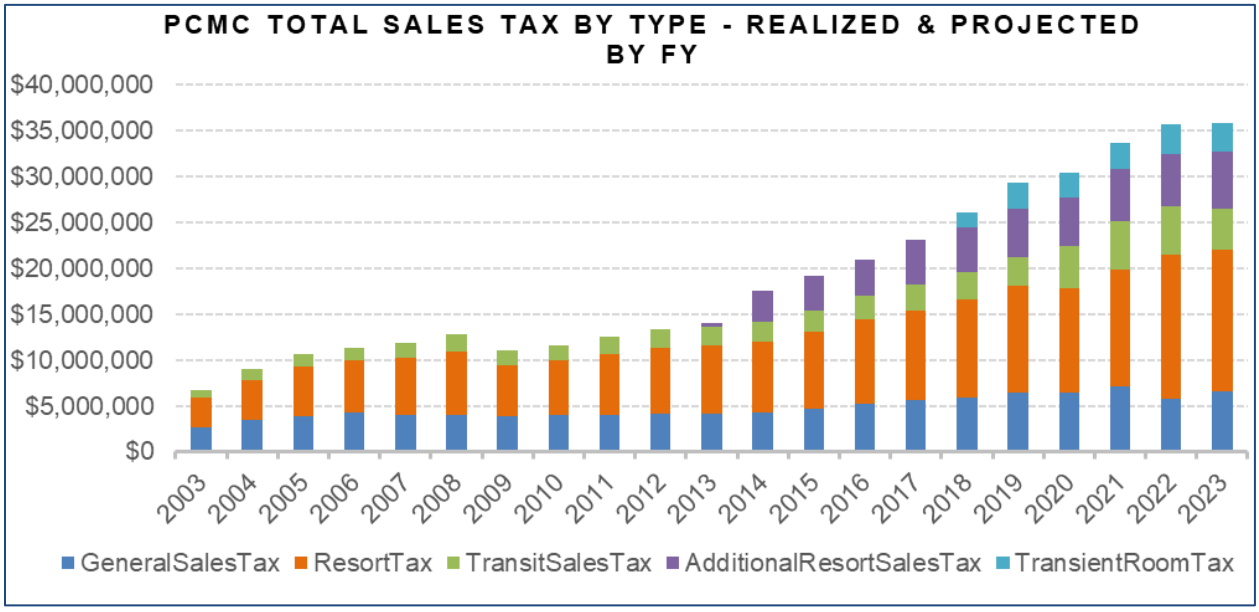


Figure R7 – Sales Taxes Breakdown

OTHER REVENUE

Revenue sources other than property and sales tax include fees, franchise taxes, grants, and other miscellaneous revenue. Total revenue from sources other than property and sales tax make up a large portion of the FY24 Budget. Figure R8 shows a projected breakdown of other revenue by type and amount.

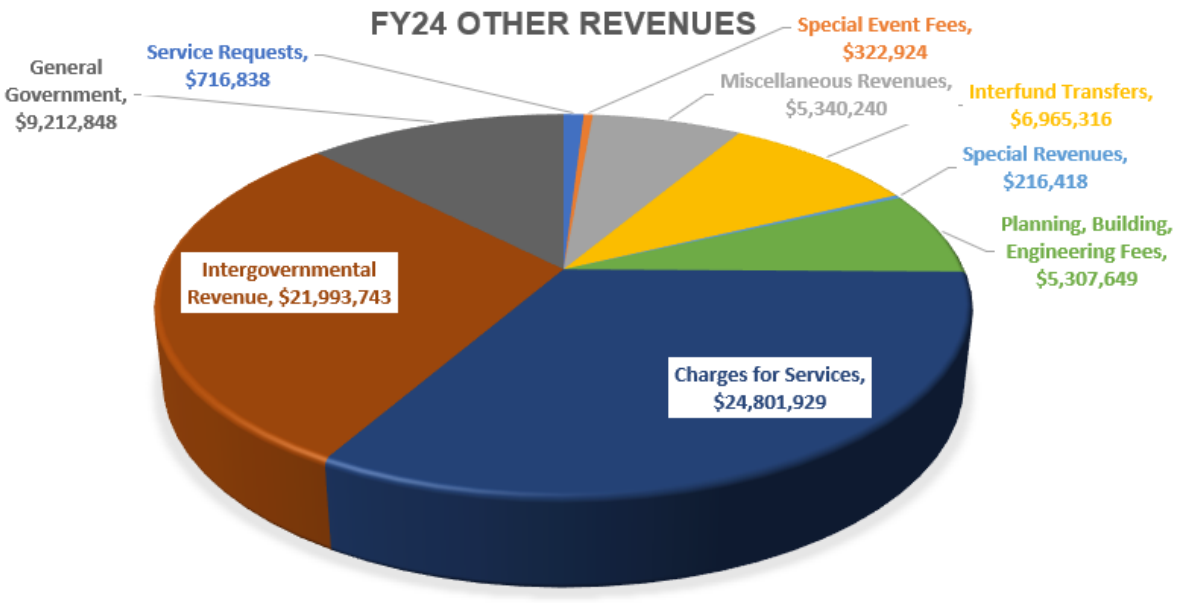


Figure R8 – Other Revenue Breakdown

The city has fees associated with business licenses, recreation, water, planning, engineering, and building services.

Misc. revenues are made up of interest earnings, sale of assets, rental income, amongst other revenues.

The franchise tax is a gross receipts tax levied by the city on taxable utilities made within the city to various utility companies. The Fees/Other category consist of license revenue, fines & forfeitures, and miscellaneous revenues. Except for water fees and charges for services, revenues such as fee revenue, business license revenue, and franchise taxes, are budgeted on a multi-year trend analysis and assume no significant changes in the local economy. These revenue sources are predicted using a linear trend model. Charges for services are projected using a logarithmic trend, which has the forecasted revenue leveling off over time as the city approaches build-out. Water service fees are calculated on a multi-year trend analysis based on previous water consumption, but also incorporate a new growth factor.

Impact Fees
Park City receives additional revenue by collecting development impact fees. These fees include street impact fees, water impact fees, public safety impact fees, and open space impact fees. These fees reflect the calculated cost of providing city services to new, private development projects. State law requires that collected impact fees are applied to the capital facilities plan within six years of the collection date. Figure R9 details Impact Fees:

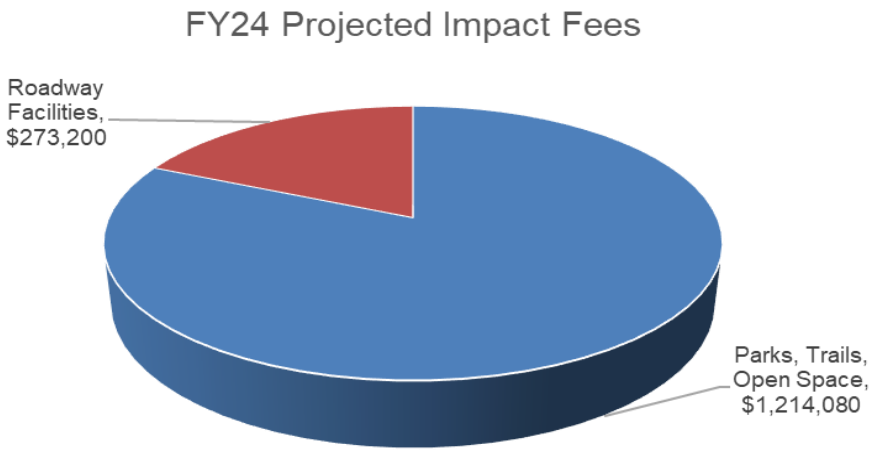


Figure R9 – Impact Fees Breakdown

The Park City Golf Club receives revenue from greens fees, cart rental, pro-shop sales, golf lessons, and other miscellaneous fees and services. The Park City Golf Club is an enterprise fund. All revenues collected from the golf club are used to fund golf course operating and improvement costs. The financial objective for the Park City Golf Club is to break even or show a slight profit. The Golf course uses and fees remain relatively consistent year to year.

Grants
Park City also receives grants from the federal, state, and county governments to fund various capital projects. These projects include public safety, transit, and water delivery programs. Grant monitoring and reporting is done through the Budget, Debt, and Grants department. All grants are budgeted when they are awarded. This conservative approach means that core municipal services are not held hostage when grant funding becomes tight or is no longer available.

Municipal Bonds
Municipal bonds are another way for Park City to fund capital projects and the redevelopment agencies on Main Street and Lower Park Avenue. In 2010 Moody's and Fitch increased their rating on Park City General Obligation debt to Aa1 and AA+, respectively. In 2008, Standard & Poor's increased their rating of Park City's General Obligation debt to AA and in 2014 the rating was increased to AA+. As part of the 2019 Treasure Hill Bond the City's GO debt rating was confirmed by S&P and Fitch at AA+ and by Moody's at Aaa, this is the highest rating available by the rating agencies.

In 2020, an additional GO debt issuance was confirmed again by S&P and Fitch at AA+ and by

Moody's at Aaa. Additionally, Park City's 2020 Water Revenue Bond was rated AA by S&P and Aa2. In 2021, additional due diligence guidance by Fitch confirmed their past ratings of AA+. The State of Utah limits a city's direct GO debt to 4 percent of assessed valuation. The City's debt policy is more conservative, limiting total direct GO debt to 2 percent of assessed valuation. Park City's direct debt burden in 2020 was 0.90 or approximately one-half of the City's 2 percent policy limits. For more information on Park City's debt management policies, see the Policies and Objectives section of this budget document.

OPERATING EXPENSES

The Operating Budget consists of Personnel, Materials, Supplies, and Services, Equipment, and Contingencies for each department. For more detail about each department and their programs, see the Bid Sheet section of Volume II.

Major General Fund Expenses

The FY24 Budget is a targeted and strategic deployment of resources that invests heavily in our Critical Community Priorities while at the same time advancing our ability to enhance core services and increase operational capacity and productivity.

The table demonstrates the breakdown between the major categories of operating enhancements: operating increases, employee pay plan, health insurance, and capital projects.

FY24 Expenses -General Fund	Tentative Budget	Final Budget	Notes
FY24 Ongoing Operational Increases	$ 1,979,987	$ 2,091,987	Inflationary increases, aligning expenses with increased utilization & growth, targeted expansion of Critical Community Priorities
FY24 One-time Operational Increases	$ 738,080	$ 738,080	Funded by reducing amount of General Fund CIP Transfer
Pay Plan	$ 1,911,459	$ 1,911,459	5.5 % increase to compensation ranges
Health Insurance	$ (500,000)	$ (500,000)	New provider offers enhanced benefits at lower premiums
Child Care	$ -	$ 1,000,000	Bridge funding for FY24 Childcare Initiative
CIP Transfer	$ 3,960,000	$ 3,960,000	Funds deployed on key projects for community benefit
Total	**$ 8,089,526**	**$ 9,201,526**	

The Budget Department projects at least $3.6M in new revenue for FY24, which includes sales tax revenue and fee increases. We also anticipate $500k in savings from the effort to solicit competitive bids for a new health insurance provider. The $3.9M represents the General Fund Transfer to the Capital Fund, which moves revenues from the General Fund to Capital to pay for ongoing capital projects.

FY24 OPERATIONAL APPROVED BUDGET REQUESTS BY DEPARTMENT

City Attorney's Office- $26,822

The City Attorney's Office has requested an increase to the part-time law clerk wages. Our part-time law clerks play vital roles within the City Attorney's office and these positions have been difficult to fille at the current wage. We count on the Clerks to perform a variety of tasks that free up our full-time staff and allow them to work on critical legal matters.

City Manager/Executive Office - $33,762

The City Manager's office is comprised of six full-time employees, including the City Manager and two Deputy City Managers. This request will support additional Lobbyist expenses and the increased demand for community meetings and travel. This budget was reduced by $15k in

FY21 as part of our recession plan implementation and was not restored in the previous budget cycles.

Community Engagement - $10,600
The Community Engagement department requested funds for a new text messaging outreach tool so we may better engage and inform residents and stakeholders through customizable and geotargeted text alerts. This method will allow for timely and customized messaging for service alerts, road closures, construction, and special event impacts, public meeting, and event promotion, and more. A $600 request to cover inflationary increases was also approved.

Budget Department - $168,960
The city is missing process support for our procurement program. We need internal customer service to provide training and guidance to ensure compliance, transparency, and a competitive process. These funds would support a full-time Procurement Manager.

Engineering - $417,936
As large-scale capital projects continue, A new Senior Project Manager has been requested for FY24 as well as an increase in contract services to support design and outside inspections. In addition, budget increases are necessary for supplies, office equipment, printing, and training to accommodate additional staff and inflationary pressures. This request also includes reclassing an employee previously classified as a full-time contractor, to a full-time employee.

Environmental Regulatory - $58,000
As part of the Gordo area clean-up, soil sampling and site assessments are required. These are requirements of Utah DEQ and will help the city determine how much waste needs to be removed. Funds are also included for a pilot Topsoil Assistance and outreach program.

Events - $285,500
This request reflects an increase in contract labor that help the City manage neighborhood traffic control, parking, safe pedestrian access and more during peak day traffic mitigation and special events. Additional funds for a 4th of July drone firework show, contract event management and equipment were also approved.

Finance - $23,279
The Finance team is requesting funds to reorganize roles and reporting structures to recognize the evolution and expansion of duties within the department.

Housing - $42,787
As attainable and affordable housing continue to be a high priority for the City, the Housing department proposed the reclass of a vacant Senior Program Manager position to create a Housing Director position. This position will assist with our new and existing projects as we move toward accomplish our housing goals.

Human Resources - $221,400
This request includes a compensation study to obtain updated benchmarks. These are typically performed every 3-5 years, and our last study was completed in FY20. The HR department also

requested funds for our Employee Assistance Program, the reclassing of two positions and funds for our employee recognition program.

Ice Facility - $50,636
It has been increasingly difficult to hire part-time support for critical operational positions. The FY24 budget includes an increase for part-time rink operators to assist in filling these crucial roles. A new asset management system is being implemented and funds for the annual software subscription have been added as well as inflationary increases for office supplies and credit card fees.

IT - $117,000
As technological expectations and offsite public and community meetings expand, additional technical support and expertise is needed. The IT department requests a reclass of the part-time A/V Specialist to full-time position. Additional funds were requested and approved for outsourced cybersecurity detection and response to maintain safety standards and insurance requirements.

Library - $155,724
The Library requested a full-time Event Space and Tenant Manager for FY24 to accommodate the increased demand for meeting and event space. The Library has many mixed-use spaces and diverse technical demands. This position will manage event space, tenants, contracts, leases, technology, and general facility maintenance. A part-time Public Programming Librarian was also requested to meet increased utilization and demand of our Children and Adult programs.

Planning - $455,702
We will begin updating the City's General Plan in FY24 and one-time funds have been added to support that endeavor. As we take on these larger, complex projects, positions were reviewed and Planning requested reclassing a Planner I position to a Senior Planner. An Office Manager to support both Planning and Housing was also added to the budget.

Police - $28,277
The Police Department needs replacement tasers, as previous equipment is beginning to fail. This will be a recurring cost over the next five years. The FY24 budget also includes funds for cloud-based evidence storage as we modernize our systems and processes, and inflationary increases for supplies and equipment to cover the rising cost of these expenses.

Trails and Open Space - $93,700
As trail utilization continues to rise, the Trails department needs additional funding for enhanced training and certifications, and snow removal equipment. Increases were also added for supplies, public notices, and contract services for additional trail maintenance in Round Valley and the Rail Trail.

Recreation (requests may be offset by increased revenue):

MARC - $126,935
Additional funds for fitness supplies, room rental supplies, uniforms, etc. to mitigate inflationary increases. A part-time front desk representative was reclassed to a full-time

employee to increase level of service and reduce turnover.

Tennis - $106,773
There are four positions in the Tennis Department currently classified as contractors that will be reclassed to employees to better align with policy. Small increase for additional supplies.

Recreation - $1,300
Funding to maintain required certifications and CE hours for current staff.

Public Works and Public Utilities

Streets - $168,797
This request includes a new vehicle to support peak day traffic mitigation, special events, and street sign maintenance, along with a CAT Skid Steer with bucket and snowblower to support snow removal efforts. Part-time/seasonal staff was increased to maintain the Richardson Flat annexation area.

Parks - $76,208
Parks requested an increase in seasonal staff as usage continues to surge in parks and open spaces. Funds were added for additional maintenance to planters, stairs, trails, and other areas the City assumed in FY22/23. As we begin succession planning, FY24 reflects the reclass of Parks Superintendent to a Deputy Park s Director. Funds were also allocated for inflationary increases in maintenance supplies.

Water - $865,575
The prepaid water contract with Jordanelle Special Service District (JSSD) is expiring and PCMC will begin paying for this service in FY24.

Golf Fund - $91,250
The golf course continues to see a record-breaking number of visits. An increase in inventory for the pro-shop is necessary to keep up with demand. Funds were also added to contract services and supplies/materials lines to cover increases due to inflation. Part-time pay ranges were also increased to ensure we continue seamless operations with a full staff at the golf course.

Transportation Fund - $3.2M
With Transportation/Traffic Mitigation remaining a priority, new resources are requested to continue micro transit, the Richardson Flat Park & Ride route, enhanced frequency on other winter routes, and increased front-line worker pay to help the Transportation department supply year-round and seasonal employees. Two Transportation Planners were added to implement the Long-Range Transportation Plan, including Old Town Transportation Improvements, SR248 corridor enhancements, Regional Park and Ride planning, Box of Rocks/Bonanza Dr and other intersections, and walkability. Four support positions were added to Transit Operations to assist with administrative duties, grants and financial management, business analysis, and community outreach.
A vehicle and snow removal equipment were added to the Transportation Operation budget to help maintain signage, barricade placement, and timely clearing of bus stops, sidewalks, and parking areas.

Parking - $89,483
Full-time customer service position has been added to the FY24 budget to assist with internal office duties as well as public facing services.

PERSONNEL

Pay Plan

In FY22, PCMC committed to a compensation methodology whereby the organization would strive to pay its workforce in the 75th percentile of the competitive market wage for a position. A compensation study is necessary to obtain updated benchmarks reflecting the 75th percentile. Industry best practices rely on inflation as a guide for "off-years" when a compensation study, typically performed every 3-5 years, isn't conducted.

For FY24, we propose a 5.5% increase to wage range maximums, which is lower than inflation (6.3%) since our last adjustment. This increase allows us to remain competitive as we strive to retain and recruit talented applicants while at the same time balancing our desire to fund other critical requests and invest in competing community priorities. Wage adjustments are not simply granted or applied across the board. Instead, they are applied by managers based on several criteria, such as performance, experience, attendance, certifications, education, etc.

Fund	5.5% Increase to Wage Range Maximum	
General Fund	$	1,911,459
Water	$	241,707
Storm Water	$	46,041
Golf	$	56,970
Transportation	$	545,373
Parking	$	60,772
Fleet	$	56,348
Total	**$**	**2,918,668**

Health, Dental, & Life Insurance Costs
PCMC provides quality health insurance as part of our impressive employee benefits package. In January 2023, we conducted an RFP to ensure our employees were offered quality and affordable health care and to potentially reduce costs. As a result, a new provider can enhance our benefits (expanded network of hospitals and doctors) and simultaneously provide lower premiums to obtain our business. This change will result in a $500k cost savings in FY24.

Update On-Call Front-Line Pay throughout City to $62/day, $107,435 – The Compensation Committee recommends increasing and standardizing on-call employee pay to $62/day throughout the various City departments. Rates currently range from $26-$48/day.

Pay for Performance
Employees can receive up to 5% of their base pay as performance-based pay. This is a critical step in our ability to compete and retain high-quality employees in an increasingly competitive labor market.

Retirement Expense
All full-time Park City employees are part of the Utah Retirement System (URS) defined benefit program. The city is required by statute to contribute a certain percentage of employee pay toward the URS pool annually. FY24 rates remain the same as FY23.

FY24 Personnel Changes
Personnel is accounted for using a full-time equivalent (FTE) measure, where one FTE indicates the equivalent of a full-time (FT) position (2,080 annual work hours), which could be filled by multiple bodies at any given time. Generally, one full-time Regular employee is measured as one FTE, whereas a part-time (PT) non-benefited or seasonal employee might account for a fraction of an FTE. This table shows the changes in personnel by fund.

FY24 New Personnel Requests	
Fund	**FY24 Request**
011 GENERAL FUND	$ 1,103,654
057 TRANSPORTATION FUND	$ 1,527,634
058 PARKING FUND	$ 89,483
055 GOLF FUND	$ 30,000
Grand Total	**$ 2,750,771**

FY24 Personnel Changes by Fund
The table below displays the year-over-year change in FTE count by Fund. Transportation is a critial community priority and the FY24 budget reflects the increase level of deman and additional services being offered by the City to mitigate seasonal traffic impacts.

Fund	Fund Name	FY23	FY24	Variance
11	General Fund	257.01	268.56	11.55
51	Water Fund	32.96	32.96	0
55	Golf Fund	16.65	17.68	1.03
57	Transportation Fund	89.75	105.87	16.12
58	Parking Fund	12.7	13.5	0.8
62	Fleet Services Fund	9.97	9.97	0
52	Storm Water Fund	5.9	5.9	0
	TOTAL	424.94	454.44	29.5

EXPENSES

FTE's by Department					
Department	FTE's FY 23	FTE's FY 24	Change FY 24	Contract FY24	Contract CHG FY 23
CITY MANAGER	7.12	6.62	-0.50		
CITY ATTORNEY	8.90	8.90	0.00		
BUDGET, DEBT & GRANTS	4.00	5.00	1.00		
HUMAN RESOURCES	5.68	5.68	0.00		
FINANCE	7.60	7.60	0.00		
TECHNICAL & CUSTOMER SERVICES	11.35	12.35	1.00		
BLDG MAINT ADM	8.50	8.50	0.00		
MARC	15.89	16.89	1.00		
TENNIS	3.81	7.81	4.00	2.00	-4.00
MCPOLIN BARN	0.38	0.38	0.00		
ICE FACILITY	9.74	9.74	0.00		
FIELDS	2.45	2.45	0.00		
RECREATION PROGRAMS	10.29	10.29	0.00		
COMMUNITY ENGAGEMENT	4.00	4.00	0.00	0.25	
ECONOMY	6.00	1.00	-5.00	0.00	-1.00
EVENTS		4.00	4.00		
ENVIRONMENTAL REGULATORY	1.00	1.00	0.00		
ENVIRONMENTAL SUSTAINABILITY	2.95	2.95	0.00	0.50	
EMERGENCY MANAGEMENT	2.00	1.00	-1.00	0.50	
ARTS & CULTURE	1.00	1.00	0.00	1.00	
TRAILS	4.55	4.55	0.00		
SOCIAL EQUITY	0.50	0.50	0.00		
POLICE	47.53	47.53	0.00		
DRUG EDUCATION	0.20	0.20	0.00		
STATE LIQUOR ENFORCEMENT	1.30	1.30	0.00		
COMMUNICATION CENTER			0.00		
AFFORDABLE HOUSING	4.00	4.00	0.00		
ENGINEERING	5.75	8.75	3.00		
PLANNING DEPT.	10.00	11.00	1.00		
BUILDING DEPT.	19.00	19.00	0.00		
PARKS & CEMETERY	18.81	20.07	1.26		
STREET MAINTENANCE	19.81	20.10	0.29	0.25	
WATER OPERATIONS	32.96	32.96	0.00	0.75	
STORM WATER OPER	5.90	5.90	0.00		
FLEET SERVICES DEPT	9.97	9.97	0.00		
TRANSPORTATION OPER	91.75	105.87	14.12	1.25	
TRANSPORTATION PLANNING	3.75	5.75	2.00		
PARKING	12.70	13.50	0.80		
LIBRARY	13.50	15.00	1.50		
GOLF MAINTENANCE	8.53	8.53	0.00		
GOLF PRO SHOP	8.12	9.15	1.03		
TOTAL	**431.29**	**460.79**	**29.50**	**6.50**	**-5.00**

MATERIALS, SUPPLIES, AND SERVICES

The table below displays expenses in Materials, Supplies, and Services by Fund. In FY24, the main increases are for contract services, such as the General Plan update and the FY24 Childcare initiative in the General Fund and Jordanelle Special Services Contract in the Water Fund. There are also increases to supplies, utilities, and bank fees, mainly due to inflationary cost increases occurring across the U.S. Many of the Organizational Infrastructure requests are located here.

Total Materials, Supplies and Services by Fund		
011 GENERAL FUND	$	2,186,539
051 WATER FUND	$	865,575
055 GOLF FUND	$	41,750
057 TRANSPORTATION FUND	$	1,173,239
Grand Total	$	4,267,103

CAPITAL BUDGET

While the City is building a robust capital budget plan for the next several years based on Council and community goals, our focus remains on core capital maintenance and medium-term infrastructure. Large capital projects likely require new funding sources, debt issuance due to magnitude, or a complete rewiring of municipal commitment and community priorities.

For FY23 and FY24 capital budgets, most project increases will be funded by improved sales tax revenues that are distributed to the capital fund via a general fund transfer. In FY24 project managers largely targeted core recurring and new maintenance expenses with the ability to apply for new funding.

CRITERIA FOR INCREASE

A. Source of Revenue
   - Projects that are funded by grants or bonds that are tied directly to a project were excluded from consideration

B. CIP Process Score
   - Projects were ranked from lowest to highest CIP process score (lowest = least critical, highest = more critical)

C. Project Status
   - Projects that are complete with any remaining balance are available for deferral

D. Manager Feedback
   - Feedback from managers provides context on project priority

E. CIP Committee Analysis
   - In addition to the quantitative and qualitative metrics cited above, the staff formed CIP committee pursued a project-by-project discussion and rationalization of

project requests. The committee also looked at each project through the lens of essential criticality to City core services.

MAJOR PROJECTS –

General Obligation Bond Projects
At the February 2, 2023, City Council meeting, Council supported a potential 2023 General Obligation bond for new recreation capital investments at the PC MARC, City Park, and the Park City Sports Complex.

This came about because the city engaged VCBO Architecture to complete a study to evaluate the broad recreation needs of the community and create a master plan for future improvements at the PC MARC and the Park City Sports Complex at Quinn's Junction. A steering committee made up of representatives from PCMC, the Recreation Advisory Board (RAB), and members of the local pickleball community was formed to guide the master planning process and support VCBO in creating a master plan. The steering committee met over several months to develop concept designs for PC MARC & PCSC.

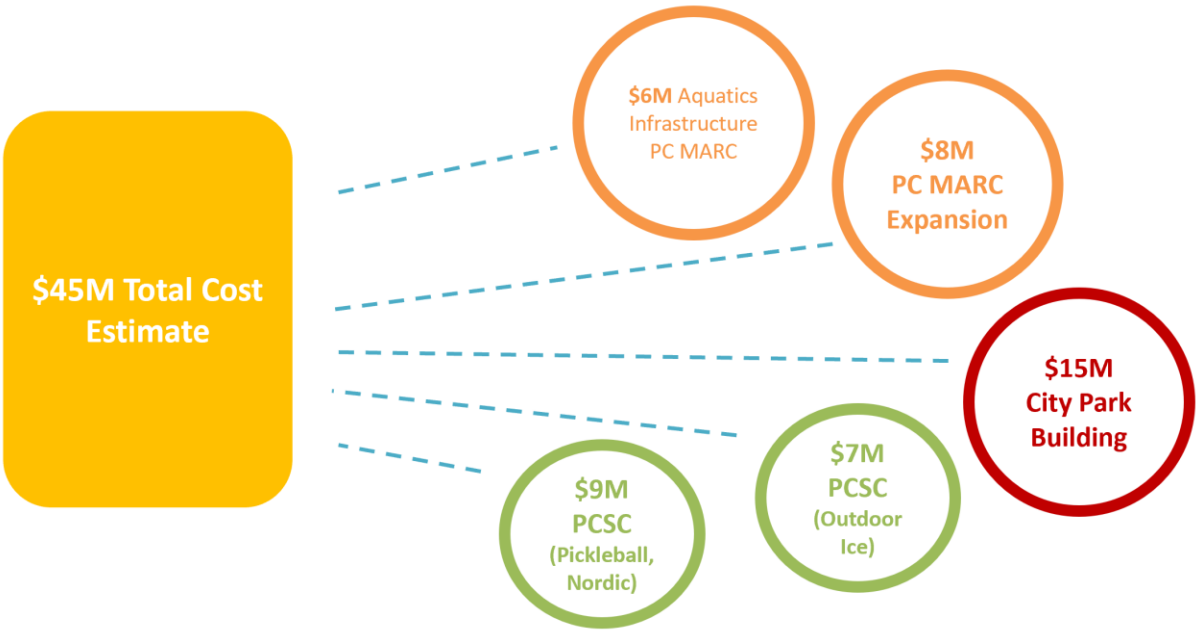
The first effort of the steering committee was to create and distribute a community-wide survey. This survey was created to provide the community with an opportunity for feedback on the existing recreation programs and facilities and to provide input on desired improvements.

Based on the survey results, RAB compiled a prioritized list of potential recreation capital project priorities:

1. **PC MARC Aquatics Infrastructure** - The recommended project concept replaces both outdoor pools and creates one large body of water that includes lap lanes, a zero-entry water feature, and youth and teen activity elements. By combining the two pools into one body of water, the PC MARC would have a more efficient operation as the pool would have only one mechanical and filtration system. A relocation of pools into one body of water would also reduce the number of lifeguards needed. The existing pools were constructed in 1991 and 2003 and have not had a significant renovation since.
2. **Rebuild City Park Building –** Recommended to create a 15,000 sq ft facility to house year-round childcare in the space as well as expand summer day camp occupancy and community uses when not used for summer camp. The childcare space could be built by PCMC and leased to a childcare provider, for example. This could help with the childcare conversation the community is having and support the demand for increased summer camp space. For example, for the past three years, the Day Camp has sold out within 10 minutes to an hour on the priority registration date for 84060 residents or employees. A rebuild could also include relocating the playground, basketball court, and volleyball court, as well as adding a splash pad and improved parking.
3. **PC Sports Complex (Pickleball, Nordic) –** The recommended project scope includes eight indoor and sixteen outdoor pickleball courts, 100 parking stalls, a Nordic training area, and improved trail access. The indoor pickleball courts are envisioned to be a utilitarian building with community spaces that could be used by trail users and others.

The details of the space would be refined in future planning for the facility, and a variety of models have been discussed (public private partnerships, private fundraising, etc.).

4. **PC MARC Fitness Expansion -** The recommended project concept identifies 14,000 sq ft of additional fitness space added in the proximity of the current lap pool. The space could be two stories and would be utilized for fitness and other community needs identified through a future public engagement process. This phase of the PC MARC would be completed well after the pools are relocated so the community could still have access to the lap pool in the meantime.
5. **PC Sports Complex (Outdoor Ice) -** This phase includes constructing a covered, refrigerated outdoor ice sheet, building a bicycle pump track, expanding the existing trials and parks maintenance building, and installing field lights on the stadium field to the east of the ice arena. This phase could be built as part of the initial project as it would meet many communities' recreational needs and enhance support facilities, or it could be contemplated in a future phase.



Overall expenses for the projects are estimated to be upwards of $45M given the dramatic inflationary increases in the development and construction industry. Initially, we took the financial strategy alternatives to the RAB for their consideration. The Recreation Advisory Board recommended a general obligation (GO) bond not-to-exceed $50M. Thereafter, Council preferred funding the City Park Building and MARC Aquatics out of the existing CIP funds and fund balance.

Housing Projects

As part of the FY24 Budget, we proposed consolidating historically allocated housing-related budgets into a smaller number of projects so that Council can be more flexible with various affordable housing initiatives. Overall, no increase or decrease to historical funding is occurring

in the amount of housing related capital budgets or expenditures. The previously authorized amount of approximately $24M remains, authorized in 2019.

The indicated allocation also recognizes the Council's continued intent to shift the risks associated with developing housing to the private sector – in the form of public-private partnerships. This strategy maximizes City funding and is arguably one of the only viable options to achieve the goal to create 800 new units.

New project names and their amounts are listed in the following:

- **CP0588 Housing Program Public Private Partnerships, $17M –** This project is focused on adding new housing stock to the city through public-private partnerships.
- **CP0587 Housing Program Asset Acquisition, $5.5M** – This project is designed to pursue long-term asset purchases of housing and/or land to facilitate future housing development.
- **CP0586 Housing Ongoing Asset Improvement & Maintenance, $650k** – This project is identified to provide capital asset maintenance and upkeep on existing City-owned housing assets. Over time, the units the city owns to support employee housing are aging and require considerable capital investment. We plan to continue to build this balance moving forward.

Transit and Transportation Projects
Transit and transportation initiatives continue to be a critical priority for City Council. In November 2016, the community passed two sales tax initiatives (.25% transportation and .25% transit). Many transportation projects will require funding from FTA grants and County contributions to move forward.

- **CP0009 Transit Rolling Stock Replacements, $5.7M –** This project is focused on replacing and adding transit fleet. The FY23 adjustment accounts for inflationary cost increases, while FY24 is planned for 2 depot chargers and 3 electric buses.
- **CP0025 Bus Shelter Design and Capital Improvement, $5.4M** – This project is designed to be an ongoing bus stop improvement program. Presently, this project is largely funded through federal grants.
- **CP0465 SR 248 Corridor and Safety Improvement Project, $5.3M** – This project proposes to design and construct transit priority and High Occupancy Vehicles on SR 248 from approximately US 40 to approximately SR 224. Other project elements include improving school access, Richardson Flat/SR 248 intersection improvements, striping improvements, Bonanza Drive/SR 248 intersection improvements, SR 224/SR 248 intersection improvements, construct new pedestrian tunnel at existing at-grade x-ing, landscaping, aesthetic, and gateway enhancements. The Objective: Reduce Vehicle Miles Traveled, congestion, and associated GHG emissions. Improve safety. Enhance corridor aesthetics and create gateway enhancements.

Capital Fund Fiscal Year 2023

The chart below comprises Capital Fund projects with proposed increases for FY23.

Project	Carry Forward	Base FY 2023	Newly Requested FY 2023
CP0089 Public Art	$0	$0	$71,832
CP0100 Neighborhood Parks	$0	$0	$35,000
CP0150 Ice Facility Capital Replacement	$6,170	$0	$38,777
CP0338 Council Chambers Advanced Technology	$0	$0	$210,000
CP0351 Artificial Turf Replacement Quinn's	$0	$0	$715,000
CP0361 Land Acquisition/Banking Program	$0	$0	$1,000,000
CP0364 Master Plan for Recreation Amenities	$85,418	$0	$640,865
CP0378 Legal Software for Electronic Document Management	$0	$0	$35,000
CP0385 Park Avenue Reconstruction	$0	$0	$5,048,955
CP0475 Wildfire Risk Mitigation and Mapping	$0	$0	$165,000
CP0531 Prospector Park Improvements	$0	$0	$172,231
CP0556 Upper Main Street Intersection Improve	$0	$750,000	$1,461,562
CP0559 Marsac Remodel	$0	$0	$1,500,000
CP0569 Replace Vehicle Wash	$0	$0	$55,370
CP0585 Facility Wireless Upgrades	$0	$0	$50,000
CP0586 Housing Ongoing Asset Improvement	$0	$0	$1,980,299
CP0587 Housing Program Asset Acquisition	$0	$0	$5,500,000
CP0588 Housing Program Public Private Pa	$0	$0	$16,946,782
CP0589 Housing Programs	$0	$0	$1,000,000

Capital Fund Fiscal Year 2024

In FY24, we project approximately $4M of General Fund Transfer (~$18-21% of Resort Tax) revenue available to fund important community capital projects. New and existing expense requests against General Fund Transfer can be funded with this amount in FY24:

- **CP0570 Replace Fuel Pump System, $24k**– This is shared between the Transportation and the Capital Fund to replace fuel island at Public Works. The existing fuel island is 13 years old and is occasionally out of service during critical periods.
- **CP0338 Council Chambers Advanced Technology, $230k** – This request is designed to target challenges associated with virtual meetings in Council Chambers and to continue to maintain and upgrade the audio/visual systems in Council Chambers. As noted above, a request of $210k is made in FY23 as well.
- **CP0579 Guardrail Replacement, $68k** – Guardrail Street systems in Park City, particularly on Royal Street, are due for important safety and maintenance replacement. In addition, after record snow clearing, we plan to examine the condition of all old rails and upgrade with improved technology and equipment if necessary.
- **CP0332 Library Technology Equipment Replacement, $310k** – This is comprised of two requests with separate goals. First, $60k is requested for restroom facilities to enhance changing tables and infant care stations. Second, $250k is requested for an audio/visual system

replacement in the Santy Auditorium, which the City is committed to via a tri-party agreement with the Park City Film Series and Sundance Institute.

- **CP0577 Police Station Parking Lot, $210k** – Police Station parking capacity is currently limited to less than 30 spots, such that the facility cannot accommodate parking for the public, community and neighborhood meetings, and intergovernmental public safety and special event briefings. This request expands a very small portion of the parking area at the police station by 10-12 spots.
- **CP0585 Facility Wireless Upgrades, $160k** – Multiple City buildings, including City Hall and the Park City Ice Arena, have insufficient wi-fi coverage or outdated routing technology.
- **CP0089 Public Art, $100k** – This will fund the City's recurring commitment to the Public Art Advisory Board investments. The City Council has continuously funded public art over many years. The city has more than 100 public artwork investments.
- **CP0339 Fiber Connection to Quinn's Ice & Water, $80k** – The fiber connection project plans to continue to maintain fiber lines between Quinn's Junction and downtown Park City.
- **CP0431 MARC Bubble Repair, $50k** – The Recreation team recommends updating the antiquated and inefficient lighting system in the PC MARC bubble. The existing lights are 18 years old and frequently result in player complaints and extensive maintenance.

Project	Carry Forward	Base FY 2023	Newly Requested FY 2023	Base FY 2024	Newly Requested FY 2024	CIP Process Score
CP0001 Planning/Capital Analysis	$68,177	$0	$0	$0	$0	38
CP0002 Information System Enhancement/Upgrades	$2,688	$120,000	$0	$120,000	($120,000)	39
CP0003 Old Town Stairs	$50,000	$0	$0	$0	$0	32
CP0005 City Park Improvements	$129,541	($50,000)	($90,235)	$0	$0	38
CP0006 Pavement Management Implementation	$774,436	$1,040,000	$0	$1,040,000	$0	39
CP0013 Affordable Housing Program	$699,181	$0	$0	$0	$0	35
CP0014 McPolin Farm	$2,280	$0	$0	$0	$0	35
CP0019 Library Development & Donations	$31,226	$0	$0	$0	$60,000	35
CP0020 City-wide Signs Phase I	$32,445	$0	$0	$0	$0	30
CP0028 5 Year CIP Funding	$5,073,395	$0	$0	$0	$0	45
CP0036 Traffic Calming	$43,968	$150,000	$0	$10,000	$150,000	44
CP0041 Trails Master Plan Implementation	$801,644	$70,000	($33,050)	$70,000	$275,000	38
CP0074 Equipment Replacement - Rolling Stock	$1,979,518	$1,350,000	$0	$1,500,000	$0	31
CP0075 Equipment Replacement - Computer	$59,105	$471,062	$0	$345,600	$25,000	30

CP0089 Public Art	$318,000	$40,000	$71,832	$0	$100,000	53
CP0090 Friends of the Farm	$21,895	$0	$0	$0	$0	44
CP0092 Open Space Improvements	$291,439	$385,000	$0	$400,000	$0	47
CP0100 Neighborhood Parks	$263,559	$0	($150,320)	$0	$0	42
CP0128 Quinn's Ice/Fields Phase II	$36,805	$0	$0	$0	$0	44
CP0142 Racquet Club Program Equipment Replacement	$381,660	$65,000	$0	$65,000	$0	32
CP0146 Asset Management/Replacement Program	$303,371	$704,760	$0	$1,105,418	$0	42
CP0150 Ice Facility Capital Replacement	$1,046,340	$407,000	($252,223)	$132,000	($16,000)	39
CP0157 OTIS Phase III(a)	$3,458,762	$0	$0	$0	$0	41
CP0163 Quinn's Fields Phase III	$0	$600,000	($600,000)	$0	$22,000,000	35
CP0186 Energy Efficiency Study -City Facilities	$22,305	$0	$0	$0	$0	36
CP0191 Walkability Maintenance	$84,746	$71,825	$0	$78,825	$0	39
CP0203 China Bridge Event Parking	$1,534,121	$125,000	($183,314)	$125,000	$0	33
CP0217 Emergency Management Program	$11	$15,000	$0	$15,000	$0	38
CP0226 Walkability Implementation	$10,701	$0	$0	$0	$0	30
CP0236 Triangle Property Environmental Remediatio	$0	$99,779	$0	$0	$0	30
CP0248 Middle Silver Creek Watershed	$234,297	$0	$0	$0	$0	44
CP0250 Irrigation Controller Replacement	$20,000	$0	$0	$0	$0	44
CP0264 Security Projects	$27,566	$0	$0	$0	$0	41
CP0266 Prospector Drain - Regulatory Project	$0	$1,006,712	$0	$150,000	$0	33
CP0267 Soil Repository	$4,035,438	$0	$0	$0	$0	29
CP0269 Environmental Revolving Loan Fund	$58,882	$0	$0	$0	$0	26
CP0270 Downtown Enhancements Phase II	$771,826	$327,104	$0	$327,104	$0	26
CP0280 Aquatics Equipment Replacement	$418,601	$25,000	$0	$25,000	$0	30
CP0292 Cemetery Improvements	$136,635	$0	$0	$0	$0	36
CP0294 Spriggs Barn	$5,000	$0	$0	$0	$0	27
CP0309 Woodside Phase I	$1,259,613	$0	$0	$0	$0	38
CP0311 Senior Community Center	$0	$0	$0	$0	$2,508,610	38

CP0312 Fleet Management Software	$47,917	$0	$0	$0	$0	38
CP0318 Bonanza Park/RMP Substation Mitigation	$958,568	$0	$0	$0	$0	35
CP0323 Dog Park Improvements	$35,000	$5,000	($5,000)	$5,000	$0	33
CP0324 Recreation Software	$12,000	$0	$0	$0	$0	32
CP0326 Website Remodel	$12,378	$0	$0	$0	$0	28
CP0329 Main Street Infrastructure Asset Management	$110,433	$100,000	$0	$599,310	$0	30
CP0332 Library Technology Equipment Replacement	$0	$123,104	$0	$24,387	$250,000	44
CP0333 Engineering Survey Monument Re-establish	$35,000	$0	$0	$0	$0	29
CP0336 Prospector Avenue Reconstruction	$31,812	$0	$0	$0	$0	33
CP0338 Council Chambers Advanced Technology Upg	$0	$0	$210,000	$0	$230,000	26
CP0339 Fiber Connection to Quinn's Ice & Water	$0	$18,000	$0	$0	$80,000	26
CP0340 Fleet Shop Equipment Replacement	$27,538	$15,000	$0	$15,000	$0	26
CP0351 Artificial Turf Replacement Quinn's	$0	$0	$715,000	$0	$0	39
CP0352 Parks Irrigation System Efficiency Imp	$63,731	$30,000	$0	$30,000	$0	41
CP0353 Remote snow storage site improvements	$74,898	$0	$0	$0	($38,068)	26
CP0354 Streets and Water Maintenance Building	$100,269	$0	$0	$0	$0	32
CP0361 Land Acquisition/Banking Program	$0	$0	$1,000,000	$0	$0	42
CP0364 Master Plan for Recreation Amenities	$85,418	$0	$640,865	$0	$0	30
CP0375 LED Streets Lights Phase I	$56,917	$0	$0	$0	$0	30
CP0378 Legal Software for Electronic Document M	$0	$0	$35,000	$0	$35,000	29
CP0385 Park Avenue Reconstruction	$4,381,702	$746,580	$0	$0	$2,951,045	29
CP0401 Downtown Projects Plazas	$839,902	$0	$0	$0	$0	36
CP0402 Additional Downtown Projects	$0	$1,200,000	$0	$0	$0	27
CP0407 Bonanza Flats Open Space	$3,326,471	$0	$0	$0	$0	36
CP0412 PC MARC Tennis Court Resurface	$169,135	$30,000	$0	$0	$0	19

CP0422 Electrical Generator Upgrades	$0	$0	$0	$64,000	$0	45
CP0429 Arts and Culture District	$96,581	$450,000	$0	$0	$0	47
CP0430 Treasure Hill & Armstrong	$8,542,731	$0	$0	$0	$0	47
CP0431 Bubble Repair	$0	$0	$0	$0	$50,000	47
CP0432 Office 2016 Licenses	$218,576	$0	$0	$0	$0	42
CP0434 GIS GeoEvent Server License	$5,000	$0	$0	$0	$0	23
CP0439 Bonanza Drive Multi-Modal and Street Imp	$29,000	$0	$0	$0	$0	41
CP0446 Loader	$300,000	$0	$0	$0	$0	42
CP0447 EV Chargers	$366,300	$0	$0	$0	$0	32
CP0449 Roadside Trailhead Signage 2019	$2,411	$0	$0	$0	$0	33
CP0450 Prospector Square/Rail Trail 2019	$31,000	$0	$0	$0	$0	33
CP0451 Round Valley Trail 2019	$10,000	$0	$0	$0	$0	45
CP0454 Prospector Sq. Rail Trail Connector	$0	$40,000	$0	$0	$0	47
CP0455 Olympic Park Pathway Connector	$0	$113,000	$0	$0	$0	38
CP0456 PC Heights Pathway	$0	$65,000	$0	$0	$0	48
CP0457 City AED Replacement and Maintenance	$0	$15,000	$0	$15,000	$0	48
CP0475 Wildfire Risk Mitigation and Mapping	$0	$0	$165,000	$0	$0	26
CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	$0	$1,836,359	$0	$0	$0	42
CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	$0	$347,124	$0	$1,511,701	($131,616)	24
CP0531 Prospector Park Improvements	$308,327	$0	$172,231	$0	$0	21
CP0535 Santy Chairs Replacement	$0	$50,000	$0	$50,000	$0	23
CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	$0	$4,320,365	$0	$0	$0	29
CP0556 Upper Main Street Intersection Improve	$0	$750,000	$1,461,562	$0	$0	38
CP0557 Lite Deed Program	$0	$1,000,000	($994,650)	$0	$0	38
CP0559 Marsac Remodel	$0	$0	$1,500,000	$0	($700,000)	38
CP0567 Safety Style Soccer Goals	$0	$59,000	$0	$0	$0	38
CP0568 Gate for Mine bench and Judge Tunnel	$0	$15,000	$0	$0	$0	38
CP0569 Replace Vehicle Wash	$0	$0	$55,370	$0	$0	38

CP0570 Replace Fuel Pump System	$0	$0	$0	$0	$24,273	38
CP0573 Acoustifence - Pickleball Noise M	$0	$0	$0	$0	$32,259	-
CP0575 10th Street Retaining Wall Reconstruction	$0	$0	$0	$0	$145,000	-
CP0576 Ability Way Reconstruction	$0	$0	$0	$0	$630,000	-
CP0577 Police Station Parking Lot	$0	$0	$0	$0	$210,000	-
CP0579 Guardrail Replacement	$0	$0	$0	$0	$68,000	-
CP0580 Safety Netting at Quinn's	$0	$0	$0	$0	$33,090	-
CP0581 Street Sign Replacement Program	$0	$0	$0	$0	$9,754	-
CP0583 Swede Alley Trash Compactors Repl	$0	$0	$0	$0	$126,000	-
CP0585 Facility Wireless Upgrades	$0	$0	$50,000	$0	$160,000	-
CP0586 Housing Ongoing Asset Improvement	$0	$0	$1,980,299	$0	$0	-
CP0587 Housing Program Asset Acquisition	$0	$0	$5,500,000	$0	$0	-
CP0588 Housing Program Public Private Pa	$0	$0	$16,946,782	$0	$0	-
CP0589 Housing Programs	$0	$0	$1,000,000	$0	$0	-
CP0598 PC MARC Fitness & Aquatics Enhancements	$0	$0	$0	$0	$14,000,000	-
CP0600 Strategic Asset Analysis	$0	$0	$0	$0	$150,000	-
		FY23 Base + New	**$40,756,134**	**FY24 Base + New**	**$50,844,970**	

Water Fund FY23 and FY24

The Three Kings Water Treatment plant remains the most significant capital project undertaken by the Water Fund and the City as a whole. Due to quality project and construction management, the facility is on track to begin operations in FY24.

For example, building shells and roof structures for all eight buildings are now completed. Final roofing materials, windows, exterior siding, and stone veneer are being installed and generally complete on six of eight buildings. Work inside the buildings will continue through early spring. Start-up and testing of all building and treatment systems will occur with regulators on-site from early spring to early summer. Site piping is complete and site grading underway. Site landscaping, fencing, paving, cleanup, and removal of construction trailers will occur as soon as the weather allows, and we are aware this is important to our neighbors and golf community.

EXPENSES

In addition to recent major capital initiatives funded by bond proceeds, the broader ongoing capital maintenance needs of the water system are served by net operating revenue remaining after operational costs and debt service. Annual water service fee increases will continue to maintain fund stability while also providing capacity for cash-funded or pay-as-you-go projects.

Project	Carry Forward	Base FY 2023	Newly Requested FY 2023	Base FY 2024	Newly Requested FY 2024	CIP Process Score
CP0007 Tunnel Maintenance	$0	$2,781,619	$508,312	$292,884	$3,000,000	39
CP0010 Water Department Service Equipment	$86,886	$200,000	$0	$133,200	$0	33
CP0040 Water Dept Infrastructure Improvement	$2,235,618	$3,954,863	$0	$3,496,538	$0	40
CP0075 Equipment Replacement - Computer	$62,442	$138,232	$0	$138,232	$0	30
CP0178 Rockport Water, Pipeline, and Storage	$3,230,775	$1,274,570	$0	$1,357,520	$0	36
CP0275 Smart Irrigation Controllers	$4,353	$0	$0	$0	$0	38
CP0276 Water Quality Study	$100,000	$350,000	$0	$300,000	$0	33
CP0301 Scada and Telemetry System Replacement	$0	$1,000,000	$0	$200,000	$0	24
CP0303 Empire Tank Replacement	$34,611	$0	$0	$0	$0	29
CP0304 Quinn's Water Treatment Plant Asset Repl	$712,015	$231,525	$0	$238,471	$0	29
CP0312 Fleet Management Software	$17,307	$0	$0	$0	$0	38
CP0325 Network & Security Enhancements	$0	$85,000	$0	$85,000	$0	27
CP0341 Regional Interconnect	$186,244	$0	$0	$0	$0	26
CP0342 Meter Replacement	$198,347	$150,000	$0	$150,000	$0	26
CP0343 Park meadows Well	$2,678,908	$0	$0	$0	$0	26
CP0371 C1 - Quinn WTP to Boothill - Phase 1	$1,026,839	$0	$0	$0	$0	39
CP0372 Regionalization Fee	$400,000	$200,000	$0	$200,000	$0	30
CP0389 MIW Treatment	$29,236,885	$20,094,153	$0	$250,000	$0	31
CP0390 QJWTP Treatment Upgrades	$2,839,109	$0	$0	$0	$0	43
CP0392 Distribution Zoning Meters	$8,358	$0	$0	$0	$0	32
CP0393 Energy Projects	$415,889	$200,000	$0	$200,000	($200,000)	24

CP0415 Mobile Control	$13,000	$0	$0	$0	$0	42
CP0416 Windows 10 Client Licenses	$1,480	$0	$0	$0	$0	44
CP0418 JSSD Interconnection Improvements	$146,686	$0	$0	$90,000	$0	30
CP0442 MIW Offsite Improvements	$9,494,153	$0	$0	$0	$0	39
CP0443 West Neck Tank	$1,398,914	$1,250,000	$0	$0	$0	51
CP0569 Replace Vehicle Wash	$0	$0	$19,985	$0	$0	38
CP0570 Replace Fuel Pump System	$0	$0	$0	$0	$2,960	38
CP0574 Landscaping Incentives	$0	$0	$0	$0	$200,000	-
		FY23 Base + New	**$32,438,259**	**FY24 Base + New**	**$10,134,805**	

Transportation Fund FY23 and FY24

The Transportation fund continues to evolve as Park City focuses its transportation operations on the core of Park City.

Park City Transportation continues to aggressively pursue state and federal funding opportunities and has been successful in securing funding for a Short-Range Transit Plan and for the Active Transportation Master Plan and was recently awarded $7.4M for bus stop replacements. Additionally, Park City has been awarded a significant amount of federal grant funding to procure new electric buses and charging infrastructure.

Transportation capital projects are traditionally funded by a combination of Transportation Sales Taxes as well as local and federal grants. As operating expenses increase, the Fund's capacity to execute capital projects with sales taxes will continues to diminish. Also, the 5-year capital plan does not include new budget requests for major transformative projects.

Project	Carry Forward	Base FY 2023	Newly Requested FY 2023	Base FY 2024	Newly Requested FY 2024	CIP Process Score
CP0009 Transit Rolling Stock Replacement	$17,711,482	$0	$2,130,085	$0	$3,575,222	33
CP0025 Bus Shelters Design and Capital Improve	$148,853	$700,000	$969,158	$1,251,918	$3,322,347	42
CP0075 Equipment Replacement - Computer	$48,783	$16,172	$0	$16,172	$0	30
CP0108 Flagstaff Transit Transfer Fees	$3,951,054	$0	($1,832,317)	$0	$0	33
CP0118 Transit GIS/AVL System	$100,000	$0	$400,000	$0	$0	44
CP0312 Fleet Management Software	$237,760	$0	($233,647)	$0	$0	38
CP0313 Transportation Plans and Studies	$356,331	$0	$0	$0	$0	38
CP0316 Transit Facility Capital Renewal Account	$2,116,832	$230,000	$0	$230,000	$0	38

CP0363 Traffic Management Cameras	$0	$0	$38,458	$0	$0	42
CP0381 Transit and Transportation Land Acq	$0	$0	$1,000,000	$0	$0	29
CP0382 Transit Onboard Security Cameras	$50,000	$0	$0	$0	$0	29
CP0411 SR 248/US 40 Park and Ride Lot	$4,441,823	$300,000	$1,800,000	$360,000	($360,000)	26
CP0415 Mobile Control	$438	$0	($428)	$0	$0	42
CP0416 Windows 10 Client Licenses	$5,500	$0	$0	$0	$0	44
CP0420 Enhanced Bus Stops at Fresh Market and P	$0	$0	$2,615,000	$0	$0	33
CP0432 Office 2016 Licenses	$4,620	$0	$0	$0	$0	42
CP0434 GIS GeoEvent Server License	$13,000	$0	$0	$0	$0	23
CP0439 Bonanza Drive Multi-Modal and Street Imp	$0	$0	$300,000	$0	$0	41
CP0440 Bike Share Improvements	$185,000	$0	($85,000)	$0	$0	39
CP0441 Transportation Demand Management Program	$104,778	$70,000	($59,246)	$70,000	$441,284	26
CP0460 Bus lift	$35,000	$0	$0	$0	$181,500	48
CP0465 SR-248 Corridor and Safety Improvement	$0	$5,348,554	$0	$0	$0	38
CP0469 Deer Valley Drive Bicycle and Pedestrian	$200,000	$300,000	($200,000)	$0	$250,000	39
CP0478 Bike and Ped Improvements in Thay	$0	$0	$0	$0	$250,000	-
CP0536 Arts and Culture Exterior Bus Stops	$0	$2,700,000	$0	$0	$0	21
CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP	$0	$0	$100,000	$5,824,240	$967,353	29
CP0550 Active Transportation Master Plan	$0	$65,000	$70,000	$0	$0	21
CP0551 Short Range Transit Plan	$41,184	$0	$0	$0	$0	27
CP0552 TDM Capital Improvement Projects	$560,000	$180,000	($732,786)	$180,000	($180,000)	27
CP0554 Emerging Tech in Transit	$0	$130,000	$0	$0	$0	29
CP0555 McPolin and Meadows Bus Stop Improvement	$0	$87,000	$0	$0	$0	27
CP0562 Emergency Response Trailer	$0	$100,000	$0	$0	$0	5
CP0565 Park City Parking Needs Assessment	$0	$150,000	($150,000)	$0	$300,000	38
CP0571 Long Range Transportation Capital Plan	$0	$3,870,762	($3,847,221)	$0	$0	38

CP0591 Transit Operations Radios Upgrade	$0	$0	$100,000	$0	$100,000	-
CP0592 Avail Replacement	$0	$0	$0	$0	$1,000,000	-
CP0594 Short Range Transportation Plan I	$0	$0	$0	$0	$1,000,000	-
CP0595 Intercept Lot/Park & Ride Ameniti	$0	$0	$0	$0	$80,000	-
CP0596 Public Transit Bus Engine Replace	$0	$0	$0	$0	$100,000	-
CP0601 Parking Asset Maintenance & Impro	$0	$0	$265,760	$0	$80,000	-
		FY23 Base + New	**$12,406,715**	**FY24 Base + New**	**$19,040,036**	

Lower Park Avenue RDA

The LPA RDA is the primary source of repayment for the 2019 STR debt that currently provides funding for the City's affordable housing projects. Additionally, after debt service payments, smaller, annually recurring revenues are available for additional capital projects within the geographic boundary of the RDA.

The most significant request for capital project funding in the LPA RDA remains CP0311 Senior Community Center at $991k as noted above. Additionally, CP0003 Old Town Stairs also has existing budgets of $886k through FY24.

Project	Carry Forward	Base FY 2023	Newly Requested FY 2023	Base FY 2024	Newly Requested FY 2024	CIP Process Score
CP0003 Old Town Stairs	$436,340	$150,000	$0	$300,000	$0	32
CP0005 City Park Improvements	$736,490	$100,000	$0	$100,000	$0	38
CP0013 Affordable Housing Program	$25,886	$0	$0	$0	$0	35
CP0020 City-wide Signs Phase I	$7,156	$0	$0	$0	$0	30
CP0036 Traffic Calming	$31,275	$0	$0	$0	$0	44
CP0089 Public Art	$37,749	$0	$0	$0	$0	53
CP0167 Skate Park Repairs	$9,749	$5,000	$0	$5,000	$0	38
CP0264 Security Projects	$0	$40,000	$0	$40,000	$0	41
CP0308 Library Remodel	$449	$0	$0	$0	$0	32
CP0311 Senior Community Center	$991,390	$0	$0	$0	$0	38
CP0362 Woodside Phase II	$2,208	$0	$0	$0	$0	42
CP0386 Recreation Building in City Park	$241,383	$0	$0	$0	$0	29
CP0586 Housing Ongoing Asset Improvement	$0	$0	$29,459	$0	$0	-
		FY23 Base + New	**$322,311**	**FY24 Base + New**	**$445,000**	

This year's the City Manager's Recommended Budget continues to have an emphasis on funding affordable housing projects, transportation and transit projects which have been identified by Council as critical priorities. A complete detailed CIP report is included in the City Manager's Recommended Budget Volume II.

The total proposed CIP budget (all funds, excluding carry forward) for the FY 2023 Budget is $86.4 million. The proposed FY 2024 CIP budget is $82.1 million. The General Fund transfer required to fund capital projects in FY 2023 will be approximately $4.5 million—the majority of which is dedicated to the maintenance of existing infrastructure. Projects in these categories include Equipment Replacement – Rolling Stock, Aquatics Equipment Replacement, Pavement Management, Trails Master Plan Implementation, Traffic Calming, and Asset Management.

Long-term Unfunded Capital Initiatives

While the City is building a robust capital budget plan for the next several years based on Council's goals and direction, the focus remains on core capital maintenance and medium-term infrastructure projects. Several capital project ideas percolate around the community but require a new funding source or strategy due to their magnitude. Some of the most talked-about project ideas are the following:

1. Long-Range Transportation Capital Plan – a list of implementation projects tops out at over $87M
    a. Bus Rapid Transit
    b. Regionally significant park and ride
    c. Tunnels, aerial transit, etc.
    d. Roadway acquisition and/or improvements
2. Relocation of the Rocky Mountain Power Substation
3. Soils Ordinance remediation and relocation
4. Affordable housing development expansion

If Council is interested in pursuing a major or transformational capital project not currently budgeted, a prioritization process will help us develop a creative financial strategy. For example, the city can raise considerable resources to finance projects through various methods. But even then, it would prove challenging to finance multiple projects on the list above at the same time. The most common financial tools for future consideration are:

1. Pay-as-You-Go: This method pays for capital projects with funds on hand or through saving up over time. We are already deploying this strategy.
2. General Obligation Debt: Property tax increase targeted toward specific projects. Requires voter approval in a general election. We have a successful history of deploying this strategy on large community issues.
3. Property Tax Increase: This tool has not been used to our knowledge due to the strength of the tourism economy and imbalance in favor of year-round residential property owners.
4. Revenue Debt: Issue bonds paid back through ongoing revenues. Historically, we have used sales taxes but could source other areas, such as water revenues. Also, the City's debt capacity through sales taxes to issue bonds for new projects is considerable and

untapped. Today, based upon a 20-year maturity, the City could conservatively bond upwards of $60M. We could also evaluate our overly conservative bonding policy that goes even further than required by Utah Law.

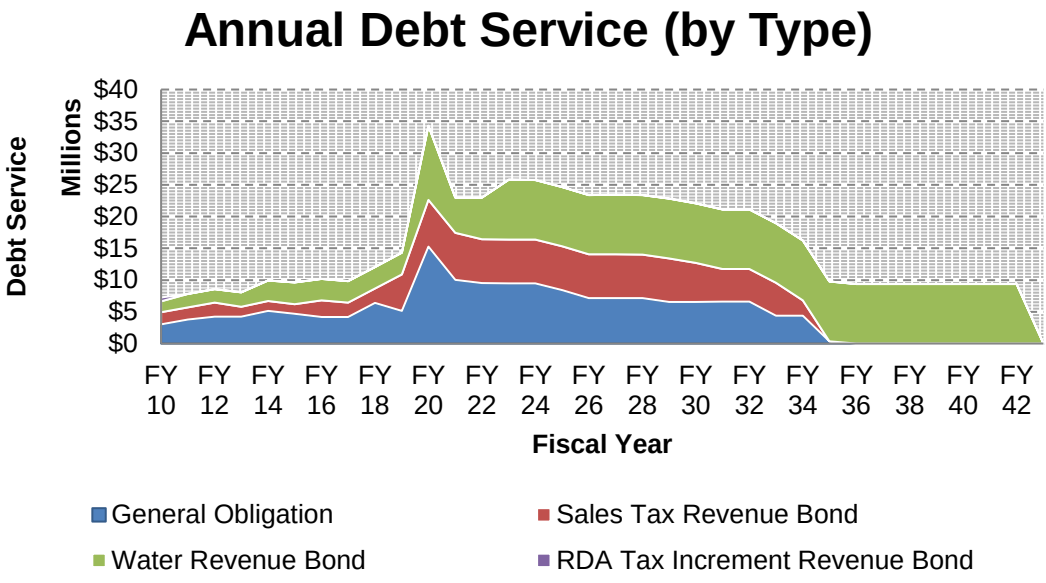
5. Grants/Other Government Agencies: There are many grant opportunities for local governments from other government agencies. However, to fund large capital projects, the City has been most successful in securing grants for transportation projects. The city has a handful of current transportation capital projects set to be paid for partially with grant funding and is continuously applying for more, such as the monies we are awarded to replace vehicles and support the Quinn's Junction Park and Ride. We plan to continue our aggressive use of the tool.
6. Economic Development Tools: There are numerous economic development tools that the city could utilize. The most common are Community Reinvestment Agencies (CRA) or Public Improvement Districts (PID). Both tools leverage new property tax revenue generated from new development for capital investment in those areas or outside the project area. A more aggressive use of this tool may be recommended in the future.
7. Public-private Partnerships (P3s): Public-private partnerships involve collaboration between a government agency and a private-sector company to finance, build, and operate projects. These partnerships work well when private-sector incentives combine with public sector goals, and the private sector incurs much of the financial risk. We are likely to increase our use of this tool, given the rise in construction costs and workforce pressures.

A complete detailed CIP report is available in Volume II on our Budget Department website.

The total proposed CIP budget (all funds combined, excluding carry forward) for the FY 2023 Adjusted Budget is $85.5 million. The proposed FY 2024 CIP budget is $51.9 million. The General Fund transfer required to fund capital projects in FY2024 will be approximately $4 million—the majority of which is dedicated to the maintenance of existing infrastructure. Projects in these categories include Equipment Replacement – Rolling Stock, Aquatics Equipment Replacement, Pavement Management, Trails Master Plan Implementation, Traffic Calming, and Asset Management.

DEBT SERVICE

Park City has various bond issuances outstanding. The debt service to be paid on these bonds is as detailed in Figure E21. The Utah State code states that direct debt issued by a municipal corporation should not exceed 4% of the assessed valuation—Park City has a more stringent policy of 2% of assessed valuation.



E21 - Long Term Debt

Funding sources for debt service payments in FY 2024 are detailed in Figure E22. General Obligation Bonds have property tax as a dedicated source for repayment, while Water Bonds generally have water service fees as a dedicated revenue source. RDA Bonds are backed by property tax increment. Sales Tax Bonds are backed by sales tax revenue, but the City has dedicated several revenue sources for repayment, including lease revenue, impact fees, and unreserved general fund revenue.

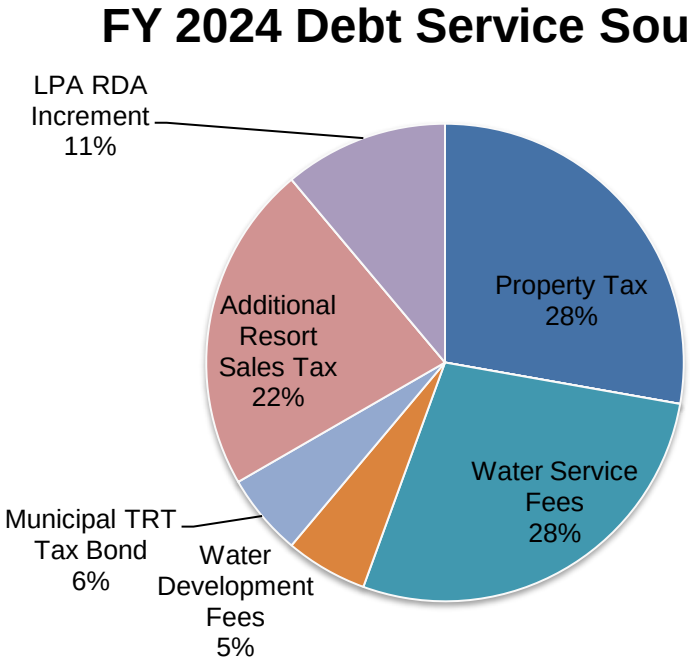


Figure E22 – Debt Funding Sources

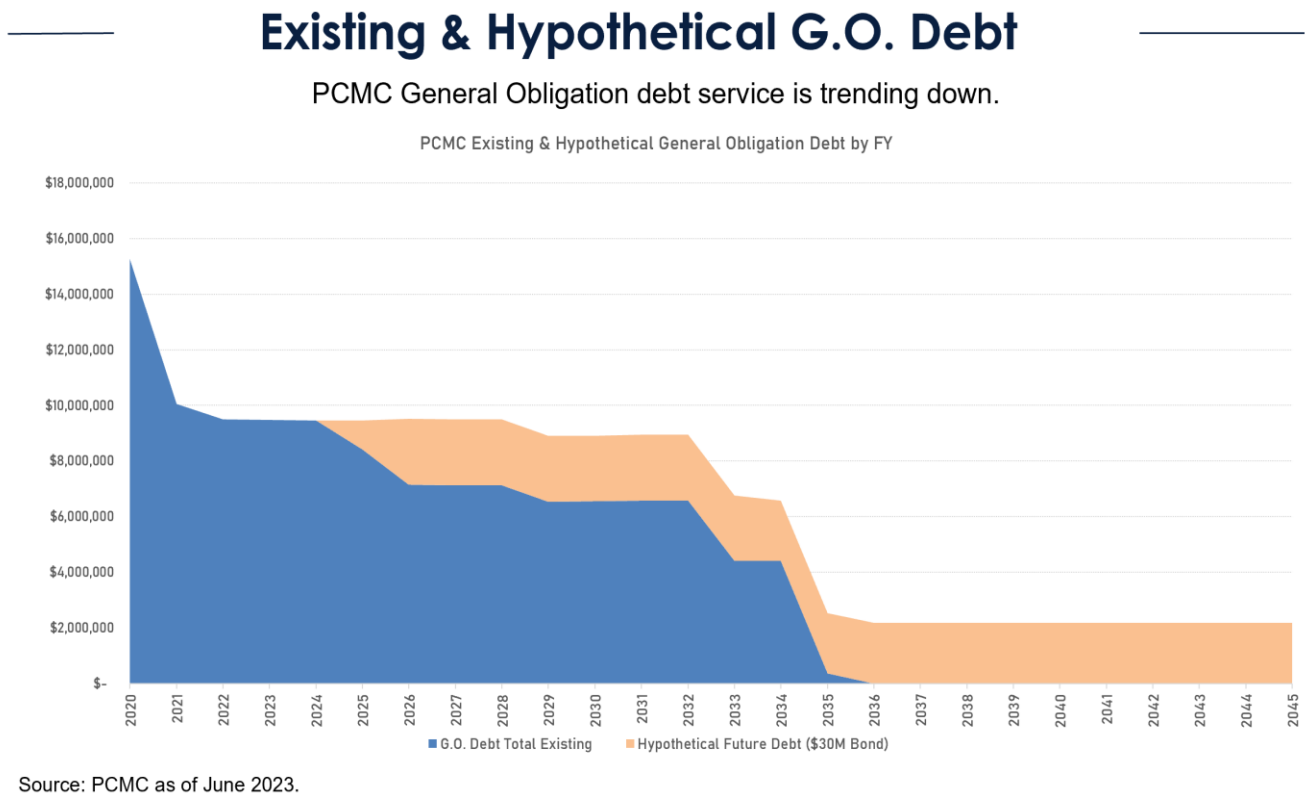
EXPENSES

Perhaps the most significant measure related to debt service is the amount of debt that is secured by a non-dedicated revenue source. As previously discussed, most of the City's debt service is paid for with dedicated revenue such as water fees, property tax, or property tax increment, all of which the City can influence through rate adjustments.

While the City is building a robust capital budget plan for the next several years based on Council's goals and direction, the focus remains on core capital maintenance and medium-term infrastructure projects.

Several capital project ideas percolate around the community but require a new funding source or strategy due to their magnitude. If Council is interested in pursuing a new major transformational capital project not currently budgeted, a prioritization process will help us develop a creative financial strategy. For example, the city can raise considerable resources to finance projects through various methods.

Staff currently projects that a 20-year bond against Additional Resort Sales Tax could support approximately $43M in bond proceeds. Staff also projects that a 20-year bond against Transient Room Tax could support approximately $18M in bond proceeds.



Source: PCMC as of June 2023.

EXPENSES

As part of the FY24 Final Budget, Council adopted a budget strategy to execute a Recreation Bond. The GO bonds graph shows how debt service trends down over time under this hypothetical scenario. Even with a new GO bond a local taxpayer would not see an increase to their property tax bill. This is due to GO debt service falling off in FY25.

ABOUT PARK CITY

Park City is in Summit County, Utah, in the heart of the Wasatch Mountains, 30 miles east of Salt Lake City and 40 minutes by freeway from the Salt Lake International Airport. Park City is one of the west's premier multi-season resort communities with an area of approximately 12 square miles and a permanent resident population of approximately 8,000.

Long before Park City, Utah became a world class ski destination and popular event location, it was a booming silver mining town. Founded by prospectors in 1868, Park City continued to mine silver until the 1970s and at one point was considered a ghost town of the Wild West. Park City is now home to two world class resorts, Deer Valley Resort and Park City Mountain, and permits nearly 80 events per year, including the Sundance Film Festival which brings over 71,000 visitors to Park City within a ten day period.

Tourism is the major industry in Park City, with skiing, lodging facilities, and restaurants contributing significantly to the local economy. Park City is the home of two major ski resorts, Park City Mountain Resort and Deer Valley Ski Resort. Park City Mountain Resort combined with Canyons Resort during the 2015-2016 ski season to create the largest ski resort in North America.

In 1869, silver-bearing quartz was discovered in the area of what is now Park City, and a silver mining boom began. From the 1930s through the 1950s, the mining boom subsided due to the decline of silver prices, and Park City came very close to becoming a historic ghost town. During that time, the residents began to consider an alternative to mining and began developing Park City into a resort town.

In 2002, Salt Lake City hosted the 2002 Winter Olympic Games with two athletic venues in Park

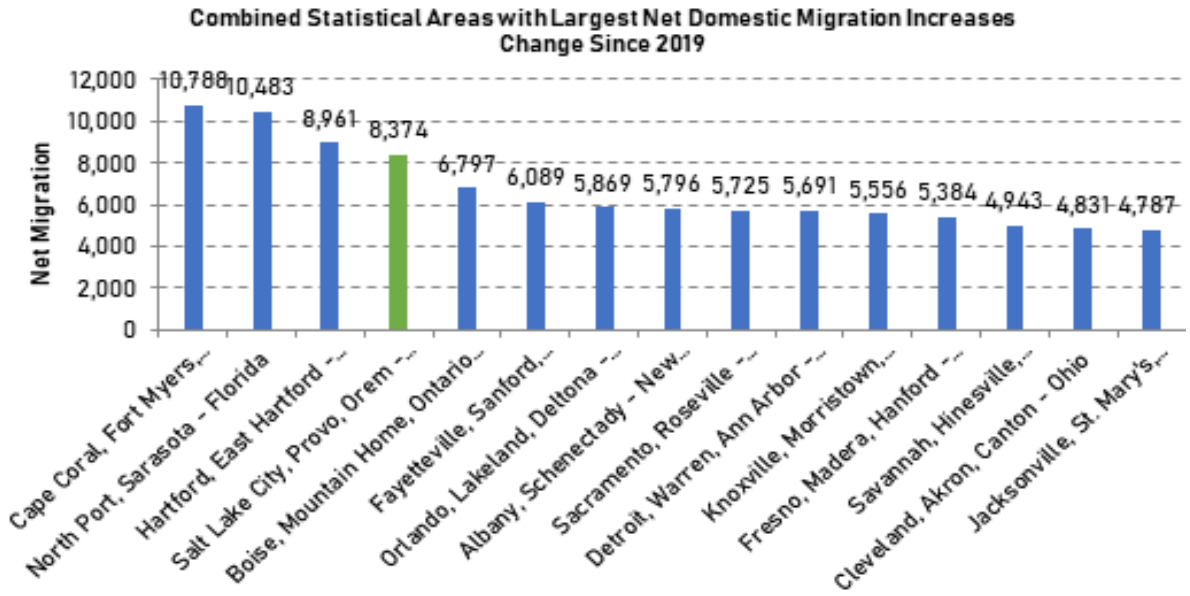
City and one just north of the city limits. Deer Valley Resort hosted the slalom, aerial, and mogul competitions; Park City Mountain Resort hosted the giant slalom, snowboarding slalom and snowboarding half-pipe; and the Utah Winter Sports Park (Summit County) hosted ski jumping, luge and bobsled events. In February 2009, Deer Valley hosted the first World Cup Skier Cross competition ever held in North America. Deer Valley Resort and Park City Mountain resort jointly hosted the FIS Freestyle World Championship event for the 1st time in February of 2019.

PARK CITY ECONOMY

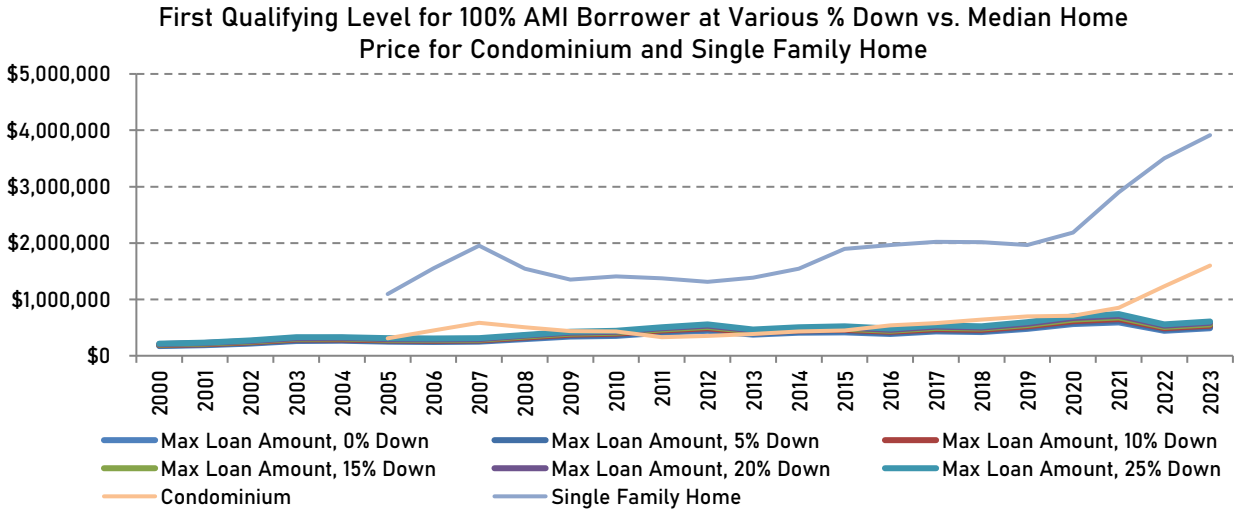
Tourism is the backbone of the Park City economy, and most of the local tourism revolves around skiing and snowboarding. Encouraging tourism and the ski industry are objectives for Park City as well as for the State of Utah. With its proximity to Salt Lake City and Salt Lake International airport, Park City is a major contributor to the State's goals.

The service population is much larger than the permanent population in Park City due to the number of secondary homeowners and visitors within city limits. The city has approximately 161 restaurants, 314 shops, 27 private art centers and a community-sponsored art center. Many of Park City's restaurants are award winning and among the finest in the inter-mountain west. The Chamber of Commerce estimates that the City has a nightly capacity for 27,178 guests. On average, the city receives almost 8,456 visitors per night with an occupancy rate of 35. In the last ten years nightly capacity has increased by 10%.

Closely connected to the tourist and ski industries in Park City is the real estate industry. During the past ten years, building activity within the city has ranged anywhere from a low of $40.9 million in 2011 (due to the recession), to a high of $160 million in 2017. Building activity over the last decade has averaged $121.5 million per year. Easy access to Salt Lake City has intensified the role for Park City as a bedroom community. This role and the current economy have shifted emphasis to the construction of residential homes. Properties have enjoyed a steady rate of appreciation through the years, which are expected to maintain their value and/or increase in the future.



Statistics compiled by Zillow and Realtor.com indicate a continued rise in median home prices in Park City over the pandemic and the course of the last several years. The median single-family home within city limits has risen to nearly $3.9 million for a single-family home and $1.6M for a Park City condominium as of the end of Q1 FY23.



CITY SALES TRENDS

Park City has experienced exceptional economic growth in the last decade. After a dip in 2009, sales tax has recovered dramatically for the past five years. Figure EO2 shows the growth in total sales from 2003 to 2022 with projections for 2023 and 2024.

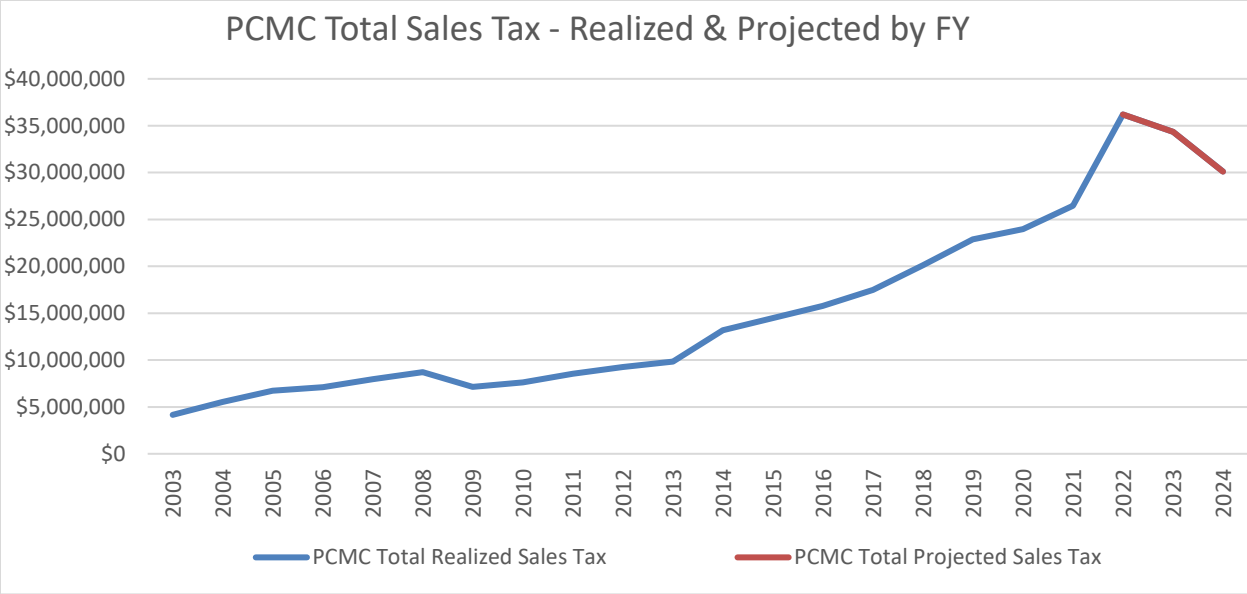


Figure EO2 – Total Estimated Sales

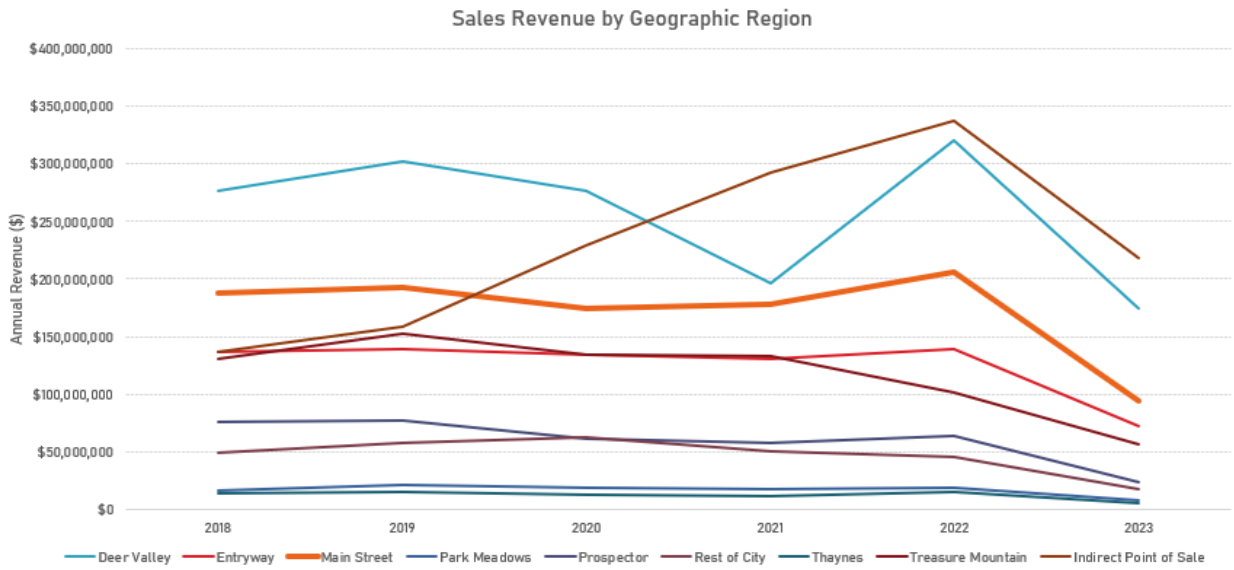


Figure EO3 – Estimated Sales by Geography

Figure EO3 shows sales revenue trends by geographic region from 2018 to 2023. Online sales and online lodging have experienced the greatest change in recent years, accelerated by trends associated with COVID. Park City's economy relies heavily on the ski industry and tourism, sales tax revenues are extremely seasonal.

CITY FINANCIAL HEALTH INDICATORS

The Citizens Technical Advisory Committee (CTAC) and staff from Park City Municipal Corporation identified Financial Indicators that would be used to measure the overall financial health of Park City.

Types of Financial Indicators
The International City/County Management Association (ICMA) produces a manual entitled Evaluating Financial Condition. Within this manual, various indicators and methods for analysis are outlined and recommended. According to the ICMA, the financial condition of a municipality is defined as "…a government's ability in the long run to pay all the costs of doing business, including expenditures that normally appear in each annual budget, as well as those that will appear only in the years in which they must be paid." By recording the necessary data and observing these indicators, we can detect unfavorable trends and take precautions before they become a problem for the Park City government.

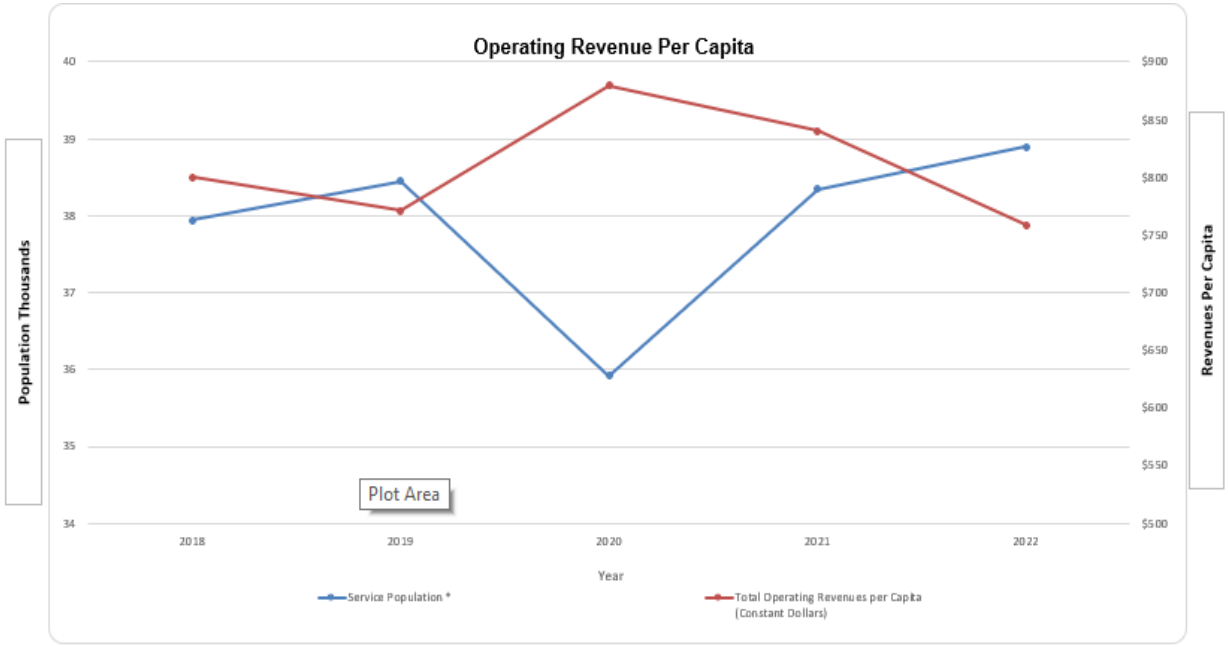
The indicators detailed below were chosen with input from CTAC and the staff from the Park City budget department.

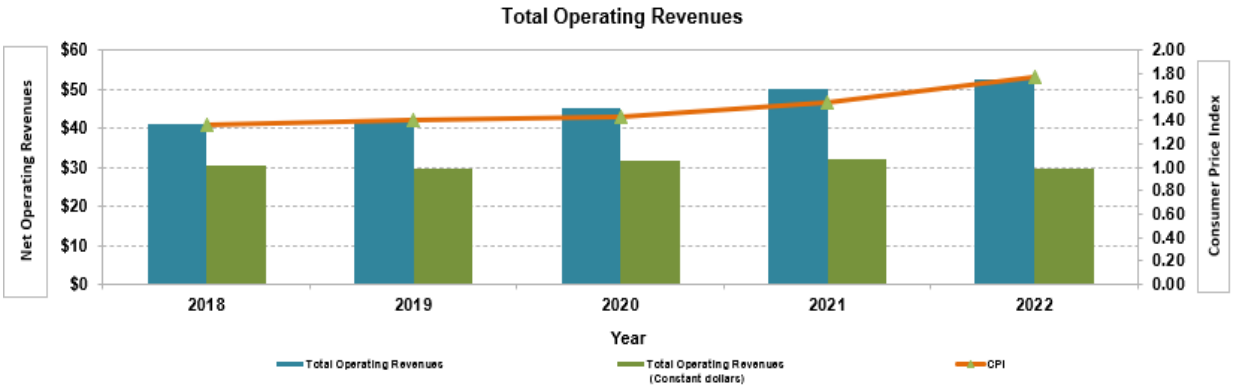
- **A.** Revenues per capita
- **B.** Expenditures per capita
- **C.** Municipal employees per capita
- **D.** Operating (deficit) surplus per capita
- **E.** Comparison of the liquidity ratio and long-term debt
- **F.** Long-term overlapping debt as a percentage of assessed valuation
- **G.** Administrative costs as a percentage of total operating expenditures
- **H.** Historical bond ratings

Revenues per Capita

Revenues per Capita are total operating revenues per capita (service population*)

Description	2018	2019	2020	2021	2022
Total Operating Revenues	$41,247,895	$41,631,529	$45,390,431	$50,218,696	$52,378,983
CPI	1.36	1.41	1.44	1.56	1.77
Total Operating Revenues (Constant dollars)	$30,340,545	$29,630,911	$31,597,035	$32,230,176	$29,509,646
Service Population *	37,937	38,445	35,914	38,350	38,893
Total Operating Revenues per Capita (Constant Dollars)	$799.76	$770.74	$879.79	$840.42	$758.73





Analysis

Total Operating Revenues includes the General Fund and the Debt Service Fund. Examining per capita revenues shows changes in revenue relative to changes in population size. We also use a Service Population index that shows the impact that visitors and secondary homeowners will have on sales tax revenue.

The Consumer Price Index (CPI) is used to show the relationship of total operating revenues to constant total operating revenues to account for inflation and to provide a more accurate representation of accrued revenues.

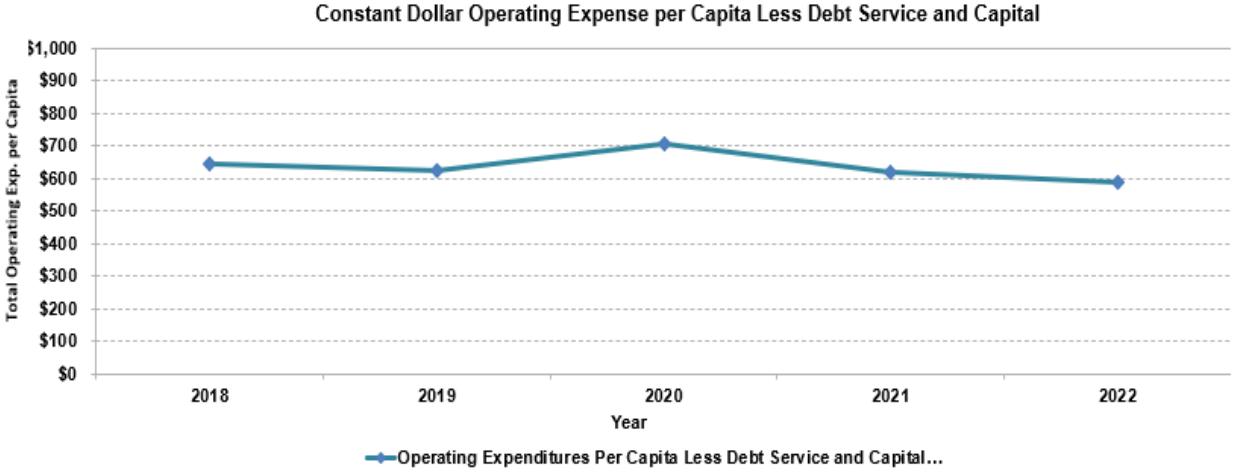
Source

Total Operating Revenues - Statement of Revenues, Expenditures, and Changes in Fund Balances, ACFR FY22 pg. 31. (General + Debt Service (Sales Tax Revenue and Refunding) + Debt Service (Park City General Obligation).)
CPI - Bureau of Labor Statistics www.bls.gov, Population - Census Bureau, www.census.gov
** Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors.*

Expenditures per Capita for Governmental Funds

Expenditures per capita are net operating expenditures of governmental funds per capita (service population *)

Description	2018	2019	2020	2021	2022
Debt Service*	$11,675,569	$11,180,053	$15,562,353	$16,955,488	$16,464,104
Capital Outlay	$39,052,752	$70,133,504	$17,207,904	$6,901,426	$7,023,060
Operating Expenditures Less Debt Service and Capital	$33,385,328	$33,718,124	$36,533,702	$36,901,057	$40,597,424
Total Operating Expenditures	$84,113,649	$115,031,681	$69,303,959	$60,757,971	$64,084,588
CPI	1.36	1.41	1.44	1.56	1.77
Total Operating Expenditures (Constant Dollars)	$61,871,132	$81,872,888	$48,243,640	$38,994,244	$36,104,434
Operating Expenditures Less Debt Service and Capital (Constant Dollars)	$24,557,109	$23,998,608	$25,431,718	$23,682,964	$22,872,067
Service Population**	37,937	38,445	35,914	38,350	38,893
Net Operating Expenditures per capita (Constant Dollars)	$1,631	$2,130	$1,343	$1,017	$928
Operating Expenditures Per Capita Less Debt Service and Capital (Constant Dollars)	$647	$624	$708	$618	$588



Analysis

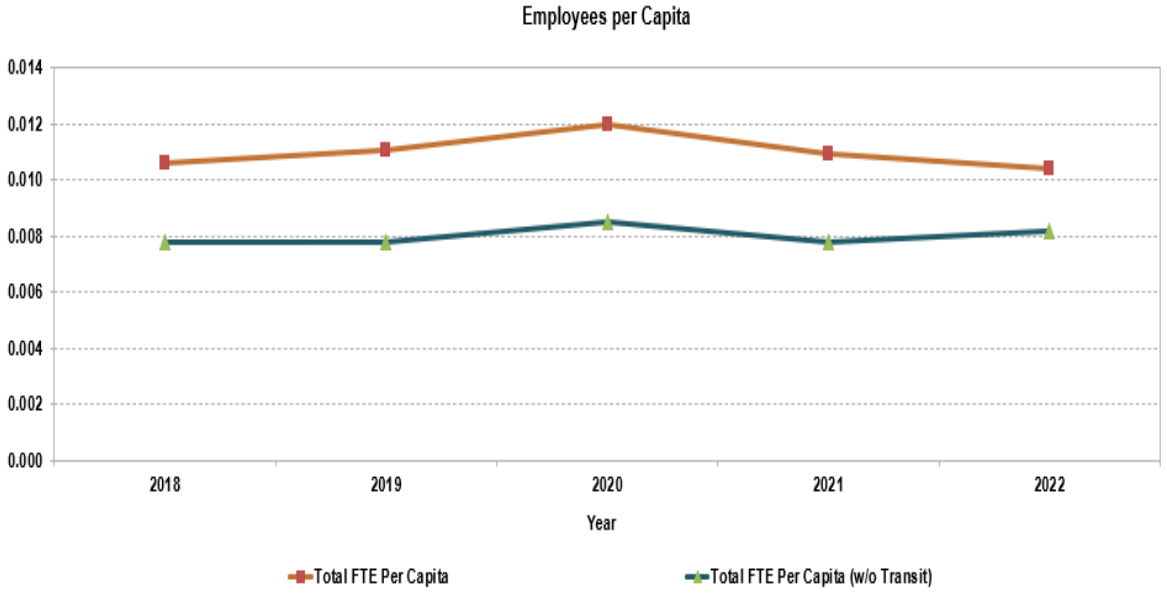
Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Taking into account the service population and the inflation factor, the indicator shows the increasing costs of providing city services. The rate has fluctuated slightly, but has remained stable since 2010. Total operating expenses increased in marginally 2019. The increase is mostly attributed to increased operating expenditures and the retirement of principal debt service payments.

Source

**Debt Service includes Principal reitrement, Interest and bond issuance costs ACFR FY22, Schedule 4*
Total Operating Expenditures ACFR FY22, Schedule 4
CPI - Bureau of Labor Statistics www.bls.gov
*** Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors*

Employees per Capita
Municipal employees per capita (service population*)

Description	2018	2019	2020	2021	2022	% growth over 5 yrs
# FTE (Full-time equivalents)	403.05	424.2	430.8	418.17	404.12	-4.73%
# FTE (w/o Transit)	295.25	300.4	306.2	299.57	317.82	5.80%
Service Population*	37,937	38,445	35,914	38,350	38,893	1.17%
Total FTE Per Capita	0.011	0.011	0.012	0.011	0.010	-5.83%
Total FTE Per Capita (w/o Transit)	0.008	0.008	0.009	0.008	0.008	4.58%



Analysis

Employees per capita shows the overall labor productivity in relation to population of the city. The FTEs per capita seems to suggest that as population increases the number of employees decreases. Over the last five years the trend has remained fairly consistent.

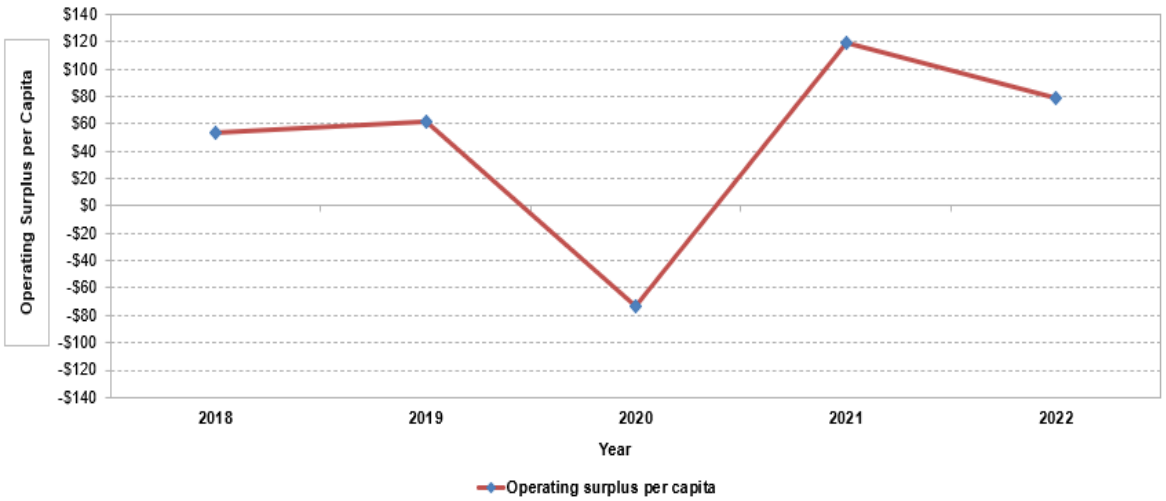
Source

Number of Employees - CAFR - Schedule 22, ACFR FY21 Table 16, 2005-06 from Human Resources Department.
FTE counts - FY17 Staffing Summary 4-120 and past Budget Documents, FY20 from Schedule 22 in FY21 ACFR
Population - Census Bureau, www.census.gov
** Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors*

Operating (Deficit) or Surplus

Operating deficit or surplus as a percentage of operating revenues

Description	2018	2019	2020	2021	2022
Operating deficit or surplus	$2,049,806	$2,363,097	-$2,637,073	$4,578,658	$3,085,392
Net fund operating revenue	$41,247,895	$41,631,529	$45,390,431	$50,218,696	$52,378,983
General fund operating surplus (deficit) as % of net fund operating revenues	5%	6%	-6%	9%	6%
Service Population*	37,937	38,445	35,914	38,350	38,893
Operating surplus per capita	$54	$61	-$73	$119	$79



Analysis
An operating surplus is used to fund CIP and fund non-operating expenditures In 2020 the City had a strong operating deficit due to impacts from the COVID-19 pandemic.

Source
General fund operating surplus/deficit - ACFR FY22 pg.31, Net Fund Operating Revenues - ACFR FY22 Table 2,CAFR FY22 Schedule 5 for Tax Revenue; Statement of Revenues, Expenditures, and Changes in Fund Balances pg. 29 for all other revenues. (Includes debt service for investment income and rental and other miscellaneous)

** Service Population = Permanent Population + Secondary Homeowners + Average Daily Visitors*

City Debt

Park City's debt service expenditures have increased in amount and as a percentage of total expenditures during the past decade. Much of this is due to the voter approved General Obligation Bonds that were passed in 1999, 2000, 2005, 2006, 2007, 2008, 2009, 2010, and 2013 as well as the Sales Tax Revenue Bonds issued in 2005, 2010, 2014 and 2015. The City's bond rating was upgraded in May 2006 by Moody's to Aa2. Furthermore, the city was upgraded in 2008 by Standard and Poor's and Fitch to AA. A bond rating of AA (AAA is generally the highest rating) indicates that Park City as an issuer offers "excellent financial security." The issued Sales Tax Revenue Bond also received a rating of A+ from Standard & Poor's. In the beginning of May 2010, Park City's bond rating moved from Aa2 (Moody's) and AA (Fitch) to Aa1 and AA+ respectively. In 2013 S&P increased the City's bond rating to AA+. In 2017 Standards & Poor's and Fitch confirmed the General Obligation bond rating of AA+. Moody's upgraded the city's rating to Aaa (the highest rating available).

ECONOMIC REVIEW

In 2020, ratings agencies reaffirmed these ratings on Park City's 2020 General Obligation bond with ratings of AA+, AA+ and Aaa from S&P, Moody's, and Fitch respectively. In addition, the City's 2020 Water Revenue Bond was rated AA by S&P and Aa2 by Moody's as bonds related to enterprise funds traditionally carry marginally lower ratings relative to general obligations. Most recently, Fitch reaffirmed Park City's AA+ rating with a stable outlook during routine due diligence in winter 2021.

Park City has seen substantial growth in revenue in recent years prior to COVID, exceeding pre-recession revenues. We believe diversification of resort activities, promoting additional special events, and sound financial policies have all aided in ensuring a thriving economy and will continue to do so in years to come.

Bond Ratings for Park City

Description	2018	2019	2020	2021	2022
Moody's	Aaa	Aaa	Aaa	Aaa	Aaa
S&P	AA+	AA+	AA+	AA+	AA+
Fitch	AA+	AA+	AA+	AA+	AA+

Moody's	Description
Aaa	Highest
Aa1	Top Quality; "Gilt-Edged" High Grade; Very Strong
Aa2	Top Quality; "Gilt-Edged" High Grade; Very Strong
Aa3	Top Quality; "Gilt-Edged" High Grade; Very Strong
A1	Upper Medium Grade; Strong
A2	Upper Medium Grade; Strong
A3	Upper Medium Grade; Strong
Baa1	Medium Grade; Adequate
Baa2	Medium Grade; Adequate
Baa3	Medium Grade; Adequate
Ba1	Speculative Elements; Major Uncertainties
Ba2	Speculative Elements; Major Uncertainties
Ba3	Speculative Elements; Major Uncertainties
B1	Not Desirable; Impaired Ability to Meet Obligations
B2	Not Desirable; Impaired Ability to Meet Obligations
B3	Not Desirable; Impaired Ability to Meet Obligations
Caa1	Very Speculative
Caa2	Very Speculative
Caa3	Very Speculative
Ca	Very Speculative
C	No Interest Being Paid
	Default

Analysis
A municipal bond rating informs an investor of the relative safety level in investing in a particular bond. As shown in the chart above, the current bond rating for Park City is described as Top Quality; "Gilt-Edged" High Grade; Very Strong with the three major bond rating companies. In 2013, S&P raised our bond rating from AA to AA+. In 2017, Moody's raised the G.O. rating to Aaa. The city maintained Aaa ratings from Moody's for 2020 bonds and AA+ from Fitch as well as AA- from S&P for the 2019 Sales Revenue bond.

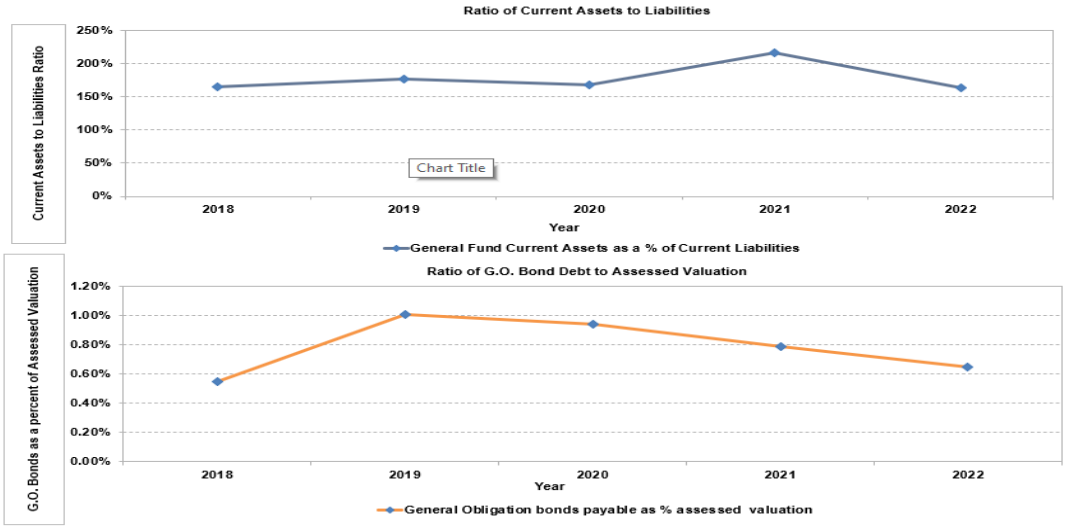
Source
Park City bond ratings- Budget Documents 2000-2004, 1999 - Official Statement for 1999 issuance of G.O. bonds Bond Rating Scales- Zions Public Finance

Liquidity & Long Term Debt

Liquidity is defined as cash and short-term investments as a percentage of current liabilities
Long-Term debt is defined as total General Obligation bonds payable as a percentage of assessed valuation

Description	2018	2019	2020	2021	2022
General Fund Cash and Short-term investments	$20,119,863	$21,611,287	$19,695,507	$25,599,042	$38,215,431
General Fund Current Liabilities	$12,194,473	$12,266,581	$11,736,104	$11,843,767	$23,485,374
General Fund Current Assets as a % of Current Liabilities	165%	176%	168%	216%	163%

Description	2018	2019	2020	2021	2022
Taxable valuation	$8,222,920,302	$9,117,120,545	$9,549,363,012	$10,540,026,000	$11,701,232,000
Total Net Debt Applicable to Limit	$45,273,366	$91,632,655	$89,738,177	$82,962,508	$75,916,839
General Obligation bonds payable as % assessed valuation	0.55%	1.01%	0.94%	0.79%	0.65%



Analysis
Liquidity determines the city's ability to pay its short-term obligations. In the private sector, liquidity is measured with the ratio of cash, short-term investments and accounts receivable over current liabilities. Public sector municipalities use the ratio of cash and short-term investments over current liabilities. According to the International City/County Management Association, both private and public sectors use the ratio of one to one or 100% or above to indicate a current account surplus.

The liquidity indicator for Park City has decreased marginally in 2020 due to the issue of General Obligation (or voter approved) . These G.O. bonds were allocated for the purchase of open space. Issuing these bonds increases the long term debt and the current liability account, thus decreasing the liquidity ratio. The warning trend to be aware of in analyzing these measures, is a decreasing liquidity ratio in conjunction with an increase in long term debt.

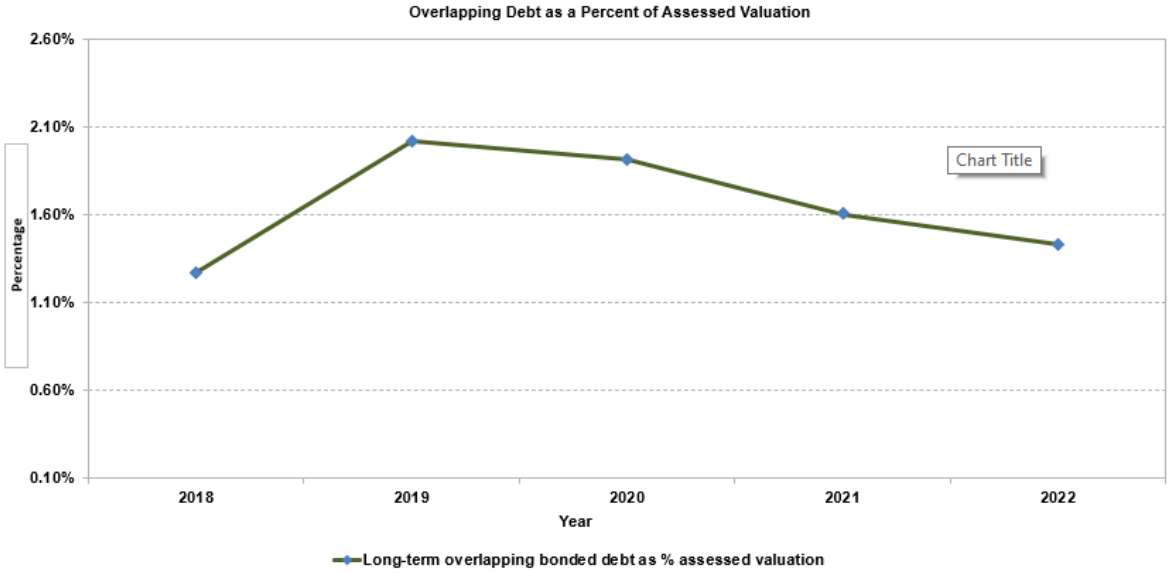
Although it is apparent that the liquidity ratio has declined over the time period shown, it should be noted that the ratio is still significantly above the 100% level, and that the issued G.O. bonds have a dedicated revenue source in property taxes. The Utah State Constitution states that direct debt issued by a municipal corporation should not exceed 4% of the assessed valuation, Park City has a more stringent policy of 2% of assessed valuation. The percentage of long-term debt to assessed valuation has been decreasing since 2019 and it is well below the City policy of 2%.

Source
Current Assets - ACFR FY21 Governmental Funds Balance Sheet pg. 51,(General - Total). Current Liabilities - ACFR FY21 Governmental Funds Balance Sheet pg. 51, (General - Total Liabilities+Total deferred inflows of resources). Taxable Valuation - Utah State Tax Comission, Net Debt Applicable to Limit - ACFR FY21 Schedule 17.

Overlapping Debt

Long-term overlapping bonded debt is the annual debt service on General Obligation Bonds as a percentage of the assessed valuation of the City

Description	2018	2019	2020	2021	2022
Park City	$97,277,199	$170,237,745	$163,127,760	$150,909,318	$138,829,867
State of Utah	$0	$0	$0	$0	$0
Summit County	$5,362,250	$12,509,395	$11,452,520	$10,574,535	$21,451,670
Park City School District	$0	$0	$0	$0	$0
Snyderville Basin Sewer District*	$0	$0	$0	$0	$0
Weber Basin Water Conservancy District	$1,861,668	$1,704,395	$1,590,281	$1,476,899	$1,360,590
Snyderville Basin Recreation District Tax District			$3,047,006	$2,817,606	$3,720,673
Wasatch County			$40,590	$201,366	$130,660
Wasatch County School District			$3,722,276	$3,424,281	$2,190,138
Total Long-term overlapping bonded debt	$104,501,117	$184,451,535	$182,980,433	$169,404,005	$167,683,598
Taxable valuation	$8,222,920,302	$9,117,120,545	$9,549,363,012	$10,540,026,000	$11,701,232,000
Long-term overlapping bonded debt as % assessed valuation	1.27%	2.02%	1.92%	1.61%	1.43%



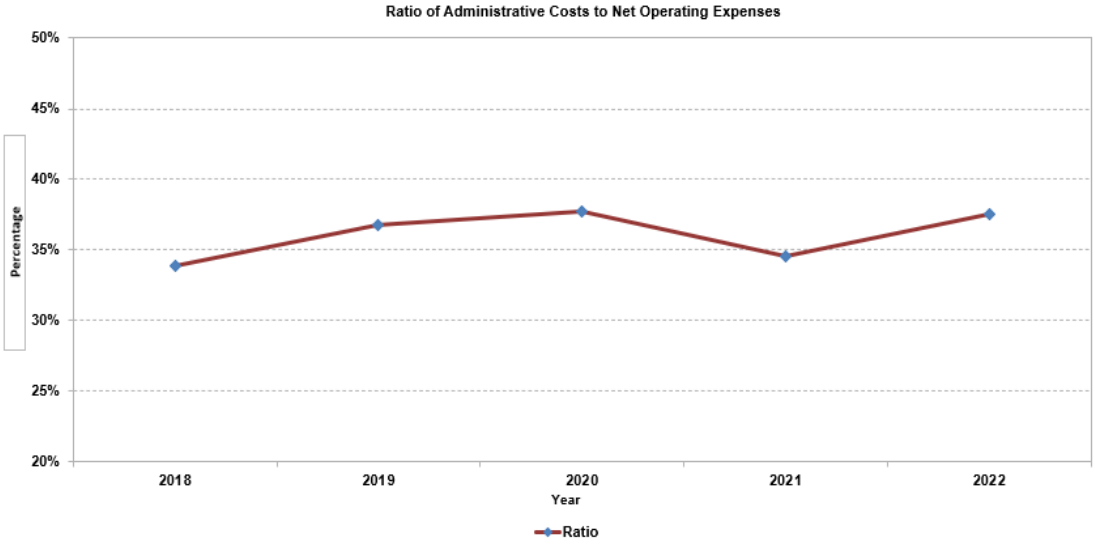
Analysis
The overlapping debt indicator measures the ability of the City's tax base to repay the debt obligations issued by all of its governmental and quasi-governmental jurisdictions. Overlapping debt as a percentage of the City's assessed valuation has fluctuated over the past five years due to variations in assessed valuation and reduction of principal balances from required debt service payments.

Source
Assessed valuation - Utah State Tax Commission
Long-term overlapping bonded debt - ACFR FY22 Schedule 16

Administrative Costs as a Percentage of Operating Expenditures Less Capital and Debt

Administrative Costs were evaluated from specific functions of the municipal government as a percentage of net operating expenses

Description	2018	2019	2020	2021	2022
Administrative Costs	$11,317,399	$12,414,184	$13,772,607	$12,766,552	$15,237,953
Operating Expenditures Less Debt Service and Capital	$33,385,328	$33,718,124	$36,533,702	$36,901,057	$40,597,424
Ratio	33.9%	36.8%	37.7%	34.6%	37.5%



Analysis
Examining a function of the government as a percentage of total expenditures enables one to see whether that function is receiving an increasing, stable, or decreasing share of the total expenditures. Administrative expenses were totaled from the actual expenditures for the executive function of the City excluding the Ice Facility. Administrative costs in 2020 were 23% of net operating costs.

Source
Expenses by Fund in Board - General Government - General Fund
Total Operating Expenditures ACFR FY21, Schedule 4

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CHAPTER 1 - BUDGET POLICY

PART I - BUDGET ORGANIZATION

A. Through its financial plan (Budget), the City will do the following:

1. Draw upon Council's goals, objectives, and desired outcomes.
2. Identify citizens' needs for essential services.
3. Organize programs to provide essential services.
4. Establish program policies and goals that define the type and level of program services required.
5. List suitable activities for delivering program services.
6. Propose objectives for improving the delivery of program services.
7. Consider budget committees recommendations.
8. Identify available resources and appropriate the resources needed to conduct program activities and accomplish program objectives.
9. Set standards to measure and evaluate the following:
- the output of program activities
- the accomplishment of program objectives
- the expenditure of program appropriations

B. All requests for increased funding or enhanced levels of service should be considered together during the budget process, rather than in isolation. According to state statute, the budget officer (City Manager) shall prepare and file a proposed budget with the City Council by the first scheduled council meeting in May.

C. The City Council will review and amend appropriations, if necessary, during the fiscal year.

D. The city will prepare the budget on an annual basis and may consider a mid-year budget adjustment.

1. The emphasis of the budget process includes establishing expected levels of services, within designated funding levels, projected over the next fiscal year, with the focus on the budget.
2. Any budget requests that will be considered are ones that; will come with revenue offsets.
    a. are accompanied by expense reductions, or that.
    b. are required by law; or
    c. are necessitated by market/environment changes that happened since the last budget adoption

E. Through its financial plan, the City will strive to maintain **Structural**

Balance; ensuring basic service levels are predictable and cost effective. A balance should be maintained between the services provided and the local economy's ability to pay.

F. The city will strive to improve productivity, though not by the single-minded pursuit of cost savings. The concept of productivity should emphasize the importance of ***quantity*** and ***quality*** of output as well as ***quantity*** of resource input.

G. General Fund budget surplus should be used for capital projects.

PART II - OPERATING CONTINGENCY ACCOUNTS

In accordance with sound budgeting principles, a certain portion of the annual operating budget is set aside for contingency or unanticipated costs necessary to fulfill the objectives of Council and the City's goals and mission, including emergencies and disasters. The following policy outlines the parameters and circumstances under which contingency funding is to be administered:

A. Access to General Contingency Funds

Monies set aside in the general contingency account shall be accessible for the following purposes. If there are insufficient contingency funds to satisfy all claims on the funding, the City shall strive to allocate funding according to priority order: Top Priority - Purpose #1; 2nd Priority - Purpose #2; Last Priority - Purpose #3.

1. Ensure that the city satisfies State mandated budget requirements.
   a. This purpose may include, but is not necessarily limited to, the following scenarios:
      i. The city realizes less than the anticipated and budget personnel vacancy.
      ii. One or more budget functions (as recognized by the state auditor) exceed budgeted expenditure levels in a fiscal year
      iii. Other non-compliances with state budget requirements which could be resolved through utilization of contingency budget
   b. The City Manager is authorized to approve requests under this section for any expense under $15,000. Any item over $15,000 that is not anticipated in the current budget is subject to Council approval (see Purchasing Policy).

2. Enable the City to meet Council directed levels of service despite significant shifts in circumstances unforeseen when the budget was adopted
   a. These circumstances may include, but are not necessarily limited to, the following:
      i. A significant increase in the cost of goods or contracted services
      ii. Large fluctuations in customer or user demand
      iii. Organizational changes requiring short-term or bridge solutions to meet

existing LOS

iv. Large-scale mechanical or equipment failure requiring immediate replacement

v. Other unforeseen changes to the cost of providing City services

b. Requests for use of contingency funds under this section must be submitted in writing to the City Manager and the Budget Department with justification clearly detailed

c. The City Manager is authorized to approve requests under this section for any expense under $15,000. Any item over $15,000 that is not anticipated in the current budget is subject to Council approval (see Purchasing Policy).

3. Facilitate Council directed increases in level of service in the short term
   a. Council may direct staff to use contingency funds for purposes of initiating an increased level of service in the middle of a budget year or for capital projects not previously funded in the 5-Year Capital Improvement Plan
   b. Long term funding for increased levels of service should be identified in the budget process
   c. All requests for ongoing level of service increases should pass through the Budgeting for Outcomes (BFO) framework, whether the funding source is contingency or another source
   d. The City Manager is authorized to approve requests under this section for any expense under $15,000, following direction from the City Council to expand levels of service. Any item over $15,000 that is not anticipated in the current budget is subject to Council approval (see Purchasing Policy).

B. Access to Emergency Contingency Funds

Monies set aside in the Emergency Contingency account shall be accessible for the following purposes:

1. Unforeseen emergencies or disasters that require immediate response and incur short to mid-term unbudgeted expenses up to $100,000. Emergency Contingency funds are targeted at small to moderate incidents that incur immediate funding needs for actions such as, but not limited to, debris removal, flood mitigation measures, wildfire response, severe weather, pandemics, water service disruptions and extended Emergency Operations Center (EOC) mobilization. Larger disaster funding requirements will be addressed by the City Council's ability to exceed the budget in a declared emergency (Utah 10-6-129. Uniform Fiscal Procedures Act for Utah Cities - Emergency expenditures).
2. In the case of emergency, expenditures may be authorized by the Emergency Manager up to $2,500, the Chief of Police up to $5,000, the Finance Manager up to $100,000 and the City Manager beyond $100,000. In addition, since the emergency contingency budget is capped at $100,000, any transaction over this amount will need City Council's approval unless another funding source is identified.

C. Access to Council Contingency Funds

1. Facilitate Council directed increases in level of service in the short term.
   a. Council may direct staff to use contingency funds for purposes of initiating an increased level of service in the middle of a budget year or for one-time operating or capital budgets, not previously budgeted.
   b. All requests for ongoing level of service increases should pass through the Budgeting for Outcomes (BFO) framework, whether the funding source is contingency or another source.
   c. Council will direct staff to access contingency funding through a simple majority vote.

D. Monitoring

1. The Budget Department will monitor all expenditure from contingency accounts monthly, ensuring that access to the account is compliant with the above procedures.
2. Total expenses in the General Contingency account may not exceed 50% of the budgeted contingency prior to June 30 without the approval of the City Manager. On or after June 30, expenses may be coded to this account in excess of 50% of budgeted levels, but not to exceed 100% of the adjusted budget.

PART III - RECESSION/ REVENUE SHORTFALL PLAN

A. The City has established a plan, including definitions, policies, and procedures to address financial conditions that could result in a net shortfall of resources as compared to requirements. The Plan is divided into the following three components:

1. **Indicators** which serve as warnings that potential budgetary impacts are increasing in probability. The City will monitor key revenue sources such as sales tax, property tax, and building activity, as well as inflation factors and national and state trends.
2. **Phases** which will serve to classify and communicate the severity of the situation, as well as identify the actions to be taken at the given phase.
3. **Actions** which are the preplanned steps to be taken in order to prudently address and counteract the anticipated shortfall.

B. The recession plan and classification of the severity of the economic downturn will be used in conjunction with the City's policy regarding the importance of maintaining revenues to address economic uncertainties. As always, the city will look to ensure that revenues are calculated adequately to provide an appropriate level of city services. As any recessionary impact reduces the City's projected revenues, corrective action will increase proportionately. Following is a summary of the phase classifications and the corresponding actions to be taken. This analysis will be primarily used to determine General Fund reductions but could apply to other funds as needed. The percent decreases are based on comparing the budgeted revenue in the current fiscal year against

projections in the current fiscal year or budgeted revenue in the current fiscal year against projections in the preceding fiscal year.

1. **Level 1 - ALERT:** An anticipated reduction in available projected revenues from 1% up to 5%. The actions associated with this phase would best be described as delaying expenditures were reasonably possible, while maintaining the "Same Level" of service. Each department will be responsible for monitoring its individual budgets to ensure only essential expenditures are made.

2. **Level 2 - MINOR:** A reduction in projected revenues in excess of 5%, but less than 15%. The objective at this level is still to maintain "Same Level" of service where possible. Actions associated with this level would be as follows:
   a. Implementing the previously determined "Same Level" Budget.
   b. Intensifying the review process for large items such as contract services, consulting services, and capital expenditures, including capital improvements. Previously approved capital project expenditures which rely on General Fund surplus for funding should be subject to review by the Budget Department.
   c. Closely scrutinizing hiring for vacant positions, delaying the recruitment process, and using temporary help to fill in where possible (soft freeze). The City Manager will review all personnel action with heightened scrutiny, including career development and interim reorganizations, to ensure consistency and equitable application of the soft freeze across the organization.
   d. Closely monitoring and reducing expenditures for travel, seminars, retreats, and bonuses.
   e. Identifying expenditures that would result in a 5% cut to departmental operating budgets while still maintaining the same level of service where possible.
   f. Reprioritizing capital projects with the intent to de-obligate non-critical capital projects.
   g. Limit access to contingency funds.

3. **Level 3 - MODERATE:** A reduction in projected revenues in excess of 15%, but less than 30%. Initiating cuts of service levels by doing the following:
   a. Requiring greater justification for large expenditures.
   b. Deferring non-critical capital expenditures.
   c. Reducing CIP appropriations from the affected fund.
   d. Hiring to fill vacant positions only with special justification and authorization.
   e. Identifying expenditures that would result in a 10% cut to departmental operating budgets while trying to minimize service level impacts where possible.
   f. Eliminate access to contingency funds.

4. **Level 4 - MAJOR:** A reduction in projected revenues of 30% to 50%. Implementation of major service cuts.
   a. Instituting a hiring freeze.
   b. Reducing the Part-time Non-Benefited and Seasonal work force.
   c. Deferring merit wage increases.
   d. Further reducing capital expenditures.

e. Preparing a strategy for reduction in force.

5. **Level 5 - CRISIS:** A reduction in projected revenues in excess of 50%.
   a. Implementing reduction in force or other personnel cost-reduction strategies.
   b. Eliminating programs.
   c. Deferring indefinitely capital improvements.

C. If an economic uncertainty is expected to last for consecutive years, the cumulative effect of the projected reduction in reserves will be used for determining the appropriate phase and corresponding actions.

PART IV – BUDGET MONITORING

The Budget Department will provide Council with a monthly budget report to ensure financial transparency and accountability. The format of these reports follows the audit procedure from the State Compliance Audit Guide, the Utah statute, and sample summary reports found in the Utah Uniform Accounting Manual. The staff report will include any variances of note and report those to Council. The Budget Department will work with departments to identify any overages and correct discrepancies as needed.

Managers are expected to always know the status of their budget as well as understand the primary drivers which may cause shortages. Managers should analyze the data provided by the Budget Department throughout the fiscal year with the help of the budget software to assist them in managing their budgets. Managers set their own budget during the budget season by determining current expenditures (and revenues) and forecasting them for the remaining fiscal year as well as the following one. This process also helps managers to determine budget options at the beginning of the calendar year.

The Budget Department will train all managers and selected analysts on the budget monitoring software as well as clarify any other general questions regarding the budget and the budget process. The goal here is to make the managers aware of all the tools they need and how to use them.

CHAPTER 2 - REVENUE MANAGEMENT

PART I - GENERAL REVENUE MANAGEMENT

A. The City will seek to maintain a diversified and stable revenue base to protect it from short- term fluctuations in any one revenue source.

B. The city will match all current expenditures with current revenues, avoiding procedures that balance current budgets by postponing needed expenditures, accruing future revenues, or rolling over short-term debt.

PART II - ENTERPRISE FUND FEES AND RATES

A. The city will set fees and rates at levels that fully cover the total direct and indirect costs, including debt service, of the Water, Stormwater, and Golf enterprise programs.

B. The City will cover all transit program operating costs, including equipment replacement, with resources generated from the transit sales tax, business license fees, federal and state transit funds, and not more than 1/4 of 1 percent of the resort sales tax, without any other general fund contribution. Parking operations will be funded through parking related revenues and the remaining portion of the resort sales tax not used by the transit operation. The city will take steps to ensure revenues specifically for transit (transit tax and business license) will not be used for parking operations. The administrative charge paid to the general fund will be set to cover the full amount identified by the cost allocation plan.

C. The city will review and adjust enterprise fees and rate structures as required to ensure they remain appropriate and equitable.

PART III - INVESTMENTS

A. Policy

It is the policy of the Park City Municipal Corporation (PCMC) and its appointed Treasurer to invest public funds in a manner that ensures maximum safety, provides adequate liquidity to meet all operating requirements, and achieve the highest possible investment return consistent with the primary objectives of safety and liquidity. The investment of funds shall comply with applicable statutory provisions, including the State Money Management Act, the rules of the State Money Management Council and rules of pertinent bond resolutions or indentures, or other pertinent legal restrictions.

B. Scope

This investment policy applies to funds held in City accounts for the purpose of providing City Services. Specifically, this Policy applies to the City's General Fund, Enterprise Funds, and Capital Project Funds. Trust and Agency Funds shall be invested in the State

of Utah Public Treasurer's Investment Pool.

C. Prudence

Investments shall be made with judgment and care under circumstances then prevailing which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital and the probable income to be derived.

The standard of prudence to be used by the Treasurer shall be applied in the context of managing an overall portfolio. The Treasurer, acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

D. Objective

The City's primary investment objective is to achieve a reasonable rate of return while minimizing the potential for capital losses arising from market changes or issuer default. So, the following factors will be considered, in priority order, to determine individual investment placements: safety, liquidity, and yield.

1. **Safety:** Safety of principal is the foremost objective of the investment program. Investments of the Park City Municipal Corporation shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.
2. **Liquidity:** The Park City Municipal Corporation's investment portfolio will remain sufficiently liquid to enable the PCMC to meet all operating requirements which might be reasonably anticipated.
3. **Return on Investment:** The PCMC's investment portfolio shall be designed with the objective of attaining a rate of return throughout budgetary and economic cycles, commensurate with the PCMC's investment risk constraints and the cash flow characteristics of the portfolio.

E. Delegation of Authority

Investments and cash management will be the responsibility of the City Treasurer or his designee. The City Council grants the City Treasurer authority to manage the City's investment policy. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Treasurer. The Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials.

F. Ethics and Conflicts of Interest

The Treasurer is expected to conduct themselves in a professional manner and within ethical guidelines as established by City and State laws. The Treasurer shall refrain from

personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. The Treasurer and other employees shall disclose to the City Manager any material financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the PCMC, particularly regarding the time of purchase and sales.

G. Authorized Financial Dealers and Institutions

Investments shall be made only with certified dealers. "Certified dealer" means: (1) a primary dealer recognized by the Federal Reserve Bank of New York who is certified by the Utah Money Management Council as having met the applicable criteria of council rule; or (2) a broker dealer as defined by Section 51-7-3 of the Utah Money Management Act.

H. Authorized and Suitable Investments

Authorized deposits or investments made by PCMC may be invested only in accordance with the Utah Money Management Act (Section 51-7-11) as follows:

1. The Public Treasurer's Investment Fund (PTIF)
2. Collateralized Repurchase Agreements
3. Reverse Repurchase agreements
4. First Tier Commercial Paper
5. Banker Acceptances
6. Fixed Rate negotiable deposits issued by qualified depositories
7. United States Treasury Bills, notes, and bonds

Obligations other than mortgage pools and other mortgage derivative products issued by the following agencies or instrumentalities of the United States in which a market is made by a primary reporting government securities dealer:

1. Federal Farm Credit Banks
2. Federal Home Loan Banks
3. Federal National Mortgage Association
4. Federal Home Loan Mortgage Corporation
5. Federal Agriculture Mortgage Corporation
6. Tennessee Valley Authority
7. Fixed rate corporate obligations that are rated "A" or higher
8. Other investments as permitted by the Money Management Act

I. Investment Pools

A thorough investigation of the Utah Public Treasurer's Investment Fund (PTIF) is required on a continual basis. The PCMC Treasurer shall have the following questions and issues addressed annually by the PTIF:

1. A description of eligible investment securities, and a written statement of investment policy and objectives.

2. A description of interest calculations and how it is distributed, and how gains and losses are treated.
3. A description of how the securities is safeguarded (including the settlement process), and how often are the securities priced and the program audited.
4. A description of who may invest in the program, how often and what size deposit and withdrawal.
5. A schedule for receiving statements and portfolio listings.
6. Are reserves, retained earnings, etc. utilized by the pool/fund?
7. A fee schedule, and when and how is it assessed.
8. Is the pool/fund eligible for bond proceeds and/or will it except such proceeds.

J. Safekeeping and Custody

All securities shall be conducted on a delivery versus payment basis to the PCMC's bank. The bank custodian shall have custody of all securities purchased and the Treasurer shall hold all evidence of deposits and investments of public funds.

K. Diversification

PCMC will diversify its investments by security type and institution. Apart from U.S. Treasury securities and authorized pools, no more than 50 percent of the PCMC's total investment portfolio will be invested in a single security type.

L. Maximum Maturities

The term of investments executed by the Treasurer may not exceed the period of availability of the funds to be invested. The maximum maturity of any security shall not exceed five years. The City's investment strategy shall be active and monitored monthly by the Treasurer and reported quarterly to the City Council. The investment strategy will satisfy the City's investment objectives.

M. Internal Control

The Treasurer shall establish an annual process of independent review by an external auditor. This review will provide internal control by assuring compliance with policies and procedures.

N. Performance Standards

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs. The City's investment strategy is active. Given this strategy, the basis used by the Treasurer to determine whether market yields are being achieved by investments other than those in the PTIF will be the monthly yield of the PTIF.

O. Reporting

The Treasurer shall provide to the City Council quarterly investment reports which provide a clear picture of the current status of the investment portfolio. The quarterly reports should contain the following:

1. A listing of individual securities held at the end of the reporting period
2. Average life and final maturity of all investments listed
3. Coupon, discount, or earnings rate
4. Par Value, Amortized Book Value and Market Value
5. Percentage of the portfolio represented by each investment category

The City's annual financial audit shall report the City's portfolio in a manner consistent with the Governmental Accounting Standards Board (GASB) market-based requirements.

P. Investment Policy Adoption

As part of its annual budget process, the City Council shall adopt the investment policy every two years.

PART IV - COMPREHENSIVE FINANCIAL MANAGEMENT PLAN

To provide the City with the opportunity to identify and resolve financial problems before, rather than after, they occur, the City intends to develop a strategy for fiscal independence. The proposed outline for this plan is below.

A. Scope of Plan

1. A financial review, including the following:
    a. Cost-allocation plan
    b. Revenue handbook (identifying current and potential revenues)
    c. City financial trends (revenues & expenditures)
    d. Performance Measures and Benchmarks
2. Budget reserve policies
3. Long Range Capital Improvement Plan
    a. Project identification and prioritization
    b. CIP financing plan
4. Rate and fee increases
5. Other related and contributing plans and policies
    a. Water Management
    b. Flood Management
    c. Parking Management
    d. Budget
    e. Pavement Management
    f. Property Management
    g. Facilities Master Plan
    h. Recreation Master Plan

B. Assumptions

1. Growth

   a. Population
   b. Resort
2. Inflation
3. Current service levels
   c. Are they adequate?
   d. Are they adequately funded?
4. Minimum reserve levels (fund balances)
5. Property tax increases (When?)

C. Findings, Conclusions, and Recommendations

1. Current financial condition and trends
2. Capital Improvement Program
3. Projected financial trends
4. General operations
5. Capital improvements
6. Debt management

PART V - RESERVES

A. General Fund:

1. **Purpose**

The General Fund balance reserve is a very important factor in the City's ability to respond to emergencies and revenue shortfalls as well as to maintain the City's creditworthiness. Any accumulated fund balance is restricted to the following purposes:

i. to provide working capital to finance expenditures from the beginning of the budget year until other revenue sources are collected.
ii. to provide resources to meet emergency expenditures in the event of fire, flood, earthquake, etc., and.
iii. to cover a pending year-end excess of expenditures over revenues from unavoidable shortfalls in revenues.

2. Limits

Section 10-6-116 of the Utah Code limits the accumulated balance or reserves that may be retained in the General Fund. The accumulation of a fund balance in the city general fund may not exceed 35% of the total revenue of the city general fund for the current fiscal period. For budget purposes, any balance that is greater than 5 percent of the total revenues of the General Fund may be used. The City will strive to maintain the General Fund balance at approximately the legal maximum.

3. Budget

The City Council may appropriate fund balance as needed to balance the budget for the current fiscal year in compliance with State Law. Second, a provision will be made to transfer any remaining General Fund balance to the City's CIP Fund. These

one-time revenues are designated to be used for one-time capital project needs in the City's Five-Year CIP plan. Any amount above an anticipated surplus will be dedicated to completing current projects, ensuring the maintenance of existing infrastructure, or securing funding for previously identified needs. The revenues should not be used for new capital projects or programming needs.

B. Capital Improvements Fund

1. The City may, in any budget year, appropriate from estimated revenues or fund balances to a reserve for capital improvements for the purpose of financing future specific capital improvements under a formal long-range capital plan adopted by the governing body. Thus, the City will establish and maintain an Equipment Replacement Capital Improvement Fund to provide a means for timely replacement of vehicles and equipment. The amount added to this fund, by annual appropriation, will be the amount required to maintain the fund at the approved level after credit for the sale of surplus equipment and interest earned by the fund.

2. As allowed by Utah State Code (§ 9-4-914) the city will retain at least $5 million in the Five-Year CIP, ensuring the ability to repay bond obligations as well as maintain a high bond rating. The importance of reserves from a credit standpoint is essential, especially during times of economic uncertainty. Reserves will provide a measure of financial flexibility to react to budget shortfalls in a timely manner as well as an increased ability to issue debt without insurance.

C. Enterprise Funds

~~1.~~ The City will strive to maintain a fund balance at approximately 25% of operating expenditures in the current fiscal period.

D. Internal Service, Debt Service, and Special Revenue Funds

1. Operate on a cost recovery basis over several years. Fund balances may build up over time but should be held to a minimum.

PART VI – GASB 54 FUND BALANCE

This Fund Balance Policy establishes procedures for reporting fund balance classifications and establishes a hierarchy of fund balance expenditures for governmental type funds. The policy also authorizes and directs the Finance Manager to prepare financial reports, which accurately categorize fund balance per Governmental Accounting Standards Board Statement No. 54: *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54).

I. Fund Balance Components

Fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. GASB 54 establishes the following five components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purposes for which amounts can be spent.

A. Non-spendable Fund Balance

The non-spendable fund balance classification includes amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. The "not spendable form" criterion includes items that are not expected to be converted to cash, for example, inventories and prepaid amounts. It also includes the long-term amount of loans and notes receivable.

B. Restricted Fund Balance

The restricted fund balance classification includes amounts that reflect constraints placed on the use of resources (other than non-spendable items) that are either (a) externally imposed by creditors (such as through bonded debt reserve funds required pursuant to debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

C. Committed Fund Balance

The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority. Those committed amounts cannot be used for any other purpose unless the government removes or changes the specific use by taking the same type of action (for example ordinance) it employed to previously commit those amounts. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements. City Council action of passing an ordinance to commit fund balance needs to occur within the fiscal reporting period; however, the amount can be determined subsequently.

D. Assigned Fund Balance

The assigned fund balance classification includes amounts that are constrained by the government's intent to be used for specific purposes, but that are neither restricted nor committed. Such intent needs to be established by (a) the governing body itself or (b) a body or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

E. Unassigned Fund Balance

The unassigned fund balance classification includes amounts that do not fall into one of the above four categories. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that should report this category of fund balance.

II. HEIRARCHY OF SPENDING FUND BALANCE

The City's current fund balance practice provides that restricted fund balance be spent first when expenditure is incurred for which both restricted and unrestricted fund balance is available. Similarly, when expenditure is incurred for purposes for which amounts in

any of the unrestricted classifications of fund balance can be used; committed amounts are to be spent first, followed by assigned amounts and then unassigned amounts. GASB 54 mandates that this hierarchy of expending fund balance be reported in new categories, using new terminology, and be formally adopted by the City Council. It should be noted that the new categories only emphasize the extent which the city is bound to honor expenditure constraints and the purposes for which amounts can be spent. The total reported fund balance would remain unchanged.

III. COMPARISON OF PAST PRACTICE AND GASB 54 FUND BALANCE TYPES

A. General Fund

GASB 54 Definition – The general fund is used to account for all financial resources not accounted for in another fund.

B. Special Revenue Funds

GASB 54 Definition – Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The term "proceeds of specific revenue sources" establishes that one or more specific restricted or committed revenues should be the foundation for a special revenue fund.

C. Capital Projects

GASB 54 Definition – Capital project funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital related outflows financed by proprietary funds, or for assets that will be held in trust for individuals, private organizations, or other governments.

D. Debt Service

GASB 54 Definition – Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

CHAPTER 3 – DEBT MANAGEMENT AND COMPLIANCE

PART I - DEBT MANAGEMENT

A. The City will not obligate the General Fund to secure long-term financing except when marketability can be significantly enhanced.

B. Direct debt will not exceed 2% of assessed valuation.

C. An internal feasibility analysis will be prepared for each long-term financing activity that analyzes the impact on current and future budgets for debt service and operations. This analysis will also address the reliability of revenues to support debt service.

D. The city will generally conduct financing on a competitive basis. However, negotiated financing may be used due to market volatility or the use of an unusual or complex financing or security structure.

E. The City will seek an investment grade rating (Baa/BBB or greater) on any direct debit and credit enhancements, such as letters of credit or insurance, when necessary for marketing purposes, availability, and cost-effectiveness.

F. The city will annually monitor all forms of debt, coincident with the City's budget preparation and review process, and report concerns and remedies, if needed, to the Council.

G. The City will diligently monitor its compliance with bond covenants and ensure its adherence to federal arbitrage regulations.

H. The City will maintain good communications with bond rating agencies regarding its financial condition. The City will follow a policy of full disclosure on every financial report and bond prospectus.

PART II – POST-ISSUANCE COMPLIANCE PROCEDURE AND POLICY FOR TAX-EXEMPT GOVERNMENT BONDS

The City of Park City (the "City") issues tax-exempt governmental bonds to finance capital improvements. As an issuer of tax-exempt governmental bonds, the City is required by the terms of Sections 103 and 141-150 of the Internal Revenue Code of 1986, as amended (the "Code"), and the Treasury Regulations promulgated there under (the "Treasury Regulations"), to take certain actions after the issuance of such bonds to ensure the continuing tax-exempt status of such bonds. In addition, Section 6001 of the Code and Section 1.6001-1(a) of the Treasury Regulations, impose record retention requirements on the City with respect to its tax-exempt governmental bonds. This Post-Issuance Compliance Procedure and Policy for Tax-Exempt Governmental Bonds (the "Policy") has been approved and adopted by the City to ensure that the City complies with its post-issuance compliance obligations under applicable provisions of the Code and Treasury Regulations.

A. Effective Date and Term. The effective date of this Policy is the date of approval by the City Council of the City (June 16, 2011) and shall remain in effect until superseded or terminated by action of the City Council.

B. Responsible Parties. The Finance Manager of the City shall be the party primarily responsible for ensuring that the City successfully carries out its post-issuance compliance requirements under applicable provisions of the Code and Treasury Regulations. The Finance Manager will be assisted by the staff of the Finance Department of the City and by other City staff and officials when appropriate. The Finance Manager of the City will also be assisted in carrying out post-issuance compliance requirements by the following organizations:

(1) Bond Counsel (the law firm primarily responsible for providing bond counsel services for the city).

(2) Financial Advisor (the organization primarily responsible for providing financial advisor services to the City).

(3) Paying Agent (the person, organization, or City officer primarily responsible for providing paying agent services for the city); and

(4) Rebate Analyst (the organization primarily responsible for providing rebate analyst services for the city).

The Finance Manager shall be responsible for assigning post-issuance compliance responsibilities to members of the Finance Department, other staff of the City, Bond Counsel, Paying Agent, and Rebate Analyst. The Finance Manager shall utilize such other professional service organizations as are necessary to ensure compliance with the post-issuance compliance requirements of the City. The Finance Manager shall provide training and educational resources to City staff that are responsible for ensuring compliance with any portion of the post-issuance compliance requirements of this Policy.

C. Post-Issuance Compliance Actions. The Finance Manager shall take the following post-issuance compliance actions or shall verify that the following post-issuance compliance actions have been taken on behalf of the City with respect to each issue of tax-exempt governmental bonds issued by the City:

(1) The Finance Manager shall prepare a transcript of principal documents (this action will be the primary responsibility of Bond Counsel).

(2) The Finance Manager shall file with the Internal Revenue Service (the "IRS"), within the time limit imposed by Section 149(e) of the Code and applicable Treasury Regulations, an Information Return for Tax-Exempt Governmental Obligations, Form 8038-G (this action will be the primary responsibility of Bond Counsel).

(3) The Finance Manager, in consultation with Bond Counsel, shall identify proceeds of tax-exempt governmental bonds that must be yield-restricted and shall monitor the investments of any yield-restricted funds to ensure that the yield on such investments does not exceed the yield to which such investments are restricted.

(4) In consultation with Bond Counsel, the Finance Manager shall determine whether the City is subject to the rebate requirements of Section 148(f) of the Code with respect to each issue of tax-exempt governmental bonds. In consultation with Bond Counsel, the Finance Manager shall determine, with respect to each issue of tax-exempt governmental bonds of the City, whether the City is eligible for any of the temporary periods for unrestricted investments and is eligible for any of the spending exceptions to the rebate requirements. The Finance Manager shall contact the Rebate Analyst (and, if appropriate, Bond Counsel) prior to the fifth anniversary of the date of issuance of each issue of tax-exempt governmental bonds of the City and each fifth anniversary thereafter to arrange for calculations of the rebate requirements with respect to such tax-exempt governmental bonds. If a rebate payment is required to be paid by the City, the Finance Manager shall prepare or cause to be prepared the Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, Form 8038-T, and submit such Form 8038-T to the IRS with the required rebate payment. If the City is authorized to recover a rebate payment previously paid, the Finance Manager shall prepare or cause to be prepared the Request for Recovery of Overpayments Under Arbitrage Rebate Provisions, Form 8038-R, with respect to such rebate recovery, and submit such Form 8038-R to the IRS.

D. Procedures for Monitoring, Verification, and Inspections. The Finance Manager shall institute such procedures as the Finance Manager shall deem necessary and appropriate to monitor the use of the proceeds of tax-exempt governmental bonds issued by the City, to verify that certain post-issuance compliance actions have been taken by the City, and to provide for the inspection of the facilities financed with the proceeds of such bonds. At a minimum, the Finance Manager shall establish the following procedures:

(1) The Finance Manager shall monitor the use of the proceeds of tax-exempt governmental bonds to: (i) ensure compliance with the expenditure and investment requirements under the temporary period provisions set forth in Treasury Regulations, Section 1.148- 2(e); (ii) ensure compliance with the safe harbor restrictions on the acquisition of investments set forth in Treasury Regulations, Section 1.148-5(d); (iii) ensure that the investments of any yield-restricted funds do not exceed the yield to which such investments are restricted; and (iv) determine whether there has been compliance with the spend-down requirements under the spending exceptions to the rebate requirements set forth in Treasury Regulations, Section 1.148-7.

(2) The Finance Manager shall monitor the use of all bonds financed facilities to:

(i) determine whether private business uses of bond-financed facilities have exceeded the *de minimus* limits set forth in Section 141(b) of the Code as a result of leases and subleases, licenses, management contracts, research contracts, naming rights agreements, or other arrangements that provide special legal entitlements to nongovernmental persons; and (ii) determine whether private security or payments that exceed the *de minimus* limits set forth in Section 141(b) of the Code have been provided by nongovernmental persons with respect to such bond-financed facilities.

(3) The Finance Manager shall undertake with respect to each outstanding issue of tax- exempt governmental bonds of the City an annual review of the books and records maintained by the City with respect to such bonds.

E. Record Retention Requirements. The Finance Manager shall collect and retain the following records with respect to each issue of tax-exempt governmental bonds of the City and with respect to the facilities financed with the proceeds of such bonds: (i) audited financial statements of the City; (ii) appraisals, demand surveys, or feasibility studies with respect to the facilities to be financed with the proceeds of such bonds; (iii) publications, brochures, and newspaper articles related to the bond financing; (iv) trustee or paying agent statements; (v) records of all investments and the gains (or losses) from such investments; (vi) paying agent or trustee statements regarding investments and investment earnings; (vii) reimbursement resolutions and expenditures reimbursed with the proceeds of such bonds; (viii) allocations of proceeds to expenditures (including costs of issuance) and the dates and amounts of such expenditures (including requisitions, draw schedules, draw requests, invoices, bills, and cancelled checks with respect to such expenditures); (ix) contracts entered into for the construction, renovation, or purchase of bond-financed facilities; (x) an asset list or schedule of all bond-financed depreciable property and any depreciation schedules with respect to such assets or property; (xi) records of the purchases and sales of bond-financed assets; (xii) private business uses of bond-financed facilities that arise subsequent to the date of issue through leases and subleases, licenses, management contracts, research contracts, naming rights agreements, or other arrangements that provide special legal entitlements to nongovernmental persons and copies of any such agreements or instruments; (xiii) arbitrage rebate reports and records of rebate and yield reduction payments; (xiv) resolutions or other actions taken by the governing body subsequent to the date of issue with respect to such bonds; (xv) formal elections authorized by the Code or Treasury Regulations that are taken with respect to such bonds; (xvi) relevant correspondence relating to such bonds; (xvii) documents related to guaranteed investment contracts or certificates of deposit entered into subsequent to the date of issue; (xviii) copies of all Form 8038-Ts, 8038-CPs and Form 8038-Rs filed with the IRS; and (xix) the transcript prepared with respect to such tax-exempt governmental bonds.

The records collected by the Finance Manager shall be stored in any format deemed appropriate by the Finance Manager and shall be retained for a period equal to the life of the tax-exempt governmental bonds with respect to which the records are collected (which shall include the life of any bonds issued to refund any portion of such tax-exempt governmental bonds or to refund any refunding bonds) plus three (3) years.

F. Remedies. In consultation with Bond Counsel, the Finance Manager shall become acquainted with the remedial actions under Treasury Regulations, Section 1.141-12, to be utilized if private business use of bond-financed facilities exceeds the *de minimus* limits under Section 141(b)(1) of the Code. In consultation with Bond Counsel, the Finance Manager shall become acquainted with the Tax-Exempt Bonds Voluntary Closing Agreement Program described in Notice 2008-31, 2008-11 I.R.B. 592, to be utilized as a means for an issuer to correct any post issuance infractions of the Code and Treasury Regulations with respect to outstanding tax-exempt bonds.

G. Continuing Disclosure Obligations. In addition to its post-issuance compliance requirements under applicable provisions of the Code and Treasury Regulations, the City has agreed to provide continuing disclosure, such as annual financial information and material event notices, pursuant to a continuing disclosure certificate or similar document (the "Continuing Disclosure Document") prepared by Bond Counsel and made a part of the transcript with respect to each issue of bonds of the City that is subject to such continuing disclosure requirements. The Continuing Disclosure Documents are executed by the City to assist the underwriters of the City's bonds in meeting their obligations under Securities and Exchange Commission Regulation, 17 C.F.R. Section 240.15c2-12, as in effect and interpreted from time to time ("Rule 15c2-12"). The continuing disclosure obligations of the City are governed by the Continuing Disclosure Documents and by the terms of Rule 15c2-12. The Finance Manager is primarily responsible for undertaking such continuing disclosure obligations and to monitor compliance with such obligations.

H. Other Post-Issuance Actions. If, in consultation with Bond Counsel, Financial Advisor, Paying Agent, Rebate Analyst, the City Manager, the City Attorney, or the City Council, the Finance Manager determines that any additional action not identified in this Policy must be taken by the Finance Manager to ensure the continuing tax-exempt status of any issue of governmental bonds of the City, the Finance Manager shall take such action if the Finance Manager has the authority to do so. If, after consultation with Bond Counsel, Financial Advisor, Paying Agent, Rebate Analyst, the City Manager, the City Attorney, or the City Council, the Finance Manager and the City Manager determine that this Policy must be amended or supplemented to ensure the continuing tax-exempt status of any issue of governmental bonds of the City, the City Manager shall recommend to the City Council that this Policy be so amended or supplemented.

I. Taxable Governmental Bonds. Most of the provisions of this Policy, other than the provisions of Section 7 and Section 3(e), are not applicable to governmental bonds the interest on which is includable in gross income for federal income tax purposes. On the other hand, if an issue of taxable governmental bonds is later refunded with the proceeds of an issue of tax-exempt governmental refunding bonds, then the uses of the proceeds of

the taxable governmental bonds and the uses of the facilities financed with the proceeds of the taxable governmental bonds will be relevant to the tax-exempt status of the governmental refunding bonds. Therefore, if there is any reasonable possibility that an issue of taxable governmental bonds may be refunded, in whole or in part, with the proceeds of an issue of tax-exempt governmental bonds then, for purposes of this Policy, the Finance Manager shall treat the issue of taxable governmental bonds as if such issue were an issue of tax-exempt governmental bonds and shall carry out and comply with the requirements of this Policy with respect to such taxable governmental bonds. The Finance Manager shall seek the advice of Bond Counsel as to whether there is any reasonable possibility of issuing tax-exempt governmental bonds to refund an issue of taxable governmental bonds.

J. IRS Examination. In the event the Internal Revenue Service ("IRS") commences an examination of an obligation, the Finance Manager shall inform the City Manager, City Attorney and City Council of such event and is authorized to respond to inquiries of the IRS and, if necessary, to hire outside, independent professional counsel to assist in the response to the examination.

CHAPTER 4 - CAPITAL IMPROVEMENTS

PART I - CAPITAL IMPROVEMENT MANAGEMENT

A. The public Capital Improvement Plan (CIP) will include the following:

1. Public improvements that cost more than $10,000.
2. Capital purchases of new vehicles or equipment (other than the replacement of existing vehicles or equipment) that cost more than $10,000.
3. Capital replacement of vehicles or equipment that individually cost more than $50,000.
4. Any project that is to be funded from building-related impact fees.
5. Alteration, ordinary repair, or maintenance necessary to preserve a public improvement (other than vehicles or equipment) that cost more than $20,000.

B. The purpose of the CIP is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness, as well as conformance with established policies. The CIP is a five-year plan, reflecting a balance between capital replacement projects that repair, replace, or enhance existing facilities, equipment or infrastructure and capital facility projects that significantly expand or add to the City's existing fixed assets.

C. Development impact fees are collected and used to offset certain direct impacts of new construction in Park City. Park City has imposed impact fees since the early 1980s.

The city periodically conducts impact fee studies and CIP will reflect the findings of these studies. During the budget review process, adjustments to impact fee related projects may need to be made. Fees are collected to pay for capital facilities owned and operated by the City (including land and water rights) and to address impacts of new development on the following service areas: water, streets, public safety, recreation, and open space/parks. The fees are not used for general operation or maintenance. The fees are established following a systematic assessment of the capital facilities required to serve new development. The city will account for these fees to ensure that they are spent within six years, and only for eligible capital facilities. In general, the fees first collected will be the first spent.

PART II - CAPITAL FINANCING AND DEBT MANAGEMENT

Capital Financing

A. The city will consider the use of debt financing only for one-time, capital improvement projects and only under the following circumstances:

1. When the project's useful life will exceed the term of the financing.
2. When project revenues or specific resources will be sufficient to service the long-term debt.

B. Capital improvements will be financed primarily through user fees, service charges, assessments, special taxes, or developer agreements when benefits can be specifically attributed to users of the facility.

C. Debt financing will not be considered appropriate for any recurring purpose such as current operating and maintenance expenditures. The issuance of short-term instruments such as revenue, tax, or bond anticipation notes is excluded from this limitation.

D. The city will use the following criteria to evaluate pay-as-you-go versus long-term financing for capital improvement funding:

1. Factors That Favor Pay-As-You-Go:
   a. When current revenues and adequate fund balances are available or when project phasing can be accomplished.
   b. When debt levels adversely affect the City's credit rating.
   c. When market conditions are unstable or present difficulties in marketing.

2. Factors That Favor Long-Term Financing:
   a. When revenues available for debt service are deemed to be sufficient and reliable so that long-term financing can be marketed with investment grade credit ratings.
   b. When the project securing the financing is of the type which will support an investment grade credit rating.
   c. When market conditions present favorable interest rates and demand for City financing.
   d. When a project is mandated by state or federal requirements and current revenues and available fund balances are insufficient.
   e. When the project is immediately required to meet or relieve capacity needs.
   f. When the life of the project or asset financed is 10 years or longer.

PART III - ASSET MANAGEMENT POLICY

A. Purpose

The objective of the Asset Management Plan is to establish a fund and a fixed replenishment amount from operations revenues to that fund from which the City may draw for replacement, renewal, and major improvements of capital facilities. The fund should be sufficient to ensure that assets are effectively and efficiently supporting the operations and objectives of the City. The Asset Management Plan is an integral part of the City’s long- term plan to replace and renew the City’s primary assets in a fiscally responsible manner.

Goals of the Program:

1. Protect assets

2. Prolong the life of systems and components
3. Improve the comfort of building environments
4. Prepare for future needs

B. Management

A project is designated in the Five-year capital plan to which annual contributions are made from the General Fund for asset management. The amount to be contributed should be based on a 10-year plan, to be updated every fifth year, which outlines the anticipated replacement and repair needs for each of the City's major assets. In addition, 0.5 percent of the value of each of the major assets should be contributed annually to the project. The unspent contributions will carry forward in the budget each year, with the interest earned on that amount to be appropriated to the project as well.

A project manager will be appointed by the City Manager, with the responsibility of monitoring the progress of the fund, assuring a sufficient balance for the fund, controlling expenditures out of the fund, managing scheduled projects and associated contracts, making necessary budget requests, and updating the 10-year plan. In addition, a standing committee should be formed consisting of representatives from Public Works, Budget, Debt & Grants, and Sustainability which will convene only to resolve future issues or disputes involving this policy, requests for funding, or the Asset Management Plan in general.

C. Accessing Funds

When funds need to be accessed, a request should be turned in to the project manager. If the expense is on the replacement schedule as outlined in the 10-year plan or is a reasonably related expense under $10,000 (according to the discretion of the project manager), the project manager should approve it. Otherwise, the Asset Management Committee should be convened to consider the request and decide whether it is an appropriate use of funds.

Requests that should require approval of the Asset Management Committee include:

1. Expenses not anticipated in the 10-year plan, which are more than $10,000.
2. Upgrades in technology or quality
3. Renovations, additions, or improvements that incorporate non-existing assets

CHAPTER 5 - INTERNAL SERVICE POLICY

PART I - HUMAN RESOURCE MANAGEMENT

A. The city will manage the growth of the regular employee work force without reducing levels of service or augmenting ongoing regular programs with Seasonal employees, except as provided in sections E and F below.

B. The budget will fully appropriate the resources needed for authorized regular staffing and limit programs to the regular staffing authorized.

C. Staffing and contract service cost ceilings will limit total expenditures for regular employees, Part-time Non-Benefited employees, Seasonal employees, and independent contractors hired to provide operating and maintenance services.

D. Regular employees will be the core work force and the preferred means of staffing ongoing, year-round program activities that should be performed by City employees, rather than independent contractors. The city will strive to provide competitive compensation and benefit schedules for its authorized regular work force. Each regular employee will do the following:

1. Fill an authorized regular position.
2. Receive salary and benefits consistent with the compensation plan.

E. To manage the growth of the regular work force and overall staffing costs, the city will follow these procedures:

1. The City Council will authorize all regular positions.
2. The Human Resources Department will coordinate and approve the hiring of all Full-time Regular, Part-time Non-Benefited, and Seasonal employees.
3. All requests for additional regular positions will include evaluations of the following:
   a. The necessity, term, and expected results of the proposed activity.
   b. Staffing and materials costs including salary, benefits, equipment, uniforms, clerical support, and facilities.
   c. The ability of private industry to provide the proposed service.
   d. Additional revenues or cost savings that may be realized.

4. Periodically, and prior to any request for additional regular positions, programs will be evaluated to determine if they can be accomplished with fewer regular employees.

F. Part-time Non-Benefited and Seasonal employees will include all employees other than regular employees, elected officials, and volunteers. Part-time Non-Benefited and Seasonal employees will augment regular City staffing only as extra-help employees. The city will encourage the use of Part-time Non-Benefited and Seasonal employees to meet peak workload requirements, fill interim vacancies, and accomplish tasks where less than

regular, year-round staffing is required.

G. Contract employees will be defined as temporary employees with written contracts and may receive approved benefits depending on hourly requirements and length of contract. Generally, contract employees will be used for medium-term projects (generally between six months and two years), programs, or activities requiring specialized or augmented levels of staffing for a specific period. Contract employees will occasionally be used to staff programs with unusual operational characteristics or certification requirements, such as the golf program. The services of contract employees will be discontinued upon completion of the assigned project, program, or activity. Accordingly, contract employees will not be used for services that are anticipated to be delivered on an ongoing basis except as described above.

H. The hiring of Seasonal employees will not be used as an incremental method for expanding the City's regular work force.

I. Independent contractors will not be considered City employees. Independent contractors may be used in the following two situations:

1. Short-term, peak workload assignments to be accomplished using personnel contracted through an outside temporary employment agency (OEA). In this situation, it is anticipated that the work of OEA employees will be closely monitored by City staff and minimal training will be required; however, they will always be considered the employees of the OEA, and not the city. All placements through an OEA will be coordinated through the Human Resources Department and subject to the approval of the Human Resources Manager.

2. Construction of public works projects and the provision of operating, maintenance, or specialized professional services not routinely performed by City employees. Such services will be provided without close supervision by City staff, and the required methods, skills, and equipment will generally be determined and provided by the contractor.

CHAPTER 6 – PUBLIC SERVICE CONTRACTS, GRANT POLICIES, AND INCENTIVE PROGRAMS

PART I - PUBLIC SERVICE CONTRACTS (AMENDED 2023)

As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. Depending upon the type of service category, payment terms of the contracts may take the form of cash payment and/or offset fees or rent relating to City property in exchange for value-in-kind services. The use of the public service contracts will typically be for specific services rendered in an amount consistent with the current fair market value of said services.

A. Public Service Fund Distribution Criteria

To be eligible for a public service contract in Fund Categories 1-3, organizations must meet the following criteria:

1. **Criterion 1:** Accountability and Sustainability of Organization - The organization must have the following:
    - Quantifiable goals and objectives.
    - Non-discrimination in providing programs or services.
    - Cooperation with existing related programs and community service.
    - Compliance with the City contract.
    - Federally recognized not-for-profit status.
        - Special Service Contract applicants may also apply under a fiscal sponsorship of a not-for-profit organization.

2. **Criterion 2:** Program Need and Specific City Benefit - The organization must have the following:
    - A clear demonstration of public benefit and provision of direct services to City residents.
    - A demonstrated need for the program or activity. Special Service Funds may not be used for one-time events, scholarship-type activities, or the purchase of equipment.

3. **Criterion 3:** Fiscal Stability and Other Financial Support - The organization must have the following:
    - A clear description of how public funds will be used and accounted for
    - Other funding sources that can be used to leverage resources.
    - A sound financial plan that demonstrates managerial and fiscal competence.
    - A history of performing in a financially competent manner.

4. **Criterion 4:** Fair Market Value of the Services - The fair market value of services

included in the public service contract should equal or exceed the total amount of compensation from the City unless outweighed by demonstrated intangible benefits.

B. Total Public Service Fund Appropriations

The City may appropriate up to 1 percent of the City's total budget for public service contracts for the Special Service Contract and Rent Contribution Categories described below. In addition, the City appropriates specific dollar amounts from other funds specifically related to Historic Preservation as described below.

C. Fund Categories and Percentage Allocations

For distributing Public Service Funds, public service contracts are placed into the following categories:

1. **Special Service Contracts**
   a) Regular Services – To be determined by Council discretion
2. **Rent Contribution**
3. **Historic Preservation**

A percentage of the total budget (which shall not exceed 1 percent) is allocated for contracts in the Special Service Contract and Rent Contribution categories by the City Council. A specific dollar amount is allocated to Historic Preservation and the Historic Preservation Grant Program based up on funds available from the various Redevelopment Agencies and the General Fund.

The category percentage allocation could vary from year-to-year, depending on Council discretion. In addition, as the City's budget fluctuates (up or down) due to economic conditions, the dollar amounts applied to each category may fluctuate proportionally. Unspent fund balances at the end of a year will not be carried forward to future years. It is the intent of the City Council to appropriate funds for specific ongoing community services and not fund one-time projects or programs.

D. Special Service Contracts

A portion of the budget will be designated for service contracts relating to services that would otherwise be provided by the City. Special services that fall into this category would include, but not be limited to the following: community art & culture, childhood education, medical treatment, emergency assistance, food pantry, housing outreach & education, and safe haven. To the extent possible, individual special services will be delineated in the budget.

The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The City reserves the right to accept, reject, or rebid any service contracts that are not deemed to meet the needs of the community or the contractual goals of the service contract.

Each special service provider will have a special service contract with a term of one to four

years, depending on the type of contract. Eighty percent of each annual appropriation will be available at the beginning of the fiscal year, with the remaining 20 percent to be distributed upon demonstration through performance measures (quality and quantity) that the program has provided public services meeting its goals as delineated in the special service contract. The disbursement of all appropriations will be contingent upon council approval. Special service providers will be required to submit current budgets and evidence of contract compliance (as determined by the contract) by the given deadline of the first contract year.

The City reserves the right to appoint a citizen's task force to assist in the competitive selection process. The task force will be selected on an ad hoc basis by the Service Contract Subcommittee.

All special service contract proposals must be consistent with the criteria listed in this policy, in particular criterion 1-4.

Innovation Grants: City council intends to provide the community with a meaningful venue to deliver unique and innovative ideas focused on tackling the City's challenges. These solutions may focus on the Community Critical Priorities of energy, housing, transportation, and social equity, but may be related to any initiative the city deems worthwhile. Grants would provide an organization with seed money to create programs or start initiatives but would not serve as a long-term funding solution for non-profits. Innovation grants will typically have distributions ranging from 1-3 years.

Deadlines: All proposals for Special Service Contracts must be received no later than the given deadline. A competitive bidding process conducted according to the bidding guidelines of the city may set forth additional application requirements. If there are unallocated funds, extraordinary requests may be considered every six months unless otherwise directed by Council.

Extraordinary requests received after this deadline must meet all the following criteria to be considered:

1. The request must meet all the normal Public Service Fund Distribution Criteria and qualify under one of the existing Special Service Contract categories.

2. The applicant must show that the requested funds represent an unexpected fiscal need that could not have been anticipated before the deadline; and

3. The applicant must demonstrate that other possible funding sources have been exhausted.

E. Rent Contribution

A portion of the Special Service Contract funds will be used as a rent contribution for

organizations occupying City-owned property and providing services consistent with criterion 1-4 pursuant to the needs and goals of the City. To the extent possible, individual rent contributions will be delineated in the budget. Rent contributions will usually be memorialized by a lease agreement with a term of five years or less, unless otherwise approved by City Council.

The City is required to make rent contributions to the Park City Building Authority for buildings that it occupies. Qualified Organizations may enter a lease with the city to occupy City space at a reduced rental rate pursuant to criterion 1-4. The difference between the reduced rental rate and the rate paid to the Park City Building Authority will be funded by the rent contribution amount. Rent Contribution lease agreements will not exceed five years in length unless otherwise directed by the City Council. Please note that this policy only applies when a reduced rental rate is being offered. This policy does not apply to lease arrangements at "market" rates.

F. Historic Preservation

Each year, the City Council may appropriate a specific dollar amount relating to historic preservation. The City Council will appropriate the funding for these expenditures during the annual budget process. The funding source for this category is the Lower Park Avenue, the Main Street RDA, and the General Fund. The City Council hereby authorizes the Historic District Grant Program. The disbursement of the funds shall be administered pursuant to the Historic District Grant Program pursuant to applications and criteria established by the Planning Department, and awarded by the Planning Department except that City Council approval shall be required for disbursement amounts greater than $25,000. In instances where another organization is involved, a contract delineating the services will be required. Projects involving city property or partnerships shall be limited to Category A. Repair funds, remaining end of fiscal year funds, or funds allocated via the General Fund through the separate Budgeting for Outcomes (BFO) annual process.

G. Exceptions

Rent Contribution and Historic Preservation funds will be appropriated through processes separate from the biennial Special Service Contract process and when deemed necessary by City Council or its designee.

The Service Contract Sub-Committee has the discretion as to which categories individual organizations or endeavors are placed. Any percentage changes to the General Fund categories described above must be approved by the City Council. All final decisions relating to public service funding are at the discretion of the City Council.

Nothing in this policy shall create a binding contract or obligation of the City. Individual Service Contracts may vary from contract to contract at the discretion of the City Council. Any award of a service contract is valid only for the term specified therein and shall not constitute a promise of future award. The City Council reserves the right to reject all proposals, and to waive any technical deficiency at its sole discretion. Members of the City Council, the Service Contract Sub-Committee, and any Advisory Board,

Commission, or special committee with the power to make recommendations regarding Public Service Contracts are ineligible to apply for such Public Service Contracts, including historic preservation funds. City Departments are also ineligible to apply for Public Service Contracts. The ineligibility of Advisory Board, Commission and special committee members shall only apply to the category of Public Service Contracts that such advisory Board, Commission and special committee provides recommendations to the City Council. All submittals shall be public records in accordance with government records regulations ("GRAMA") unless otherwise designated by the applicant pursuant to UCA Section 63-2- 308, as amended.

PART II – GRANT POLICY

A. General Guidance

The Budget, Debts, and Grants Department is available to assist departments in applying for and managing grants. Because many grants have varying regulations, terms, and deadlines, the Budget Department can assist with meeting those terms and monitoring requirements. They will also track remaining balances on reimbursement-style grants and provide information to assist with audits.

B. Council Approval

Council Approval may be required before applying for certain grants depending on the size, scope, award amount, and alignment with City budget and priorities. Departments are encouraged to seek guidance from Executive Management before pursing these types of grants.

C. Notification

Once departments receive a grant, they must notify the Budget, Debt, and Grants Department so the grant amount can appropriately be budgeted. The Department will also reach out periodically to request information on awarded grants to assist with the annual budget process, reports to Council, audit assistance, and other reasons.

PART III - ECONOMIC DEVELOPMENT GRANT POLICY (AS OF JUNE 23, 2022, THE GRANT PROGRAM IS UNDER REVIEW; APPLICATIONS WILL NOT BE ACCEPTED UNTIL FURTHER NOTICE)

Annually, the city will allocate up to $50,000 to be used towards retaining and growing existing businesses, and attracting and promoting new organizations that will fulfill key priority goals of the City's Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.

A. Page ED Grant Distribution Criteria

Applications will be evaluated on the following criteria in order to be eligible for an ED Grant:

Criteria #1: The organization must demonstrate a sound business plan that strongly supports the Goals of the City Economic Development Plan.

Criteria # 2: The organization must commit to and demonstrate the ability to do business in the city limits for a duration of no less than three years. Funding cannot be used for one-time events.

Criteria #3: The organization must produce items or provide services that are consistent with the Economic Development Work Plan and align with the City's General Plan to enhance the safety, health, prosperity, moral well-being, peace, order, comfort, or convenience of the inhabitants of the city. The organization must either conditionally agree to participate in or to expand programs or services, or otherwise provide evidence of existing services and initiatives consistent with the goals stated in Park City's Biennial Strategic Plan in the sectors of: Housing, Transportation, and Energy.

Criteria #4: The organization must demonstrate substantial contribution to the central goals of the City's General Plan, including specific and significant commitment to most of the main sectors of:

a. Fostering a strong sense of community vitality and vibrancy.
b. Respecting and conserving the natural environment.
c. Promoting balanced, managed, and sustainable growth.
d. Supporting and promoting diversity in people, housing and affordability.
e. Supporting a diverse, stable, and sustainable economy.
f. Preserving a strong sense of place, character, and heritage.

Criteria #5: Fiscal Stability and Other Financial Support: The organization must have the following: (1) A clear description of how public funds will be used and accounted for; (2) Other funding sources that can be used to leverage resources; (3) A sound financial plan that demonstrates managerial and fiscal competence.

Criteria #6: The organization can forecast at the time of application the ability to achieve direct or indirect economic/tax benefits equal to or greater than the City's contribution.

Criteria #7: The organization should show a positive contribution to diversifying the local economy by increasing year-round business opportunities, creating new jobs, and increasingthe local tax base.

The City's Economic Development Program Committee will review all applications and submit a recommendation to City Council, who will have final authority in judging whether an applicant meets these criteria.

B. Economic Development Grant Fund Appropriations

The City currently allocates economic development funds from the Lower Park RDA ($20,000), the General Fund ($10,000), and the Main Street RDA ($20,000). Of these funds, no more than $50,000 per annum will be available for ED Grants. Unspent fund balances at the end of a year will not be carried forward to future years.

C. ED Grant Categories

ED Grants will be placed in three potential categories:

1. **Business Relocation Assistance:** This category of grants will be available for assisting an organization with relocation and new office set-up costs. Expenses covered through an ED Grant include but are not limited to moving costs, leased space costs, fixtures/furnishings/ and equipment related to setting up office space within the city limits.

2. **New Business Start-up Assistance:** This category of grants will be available for assisting a new organization or business with new office set- up costs. Expenses covered through an ED Grant include but are not limited to leased office space costs, fixtures/furnishings/ and equipment related to setting up office space within the city limits.

3. **Business Expansion Assistance:** This category of grants will be available for assisting an organization or business with expansion costs. These expansions should increase square footage, increase year-round jobs in City limits and/or increase tax revenue; and/or demonstrate a venture into an area considered a diversification of our economic base.

D. Application Process

Application forms may be downloaded from the City's www.parkcity.org website, are available via email from the Economic Development Manager, or are available within the Economic Development Office of City Hall. Applications will be evaluated and awarded on a quarterly basis.

E. Deadlines

All applications for Economic Development Grants must be received no later than the following dates each year to be eligible for quarterly consideration.

1Q – Second Friday in August for the end of the First Quarter (September 30th)
2Q – Second Friday in November for the end of the Second Quarter (Dec. 31st)
3Q – Second Friday in February for the end of the Third Quarter (March 31st)
4Q – Second Friday in May for the end of the Fourth Quarter (June 30th)

The City Council will consider in a public meeting any application received by each of the quarterly deadlines within 6 weeks. Extraordinary requests outside the scheduled application process may be considered, unless otherwise directed by Council.

Extraordinary requests received must meet all the following criteria to be considered:

1. The request must meet all the normal Public Service Fund Distribution Criteria and qualify under the Economic Development Grant criteria.

2. The applicant must show that the requested funds represent an immediate fiscal need that could not have been anticipated before the deadline; and

3. The applicant must demonstrate significant consequences of not being able to wait for the next quarterly review.

F. Award Process

The disbursement of the ED Grants shall be administered pursuant to applications and criteria established by the Economic Development Department, and awarded by the City Council consistent with this policy and upon the determination that the appropriation is necessary and appropriate to accomplish the economic goals of the City.

ED Grants funds will be appropriated through processes separate from the biennial Special Service Contract and ongoing Rent Contribution and Historic Preservation process.

The Economic Development Program Committee will review all applications on a quarterly basis and forward a recommendation to City Council for authorization. All potential awards of grants will be publicly noticed 14 days ahead of a City Council action.

Nothing in this policy shall create a binding contract or obligation of the City. Individual ED Grant Contracts may vary from contract to contract at the discretion of the City Council. Any award of a contract is valid only for the term specified therein and shall not constitute a promise of future award. The City reserves the right to reject all proposals, and to waive any technical deficiency at its sole discretion. Members of the City Council, the Economic Development Program Committee, and any advisory board, Task Force, or special committee with the power to make recommendations regarding ED Contracts are ineligible to apply for such Contracts. City Departments are also ineligible to apply for ED Contracts. All submittals shall be public records in accordance with government records regulations ("GRAMA") unless otherwise designated by the applicant pursuant to UCA Section 63-2-308, as amended.

PART IV– Live Park City – Lite Deed Restriction Program

The City Council may appropriate funds dedicated to the purchase of deed restrictions for housing vitality and preservation within the City limits of Park City. The Live Park City housing program purchases deed restrictions that require owner occupancy or long-term rental of the property. The disbursement of funds will be administered by the City Manager and based on the

recommendation of an Advisory Board created by City Council and following program criteria established by the Housing Department and adopted by City Council. The Advisory Board has the authority to award recommendations and to enter and negotiate individual deed restrictions, subject to approval by the City Manager provided the funds being provided is less than $200,000. If the home funds in an application exceeds $200,000, the authority to approve a deed restriction and delegate funds is subject to City Council approval.

PART V - Landscaping Incentive

Each year, the City Council may appropriate a specific dollar amount to be used to offer a cash incentive per square foot of turf grass removed and replaced with non-turf Water Wise Landscaping as defined in the Land Management Code. The City Council will appropriate the funding for these expenditures during the annual budget process. The funding source for this category is the Water Fund. The City Council hereby authorizes the Landscaping Incentive Program. The disbursement of the funds shall be administered according to the Landscaping Incentive Program under applications and criteria established by the Public Utilities Department and awarded by the Public Utilities. Disbursements under this program shall not exceed $50,000.

CHAPTER 7 - OTHER POLICIES

PART I – SETTLEMENT AUTHORITY

When claims are made against the city, it is in the best interest of the city to efficiently evaluate, negotiate and process such claims. It is not efficient or prudent to involve City Council in decisions to settle small, routine claims made against the city.

Therefore, to affect the efficient evaluation, negotiation, and processing of such claims, it is in the best interest of the City to authorize the City Manager to settle certain claims as they deem prudent. The City Manager may approve all settlements up to and including $100,000.

The City Attorney's Office will provide quarterly client updates to the City Council about any settlements.

FUND STRUCTURE

All City funds are accounted for in accordance with Generally Accepted Accounting Principles (GAAP).

General Fund
The General Fund is the principal fund of the City. The General Fund accounts for the normal recurring activities of the City (i.e., police, public works, community development, library, recreation, and general government). These activities are funded principally by user fees, and property, sales, and franchise taxes. Accounting records and budgets for governmental fund types are prepared and maintained on a modified accrual basis. Revenues are recorded when available and measurable. Expenditures are prepared and recorded when services or goods are received, and the liabilities are incurred.

Enterprise Funds
The Enterprise Funds are used to account for operations that are financed and operated in a manner like private businesses. Accounting records for proprietary fund types are maintained on an accrual basis. Budgets for all enterprise funds are prepared on a modified accrual basis. Depreciation is not budgeted for in the City's enterprise funds. Included are the following:

- Water Fund - Accounts for the operation of the City's water utilities, including debt service on associated water revenue bonds.
- Transportation and Parking Fund - Accounts for the operation of the City's public transportation (bus and trolley) system and parking programs.
- Golf Course Fund - Accounts for the operation of the City's golf course.
- Storm Water Fund – Accounts for the operations and capital of the City's storm water utilities, including debt service on associated storm water revenue bonds.

Debt Service Funds
Accounting records and budgets for all debt service funds are prepared on a modified accrual basis.

Park City General Long-Term Debt Service Fund
The fund accounts for the accumulation of money for the repayment of the 1988, 1993 and 1999 A, 2000, 2005, and 2008 General Obligation Bonds and the 1992 Excise Tax Revenue Bond (Class "C"). The sources of revenue are property and fuel tax.

Sales Tax Revenue Debt Service Fund
This fund accounts for the accumulation of money for the repayment of the 2005 Series A & B Sales Tax Revenue Bonds. The sources of revenue are sales tax, some RDA proceeds, and Parks and Public Safety impact fees.

Redevelopment Agency Debt Service Fund
This fund accounts for the accumulation of money for the repayment of 1997 Main Street refunding bonds and

the series 1998 Lower Park Avenue Bonds. The principal source of revenue is property tax increment from the redevelopment area.

Municipal Building Authority Debt Service Fund
This fund accounts for the accumulation of money for the repayment of the 1990, 1994, and 1996 series Lease Revenue Bonds. Rent is transferred from other funds of the City that lease assets from the Municipal Building Authority.

Internal Service Funds
Accounting records for all internal service funds are prepared on an accrual basis. Budgets for all internal service funds are prepared on a modified accrual basis. Depreciation is not budgeted for in the City's internal service funds. The internal service funds are used to account for the financing and operation of services provided to various City departments and other governments on a cost-reimbursement basis. Included are the following:

- Fleet Fund - Accounts for the cost of storage, repair, and maintenance of City-owned vehicles.

- Equipment Replacement Fund - Accounts for the accumulation of resources for the future replacement of fixed assets through a rental charge-back system.

- Self-Insurance Fund - Accounts for the establishment of self-insured programs including Workers' Compensation, Unemployment Compensation, and liability insurance.

Capital Project Funds
Accounting records and budgets for all capital project funds are prepared and maintained on a modified accrual basis. The capital project funds are used to account for the construction of major capital projects not included in the proprietary funds. The Capital Improvement Fund is used to account for capital projects of the City's general government. The Municipal Building Authority and the Redevelopment Agency also have separate capital project funds. The city has undertaken a major prioritization process for its CIP projects. This budget reflects that prioritization.

PARK CITY MUNICIPAL'S FISCAL YEAR 2024 BUDGET

City Council
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Expenditure Summary by Fund and Major Object (FY 2023 Adjusted Budget)

Description	Personnel FY 2023	Mat, Supplies, Services FY 2023	Capital FY 2023	Debt Service FY 2023	Contingency FY 2023	Sub - Total FY 2023	Interfund Transfer FY 2023	Ending Balance FY 2023	Total FY 2023
Park City Municipal Corporation									
011 GENERAL FUND	$31,177,035	$12,894,077	$755,140	$0	$300,000	$45,126,252	$5,837,880	$13,969,780	$64,933,913
012 QUINNS RECREATION COMPLEX	$1,107,784	$406,029	$1,000	$0	$0	$1,514,813	$0	$-6,650,485	$-5,135,672
021 POLICE SPECIAL REVENUE FUND	$0	$0	$35,773	$0	$0	$35,773	$0	$0	$35,773
022 DRUG CONFISCATIONS	$0	$0	$22,419	$0	$0	$22,419	$0	$749	$23,168
031 CAPITAL IMPROVEMENT FUND	$0	$0	$88,508,614	$0	$0	$88,508,614	$4,177,076	$19,387,012	$112,072,702
038 EQUIPMENT REPLACEMENT CIP	$0	$0	$3,917,222	$0	$0	$3,917,222	$0	$88,333	$4,005,555
051 WATER FUND	$4,487,041	$5,231,887	$87,243,081	$9,405,688	$0	$106,367,696	$2,090,991	$12,342,961	$120,801,649
052 STORM WATER FUND	$714,043	$310,376	$1,216,675	$0	$0	$2,241,094	$164,627	$2,046,582	$4,452,303
055 GOLF COURSE FUND	$1,013,633	$652,909	$476,950	$0	$0	$2,143,492	$171,352	$1,069,780	$3,384,624
057 TRANSPORTATION & PARKING FUND	$9,903,294	$2,898,074	$47,046,445	$0	$0	$59,847,813	$3,756,743	$5,197,705	$68,802,261
058 PARKING FUND	$1,144,087	$752,500	$336,760	$0	$0	$2,233,347	$67,981	$1,174,551	$3,475,879
062 FLEET SERVICES FUND	$1,154,672	$1,893,050	$6,205	$0	$0	$3,053,927	$0	$2,200,277	$5,254,204
064 SELF INSURANCE FUND	$0	$2,412,452	$0	$0	$0	$2,412,452	$0	$1,028,719	$3,441,171
070 SALES TAX REV BOND - DEBT SVS FUND	$0	$0	$0	$6,979,291	$0	$6,979,291	$953,987	$25,439,789	$33,373,067
071 DEBT SERVICE FUND	$0	$0	$0	$9,496,688	$0	$9,496,688	$0	$1,645,801	$11,142,489
Total Park City Municipal Corporation	**$50,701,589**	**$27,451,354**	**$229,566,283**	**$25,881,667**	**$300,000**	**$333,900,893**	**$17,220,638**	**$78,941,554**	**$430,063,086**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$0	$682,623	$0	$0	$0	$682,623	$3,092,532	$1,739,038	$5,514,193
024 MAIN STREET RDA SPECIAL REVENUE FUND	$0	$455,000	$0	$0	$0	$455,000	$400,000	$626,395	$1,481,395
033 REDEVELOPMENT AGENCY-LOWER PRK	$0	$0	$2,815,075	$0	$0	$2,815,076	$2,791,715	$767,289	$6,374,080
034 REDEVELOPMENT AGENCY-MAIN ST	$0	$0	$424,971	$0	$0	$424,971	$0	$1,569,533	$1,994,504
Total Park City Redevelopment Agency	**$0**	**$1,137,623**	**$3,240,047**	**$0**	**$0**	**$4,377,670**	**$6,284,247**	**$4,702,255**	**$15,364,172**
Municipal Building Authority									
035 BUILDING AUTHORITY	$0	$0	$0	$0	$0	$0	$0	$453,416	$453,416
Total Municipal Building Authority	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$453,416**	**$453,416**
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	**$50,701,589**	**$28,588,977**	**$232,806,330**	**$25,881,667**	**$300,000**	**$338,278,563**	**$23,504,885**	**$84,097,225**	**$445,880,673**

Expenditure Summary by Fund and Major Object (FY 2023 Budget)

Description	Personnel FY 2023	Mat, Supplies, Services FY 2023	Capital FY 2023	Debt Service FY 2023	Contingency FY 2023	Sub - Total FY 2023	Interfund Transfer FY 2023	Ending Balance FY 2023	Total FY 2023
Park City Municipal Corporation									
011 GENERAL FUND	$31,142,035	$12,671,077	$726,689	$0	$300,000	$44,839,801	$3,439,780	$13,408,275	$61,687,857
012 QUINNS RECREATION COMPLEX	$1,142,784	$406,029	$1,000	$0	$0	$1,549,813	$0	$-6,673,040	$-5,123,227
021 POLICE SPECIAL REVENUE FUND	$0	$0	$0	$0	$0	$0	$0	$0	$0
022 DRUG CONFISCATIONS	$0	$0	$0	$0	$0	$0	$0	$0	$0
031 CAPITAL IMPROVEMENT FUND	$0	$0	$20,500,712	$0	$0	$20,500,712	$4,177,076	$10,659,751	$35,337,539
038 EQUIPMENT REPLACEMENT CIP	$0	$0	$1,851,062	$0	$0	$1,851,062	$0	$64,688	$1,915,750
051 WATER FUND	$4,487,041	$5,231,887	$32,185,962	$5,577,420	$0	$47,482,310	$2,057,241	$11,067,345	$60,606,896
052 STORM WATER FUND	$714,043	$310,376	$371,500	$0	$0	$1,395,919	$157,377	$1,485,255	$3,038,551
055 GOLF COURSE FUND	$1,013,633	$652,909	$114,565	$0	$0	$1,781,107	$168,102	$222,320	$2,171,528
057 TRANSPORTATION & PARKING FUND	$9,453,294	$2,548,074	$18,022,449	$0	$0	$30,023,817	$3,592,743	$2,801,158	$36,417,719
058 PARKING FUND	$1,144,087	$752,500	$201,000	$0	$0	$2,097,587	$9,750	$1,278,247	$3,385,584
062 FLEET SERVICES FUND	$1,154,672	$1,845,050	$6,205	$0	$0	$3,005,927	$0	$934,955	$3,940,882
064 SELF INSURANCE FUND	$0	$1,562,452	$0	$0	$0	$1,562,452	$0	$1,831,678	$3,394,130
070 SALES TAX REV BOND - DEBT SVS FUND	$0	$0	$0	$6,972,216	$0	$6,972,216	$0	$26,270,552	$33,242,768
071 DEBT SERVICE FUND	$0	$0	$0	$9,509,688	$0	$9,509,688	$0	$1,714,180	$11,223,868
Total Park City Municipal Corporation	**$50,251,589**	**$25,980,354**	**$73,981,144**	**$22,059,324**	**$300,000**	**$172,572,411**	**$13,602,070**	**$65,065,364**	**$251,239,846**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$0	$682,623	$0	$0	$0	$682,623	$3,092,532	$2,015,164	$5,790,319
024 MAIN STREET RDA SPECIAL REVENUE FUND	$0	$455,000	$0	$0	$0	$455,000	$700,000	$1,372,789	$2,527,789
033 REDEVELOPMENT AGENCY-LOWER PRK	$0	$0	$295,000	$0	$0	$295,000	$2,791,715	$709,422	$3,796,137
034 REDEVELOPMENT AGENCY-MAIN ST	$0	$0	$0	$0	$0	$0	$0	$1,863,361	$1,863,361
Total Park City Redevelopment Agency	**$0**	**$1,137,623**	**$295,000**	**$0**	**$0**	**$1,432,623**	**$6,584,247**	**$5,960,736**	**$13,977,606**
Municipal Building Authority									
035 BUILDING AUTHORITY	$0	$0	$0	$0	$0	$0	$0	$451,314	$451,314
Total Municipal Building Authority	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$451,314**	**$451,314**
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	**$50,251,589**	**$27,117,977**	**$74,276,144**	**$22,059,324**	**$300,000**	**$174,005,035**	**$20,186,317**	**$71,477,414**	**$265,668,766**

Expenditure Summary by Fund and Major Object (FY 2024 Original Budget)

Description	Personnel FY 2024	Mat, Supplies, Services FY 2024	Capital FY 2024	Debt Service FY 2024	Contingency FY 2024	Sub - Total FY 2024	Interfund Transfer FY 2024	Ending Balance FY 2024	Total FY 2024
Park City Municipal Corporation									
011 GENERAL FUND	$33,994,582	$14,410,987	$785,322	$0	$300,000	$49,490,891	$4,184,157	$8,466,782	$62,141,830
012 QUINNS RECREATION COMPLEX	$1,244,390	$416,387	$1,000	$0	$0	$1,661,777	$0	$-7,589,406	$-5,927,629
021 POLICE SPECIAL REVENUE FUND	$0	$0	$0	$0	$0	$0	$0	$0	$0
022 DRUG CONFISCATIONS	$0	$0	$0	$0	$0	$0	$0	$749	$749
031 CAPITAL IMPROVEMENT FUND	$0	$0	$48,675,370	$0	$0	$48,675,370	$4,174,476	$14,475,792	$67,325,638
038 EQUIPMENT REPLACEMENT CIP	$0	$0	$1,964,600	$0	$0	$1,964,600	$0	$9,333	$1,973,933
051 WATER FUND	$4,934,076	$6,134,695	$10,177,805	$9,403,863	$0	$30,650,440	$2,588,649	$15,208,046	$48,447,135
052 STORM WATER FUND	$662,651	$297,652	$1,261,500	$0	$0	$2,221,803	$173,903	$1,650,876	$4,046,582
055 GOLF COURSE FUND	$1,110,825	$687,145	$282,928	$0	$0	$2,080,898	$179,945	$280,208	$2,541,051
057 TRANSPORTATION & PARKING FUND	$11,741,329	$3,655,202	$17,973,836	$0	$0	$33,370,367	$3,872,831	$6,648,108	$43,891,306
058 PARKING FUND	$1,272,238	$752,500	$380,000	$0	$0	$2,404,738	$123,963	$1,640,930	$4,169,631
062 FLEET SERVICES FUND	$1,302,988	$1,845,050	$6,205	$0	$0	$3,154,243	$0	$2,400,034	$5,554,277
064 SELF INSURANCE FUND	$0	$2,173,829	$0	$0	$0	$2,173,829	$0	$1,152,335	$3,326,164
070 SALES TAX REV BOND - DEBT SVS FUND	$0	$0	$0	$6,975,316	$0	$6,975,316	$0	$25,429,789	$32,405,105
071 DEBT SERVICE FUND	$0	$0	$0	$9,478,438	$0	$9,478,438	$0	$1,645,801	$11,124,239
Total Park City Municipal Corporation	**$56,263,078**	**$30,373,448**	**$81,508,566**	**$25,857,617**	**$300,000**	**$194,302,709**	**$15,297,924**	**$71,419,377**	**$281,020,010**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$0	$657,109	$0	$0	$0	$657,109	$3,092,532	$2,241,397	$5,991,038
024 MAIN STREET RDA SPECIAL REVENUE FUND	$0	$455,000	$0	$0	$0	$455,000	$0	$182,714	$637,714
033 REDEVELOPMENT AGENCY-LOWER PRK	$0	$0	$445,000	$0	$0	$445,000	$2,790,840	$623,981	$3,859,821
034 REDEVELOPMENT AGENCY-MAIN ST	$0	$0	$150,000	$0	$0	$150,000	$0	$1,419,533	$1,569,533
Total Park City Redevelopment Agency	**$0**	**$1,112,109**	**$595,000**	**$0**	**$0**	**$1,707,109**	**$5,883,372**	**$4,467,625**	**$12,058,106**
Municipal Building Authority									
035 BUILDING AUTHORITY	$0	$0	$0	$0	$0	$0	$0	$453,416	$453,416
Total Municipal Building Authority	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$453,416**	**$453,416**
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	**$56,263,078**	**$31,485,557**	**$82,103,566**	**$25,857,617**	**$300,000**	**$196,009,818**	**$21,181,296**	**$76,340,418**	**$293,531,532**

Change in Fund Balance

Fund	Actuals FY 2021	Actuals FY 2022	Budget FY 2023	Adjusted FY 2023	$ Change Ori FY23 v Adj FY23	% Change Ori FY23 v Adj FY23	Budget FY 2024	$ Change Adj FY23 v Ori FY24	% Change Adj FY23 v Ori FY24
Park City Municipal Corporation									
011 GENERAL FUND	$19,222,320	$20,682,028	$13,408,275	$13,969,780	$561,505	4.2%	$8,466,782	($5,502,998)	-39.4%
012 QUINNS RECREATION COMPLEX	($5,621,751)	($6,097,439)	($6,673,040)	($6,650,485)	$22,555	-0.3%	($7,589,406)	($938,921)	14.1%
021 POLICE SPECIAL REVENUE FUND	$35,773	$35,773	$0	$0	$0	0.0%	$0	$0	0.0%
022 DRUG CONFISCATIONS	$23,168	$23,168	$0	$749	$749	0.0%	$749	$0	0.0%
031 CAPITAL IMPROVEMENT FUND	$66,506,424	$82,329,107	$10,659,751	$19,387,012	$8,727,261	81.9%	$14,475,792	($4,911,220)	-25.3%
038 EQUIPMENT REPLACEMENT CIP	$2,666,494	$2,419,955	$64,688	$88,333	$23,645	36.6%	$9,333	($79,000)	-89.4%
051 WATER FUND	$11,227,874	$10,921,375	$11,067,345	$12,342,961	$1,275,616	11.5%	$15,208,046	$2,865,085	23.2%
052 STORM WATER FUND	$1,895,343	$2,452,303	$1,485,255	$2,046,582	$561,327	37.8%	$1,650,876	($395,706)	-19.3%
055 GOLF COURSE FUND	$1,532,345	$1,955,476	$222,320	$1,069,780	$847,460	381.2%	$280,208	($789,572)	-73.8%
057 TRANSPORTATION & PARKING FUND	$18,471,244	$33,350,724	$2,801,158	$5,197,705	$2,396,547	85.6%	$6,648,108	$1,450,403	27.9%
058 PARKING FUND	$13,900	$872,515	$1,278,247	$1,174,551	($103,696)	-8.1%	$1,640,930	$466,379	39.7%
062 FLEET SERVICES FUND	$1,376,759	$1,900,204	$934,955	$2,200,277	$1,265,322	135.3%	$2,400,034	$199,757	9.1%
064 SELF INSURANCE FUND	$972,015	$1,297,178	$1,831,678	$1,028,719	($802,959)	-43.8%	$1,152,335	$123,616	12.0%
070 SALES TAX REV BOND - DEBT SVS FUND	$26,283,977	$26,404,276	$26,270,552	$25,439,789	($830,763)	-3.2%	$25,429,789	($10,000)	0.0%
071 DEBT SERVICE FUND	$1,635,448	$1,645,801	$1,714,180	$1,645,801	($68,379)	-4.0%	$1,645,801	$0	0.0%
Total Park City Municipal Corporation	**$146,241,333**	**$180,192,444**	**$65,065,364**	**$78,941,554**	**$13,876,190**	**21.3%**	**$71,419,377**	**($7,522,177)**	**-9.5%**
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	$1,061,151	$1,262,193	$2,015,164	$1,739,038	($276,126)	-13.7%	$2,241,397	$502,359	28.9%
024 MAIN STREET RDA SPECIAL REVENUE FUND	$1,130,151	$1,460,076	$1,372,789	$626,395	($746,394)	-54.4%	$182,714	($443,681)	-70.8%
033 REDEVELOPMENT AGENCY-LOWER PRK	$3,004,807	$3,281,547	$709,422	$767,289	$57,867	8.2%	$623,981	($143,308)	-18.7%
034 REDEVELOPMENT AGENCY-MAIN ST	$891,332	$1,594,504	$1,863,361	$1,569,533	($293,828)	-15.8%	$1,419,533	($150,000)	-9.6%
Total Park City Redevelopment Agency	**$6,087,441**	**$7,598,320**	**$5,960,736**	**$4,702,255**	**($1,258,481)**	**-21.1%**	**$4,467,625**	**($234,630)**	**-5.0%**
Municipal Building Authority									
035 BUILDING AUTHORITY	$451,314	$453,416	$451,314	$453,416	$2,102	0.5%	$453,416	$0	0.0%
Total Municipal Building Authority	**$451,314**	**$453,416**	**$451,314**	**$453,416**	**$2,102**	**0.5%**	**$453,416**	**$0**	**0.0%**

All Funds Combined

Revenue	Actual FY 2021	Actual FY 2022	YTD Actual FY 2023	Original FY 2023	Adjusted FY 2023	Original FY 2024	$ Var FY23 Adj v. FY24 Ori
RESOURCES							
Property Taxes	$28,380,276	$27,864,213	$26,105,579	$27,976,782	$26,708,782	$26,851,671	$142,889
Sales Tax	$33,614,011	$49,056,806	$44,119,194	$41,341,803	$41,341,803	$50,514,710	$9,172,907
Franchise Tax	$3,253,431	$3,526,041	$3,714,002	$3,297,706	$3,297,706	$3,591,845	$294,139
Licenses	$1,213,639	$1,251,664	$1,408,307	$1,481,984	$1,481,984	$1,394,816	($87,168)
Planning Building & Engineering Fees	$5,005,364	$5,683,951	$6,258,615	$5,553,671	$5,553,671	$5,307,649	($246,022)
Special Event Fees	$8,081	$216,481	$204,099	$101,319	$101,319	$322,924	$221,605
Federal Revenue	$11,071,350	$5,819,607	$6,797,035	$22,261,621	$22,261,621	$21,791,659	($469,962)
State Revenue	$527,368	$786,591	$487,546	$443,115	$443,115	$130,257	($312,858)
County/SP District Revenue	$1,171,385	$2,034,782	$382,160	$484,943	$484,943	$71,827	($413,116)
Water Charges for Services	$22,597,344	$21,922,162	$20,227,303	$22,392,268	$22,392,268	$24,487,920	$2,095,652
Transit Charges for Services	$2,455,909	$4,066,593	$23,890	$83,243	$83,243	$85,740	$2,497
Cemetery Charges for Services	$19,787	$27,621	$23,970	$70,098	$70,098	$228,269	$158,171
Recreation	$4,241,522	$4,638,424	$4,048,684	$3,730,265	$3,730,265	$4,126,624	$396,359
Ice	$634,725	$850,024	$867,136	$955,233	$955,233	$716,838	($238,395)
Other Service Revenue	$54,964	$57,542	$69,050	$56,768	$56,768	$56,768	$0
Library Fees	$13,483	$16,811	$13,070	$13,691	$13,691		($13,691)
Fines & Forfeitures	$1,075,883	$2,158,774	$2,908,747	$2,603,364	$2,603,364	$2,995,080	$391,716
Misc. Revenues	$3,620,970	$1,106,110	$3,999,312	$2,025,086	$2,085,720	$5,340,240	$3,254,520
Interfund Transactions (Admin)	$6,495,085	$7,284,491	$6,507,787	$7,814,395	$8,478,976	$9,212,848	$733,872
Interfund Transactions (CIP/Debt)	$13,194,041	$15,815,649	$11,340,923	$12,371,923	$15,025,910	$11,968,448	($3,057,462)
Special Revenues & Resources	$8,106,934	$2,014,065	$1,344,084	$1,476,517	$1,476,517	$216,418	($1,260,099)
Bond Proceeds				$40,589,496	$98,989,496	$42,477,367	($56,512,129)
Beginning Balance	$130,306,234	$152,780,088		$68,543,474	$188,244,180	$81,641,615	($106,602,565)
TOTAL	**$277,061,784**	**$308,978,490**	**$140,850,492**	**$265,668,765**	**$445,880,673**	**$293,531,533**	

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ECONOMY	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATION OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Haloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

Council Goal:

023 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Varied & Multi-Seasonal Event Offerings	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly

reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	**Ice (minimal increase): It is anticipated that demand for Special Events this year will be similar to that which we experienced last year.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BLDG MAINT ADM	Materials	$27,500	$27,500	$27,500	$31,800
	Total	$27,500	$27,500	$27,500	$31,800
ECONOMY	Personnel	$369,561	$14,674	$14,674	$10,543
	Materials	$206,877			
	Total	$576,438	$14,674	$14,674	$10,543
FIELDS	Personnel	$45,456	$45,456	$45,456	$46,978
	Materials	$2,065	$2,065	$2,065	$4,321
	Total	$47,521	$47,521	$47,521	$51,298
PARKING	Personnel	$45,852	$45,852	$45,852	$47,108
	Total	$45,852	$45,852	$45,852	$47,108
PARKS & CEMETERY	Personnel	$103,555	$103,555	$103,555	$106,810
	Materials	$81,672	$81,672	$81,672	$91,030
	Total	$185,227	$185,227	$185,227	$197,840
POLICE	Personnel	$1,449,063	$1,418,366	$1,404,143	$1,496,802
	Materials	$64,000	$53,000	$75,000	$75,000
	Total	$1,502,063	$1,471,366	$1,479,143	$1,571,802
SPECIAL EVENTS	Personnel	$151,679	$116,471	$319,194	$377,827
	Materials	$1,244,530	$554,530	$740,080	$740,080
	Total	$1,396,209	$671,001	$1,059,274	$1,117,907
STREET MAINTENANCE	Personnel	$361,477	$361,477	$361,477	$373,044
	Materials	$69,440	$69,440	$69,440	$91,972
	Total	$430,917	$430,917	$430,917	$465,016
SUNDANCE MITIGATION	Materials	$322,600	$302,600	$322,600	$322,600
	Total	$322,600	$302,600	$322,600	$322,600
TRANSPORTATION OPER	Personnel	$386,933	$386,933	$396,571	$326,712
	Materials	$214,750	$214,750	$214,750	$551,193
	Total	$601,683	$601,683	$611,321	$877,905
	Grand Total	**$5,136,009**	**$3,798,340**	**$4,224,029**	**$4,693,820**

FTEs	**Budget FTEs FY 2024**
Full Time	16.9
Part Time	3.6
Total	**20.5**

Level of Service

Special Events **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
ICE FACILITY	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
PARKS & CEMETERY	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
TRANSPORTATION OPER	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
FIELDS	

POLICE	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
PARKS & CEMETERY	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
TRANSPORTATION OPER	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and\or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
PARKING	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:

009 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Community Engagement	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST decrease in demand of 5% to 14%	**Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY COUNCIL	Personnel	$168,223	$168,223	$168,223	$172,925
	Materials	$37,525	$37,525	$37,525	$37,525
	Total	$205,748	$205,748	$205,748	$210,450
CITY MANAGER	Personnel	$359,236	$351,019	$351,019	$365,475
	Materials	$33,584	$33,584	$8,584	$8,584
	Total	$384,603	$384,603	$359,603	$374,059
COMMUNITY ENGAGEMENT	Personnel	$372,733	$366,497	$366,497	$380,739
	Materials	$112,505	$85,600	$130,100	$130,100
	Total	$485,238	$452,097	$496,597	$510,839
CONTINGENCY/COUNCIL	Materials	$50,000	$50,000	$50,000	$50,000
	Total	$50,000	$50,000	$50,000	$50,000
CONTINGENCY/GENERAL	Materials	$100,000	$100,000	$100,000	$100,000
	Total	$100,000	$100,000	$100,000	$100,000
ECONOMY	Personnel	$87,749	$14,674	$14,674	$10,543
	Materials	$5,956			
	Total	$93,705	$14,674	$14,674	$10,543
ENVIRONMENTAL SUSTAINABILITY	Materials	$204,000	$204,000	$54,000	$54,000
	Total	$204,000	$204,000	$54,000	$54,000
GRANTS/HISTORICAL SOCIETY	Materials	$25,000	$25,000	$25,000	$25,000
	Total	$25,000	$25,000	$25,000	$25,000
SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	Materials	$8,500	$8,500	$8,500	$8,500
	Total	$8,500	$8,500	$8,500	$8,500
SPECIAL EVENTS	Personnel	$49,103	$37,367	$106,398	$157,116
	Total	$49,103	$37,367	$106,398	$157,116
	Grand Total	**$1,605,897**	**$1,481,988**	**$1,420,519**	**$1,500,507**

FTEs	**Budget FTEs FY 2024**
Full Time	4.7
Part Time	.2
Total	**4.9**

Level of Service

Community Outreach and Citizen Engagement **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
CITY MANAGER	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
COMMUNITY ENGAGEMENT	Reduced funding will reduce the quality and level of community engagement services to residents and stakeholders.

Description:

BUDGET, DEBT & GRANTS	Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City
ECONOMY	Implementation of all aspects of the City's Economic Development Strategic Plan. Success is balancing resident quality of life and visitor quality of experience via economic and redevelopment through a sustainable tourism lens. Includes planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and operating programs.

Council Goal:

055 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Resilient and Sustainable Economy	The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$25,344	$25,344	$25,344	$26,355
	Materials	$16,450	$16,450	$16,450	$16,450
	Total	$41,794	$41,794	$41,794	$42,805
ECONOMY	Personnel	$429,812	$249,453	$249,453	$179,237
	Materials	$284,210	$156,250	$156,250	$156,250
	Total	$714,022	$405,703	$405,703	$335,487
LOWER PARK AVENUE RDA	Materials	$10,000	$10,000	$10,000	$3,111,641

	Total	$10,000	$10,000	$10,000	$3,111,641
	Grand Total	**$765,816**	**$457,497**	**$457,497**	**$3,489,933**

FTEs	**Budget FTEs FY 2024**
Full Time	2.8
Part Time	
Total	**2.8**

Level of Service

Economic and Redevelopment **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY	By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased $70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates $125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY	1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less)policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Description:

BUDGET, DEBT & GRANTS	The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Council Goal:

085 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$175,358	$15,677	$175,358	$182,204
	Total	$175,358	$15,677	$175,358	$182,204
	Grand Total	**$175,358**	**$15,677**	**$175,358**	**$182,204**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Grant Administration **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Program: GIS

Department: INFORMATION TECHNOLOGY (IT)

Description:

TECHNICAL & CUSTOMER SERVICES	The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

Council Goal:

082 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$97,389	$97,389	$97,389	$101,239
	Materials	$58,700	$58,700	$58,700	$59,075
	Total	$156,089	$156,089	$156,089	$160,314
	Grand Total	**$156,089**	**$156,089**	**$156,089**	**$160,314**

FTEs	**Budget FTEs FY 2024**
Full Time	.6
Part Time	
Total	**.6**

Level of Service

GIS Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

Program: Recreation Adult Programs **Department: CITY RECREATION**

Description:

PC MARC	Currently we offer a wide variety of group fitness classes (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer first-aid/CPR classes year round.
RECREATION PROGRAMS	Currently we offer a wide range of adult programming that consist of various leagues, tournaments and classes

Council Goal:

112 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	**We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, ect**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$298,084	$298,084	$298,084	$311,218
	Materials	$4,500	$4,500	$4,500	$64,046
	Total	$302,584	$302,584	$302,584	$375,263
RECREATION PROGRAMS	Personnel	$613,164	$555,444	$555,444	$576,045
	Materials	$12,500	$12,500	$12,500	$12,500
	Total	$625,664	$567,944	$567,944	$588,545
	Grand Total	**$928,248**	**$870,528**	**$870,528**	**$963,809**

FTEs	**Budget FTEs FY 2024**
Full Time	5.1
Part Time	5.2
Total	**10.3**

Level of Service

Recreation Adult Programs **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

Program: Trails (Backcountry) **Department: ECONOMY**

Description:

ECONOMY	Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of $25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized. 1. 1500 acres of open space 2. 23 additional miles of trails (single track/back country) 3. Increase 17K of winter trails 4. 20% increase in labor costs 5. 15% increase in machine costs 6. 2$/mile trail construction cost. Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over $300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

Council Goal:

045 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Abundant, Preserved and Publicly-Accessible Open Space	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures	**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**

ECONOMY	Personnel	$20,146	$2,935	$2,935	$2,109
	Materials	$223			
	Total	$20,369	$2,935	$2,935	$2,109
SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	Materials	$15,000	$15,000	$15,000	$15,000
	Total	$15,000	$15,000	$15,000	$15,000
	Grand Total	**$35,369**	**$17,935**	**$17,935**	**$17,109**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Trails (Backcountry) **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Description:

PC MARC	The PC MARC is a 80,000 sq ft facility that has an indoor track, 4 indoor tennis courts, bouldering wall, weight & cardio are, group fitness studios, gymnasium, child care & pro shop. Outside it has 7 tennis courts, 4 pickleball courts a lap pool, hot tub and leisure pool.
FIELDS	The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.
RECREATION PROGRAMS	The Recreation Department runs a wide range of youth & adult programs, leagues, tournaments and camps year round.
PARKS & CEMETERY	The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

Council Goal:

061 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FIELDS	Personnel	$85,260	$85,260	$85,260	$88,138
	Materials	$17,030	$17,030	$17,030	$21,259
	Total	$102,290	$102,290	$102,290	$109,397
PARKS & CEMETERY	Personnel	$639,975	$639,975	$639,975	$665,755
	Materials	$65,684	$65,684	$65,684	$206,714
	Total	$705,659	$705,659	$705,659	$872,469

PC MARC	Personnel	$53,255	$53,255	$53,255	$55,415
	Materials	$1,400	$1,400	$1,400	$3,716
	Total	$54,655	$54,655	$54,655	$59,131
	Grand Total	**$862,605**	**$862,605**	**$862,605**	**$1,040,997**

FTEs	**Budget FTEs FY 2024**
Full Time	4.4
Part Time	4.
Total	**8.4**

Level of Service

Parks, Turf & Athletic Fields **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.
PARKS & CEMETERY	Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

Program: Park Amenities & Infrastructure **Department: PARKS & FIELDS**

Description:

PARKS & CEMETERY	The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions, benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

Council Goal:

063 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FIELDS	Personnel	$24,895	$24,895	$24,895	$25,734
	Materials	$1,185	$1,185	$1,185	$1,185
	Total	$26,080	$26,080	$26,080	$26,919
PARKS & CEMETERY	Personnel	$113,437	$113,437	$114,106	$118,318
	Materials	$35,899	$35,899	$35,899	$45,257
	Total	$149,336	$149,336	$150,005	$163,574
	Grand Total	**$175,416**	**$175,416**	**$176,085**	**$190,494**

FTEs	**Budget FTEs FY 2024**
Full Time	1.
Part Time	.4
Total	**1.4**

Level of Service

Park Amenities & Infrastructure **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards**

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

Program: Historic District Design Review **Department: PLANNING**

Description:

PLANNING DEPT.	The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since 2019. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, management of the Historic Preservation Board, etc.

Council Goal:

116 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Historic Preservation	The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PLANNING DEPT.	Personnel	$220,909	$220,909	$222,542	$225,795
	Materials	$114,746	$114,746	$114,746	$114,746
	Total	$335,655	$335,655	$337,288	$340,541
	Grand Total	**$335,655**	**$335,655**	**$337,288**	**$340,541**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	.2
Total	**1.7**

Level of Service

Historic District Design Review **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

Program: Golf Maintenance **Department: GOLF MAINTENANCE & PARKS**

Description:

GOLF MAINTENANCE	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF MAINTENANCE	Personnel	$592,611	$592,611	$592,611	$583,259
	Materials	$177,130	$177,130	$177,130	$379,887
	Total	$769,741	$769,741	$769,741	$963,146
	Grand Total	**$769,741**	**$769,741**	**$769,741**	**$963,146**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	7.
Total	**8.5**

Level of Service

Golf Maintenance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Program: Recreation Youth Programs **Department: CITY RECREATION & TENNIS**

Description:

RECREATION PROGRAMS	The department currently offers a wide variety of youth recreation programs. These include such activities as aquatics, soccer league, variety of camps, clinics, enrcichment classes, skateboarding, dirt jump clinics etc.

Council Goal:

109 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programing to meet the demand from the community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$245,922	$245,922	$245,922	$257,872
	Materials	$7,000	$7,000	$7,000	$98,301
	Total	$252,922	$252,922	$252,922	$356,173
RECREATION PROGRAMS	Personnel	$448,370	$390,649	$390,649	$406,623
	Materials	$70,070	$65,870	$65,870	$65,870
	Total	$518,440	$456,519	$456,519	$472,493
	Grand Total	**$771,361**	**$709,441**	**$709,441**	**$828,666**

FTEs	**Budget FTEs FY 2024**
Full Time	2.9
Part Time	6.3
Total	**9.2**

Level of Service

Recreation Youth Programs **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Programming would remain be reduced.

Description:

PC MARC	Currently the PC MARC is open 109.5 hours a week and provides a wide range of services to the community. The facility countinues to increase revenue each year by adding programming and the sale of passes.. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

Council Goal:

113 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$504,643	$504,643	$504,643	$520,876
	Materials	$274,800	$274,800	$274,800	$335,561
	Total	$779,443	$779,443	$779,443	$856,438
	Grand Total	**$779,443**	**$779,443**	**$779,443**	**$856,438**

FTEs	**Budget FTEs FY 2024**
Full Time	3.4
Part Time	1.6
Total	**5.**

Level of Service

Rec Center Operations **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Operations would be reduced likely reducing the hours the facility is open.

Program: Flowers/Holiday Lighting/Beautification **Department: PARKS & FIELDS**

Description:

PARKS & CEMETERY	This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

Council Goal:

075 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Arts & Culture	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FIELDS	Personnel	$1,248	$1,248	$1,248	$1,289
	Materials	$400	$400	$400	$400
	Total	$1,648	$1,648	$1,648	$1,689
PARKS & CEMETERY	Personnel	$214,530	$214,530	$226,571	$234,552
	Materials	$128,570	$128,570	$128,570	$147,084
	Total	$343,100	$343,100	$355,141	$381,636
	Grand Total	**$344,748**	**$344,748**	**$356,789**	**$383,325**

FTEs	**Budget FTEs FY 2024**
Full Time	1.7
Part Time	
Total	**1.7**

Level of Service

Flowers/Holiday Lighting/Beautification **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

Description:

TENNIS	Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickleball courts. The tennis department administers many special events during the year. We currently host several regional and local events. League play is very active with over 250 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, and leagues.

Council Goal:

117 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TENNIS	Personnel	$369,593	$361,652	$361,652	$372,745
	Materials	$71,933	$71,933	$71,933	$71,933
	Total	$438,526	$433,585	$433,585	$444,678
	Grand Total	**$438,526**	**$433,585**	**$433,585**	**$444,678**

FTEs	**Budget FTEs FY 2024**
Full Time	2.
Part Time	1.1
Total	**3.1**

Level of Service

Tennis Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

TENNIS	We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS	Lower level of service to the community and visitors. Less clinics and leagues.

Program: Cemetery

Department: PARKS & CEMETERY AND CITY REC

Description:

PC MARC	The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family historyCurrently staff is available 7 days a week for cemetery emergencies. We will begin selling cremation spots in the spring with the opening of the cremation garden.
PARKS & CEMETERY	The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

Council Goal:

106 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Citizen Wellbeing	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	**Cemetery is completing a cremation garden which will open cremation spots for the community**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PARKS & CEMETERY	Personnel	$78,071	$78,071	$78,740	$81,198
	Materials	$17,307	$17,307	$17,307	$32,987
	Total	$95,378	$95,378	$96,047	$114,185
PC MARC	Personnel	$24,261	$24,261	$24,261	$25,069
	Total	$24,261	$24,261	$24,261	$25,069
	Grand Total	**$119,639**	**$119,639**	**$120,308**	**$139,254**

FTEs	**Budget FTEs FY 2024**
Full Time	.8
Part Time	
Total	**.8**

Level of Service

Cemetery **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.
PARKS & CEMETERY	Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	See below
PARKS & CEMETERY	The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

Program: Tennis Programs **Department: CITY RECREATION & TENNIS**

Description:

TENNIS	Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 3 bubble courts for pickleball.

Council Goal:

120 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TENNIS	Personnel	$678,032	$678,032	$678,032	$693,978
	Materials	$8,834	$8,834	$8,834	$8,834
	Total	$686,866	$686,866	$686,866	$702,812
	Grand Total	**$686,866**	**$686,866**	**$686,866**	**$702,812**

FTEs	**Budget FTEs FY 2024**
Full Time	.3
Part Time	.2
Total	**.5**

Level of Service

Tennis Programs **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

TENNIS	We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS	Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Program: McPolin Farm

Department: MCPOLIN BARN

Description:

MCPOLIN BARN	The McPolin Farm is a public facility owned and operated by Park City Municipal Corporation. The Farm serves the community by hosting educational programs and a variety of events for the community and facilitates access at no fee or a reasonable fee. The Farms aims to balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community, as well as preserve the historic and sentimental integrity of the Farm as open space and protect Farm from overuse. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Council Goal:

132 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Varied & Multi-Seasonal Event Offerings	The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
MCPOLIN BARN	Personnel	$50,725	$50,725	$50,725	$52,505
	Materials	$7,500	$7,500	$7,500	$17,503
	Total	$58,225	$58,225	$58,225	$70,008
	Grand Total	**$58,225**	**$58,225**	**$58,225**	**$70,008**

FTEs	**Budget FTEs FY 2024**
Full Time	.4

Part Time	
Total	**.4**

Level of Service

McPolin Farm **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

MCPOLIN BARN	The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility.

Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN	Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The McPolin Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Program: Ice Rental

Department: ICE FACILITY

Description:

ICE FACILITY	The goal of this program is to allow User Groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors. Local Clubs include Ice Miners (youth hockey), PC High School Hockey, Utah High School Hockey, Predators (women's hockey), Park City Pioneers, Figure Skating Club of Park City, Park City Speed Skating Club, Park City Curling Club and National Ability Center (sled hockey). Private Rentals includes all other ice contracts some of which include one-time activities hosted by companies or individuals (both local and visiting) who wish to rent the ice privately. The most common private rental activities are curling, ice hockey and broomball. Third party hockey camps are another private rental which provides programing to the local (and visiting) hockey community.

Council Goal:

141 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	**Overall we expect a similar demand. We anticipate decreased ice rental for new programs, such as a youth hockey house league, and we also expect an increase due to higher ice rental fees.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ICE FACILITY	Personnel	$70,416	$70,416	$70,416	$73,196
	Materials	$24,757	$24,757	$24,757	$24,757
	Total	$95,173	$95,173	$95,173	$97,953
	Grand Total	**$95,173**	**$95,173**	**$95,173**	**$97,953**

FTEs	**Budget FTEs FY 2024**
Full Time	.8
Part Time	.2

Total **1.**

Level of Service

Ice Rental **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SOME portion of the Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**No Requirement or Mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	The Program Coordinator works closely with all User Groups and private rentals to maintain an efficient ice schedule that mitigates underutilized ice. In FY 17 we adjusted the day in which the ice schedule is finalized in order to accommodate more private rental requests. The date changed from the 15th to the 20th. The Program Coordinator has been very motivated to promote private rentals during underutilized ice. He often acts as an instructor or an ice operator to ensure the rental happens.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	This program accounts for a significant amount of the facility's revenue and provides ice for all User Groups to host programing. User Group participants make up a considerable amount of the facility's usage. Limiting private rentals would limit desired access for locals and visitors who desire to use the facility for a private function. There is significant revenue off set for all ice rentals so funding this program at a lower level is not advisable.

Program: Public Art **Department: ECONOMY**

Description:

PUBLIC ART	Public Art is a key component of the City. The mission set by the Public Art Advisory Board is to "Enrich and connect the community through visual art in public spaces." Most of the funding for public art comes through a capital project. This funding is for preservation and maintenance of the City's public art collection.

Council Goal:

139 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Vibrant Arts & Culture	

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	**Maintenance has become an issue recently as the City adds more and more public art.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PUBLIC ART	Materials	$7,000	$7,000	$7,000	$7,000
	Total	$7,000	$7,000	$7,000	$7,000
	Grand Total	**$7,000**	**$7,000**	**$7,000**	**$7,000**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Public Art **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program Benefits/Serves SOME portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

PUBLIC ART	City-owned public art would fall apart.

Program: Business Improvement District **Department: ECONOMY**

Description:

BUSINESS IMPROVEMENT DISTRICT	Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

Council Goal:

115 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Resilient and Sustainable Economy	Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUSINESS IMPROVEMENT DISTRICT	Materials	$64,419	$64,419	$64,419	$64,419
	Total	$64,419	$64,419	$64,419	$64,419
	Grand Total	**$64,419**	**$64,419**	**$64,419**	**$64,419**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Business Improvement District **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BUSINESS IMPROVEMENT DISTRICT	This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

BUSINESS IMPROVEMENT DISTRICT	The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

Program: Trash Clean-Up

Department: PARKS & FIELDS

Description:

PARKS & CEMETERY	The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of-ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. This program supports maintenance to City owned open space property.

Council Goal:

101 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FIELDS	Personnel	$26,143	$26,143	$26,143	$27,023
	Materials	$1,185	$1,185	$1,185	$3,441
	Total	$27,328	$27,328	$27,328	$30,464
PARKS & CEMETERY	Personnel	$105,884	$105,884	$105,884	$109,727
	Materials	$34,844	$34,844	$34,844	$47,187
	Total	$140,728	$140,728	$140,728	$156,914
	Grand Total	**$168,057**	**$168,057**	**$168,057**	**$187,377**

FTEs	**Budget FTEs FY 2024**
Full Time	.9
Part Time	.4
Total	**1.3**

Level of Service

Trash Clean-Up **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS	
PARKS & CEMETERY	The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

Program: Economic Development Grant **Department: ECONOMY**

Description:

MAIN STREET RDA	Annually, the City will allocate funding to be used towards retaining and growing existing businesses and attracting and promoting new organizations that will fulfill key priority goals of the City's Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.

Council Goal:

121 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Resilient and Sustainable Economy	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	**The program is very limited right now. The $20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the $20k in**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ECONOMIC DEVELOPMENT GRANT	Materials	$10,000	$10,000	$10,000	$10,000
	Total	$10,000	$10,000	$10,000	$10,000
LOWER PARK AVENUE RDA	Materials	$20,000	$20,000	$20,000	$20,000
	Total	$20,000	$20,000	$20,000	$20,000
MAIN STREET RDA	Materials	$20,000	$20,000	$20,000	$20,000
	Total	$20,000	$20,000	$20,000	$20,000
	Grand Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Economic Development Grant **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SOME portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**No Requirement or Mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

MAIN STREET RDA	One of the Grant Criteria, per Utah State Code requires ability to achieve direct or indirect economic/tax benefit = to or greater than City's contribution.

Section 5: Consequences of Funding Proposal at Lower Level

MAIN STREET RDA	We would be able to keep the current grant program going but at a lower level, which would result in two possible or blended outcomes: 1) reduction in overall # grants awarded (fully fund the $20k to one or two applicants) = less economic retention & diversification; or 2) reduced funding to each grant recipient (meaning split the monies between applicants) = less bang for the buck and less ability to actually move the needle = less Econ diversification.

Description:

ICE FACILITY	Program Description: This program includes all of the programs facilitated by the Ice Arena. The core of these activities include Skating and Hockey Academy, where participants learn the fundamentals of ice skating, figure skating, and hockey; the Park City Hockey League, which offers three levels of play, year-round; public sessions for recreational play and practice for ice skating, figure skating and hockey as well as off-ice classes to help develop strong, well-rounded athletes. This program also encompasses a thoughtfully organized ice schedule, which is critical to meeting the needs of the ice community with limited availability. FY 24 Request: Department Supplies ($2,400): Supplies for a new youth house league. Historically, the hockey academy has focused on offering introductory classes for fundamental hockey skating and skills. This program will be one step further and allow kids to play the game of hockey on a local, recreational level. We expect a revenue offset o 100% or greater. Retail ($5k): Provide additional funding to accommodate current interest in retail sales. Most retail dollars are for custom ice skate orders. Increasing this budget allows us to purchase more skates, or other products, that are in turn sold at a profit to local patrons. No other retail stores carry ice sport equipment in Park City, and there are limited vendors in SLC. This is an essential offering for our ice arena patrons. Memberships ($400): In the last year, we joined two new associations, Rocky Mountain Rink Assoc. ($150) and Utah Recreation and Parks Assoc. ($250). Requesting funds for the annual fees. Off-ice Supplies ($320): We have seen a 20% inflationary increase in off-ice supplies and are requesting funding for that cost.

Council Goal:

104 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	The rink strives to provide quality programming at an affordable cost to the participants.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	**Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice r**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ICE FACILITY	Personnel	$490,668	$490,668	$490,668	$511,114
	Materials	$122,313	$122,313	$122,313	$122,313
	Total	$612,981	$612,981	$612,981	$633,427
	Grand Total	**$612,981**	**$612,981**	**$612,981**	**$633,427**

FTEs	**Budget FTEs FY 2024**
Full Time	4.5
Part Time	1.9
Total	**6.4**

Level of Service

Ice Programs **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	**Reliance on City**	**Mandated**
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for was to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening). The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Collaboration: Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening. In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills. Innovation:

Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons.
Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.

Description:

GOLF PRO SHOP	This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Council Goal:

103 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF PRO SHOP	Personnel	$316,574	$316,574	$316,574	$323,576
	Materials	$142,190	$142,190	$142,190	$169,092
	Total	$458,764	$458,764	$458,764	$492,667
	Grand Total	**$458,764**	**$458,764**	**$458,764**	**$492,667**

FTEs	**Budget FTEs FY 2024**
Full Time	1.
Part Time	4.2
Total	**5.2**

Level of Service

Golf Management Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Program: Tennis Tournaments **Department: CITY RECREATION & TENNIS**

Description:

TENNIS	The PC MARC currently hosts several tournaments on the local and sectional level. Tournament happen for both youth & adult at various levels of play.

Council Goal:

096 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SUBSTANTIAL increase in demand of 25% or more	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TENNIS	Personnel	$39,854	$39,854	$39,854	$41,373
	Materials	$8,933	$8,933	$8,933	$8,933
	Total	$48,787	$48,787	$48,787	$50,306
	Grand Total	**$48,787**	**$48,787**	**$48,787**	**$50,306**

FTEs	**Budget FTEs FY 2024**
Full Time	.3
Part Time	
Total	**.3**

Level of Service

Tennis Tournaments **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

TENNIS	We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS	We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Program: Pro Shop **Department: CITY RECREATION & TENNIS**

Description:

TENNIS	The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

Council Goal:

128 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TENNIS	Materials	$86,250	$86,250	$86,250	$86,250
	Total	$86,250	$86,250	$86,250	$86,250
	Grand Total	**$86,250**	**$86,250**	**$86,250**	**$86,250**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Pro Shop Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

TENNIS	In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS	The pro shop would be open fewer hours and will have less inventory on hand.

Program: Marketing **Department: CITY RECREATION & TENNIS**

Description:

PC MARC	We run ads in the Park Record and submit sports briefs along with recording commercials and submit PSA's to KPCW. We put out a Recreation Newsletter as needed to all patrons that have given us their email. We also update the website as needed and use social media to promote programs and facilities.

Council Goal:

129 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$6,252	$6,252	$6,252	$6,508
	Materials				$23,158
	Total	$6,252	$6,252	$6,252	$29,666
	Grand Total	**$6,252**	**$6,252**	**$6,252**	**$29,666**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Marketing **Reduced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an $8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Program: Historical Incentive Grant **Department: PLANNING**

Description:

HISTORICAL INCENTIVE GRANT	The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

Council Goal:

114 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Historic Preservation	The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: ∗siding ∗exterior trim ∗windows ∗exterior doors ∗foundation work ∗cornice repair ∗masonry repair ∗porch repair ∗structural stabilization *retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: ∗interior remodeling ∗interior paint ∗additions ∗signs ∗repair of non-original features ∗interior lighting/plumbing fixtures * landscaping/concrete flatwork

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HISTORICAL INCENTIVE GRANT	Materials	$127,136	$127,136	$127,136	$127,136
	Total	$127,136	$127,136	$127,136	$127,136
	Grand Total	**$127,136**	**$127,136**	**$127,136**	**$127,136**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Historical Incentive Grant **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

HISTORICAL INCENTIVE GRANT	Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

Section 5: Consequences of Funding Proposal at Lower Level

HISTORICAL INCENTIVE GRANT	Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

Program: Childcare **Department: CITY RECREATION & TENNIS**

Description:

PC MARC	We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

Council Goal:

134 Authentic Local Culture

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$8,716			
	Materials	$300	$300	$300	$300
	Total	$9,016	$300	$300	$300
SPEC. SERV. CNTRCT./YOUTH ADV	Materials				$1,000,000
	Total				$1,000,000
	Grand Total	**$9,016**	**$300**	**$300**	**$1,000,300**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Childcare Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Hours would be reduced that we offer childcare.

Description:

WATER OPERATIONS	Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

Council Goal:

001 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
High Quality & Sustainable Water Resources	Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
WATER OPERATIONS	Personnel	$2,087,239	$2,087,239	$2,087,239	$2,142,817
	Materials	$1,217,701	$1,217,701	$1,217,701	$2,275,196
	Total	$3,304,940	$3,304,940	$3,304,940	$4,418,013

	Grand Total	**$3,304,940**	**$3,304,940**	**$3,304,940**	**$4,418,013**

FTEs	**Budget FTEs FY 2024**
Full Time	12.6
Part Time	2.4
Total	**15.**

Level of Service

Water Quality **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

Description:

STREET MAINTENANCE	This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding.
WATER OPERATIONS	This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

Council Goal:

003 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Water Conservation	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	**Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
STORM WATER OPER	Personnel	$712,744	$712,744	$712,744	$662,651
	Materials	$262,844	$262,844	$262,844	$439,555
	Total	$975,588	$975,588	$975,588	$1,102,206
WATER OPERATIONS	Personnel				$(40,283)
	Total				$(40,283)
	Grand Total	**$975,588**	**$975,588**	**$975,588**	**$1,061,923**

FTEs	**Budget FTEs FY 2024**
Full Time	5.7
Part Time	
Total	**5.7**

Level of Service

Storm Water Utility **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	N/A
WATER OPERATIONS	N/A

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.
WATER OPERATIONS	Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

Description:

WATER OPERATIONS	Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

Council Goal:

004 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
High Quality & Sustainable Water Resources	A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
WATER OPERATIONS	Personnel	$1,756,886	$1,756,886	$1,756,886	$1,797,881
	Materials	$2,825,054	$2,825,054	$2,825,054	$3,896,477
	Total	$4,581,939	$4,581,939	$4,581,939	$5,694,358
	Grand Total	**$4,581,939**	**$4,581,939**	**$4,581,939**	**$5,694,358**

FTEs	**Budget FTEs FY 2024**
Full Time	11.2
Part Time	
Total	**11.2**

Level of Service

Distribution and Maintenance **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Program: Service Orders

Department: WATER OPERATIONS

Description:

WATER OPERATIONS	Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal:

005 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
High Quality & Sustainable Water Resources	Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
WATER OPERATIONS	Personnel	$312,857	$312,857	$312,857	$285,657
	Materials	$159,186	$159,186	$159,186	$545,061
	Total	$472,043	$472,043	$472,043	$830,718
	Grand Total	**$472,043**	**$472,043**	**$472,043**	**$830,718**

FTEs	**Budget FTEs FY 2024**
Full Time	2.1
Part Time	

Total **2.1**

Level of Service

Service Orders **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Program: Traffic Enforcement **Department: POLICE**

Description:

POLICE	Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Council Goal:

039 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
POLICE	Personnel	$1,584,586	$1,507,844	$1,493,622	$1,591,158
	Materials	$31,526	$11,350	$11,350	$11,350
	Total	$1,595,936	$1,519,194	$1,504,972	$1,602,508
	Grand Total	**$1,595,936**	**$1,519,194**	**$1,504,972**	**$1,602,508**

FTEs	**Budget FTEs FY 2024**
Full Time	8.4
Part Time	3.7
Total	**12.1**

Level of Service

Traffic Enforcement **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

POLICE	Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Description:

TRANSPORTATION OPER	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
TRANSPORTATION PLANNING	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$838,374	$838,374	$832,872	$762,948
	Materials	$59,150	$59,150	$59,150	$388,751
	Total	$897,524	$897,524	$892,022	$1,151,699
TRANSPORTATION PLANNING	Personnel	$828,315	$828,315	$951,458	$944,469
	Materials	$469,572	$425,172	$425,172	$425,172
	Total	$1,253,487	$1,253,487	$1,376,630	$1,369,641
	Grand Total	**$2,151,011**	**$2,151,011**	**$2,268,652**	**$2,521,339**

FTEs	**Budget FTEs FY 2024**
Full Time	8.8
Part Time	

Total **8.8**

Level of Service

Transportation Management **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
TRANSPORTATION PLANNING	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
TRANSPORTATION PLANNING	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Program: Carbon Reduction **Department: ENVIRONMENTAL SUSTAINABILITY**

Description:

ENVIRONMENTAL SUSTAINABILITY	These proposed budget increases are to get PC closer to our critical priorities of renewable electricity ($35k for renewable filing) and carbon neutral ($20k open space improvement, $25kcity of trees, and $25k for decarbonization)

Council Goal:

053 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives	City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ENVIRONMENTAL SUSTAINABILITY	Personnel	$392,892	$392,892	$392,892	$409,105
	Materials	$142,200	$142,200	$142,200	$166,127
	Total	$535,092	$535,092	$535,092	$575,232
SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	Materials	$50,000	$50,000	$50,000	$50,000
	Total	$50,000	$50,000	$50,000	$50,000
	Grand Total	**$585,092**	**$585,092**	**$585,092**	**$625,232**

FTEs	**Budget FTEs FY 2024**
Full Time	1.8
Part Time	.8
Total	**2.6**

Level of Service

Carbon Reduction **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Planned and implemented municipal carbon reduction projects have the potential to save $275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over $380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by $424k in DOE grant funding, to advance solar energy in Utah.
ENVIRONMENTAL SUSTAINABILITY	Our cost savings this past year have been significant. THe largest expected savings in more than $80k at the the mine bench from energy upgrades and closure of leaking lines

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.
ENVIRONMENTAL SUSTAINABILITY	Funding at lower levels: 100Renewable: Staff will trim other programs to make this work. These dollars are required to participate in the program. OpenSpace: this will slow our progress of improving our open space's sequestration, and will result in reduced or no grant funding from other partners. CityOfTrees: I will work with Exec to see how we can pull off the program with limited funding Decarb: Reduction may not allow city to overcome start-up costs of home energy rating score program.

Program: Water Billing **Department: WATER OPERATIONS**

Description:

WATER OPERATIONS	Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

Council Goal:

013 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
High Quality & Sustainable Water Resources	Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
WATER OPERATIONS	Personnel	$274,109	$274,109	$274,109	$244,257
	Materials	$474,576	$474,576	$474,576	$474,576
	Total	$748,685	$748,685	$748,685	$718,833
	Grand Total	**$748,685**	**$748,685**	**$748,685**	**$718,833**

FTEs	**Budget FTEs FY 2024**
Full Time	2.2
Part Time	
Total	**2.2**

Level of Service

Water Billing **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

Program: Water Rights/Water Projects

Department: CITY ATTORNEY'S OFFICE

Description:

CITY ATTORNEY	Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

Council Goal:

072 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Conservation of Natural Resources	1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$164,046	$164,046	$164,046	$171,003
	Materials	$4,906	$4,906	$4,906	$4,906
	Total	$168,952	$168,952	$168,952	$175,909
	Grand Total	**$168,952**	**$168,952**	**$168,952**	**$175,909**

FTEs	**Budget FTEs FY 2024**
Full Time	.6
Part Time	.1
Total	**.7**

Level of Service

Water Rights/Water Projects **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Program: Conservation

Department: WATER OPERATIONS

Description:

WATER OPERATIONS	Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal:

012 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Conservation of Natural Resources	Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
WATER OPERATIONS	Personnel	$144,547	$144,547	$144,547	$105,403
	Materials	$64,360	$64,360	$64,360	$439,147
	Total	$208,907	$208,907	$208,907	$544,550
	Grand Total	**$208,907**	**$208,907**	**$208,907**	**$544,550**

FTEs	**Budget FTEs FY 2024**
Full Time	.6
Part Time	
Total	**.6**

Level of Service

Conservation **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS	Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS	Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

Description:

CITY ATTORNEY	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
ENVIRONMENTAL REGULATORY	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

Council Goal:

016 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Environmental Health	Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	**Several regulatory initiatives have been dormant for several years. The City hired a program manager to oversee these issues FY22. With this oversight, movement has picked up in several areas and requires more money to fulfill regulatory requirements.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$108,500	$108,500	$108,500	$113,127
	Materials	$26,074	$26,074	$26,074	$26,074
	Total	$134,574	$134,574	$134,574	$139,201
ENVIRONMENTAL REGULATORY	Personnel	$198,659	$198,659	$198,659	$207,023
	Materials	$200,000	$173,000	$193,000	$193,000

ENVIRONMENTAL SUSTAINABILITY	Total	$398,659	$371,659	$391,659	$400,023
	Personnel	$36,200	$36,200	$36,200	$37,672
	Materials	$8,350	$8,350	$8,350	$8,350
WATER OPERATIONS	Total	$44,550	$44,550	$44,550	$46,022
	Personnel	$30,947	$30,947	$30,947	$(11,402)
	Materials				$383,722
	Total	$30,947	$30,947	$30,947	$372,320
	Grand Total	**$608,730**	**$581,730**	**$601,730**	**$957,566**

FTEs	**Budget FTEs FY 2024**
Full Time	1.7
Part Time	.1
Total	**1.8**

Level of Service

Environmental Regulatory/EPA **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL REGULATORY	There is opportunity to apply for State and Federal clean up funds allocated for contaminated properties. While the outcome is uncertain, the program will apply for these funds in FY24
ENVIRONMENTAL SUSTAINABILITY	Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL REGULATORY	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.
ENVIRONMENTAL SUSTAINABILITY	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support

homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Description:

COMMUNITY ENGAGEMENT	Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.
ECONOMY	Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

Council Goal:

015 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Open Space Acquisition	Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
COMMUNITY ENGAGEMENT	Personnel	$23,244	$23,244	$23,244	$24,018
	Total	$23,244	$23,244	$23,244	$24,018

ECONOMY	Personnel	$17,211			
	Materials	$1,108			
	Total	$18,319			
	Grand Total	**$41,563**	**$23,244**	**$23,244**	**$24,018**

FTEs	**Budget FTEs FY 2024**
Full Time	.3
Part Time	
Total	**.3**

Level of Service

Open Space **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
ECONOMY	Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
ECONOMY	Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Description:

ENGINEERING	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
PLANNING DEPT.	The Planning Department reviews planning applications for conformance with the GENERAL PLAN and the LAND MANAGEMENT CODE. This includes management of: Land Management Code updates, revisions, and amendments Planning Commission, Historic Preservation Board and Board of Adjustment National Register of Historic Districts Design Guidelines for the Historic District and Historic Sites Historic Sites Inventory The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
BUILDING DEPT.	The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

Council Goal:

071 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUILDING DEPT.	Personnel	$457,266	$457,266	$469,825	$488,322
	Materials	$9,325	$9,325	$9,325	$9,325
	Total	$466,591	$466,591	$479,150	$497,647
ENGINEERING	Personnel	$153,440	$153,440	$153,440	$158,967
	Materials	$48,935	$48,935	$48,935	$48,935
	Total	$202,375	$202,375	$202,375	$207,902
PLANNING DEPT.	Personnel	$371,207	$371,207	$372,840	$423,566
	Materials	$23,357	$23,357	$23,357	$23,357
	Total	$394,564	$394,564	$396,197	$446,923
	Grand Total	**$1,063,529**	**$1,063,529**	**$1,077,722**	**$1,152,471**

FTEs	**Budget FTEs FY 2024**
Full Time	7.4
Part Time	.2
Total	**7.6**

Level of Service

Plan/Application Review **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING	No budget request submitted for plan/application reveiw program.
PLANNING DEPT.	All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
BUILDING DEPT.	No budget requests for the plan/application review program.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
PLANNING DEPT.	Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Description:

GOLF MAINTENANCE	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF MAINTENANCE	Personnel	$592,611	$592,611	$592,611	$583,259
	Materials	$177,130	$177,130	$177,130	$379,887
	Total	$769,741	$769,741	$769,741	$963,146
	Grand Total	**$769,741**	**$769,741**	**$769,741**	**$963,146**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	7.
Total	**8.5**

Level of Service

Golf Maintenance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Description:

PC MARC	Currently the PC MARC is open 109.5 hours a week and provides a wide range of services to the community. The facility countinues to increase revenue each year by adding programming and the sale of passes.. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

Council Goal:

113 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$504,643	$504,643	$504,643	$520,876
	Materials	$274,800	$274,800	$274,800	$335,561
	Total	$779,443	$779,443	$779,443	$856,438
	Grand Total	**$779,443**	**$779,443**	**$779,443**	**$856,438**

FTEs	**Budget FTEs FY 2024**
Full Time	3.4
Part Time	1.6
Total	**5.**

Level of Service

Rec Center Operations **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Operations would be reduced likely reducing the hours the facility is open.

Program: Code Amendments **Department: PLANNING**

Description:

PLANNING DEPT.	The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, Affordable Housing, etc. Currently the Planning Department assesses the LMC on a on-going basis and rewrites sections to address issues as they arise.

Council Goal:

126 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
COMM DEVELOP ADMIN	Materials	$30,800	$30,800	$30,800	$30,800
	Total	$30,800	$30,800	$30,800	$30,800
PLANNING DEPT.	Personnel	$225,300	$225,300	$229,383	$254,388
	Materials	$120,367	$120,367	$120,367	$120,367
	Total	$345,667	$345,667	$349,750	$374,755
	Grand Total	**$376,467**	**$376,467**	**$380,550**	**$405,555**

FTEs	**Budget FTEs FY 2024**
Full Time	1.4
Part Time	.1
Total	**1.5**

Level of Service

Code Amendments **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Description:

ICE FACILITY	This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC, and the other systems and equipment critical to the facility. It also includes preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of the equipment. This program also consists of the supplies and resources for maintaining a clean and safe building. Within each component, we strive to improve efficiency and reduce the consumption of natural and financial resources. In FY 22, The City introduced three outdoor ice sheets at City Park. City Park CIP funded the capital expense for the rink kits, and the outdoor ice is operated by the Ice department. FY 24: This request includes annual fees for new asset management software. The Ice Arena's capital fund paid for a facility condition assessment, initial start-up costs, and the pro-rated subscription fee for FY 23. This request is to change the funding source for the software's annual fee from capital to operations, to maximize funding for upcoming capital projects. This request also includes $2k for enhanced pest control services. Mice have long been a challenge at the facility, and a new local company began managing pest control in FY 23, and we see positive results. We want to continue to use the new vendor in FY 24 at the cost of $2k.

Council Goal:

108 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	**Implementing a facility condition assessment and asset management software will be significant for the facility's operations, though will have no impact on demand from the community. The platform will include an asset registry with the ability to track ex**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ICE FACILITY	Personnel	$372,411	$372,411	$372,411	$389,849

	Materials	$74,540	$74,540	$74,540	$208,760
	Total	$446,951	$446,951	$446,951	$598,609
	Grand Total	**$446,951**	**$446,951**	**$446,951**	**$598,609**

FTEs	**Budget FTEs FY 2024**
Full Time	2.8
Part Time	2.
Total	**4.8**

Level of Service

Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit programing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.

Program: Marketing **Department: CITY RECREATION & TENNIS**

Description:

PC MARC	We run ads in the Park Record and submit sports briefs along with recording commercials and submit PSA's to KPCW. We put out a Recreation Newsletter as needed to all patrons that have given us their email. We also update the website as needed and use social media to promote programs and facilities.

Council Goal:

129 Environmental Leadership

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$6,252	$6,252	$6,252	$6,508
	Materials				$23,158
	Total	$6,252	$6,252	$6,252	$29,666
	Grand Total	**$6,252**	**$6,252**	**$6,252**	**$29,666**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Marketing **Reduced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an $8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Description:

COMM DEVELOP ADMIN	Affordable housing has become a critical issue in Park City. The Housing Department strives to provide housing options to create a diverse population that maintains vibrancy and builds community.

Council Goal:

007 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Housing: Middle-Income, Attainable, and Affordable Housing	Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SUBSTANTIAL increase in demand of 25% or more	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
COMM DEVELOP ADMIN	Personnel	$634,797	$634,797	$672,734	$699,271
	Materials	$84,607	$77,020	$77,020	$77,020
	Total	$719,404	$711,817	$749,754	$776,291
SPEC. SRVC. CONTRT/HOUSING RESOURCE	Materials	$15,000	$15,000	$15,000	$15,000
	Total	$15,000	$15,000	$15,000	$15,000
	Grand Total	**$734,404**	**$726,817**	**$764,754**	**$791,291**

FTEs	**Budget FTEs FY 2024**
Full Time	4.
Part Time	
Total	**4.**

Level of Service

Housing **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff are collaborating on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.
COMM DEVELOP ADMIN	Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municpal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.
COMM DEVELOP ADMIN	Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current

levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

Description:

TRANSPORTATION OPER	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
TRANSPORTATION PLANNING	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$838,374	$838,374	$832,872	$762,948
	Materials	$59,150	$59,150	$59,150	$388,751
	Total	$897,524	$897,524	$892,022	$1,151,699
TRANSPORTATION PLANNING	Personnel	$828,315	$828,315	$951,458	$944,469
	Materials	$469,572	$425,172	$425,172	$425,172
	Total	$1,253,487	$1,253,487	$1,376,630	$1,369,641
	Grand Total	**$2,151,011**	**$2,151,011**	**$2,268,652**	**$2,521,339**

FTEs	**Budget FTEs FY 2024**
Full Time	8.8
Part Time	

Total **8.8**

Level of Service

Transportation Management **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
TRANSPORTATION PLANNING	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
TRANSPORTATION PLANNING	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Program: Accounting/Audit/Treasury **Department: FINANCE**

Description:

FINANCE	This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

Council Goal:

008 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FINANCE	Personnel	$372,775	$372,775	$386,290	$401,471
	Materials	$85,229	$85,229	$85,229	$85,229
	Total	$458,004	$458,004	$471,519	$486,700
	Grand Total	**$458,004**	**$458,004**	**$471,519**	**$486,700**

FTEs	**Budget FTEs FY 2024**
Full Time	2.2
Part Time	
Total	**2.2**

Level of Service

Accounting/Audit/Treasury **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

FINANCE	Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE	Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Description:

BUDGET, DEBT & GRANTS	Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

Council Goal:

024 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$72,375	$72,375	$72,375	$75,208
	Materials	$2,750	$2,750	$2,750	$2,750
	Total	$75,125	$75,125	$75,125	$77,958
	Grand Total	**$75,125**	**$75,125**	**$75,125**	**$77,958**

FTEs	**Budget FTEs FY 2024**
Full Time	.5
Part Time	
Total	**.5**

Level of Service

Debt Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:

009 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Community Engagement	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST decrease in demand of 5% to 14%	**Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY COUNCIL	Personnel	$168,223	$168,223	$168,223	$172,925
	Materials	$37,525	$37,525	$37,525	$37,525
	Total	$205,748	$205,748	$205,748	$210,450
CITY MANAGER	Personnel	$359,236	$351,019	$351,019	$365,475
	Materials	$33,584	$33,584	$8,584	$8,584
	Total	$384,603	$384,603	$359,603	$374,059
COMMUNITY ENGAGEMENT	Personnel	$372,733	$366,497	$366,497	$380,739
	Materials	$112,505	$85,600	$130,100	$130,100
	Total	$485,238	$452,097	$496,597	$510,839
CONTINGENCY/COUNCIL	Materials	$50,000	$50,000	$50,000	$50,000
	Total	$50,000	$50,000	$50,000	$50,000
CONTINGENCY/GENERAL	Materials	$100,000	$100,000	$100,000	$100,000
	Total	$100,000	$100,000	$100,000	$100,000
ECONOMY	Personnel	$87,749	$14,674	$14,674	$10,543
	Materials	$5,956			
	Total	$93,705	$14,674	$14,674	$10,543
ENVIRONMENTAL SUSTAINABILITY	Materials	$204,000	$204,000	$54,000	$54,000
	Total	$204,000	$204,000	$54,000	$54,000
GRANTS/HISTORICAL SOCIETY	Materials	$25,000	$25,000	$25,000	$25,000
	Total	$25,000	$25,000	$25,000	$25,000
SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	Materials	$8,500	$8,500	$8,500	$8,500
	Total	$8,500	$8,500	$8,500	$8,500
SPECIAL EVENTS	Personnel	$49,103	$37,367	$106,398	$157,116
	Total	$49,103	$37,367	$106,398	$157,116
	Grand Total	**$1,605,897**	**$1,481,988**	**$1,420,519**	**$1,500,507**

FTEs	**Budget FTEs FY 2024**
Full Time	4.7
Part Time	.2
Total	**4.9**

Level of Service

Community Outreach and Citizen Engagement **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
CITY MANAGER	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
COMMUNITY ENGAGEMENT	Reduced funding will reduce the quality and level of community engagement services to residents and stakeholders.

Program: Capital Budgeting

Department: BUDGET, DEBT & GRANTS

Description:

BUDGET, DEBT & GRANTS	Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Council Goal:

014 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	**Demand is increasing due to a number of new Capital projects being undertaken in the City.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$106,047	$106,047	$106,047	$110,246
	Materials	$850	$850	$850	$850
	Total	$106,897	$106,897	$106,897	$111,096
	Grand Total	**$106,897**	**$106,897**	**$106,897**	**$111,096**

FTEs	**Budget FTEs FY 2024**
Full Time	.6
Part Time	
Total	**.6**

Level of Service

Capital Budgeting **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Program: Youth & Spanish Services **Department: LIBRARY**

Description:

LIBRARY	Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Council Goal:

021 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Diverse Community Participation	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	**Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to b**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$382,592	$382,592	$382,592	$399,275
	Materials	$54,679	$54,679	$54,679	$69,818
	Total	$437,271	$437,271	$437,271	$469,093
	Grand Total	**$437,271**	**$437,271**	**$437,271**	**$469,093**

FTEs	Budget FTEs FY 2024
Full Time	2.5
Part Time	1.4
Total	**3.9**

Level of Service

Youth & Spanish Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and duel emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

Program: Senior Services **Department: COMMUNITY ENGAGEMENT**

Description:

COMMUNITY ENGAGEMENT	Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

Council Goal:

050 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Diverse Community Participation	Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Senior Services	**Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the	**City is the sole provider but there are other public or private entities**	**Program is required by Code, ordinance, resolution or policy OR to**

Community and adds to their quality of life	**which could be contracted to provide this service**	**fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.
COMM DEVELOP ADMIN	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.
COMM DEVELOP ADMIN	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Description:

CITY MANAGER	Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.
CITY ATTORNEY	Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Council Goal:

049 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	Open and Responsive Government is a high priority of the City Council and Mayor.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$429,118	$429,118	$429,118	$447,751
	Materials	$4,797	$4,797	$4,797	$4,797
	Total	$433,915	$433,915	$433,915	$452,548
CITY MANAGER	Personnel	$193,763	$185,545	$185,545	$193,737
	Materials	$14,934	$14,934	$14,934	$14,934
	Total	$203,560	$200,479	$200,479	$208,671
	Grand Total	**$637,474**	**$634,394**	**$634,394**	**$661,219**

FTEs	**Budget FTEs FY 2024**
Full Time	2.4
Part Time	.2
Total	**2.6**

Level of Service

Council & Board Support **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER	Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Program: Technical Services **Department: LIBRARY**

Description:

LIBRARY	Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

Council Goal:

022 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Arts & Culture	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	**Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$366,239	$366,239	$366,239	$380,890
	Materials	$28,583	$28,583	$28,583	$39,593
	Total	$394,822	$394,822	$394,822	$420,483
	Grand Total	**$394,822**	**$394,822**	**$394,822**	**$420,483**

FTEs	**Budget FTEs FY 2024**
Full Time	2.5
Part Time	.7
Total	**3.2**

Level of Service

Technical Services **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community's hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Libary standards

Program: Circulation Services **Department: LIBRARY**

Description:

LIBRARY	The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Council Goal:

018 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Arts & Culture	Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	**This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$330,118	$330,118	$330,118	$343,007
	Materials	$33,812	$33,812	$33,812	$46,886
	Total	$363,930	$363,930	$363,930	$389,893
	Grand Total	**$363,930**	**$363,930**	**$363,930**	**$389,893**

FTEs	**Budget FTEs FY 2024**
Full Time	2.4
Part Time	.7

Total **3.1**

Level of Service

Circulation Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Less community impact without development and growth as a 21st Century Library.

Program: Community Support **Department: POLICE**

Description:

POLICE	Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

Council Goal:

056 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
POLICE	Personnel	$1,051,076	$1,051,076	$1,051,076	$1,107,616
	Materials	$25,700	$25,700	$25,700	$25,700
	Total	$1,076,776	$1,076,776	$1,076,776	$1,133,316
	Grand Total	**$1,076,776**	**$1,076,776**	**$1,076,776**	**$1,133,316**

FTEs	**Budget FTEs FY 2024**
Full Time	7.5
Part Time	
Total	**7.5**

Level of Service

Community Support **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

POLICE	Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Description:

SPEC. SRVC. CNTRT./UNSPECIFIED	Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal:

060 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Resilient and Sustainable Economy	Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$159,681		$159,681	$165,919
	Total	$159,681		$159,681	$165,919
SPEC. SRVC. CNTRT./UNSPECIFIED	Materials	$630,000	$630,000	$630,000	$630,000
	Total	$630,000	$630,000	$630,000	$630,000
	Grand Total	**$789,681**	**$630,000**	**$789,681**	**$795,919**

FTEs	**Budget FTEs FY 2024**

Full Time	
Part Time	
Total	

Level of Service

Special Service Contracts **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC. CNTRT./UNSPECIFIED	Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.

Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC. CNTRT./UNSPECIFIED	The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.

Description:

MENTAL HEALTH	The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiatve to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within out community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse; the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

Council Goal:

140 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Mental Health	

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	**The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
MENTAL HEALTH	Materials	$120,000	$120,000	$120,000	$157,458
	Total	$120,000	$120,000	$120,000	$157,458
	Grand Total	**$120,000**	**$120,000**	**$120,000**	**$157,458**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Mental Health Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

MENTAL HEALTH	Mental health is a regional issue and is owned by Summit County. The City is working together with the County and other regional partners to get this program running.

Section 5: Consequences of Funding Proposal at Lower Level

MENTAL HEALTH	Summit County Mental Health Coordinator position would probably not continue to be funded.

Program: Legislative Liaison **Department: EXECUTIVE**

Description:

CITY MANAGER	Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

099 Social Equity & Affordability

Desired Outcome:

	Criteria for Meeting Desired Outcome
Regional Collaboration	Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY MANAGER	Personnel	$104,040	$104,040	$104,040	$109,427
	Materials	$31,067	$31,067	$31,067	$31,067
	Total	$135,107	$135,107	$135,107	$140,494
	Grand Total	**$135,107**	**$135,107**	**$135,107**	**$140,494**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	
Total	**.4**

Level of Service

Legislative Liaison **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the	**City provides program and program is currently being offered by other**	**No Requirement or madate exists**

Community and adds to their quality of life	**private businesses not within City limits**

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER	A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Program: Prosecution

Department: CITY ATTORNEY'S OFFICE

Description:

CITY ATTORNEY	Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

Council Goal:

036 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	1) Community policing engaged 2) Capable workforce

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$288,821	$288,821	$288,821	$300,284
	Materials	$30,969	$30,969	$30,969	$30,969
	Total	$319,790	$319,790	$319,790	$331,253
	Grand Total	**$319,790**	**$319,790**	**$319,790**	**$331,253**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	.5
Total	**2.**

Level of Service

Prosecution **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Program: Traffic Enforcement **Department: POLICE**

Description:

POLICE	Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Council Goal:

039 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
POLICE	Personnel	$1,584,586	$1,507,844	$1,493,622	$1,591,158
	Materials	$31,526	$11,350	$11,350	$11,350
	Total	$1,595,936	$1,519,194	$1,504,972	$1,602,508
	Grand Total	**$1,595,936**	**$1,519,194**	**$1,504,972**	**$1,602,508**

FTEs	**Budget FTEs FY 2024**
Full Time	8.4
Part Time	3.7
Total	**12.1**

Level of Service

Traffic Enforcement **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

POLICE	Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Program: Accounting/Audit/Treasury **Department: FINANCE**

Description:

FINANCE	This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

Council Goal:

008 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FINANCE	Personnel	$372,775	$372,775	$386,290	$401,471
	Materials	$85,229	$85,229	$85,229	$85,229
	Total	$458,004	$458,004	$471,519	$486,700
	Grand Total	**$458,004**	**$458,004**	**$471,519**	**$486,700**

FTEs	**Budget FTEs FY 2024**
Full Time	2.2
Part Time	
Total	**2.2**

Level of Service

Accounting/Audit/Treasury **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

FINANCE	Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE	Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Program: City Recorder **Department: EXECUTIVE**

Description:

CITY MANAGER	Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

Council Goal:

010 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY MANAGER	Personnel	$178,050	$178,050	$178,050	$185,594
	Materials	$3,919	$3,919	$3,919	$3,919
	Total	$181,969	$181,969	$181,969	$189,513
	Grand Total	**$181,969**	**$181,969**	**$181,969**	**$189,513**

FTEs	**Budget FTEs FY 2024**
Full Time	1.
Part Time	
Total	**1.**

Level of Service

City Recorder **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	There are no cost savings. Because good succession planning unusual in any organization, our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER	Our ability to prepare for succession will be severely limited.

Description:

STATE LIQUOR ENFORCEMENT	State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have a alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

Council Goal:

011 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
STATE LIQUOR ENFORCEMENT	Personnel	$59,750	$59,750	$59,750	$62,980
	Materials	$10,000	$10,000	$10,000	$10,000
	Total	$69,750	$69,750	$69,750	$72,980
	Grand Total	**$69,750**	**$69,750**	**$69,750**	**$72,980**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	1.3
Total	**1.3**

Level of Service

State Liquor Enforcement **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT	The annual grant is $66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

STATE LIQUOR ENFORCEMENT	These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

Program: Patrol Operations **Department: POLICE**

Description:

POLICE	Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

Council Goal:

030 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	**Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, dome**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
POLICE	Personnel	$2,729,801	$2,683,756	$2,683,756	$2,853,498
	Materials	$447,207	$450,457	$305,206	$305,206
	Total	$3,177,008	$3,134,213	$2,988,962	$3,158,704
	Grand Total	**$3,177,008**	**$3,134,213**	**$2,988,962**	**$3,158,704**

FTEs	**Budget FTEs FY 2024**
Full Time	15.6
Part Time	.5
Total	**16.1**

Level of Service

Patrol Operations **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

POLICE	Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Description:

TRANSPORTATION OPER	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
TRANSPORTATION PLANNING	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$838,374	$838,374	$832,872	$762,948
	Materials	$59,150	$59,150	$59,150	$388,751
	Total	$897,524	$897,524	$892,022	$1,151,699
TRANSPORTATION PLANNING	Personnel	$828,315	$828,315	$951,458	$944,469
	Materials	$469,572	$425,172	$425,172	$425,172
	Total	$1,253,487	$1,253,487	$1,376,630	$1,369,641
	Grand Total	**$2,151,011**	**$2,151,011**	**$2,268,652**	**$2,521,339**

FTEs	**Budget FTEs FY 2024**
Full Time	8.8
Part Time	

Total **8.8**

Level of Service

Transportation Management **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
TRANSPORTATION PLANNING	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
TRANSPORTATION PLANNING	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Program: Fire Safety **Department: BUILDING**

Description:

BUILDING DEPT.	This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

Council Goal:

066 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUILDING DEPT.	Personnel	$514,519	$514,519	$522,206	$542,971
	Materials	$85,107	$85,107	$85,107	$96,833
	Total	$599,626	$599,626	$607,313	$639,804
	Grand Total	**$599,626**	**$599,626**	**$607,313**	**$639,804**

FTEs	**Budget FTEs FY 2024**
Full Time	4.3
Part Time	
Total	**4.3**

Level of Service

Fire Safety **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards**

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT.	The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT.	Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

Program: Website

Department: INFORMATION TECHNOLOGY (IT)

Description:

TECHNICAL & CUSTOMER SERVICES	www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

Council Goal:

069 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Citizen Engagement	The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$113,612	$113,612	$113,612	$117,862
	Materials	$93,834	$93,834	$93,834	$93,834
	Total	$207,446	$207,446	$207,446	$211,696
	Grand Total	**$207,446**	**$207,446**	**$207,446**	**$211,696**

FTEs	**Budget FTEs FY 2024**
Full Time	.8
Part Time	.2
Total	**1.**

Level of Service

Website **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Description:

BUDGET, DEBT & GRANTS	Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

Council Goal:

017 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$259,309	$259,309	$110,776	$115,409
	Materials	$23,800	$23,800	$23,800	$23,800
	Total	$283,109	$283,109	$134,576	$139,209
FINANCE	Personnel	$11,488	$11,488	$11,623	$12,101
	Materials	$2,992	$1,092	$1,092	$1,092
	Total	$14,480	$12,580	$12,715	$13,193
	Grand Total	**$297,589**	**$295,689**	**$147,290**	**$152,402**

FTEs	**Budget FTEs FY 2024**

Full Time	1.6
Part Time	
Total	**1.6**

Level of Service

Budget Preparation, Coordination, and Monitoring **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Description:

BUDGET, DEBT & GRANTS	Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

Council Goal:

024 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$72,375	$72,375	$72,375	$75,208
	Materials	$2,750	$2,750	$2,750	$2,750
	Total	$75,125	$75,125	$75,125	$77,958
	Grand Total	**$75,125**	**$75,125**	**$75,125**	**$77,958**

FTEs	**Budget FTEs FY 2024**
Full Time	.5
Part Time	
Total	**.5**

Level of Service

Debt Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Description:

TECHNICAL & CUSTOMER SERVICES	Network Support manages network infrastructure and security across multiple locations, providing phone, data, and wireless access services. Support includes datacenter operations and backup system support. This program also implements and supports technology projects.

Council Goal:

044 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	**Technology expansion and adoption of new services tend to increase network demands. However, cybersecurity controls and expectations represent the most significant operational development.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$388,089	$369,740	$369,740	$384,669
	Materials	$194,294	$194,294	$194,294	$194,669
	Total	$564,034	$564,034	$564,034	$579,338
	Grand Total	**$564,034**	**$564,034**	**$564,034**	**$579,338**

FTEs	**Budget FTEs FY 2024**
Full Time	2.2
Part Time	
Total	**2.2**

Level of Service

Network Support Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

Program: Elections **Department: EXECUTIVE**

Description:

ELECTIONS	This includes all materials necessary to conduct an election as well as costs for election judges.

Council Goal:

002 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	**Election year**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY MANAGER	Personnel	$13,210	$13,210	$13,210	$13,679
	Materials	$8,656	$8,656	$8,656	$8,656
	Total	$21,866	$21,866	$21,866	$22,335
ELECTIONS	Materials	$25,000	$25,000	$25,000	$25,000
	Total	$25,000	$25,000	$25,000	$25,000
	Grand Total	**$46,866**	**$46,866**	**$46,866**	**$47,335**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Elections Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

ELECTIONS	Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

ELECTIONS	Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Description:

EMERGENCY MANAGEMENT	Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs
EMERGENCY CONTINGENCY	The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at $100,000 per year. In FY17 $10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is $90,000. In FY21, this amount was changed to $500,000 to assist with response and community recovery efforts associated with the City's response to COVID-19.

Council Goal:

026 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	**All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from goverment, i**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
EMERGENCY CONTINGENCY	Materials	$100,000	$100,000	$100,000	$100,000
	Total	$100,000	$100,000	$100,000	$100,000
EMERGENCY MANAGEMENT	Personnel	$169,943	$169,943	$169,943	$176,788
	Materials	$267,500	$117,500	$117,500	$117,500

	Total	$437,443	$287,443	$287,443	$294,288
POLICE	Personnel	$75,569	$75,569	$75,569	$80,324
	Total	$75,569	$75,569	$75,569	$80,324
	Grand Total	**$613,013**	**$463,013**	**$463,013**	**$474,612**

FTEs	**Budget FTEs FY 2024**
Full Time	2.4
Part Time	
Total	**2.4**

Level of Service

Emergency Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

EMERGENCY MANAGEMENT	We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.
EMERGENCY CONTINGENCY	The Emergency Contingency Fund provides an immediate source of funding for emegencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

Section 5: Consequences of Funding Proposal at Lower Level

EMERGENCY MANAGEMENT	Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together..
EMERGENCY CONTINGENCY	Funding at a lower level will reduce our financial readiness for emergencies and disasters.

Program: Winter Service **Department: TRANSPORTATION OPERATIONS**

Description:

TRANSPORTATION OPER	The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.

Council Goal:

028 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$4,683,498	$4,683,498	$5,056,000	$5,479,852
	Materials	$1,093,266	$1,093,266	$1,033,266	$1,812,109
	Total	$5,776,764	$5,776,764	$6,089,266	$7,291,961
	Grand Total	**$5,776,764**	**$5,776,764**	**$6,089,266**	**$7,291,961**

FTEs	**Budget FTEs FY 2024**
Full Time	43.4
Part Time	3.9
Total	**47.3**

Level of Service

Winter Service **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Program: Summer Service **Department: TRANSPORTATION OPERATIONS**

Description:

TRANSPORTATION OPER	The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

Council Goal:

027 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$3,392,735	$3,392,735	$3,690,030	$3,971,138
	Materials	$368,250	$368,250	$368,250	$834,689
	Total	$3,760,985	$3,760,985	$4,058,280	$4,805,827
	Grand Total	**$3,760,985**	**$3,760,985**	**$4,058,280**	**$4,805,827**

FTEs	**Budget FTEs FY 2024**
Full Time	31.7
Part Time	2.8
Total	**34.5**

Level of Service

Summer Service **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Program: Business Licenses **Department: FINANCE**

Description:

FINANCE	As administers of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

Council Goal:

032 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	**The change in demand is primarily related to nightly rental compliance, an overall increase in BL activity, and large projects including code changes.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FINANCE	Personnel	$213,097	$213,097	$222,263	$230,456
	Materials	$112,898	$69,348	$69,348	$69,348
	Total	$295,251	$282,445	$291,611	$299,804
	Grand Total	**$295,251**	**$282,445**	**$291,611**	**$299,804**

FTEs	**Budget FTEs FY 2024**
Full Time	1.3
Part Time	
Total	**1.3**

Level of Service

Business Licenses **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

FINANCE	Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE	Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:

009 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Community Engagement	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST decrease in demand of 5% to 14%	**Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY COUNCIL	Personnel	$168,223	$168,223	$168,223	$172,925
	Materials	$37,525	$37,525	$37,525	$37,525
	Total	$205,748	$205,748	$205,748	$210,450
CITY MANAGER	Personnel	$359,236	$351,019	$351,019	$365,475
	Materials	$33,584	$33,584	$8,584	$8,584
	Total	$384,603	$384,603	$359,603	$374,059
COMMUNITY ENGAGEMENT	Personnel	$372,733	$366,497	$366,497	$380,739
	Materials	$112,505	$85,600	$130,100	$130,100
	Total	$485,238	$452,097	$496,597	$510,839
CONTINGENCY/COUNCIL	Materials	$50,000	$50,000	$50,000	$50,000
	Total	$50,000	$50,000	$50,000	$50,000
CONTINGENCY/GENERAL	Materials	$100,000	$100,000	$100,000	$100,000
	Total	$100,000	$100,000	$100,000	$100,000
ECONOMY	Personnel	$87,749	$14,674	$14,674	$10,543
	Materials	$5,956			
	Total	$93,705	$14,674	$14,674	$10,543
ENVIRONMENTAL SUSTAINABILITY	Materials	$204,000	$204,000	$54,000	$54,000
	Total	$204,000	$204,000	$54,000	$54,000
GRANTS/HISTORICAL SOCIETY	Materials	$25,000	$25,000	$25,000	$25,000
	Total	$25,000	$25,000	$25,000	$25,000
SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	Materials	$8,500	$8,500	$8,500	$8,500
	Total	$8,500	$8,500	$8,500	$8,500
SPECIAL EVENTS	Personnel	$49,103	$37,367	$106,398	$157,116
	Total	$49,103	$37,367	$106,398	$157,116
	Grand Total	**$1,605,897**	**$1,481,988**	**$1,420,519**	**$1,500,507**

FTEs	**Budget FTEs FY 2024**
Full Time	4.7
Part Time	.2
Total	**4.9**

Level of Service

Community Outreach and Citizen Engagement **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
CITY MANAGER	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
COMMUNITY ENGAGEMENT	Reduced funding will reduce the quality and level of community engagement services to residents and stakeholders.

Description:

FINANCE	The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

Council Goal:

037 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FINANCE	Personnel	$411,579	$411,579	$416,543	$431,634
	Materials	$36,581	$36,581	$36,581	$36,581
	Total	$448,160	$448,160	$453,124	$468,215
	Grand Total	**$448,160**	**$448,160**	**$453,124**	**$468,215**

FTEs	**Budget FTEs FY 2024**
Full Time	3.4
Part Time	
Total	**3.4**

Level of Service

Financial Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

FINANCE	Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE	Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

Description:

COMM DEVELOP ADMIN	Housing performs inspections of units that are becoming available for sale to ensure they meet the required standards for maximum re-sale value in accordance to the deed restrictions. This ensures that the units are maintained at a high level.
ENGINEERING	Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.
BUILDING DEPT.	The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

Council Goal:

051 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		Dept Req FY 2024	RT Rec FY 2024	CM Rec FY 2024	Council FY 2024
BUILDING DEPT.	Personnel	$1,093,570	$1,093,570	$1,224,834	$1,263,731
	Materials	$104,806	$104,806	$104,806	$151,710
	Total	$1,198,376	$1,198,376	$1,329,640	$1,415,441
COMM DEVELOP ADMIN	Materials	$6,670	$6,670	$6,670	$6,670
	Total	$6,670	$6,670	$6,670	$6,670
ENGINEERING	Personnel	$174,189	$174,189	$174,189	$180,405
	Materials	$91,980	$91,980	$91,980	$91,980
	Total	$266,169	$266,169	$266,169	$272,385
	Grand Total	**$1,471,215**	**$1,471,215**	**$1,602,480**	**$1,694,496**

FTEs	Budget FTEs FY 2024
Full Time	9.8
Part Time	
Total	**9.8**

Level of Service

Inspections **Same Level of Service**

Section 3: Basic Program Attributes

Community Served
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City
City provides program and program is currently being offered by other private businesses not within City limits

Mandated
Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING	The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.
BUILDING DEPT.	The Building Department is projected to collect revenue 64% above what was anticipated and budgeted. The Building Department's total budget increase requests are 9.7% in order to be sensative to long term budgeting goals. The current office assistant position is budgeted for part time. We are proposing the position be funded as an FTR. With the increase in the demand of GRAMA requests and the increased permitting workload it is clear the part time position is not enough to keep up with the current workload. We are receiving an average of 250 GRAMA requests per year. GRAMA requests can be very time consuming and are coming in so frequently that our current staff is spending approx. 50% of their time filling the GRAMA requests. The additional allocations would be used to focus on GRAMA request so the other Analyst and Permit Technician positions can focus on the remaining job duties. The Building Department previously had 3 FTR positions at the front counter and decreased that to 2.5 when revenues decreased several years ago.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING	Engineering does not have resources currently to keep up with demand and our workload.
BUILDING DEPT.	Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle in unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting buisness licences would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

Description:

ENGINEERING	Additional funds requested to 1.) Additional staff requires additional support in materials, training etc. and 2.) Continue to hire consultants that assist in delivering the CIP program and help to supplement staff as needed.

Council Goal:

068 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ENGINEERING	Personnel	$1,018,022	$1,018,022	$1,216,681	$1,266,831
	Materials	$103,015	$103,015	$68,015	$68,015
	Total	$1,121,037	$1,121,037	$1,284,696	$1,334,846
	Grand Total	**$1,121,037**	**$1,121,037**	**$1,284,696**	**$1,334,846**

FTEs	**Budget FTEs FY 2024**
Full Time	3.4
Part Time	
Total	**3.4**

Level of Service

Engineering Project Management **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Savings LEGAL
ENGINEERING	Providing training opportunities increases the breadth and depth of staff knowledge and improves overall customer service by providing relatively new staff members the ability to provide timely and informed direction to residents and customers.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Consequences LEGAL
ENGINEERING	Lower level funding decreases the opportunities for essential training and knowledge that can lead to lower staff morale and less effective at providing direction and guidance to residents or other departments. Lowering the opportunities for use of outside consultants to assist in the delivery of projects and programs reduces the effectiveness of the staff, ultimately hurting the residents by not delivering essential services and projects.

Description:

BUDGET, DEBT & GRANTS	Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Council Goal:

014 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	**Demand is increasing due to a number of new Capital projects being undertaken in the City.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$106,047	$106,047	$106,047	$110,246
	Materials	$850	$850	$850	$850
	Total	$106,897	$106,897	$106,897	$111,096
	Grand Total	**$106,897**	**$106,897**	**$106,897**	**$111,096**

FTEs	**Budget FTEs FY 2024**
Full Time	.6
Part Time	
Total	**.6**

Level of Service

Capital Budgeting **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Program: Benefit Design/Administration **Department: HUMAN RESOURCES**

Description:

HUMAN RESOURCES	Benefits programs include health, dental, retirement, disability and life insurance offerings. The financial and emotional stability for employees made possible by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

Council Goal:

078 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$88,599	$80,740	$88,599	$92,074
	Materials	$91,330	$16,330	$16,330	$16,330
	Total	$179,929	$97,070	$104,929	$108,404
	Grand Total	**$179,929**	**$97,070**	**$104,929**	**$108,404**

FTEs	**Budget FTEs FY 2024**
Full Time	.6
Part Time	
Total	**.6**

Level of Service

Benefit Design/Administration **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal:

054 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BLDG MAINT ADM	Personnel	$190,845	$190,845	$190,845	$197,216
	Materials	$25,125	$25,125	$25,125	$29,425
	Total	$215,970	$215,970	$215,970	$226,641
	Grand Total	**$215,970**	**$215,970**	**$215,970**	**$226,641**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	
Total	**1.5**

Level of Service

Inspections and Contract Supervision **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	"Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM	The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

Program: Youth & Spanish Services **Department: LIBRARY**

Description:

LIBRARY	Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Council Goal:

021 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Diverse Community Participation	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	**Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to b**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$382,592	$382,592	$382,592	$399,275
	Materials	$54,679	$54,679	$54,679	$69,818
	Total	$437,271	$437,271	$437,271	$469,093
	Grand Total	**$437,271**	**$437,271**	**$437,271**	**$469,093**

FTEs	**Budget FTEs FY 2024**
Full Time	2.5
Part Time	1.4
Total	**3.9**

Level of Service

Youth & Spanish Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and duel emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

Description:

BUDGET, DEBT & GRANTS	Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

Council Goal:

035 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$32,331	$32,331	$32,331	$33,650
	Materials	$15,350	$15,350	$15,350	$15,350
	Total	$47,681	$47,681	$47,681	$49,000
	Grand Total	**$47,681**	**$47,681**	**$47,681**	**$49,000**

FTEs	**Budget FTEs FY 2024**
Full Time	.2
Part Time	
Total	**.2**

Level of Service

Revenue/Resource Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

Program: Senior Services **Department: COMMUNITY ENGAGEMENT**

Description:

COMMUNITY ENGAGEMENT	Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

Council Goal:

050 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Diverse Community Participation	Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs FY 2024
Full Time	
Part Time	
Total	

Level of Service

Senior Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the	**City is the sole provider but there are other public or private entities**	**Program is required by Code, ordinance, resolution or policy OR to**

Community and adds to their quality of life	**which could be contracted to provide this service**	**fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.
COMM DEVELOP ADMIN	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.
COMM DEVELOP ADMIN	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Program: Fleet Management & Maintenance **Department: FLEET SERVICES DEPT**

Description:

FLEET SERVICES DEPT	This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of over 300 vehicles\equipment.

Council Goal:

057 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FLEET SERVICES DEPT	Personnel	$1,313,711	$1,313,711	$1,313,711	$1,302,988
	Materials	$1,851,255	$1,851,255	$1,851,255	$1,851,255
	Total	$3,164,966	$3,164,966	$3,164,966	$3,154,243
	Grand Total	**$3,164,966**	**$3,164,966**	**$3,164,966**	**$3,154,243**

FTEs	**Budget FTEs FY 2024**
Full Time	9.9
Part Time	.1
Total	**10.**

Level of Service

Fleet Management & Maintenance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT	Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of $50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT	Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

Program: General Legal Support **Department: CITY ATTORNEY'S OFFICE**

Description:

CITY ATTORNEY	Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

Council Goal:

041 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	1) Fiscally and legally sound 2) Engaged and capable workforce

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$260,367	$260,367	$260,367	$271,221
	Materials	$28,583	$28,583	$28,583	$28,583
	Total	$288,950	$288,950	$288,950	$299,804
	Grand Total	**$288,950**	**$288,950**	**$288,950**	**$299,804**

FTEs	**Budget FTEs FY 2024**
Full Time	1.1
Part Time	.1
Total	**1.2**

Level of Service

General Legal Support **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

Council Goal:

092 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BLDG MAINT ADM	Personnel	$262,660	$262,660	$262,660	$271,228
	Materials	$460,000	$460,000	$460,000	$464,300
	Total	$722,660	$722,660	$722,660	$735,528
	Grand Total	**$722,660**	**$722,660**	**$722,660**	**$735,528**

FTEs	**Budget FTEs FY 2024**
Full Time	2.1
Part Time	
Total	**2.1**

Level of Service

Janitorial Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	"Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM	The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

Program: Community Code Compliance **Department: BUILDING**

Description:

Council Goal:

047 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUILDING DEPT.	Personnel	$290,288	$290,288	$298,151	$308,265
	Materials	$20,445	$20,445	$20,445	$20,445
	Total	$310,733	$310,733	$318,596	$328,710
	Grand Total	**$310,733**	**$310,733**	**$318,596**	**$328,710**

FTEs	**Budget FTEs FY 2024**
Full Time	2.4
Part Time	
Total	**2.4**

Level of Service

Community Code Compliance **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the	**City provides program and program is currently being offered by other**	**Program is required by Code, ordinance, resolution or policy OR to**

Community and adds to their quality of life	**private businesses not within City limits**	**fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT.	Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT.	Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

Program: Litigation

Department: CITY ATTORNEY'S OFFICE

Description:

CITY ATTORNEY	Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

Council Goal:

090 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Fiscally and legally sound

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$191,520	$191,520	$191,520	$199,502
	Materials	$2,280	$2,280	$2,280	$2,280
	Total	$193,800	$193,800	$193,800	$201,782
	Grand Total	**$193,800**	**$193,800**	**$193,800**	**$201,782**

FTEs	**Budget FTEs FY 2024**
Full Time	.8
Part Time	.1
Total	**.9**

Level of Service

Litigation Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Internal costs are less than hiring outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Description:

HUMAN RESOURCES	Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves being aware of changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

Council Goal:

046 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$158,655	$157,345	$158,655	$165,066
	Materials	$20,695	$20,695	$20,695	$20,695
	Total	$179,350	$178,040	$179,350	$185,761
	Grand Total	**$179,350**	**$178,040**	**$179,350**	**$185,761**

FTEs	**Budget FTEs FY 2024**
Full Time	.9
Part Time	.1
Total	**1.**

Level of Service

Local, State, and Federal Compliance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.
CITY MANAGER	Develop proactive initiates to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.
ENVIRONMENTAL SUSTAINABILITY	The Regional Community Development Director represents the City on regional collaboration efforts.

Council Goal:

029 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

Section 1: Scope

Change in Demand	**Explanation**
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY COUNCIL	Personnel	$168,223	$168,223	$168,223	$172,925

	Materials	$33,075	$33,075	$33,075	$33,075
	Total	$201,298	$201,298	$201,298	$206,000
CITY MANAGER	Personnel	$190,189	$190,189	$190,189	$198,477
	Materials	$41,833	$41,833	$41,833	$41,833
	Total	$232,022	$232,022	$232,022	$240,310
ENVIRONMENTAL SUSTAINABILITY	Materials	$144,100	$144,100	$144,100	$144,100
	Total	$144,100	$144,100	$144,100	$144,100
	Grand Total	**$577,420**	**$577,420**	**$577,420**	**$590,409**

FTEs	**Budget FTEs FY 2024**
Full Time	.8
Part Time	
Total	**.8**

Level of Service

Policy Creation & Implementation **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Parterships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
CITY MANAGER	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
ENVIRONMENTAL SUSTAINABILITY	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

Description:

CITY MANAGER	Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.
CITY ATTORNEY	Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Council Goal:

049 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	Open and Responsive Government is a high priority of the City Council and Mayor.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$429,118	$429,118	$429,118	$447,751
	Materials	$4,797	$4,797	$4,797	$4,797
	Total	$433,915	$433,915	$433,915	$452,548
CITY MANAGER	Personnel	$193,763	$185,545	$185,545	$193,737
	Materials	$14,934	$14,934	$14,934	$14,934
	Total	$203,560	$200,479	$200,479	$208,671
	Grand Total	**$637,474**	**$634,394**	**$634,394**	**$661,219**

FTEs	**Budget FTEs FY 2024**
Full Time	2.4
Part Time	.2
Total	**2.6**

Level of Service

Council & Board Support **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER	Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Description:

TECHNICAL & CUSTOMER SERVICES	System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

Council Goal:

084 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$360,264	$360,264	$360,264	$374,407
	Materials	$563,632	$413,632	$413,632	$414,007
	Total	$791,960	$773,896	$773,896	$788,414
	Grand Total	**$791,960**	**$773,896**	**$773,896**	**$788,414**

FTEs	**Budget FTEs FY 2024**
Full Time	1.3
Part Time	
Total	**1.3**

Level of Service

Systems Support **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Program: Abatement Fund **Department: BUILDING**

Description:

ABATEMENT	Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

Council Goal:

074 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ABATEMENT	Materials	$48,688	$48,688	$48,688	$48,688
	Total	$48,688	$48,688	$48,688	$48,688
	Grand Total	**$48,688**	**$48,688**	**$48,688**	**$48,688**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Abatement Fund **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT	The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT	Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

Description:

CITY ATTORNEY	The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.
SELF INS & SEC BOND	Also includes Safety Programs and Security Maintenance accounts.

Council Goal:

088 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$82,266	$82,266	$82,266	$85,683
	Materials	$1,339	$1,339	$1,339	$1,339
	Total	$83,605	$83,605	$83,605	$87,022
SELF INS & SEC BOND	Materials	$1,267,500	$1,267,500	$1,523,000	$1,523,000
	Total	$1,267,500	$1,267,500	$1,523,000	$1,523,000
WORKERS COMP	Materials	$280,952	$280,952	$299,227	$380,952
	Total	$280,952	$280,952	$299,227	$380,952
	Grand Total	**$1,632,057**	**$1,632,057**	**$1,905,832**	**$1,990,974**

FTEs	Budget FTEs FY 2024
Full Time	.4
Part Time	.1
Total	**.5**

Level of Service

Risk Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Provide training to all departments to keep any claims to a minimum.
SELF INS & SEC BOND	Safety and Security programs are a part of this program and often do joint interdepartmental innovation and collaboration while sharing costs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.
SELF INS & SEC BOND	Mandatory safety programs and security measures may not meet requirements.

Description:

PARKING	The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. Since 2022, Parking Services has increased its patrol area by 150% in order to protect resident areas from peak day impacts. Parking Services also assists with community priorities such as Marsac brake check monitoring and enforcement, Trailhead enforcement, data collection, and assisting with visitor wayfinding. The customer service desk at the Ironhorse Public Works Building issues approximately 1364 employee permits each year (a 319% increase from 2021), and roughly 1200 residential permits each year. Parking Services processes an average of 24,500 citations per year ((an increase of 157% from 2021) Which includes Police parking citations issued throughout City limits). The adjudication process reviews and rules on approximately 1025 citation appeals (4.1% of total citations issued - a decrease from 5.5% in 2021) per year. This scenario includes staffing the parking enforcement program with City employees.

Council Goal:

076 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	**With the implementation of the Peak Day Management program on enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. This places further**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PARKING	Personnel	$1,268,143	$1,268,143	$1,268,143	$1,307,903

	Materials	$747,500	$747,500	$747,500	$764,500
	Total	$2,015,643	$2,015,643	$2,015,643	$2,072,403
TRANSPORTATION OPER	Personnel	$68,119	$68,119	$68,119	$(8,205)
	Materials				$571,303
	Total	$68,119	$68,119	$68,119	$563,098
	Grand Total	**$2,083,762**	**$2,083,762**	**$2,083,762**	**$2,635,501**

FTEs	**Budget FTEs FY 2024**
Full Time	11.1
Part Time	.2
Total	**11.3**

Level of Service

Parking Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.
PARKING	From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking & Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly. As of 2019 Staff is confident additional resources requested will be needed to reach previous objectives as well as new Council goals which include the DLS program on Main st. This program is quite labor intensive and requires consistent enforcement collaboration with Police. As of 2020, Parking Services has reduced operating costs by 20% through enhanced technology in the China Bridge parking garage. Park City Police have also been equipped with ticket writing software that feeds in to the parking management database which collects and retains better evidences to ensure fair and informed adjudicative processes are kept. Parking has also gone "virtual" with many parking permits and passes to save on material cost and waste as well as improve customer resources and experience. As of 2022, Parking Services has coordinated with Peak Day Management to protect resident access points and expanded enforcement areas by 150% in residential areas while only making

	minimal staffing adjustments. As peak day traffic management continues, the role of Parking Services will only increase and continue to require high levels of patrol and customer service to ensure resident support is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
PARKING	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Description:

CITY ATTORNEY	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
ENVIRONMENTAL REGULATORY	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

Council Goal:

016 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Environmental Health	Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	**Several regulatory initiatives have been dormant for several years. The City hired a program manager to oversee these issues FY22. With this oversight, movement has picked up in several areas and requires more money to fulfill regulatory requirements.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$108,500	$108,500	$108,500	$113,127
	Materials	$26,074	$26,074	$26,074	$26,074
	Total	$134,574	$134,574	$134,574	$139,201
ENVIRONMENTAL REGULATORY	Personnel	$198,659	$198,659	$198,659	$207,023
	Materials	$200,000	$173,000	$193,000	$193,000

ENVIRONMENTAL SUSTAINABILITY	Total	$398,659	$371,659	$391,659	$400,023
	Personnel	$36,200	$36,200	$36,200	$37,672
	Materials	$8,350	$8,350	$8,350	$8,350
WATER OPERATIONS	Total	$44,550	$44,550	$44,550	$46,022
	Personnel	$30,947	$30,947	$30,947	$(11,402)
	Materials				$383,722
	Total	$30,947	$30,947	$30,947	$372,320
	Grand Total	**$608,730**	**$581,730**	**$601,730**	**$957,566**

FTEs	**Budget FTEs FY 2024**
Full Time	1.7
Part Time	.1
Total	**1.8**

Level of Service

Environmental Regulatory/EPA **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL REGULATORY	There is opportunity to apply for State and Federal clean up funds allocated for contaminated properties. While the outcome is uncertain, the program will apply for these funds in FY24
ENVIRONMENTAL SUSTAINABILITY	Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL REGULATORY	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.
ENVIRONMENTAL SUSTAINABILITY	While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support

homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Program: Employment Review **Department: CITY ATTORNEY'S OFFICE**

Description:

CITY ATTORNEY	The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

Council Goal:

081 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$90,786	$90,786	$90,786	$94,595
	Materials	$785	$785	$785	$785
	Total	$91,571	$91,571	$91,571	$95,380
	Grand Total	**$91,571**	**$91,571**	**$91,571**	**$95,380**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	.1
Total	**.5**

Level of Service

Employment Review **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Internal resources are less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

Description:

PLANNING DEPT.	Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.). Coordinates with Sustainability, Engineering, Housing, Transportation, Economic Development and Executive on interdepartment projects and initiatives.

Council Goal:

079 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
COMM DEVELOP ADMIN	Materials	$6,825	$6,825	$6,825	$6,825
	Total	$6,825	$6,825	$6,825	$6,825
PLANNING DEPT.	Personnel	$178,877	$178,877	$180,510	$192,140
	Materials	$11,398	$11,398	$11,398	$11,398
	Total	$190,275	$190,275	$191,908	$203,538
	Grand Total	**$197,100**	**$197,100**	**$198,733**	**$210,363**

FTEs	**Budget FTEs FY 2024**
Full Time	1.2
Part Time	.1
Total	**1.3**

Level of Service

Permitting / Current Planning **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would result in a delay for approving these regulatory items.

Program: Pay Plan Design/Administration **Department: HUMAN RESOURCES**

Description:

HUMAN RESOURCES	The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

094 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$136,464	$127,273	$136,464	$141,602
	Materials	$46,690	$196,690	$196,690	$196,690
	Total	$183,154	$323,963	$333,154	$338,292
	Grand Total	**$183,154**	**$323,963**	**$333,154**	**$338,292**

FTEs	**Budget FTEs FY 2024**
Full Time	.9
Part Time	.1
Total	**1.**

Level of Service

Pay Plan Design/Administration **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Program: Technical Services **Department: LIBRARY**

Description:

LIBRARY	Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

Council Goal:

022 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Arts & Culture	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	**Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$366,239	$366,239	$366,239	$380,890
	Materials	$28,583	$28,583	$28,583	$39,593
	Total	$394,822	$394,822	$394,822	$420,483
	Grand Total	**$394,822**	**$394,822**	**$394,822**	**$420,483**

FTEs	**Budget FTEs FY 2024**
Full Time	2.5
Part Time	.7
Total	**3.2**

Level of Service

Technical Services **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community's hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Libary standards

Program: Staff Support **Department: EXECUTIVE**

Description:

CITY MANAGER	This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

Council Goal:

019 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY MANAGER	Personnel	$244,520	$236,053	$236,053	$247,586
	Materials	$28,303	$18,769	$19,769	$19,769
	Total	$272,823	$254,822	$255,822	$267,355
	Grand Total	**$272,823**	**$254,822**	**$255,822**	**$267,355**

FTEs	**Budget FTEs FY 2024**
Full Time	1.1
Part Time	.2
Total	**1.3**

Level of Service

Staff Support **Reduced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards**

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	While lower salaries are not a specific goal, it is likely that the people hired to eventually fill the roles of a retiring City Recorder will start at a salary lower than the people currently in those roles. The City benefits greatly from the experience of the current City Recorder and Executive supporting staff and they are paid accordingly.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER	If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

Program: Circulation Services **Department: LIBRARY**

Description:

LIBRARY	The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Council Goal:

018 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Arts & Culture	Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	**This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$330,118	$330,118	$330,118	$343,007
	Materials	$33,812	$33,812	$33,812	$46,886
	Total	$363,930	$363,930	$363,930	$389,893
	Grand Total	**$363,930**	**$363,930**	**$363,930**	**$389,893**

FTEs	**Budget FTEs FY 2024**
Full Time	2.4
Part Time	.7

Total **3.1**

Level of Service

Circulation Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Less community impact without development and growth as a 21st Century Library.

Description:

TECHNICAL & CUSTOMER SERVICES	Software subscriptions and maintenance contracts represent a common trend in the IT industry to utilize services and minimize risks. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. Examples of covered subscriptions include enterprise software, and Office365.

Council Goal:

083 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	**Use of subscription softwares services or SaaS.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$60,845	$60,845	$60,845	$63,143
	Materials	$393,940	$393,940	$393,940	$393,940
	Total	$454,785	$454,785	$454,785	$457,083
	Grand Total	**$454,785**	**$454,785**	**$454,785**	**$457,083**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	
Total	**.4**

Level of Service

Software Maintenance/Upgrades **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Reduced funding would increase risk and recovery time should a “downtime” event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Program: Community Support **Department: POLICE**

Description:

POLICE	Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

Council Goal:

056 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
POLICE	Personnel	$1,051,076	$1,051,076	$1,051,076	$1,107,616
	Materials	$25,700	$25,700	$25,700	$25,700
	Total	$1,076,776	$1,076,776	$1,076,776	$1,133,316
	Grand Total	**$1,076,776**	**$1,076,776**	**$1,076,776**	**$1,133,316**

FTEs	**Budget FTEs FY 2024**
Full Time	7.5
Part Time	
Total	**7.5**

Level of Service

Community Support **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

POLICE	Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Description:

TECHNICAL & CUSTOMER SERVICES	Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

Council Goal:

087 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	**As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$40,494	$40,494	$40,494	$42,052
	Materials	$91,400	$91,400	$91,400	$91,400
	Total	$131,894	$131,894	$131,894	$133,452
	Grand Total	**$131,894**	**$131,894**	**$131,894**	**$133,452**

FTEs	**Budget FTEs FY 2024**
Full Time	.3
Part Time	
Total	**.3**

Level of Service

IT Utilities Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

Description:

COMMUNITY ENGAGEMENT	This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

Council Goal:

067 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The $6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
COMMUNITY ENGAGEMENT	Personnel	$236,863	$236,863	$236,863	$246,014
	Total	$236,863	$236,863	$236,863	$246,014
	Grand Total	**$236,863**	**$236,863**	**$236,863**	**$246,014**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	
Total	**1.5**

Level of Service

Emergency Communications **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT	Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT	With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal:

064 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BLDG MAINT ADM	Personnel	$615,607	$615,607	$615,607	$635,623
	Materials	$188,125	$188,125	$188,125	$192,425
	Total	$803,732	$803,732	$803,732	$828,048
MARSAC-SWEDE CONDO HOA	Materials	$13,000	$13,000	$13,000	$13,000
	Total	$13,000	$13,000	$13,000	$13,000
	Grand Total	**$816,732**	**$816,732**	**$816,732**	**$841,048**

FTEs	**Budget FTEs FY 2024**
Full Time	4.9
Part Time	
Total	**4.9**

Level of Service

Building Repairs and Maintenance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	"Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM	The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

Description:

HUMAN RESOURCES	Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

091 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	A workforce that is engaged and working to provide the best services for the City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$227,147	$202,172	$227,147	$235,692
	Materials	$131,830	$120,830	$120,830	$120,830
	Total	$358,977	$323,002	$347,977	$356,522
	Grand Total	**$358,977**	**$323,002**	**$347,977**	**$356,522**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	.3
Total	**1.8**

Level of Service

Recruitment Same Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Description:

ENGINEERING	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
PLANNING DEPT.	The Planning Department reviews planning applications for conformance with the GENERAL PLAN and the LAND MANAGEMENT CODE. This includes management of: Land Management Code updates, revisions, and amendments Planning Commission, Historic Preservation Board and Board of Adjustment National Register of Historic Districts Design Guidelines for the Historic District and Historic Sites Historic Sites Inventory The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
BUILDING DEPT.	The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

Council Goal:

071 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUILDING DEPT.	Personnel	$457,266	$457,266	$469,825	$488,322
	Materials	$9,325	$9,325	$9,325	$9,325
	Total	$466,591	$466,591	$479,150	$497,647
ENGINEERING	Personnel	$153,440	$153,440	$153,440	$158,967
	Materials	$48,935	$48,935	$48,935	$48,935
	Total	$202,375	$202,375	$202,375	$207,902
PLANNING DEPT.	Personnel	$371,207	$371,207	$372,840	$423,566
	Materials	$23,357	$23,357	$23,357	$23,357
	Total	$394,564	$394,564	$396,197	$446,923
	Grand Total	**$1,063,529**	**$1,063,529**	**$1,077,722**	**$1,152,471**

FTEs	**Budget FTEs FY 2024**
Full Time	7.4
Part Time	.2
Total	**7.6**

Level of Service

Plan/Application Review **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING	No budget request submitted for plan/application reveiw program.
PLANNING DEPT.	All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
BUILDING DEPT.	No budget requests for the plan/application review program.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
PLANNING DEPT.	Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Description:

TECHNICAL & CUSTOMER SERVICES	Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.
COMMUNICATION CENTER	The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

Council Goal:

038 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$53,467	$18,342	$18,342	$18,972

Materials	$11,500	$11,500	$11,500	$11,875
Total	$64,967	$29,842	$29,842	$30,847
Grand Total	**$64,967**	**$29,842**	**$29,842**	**$30,847**

FTEs	Budget FTEs FY 2024
Full Time	.3
Part Time	
Total	**.3**

Level of Service

Records Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

Program: Reciprocal Borrowing **Department: LIBRARY**

Description:

LIBRARY	Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student isiving outside of the Park City limits. Continuation of this program is desired.

Council Goal:

025 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Regional Collaboration	Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$21,162	$21,162	$21,162	$22,021
	Materials	$8,275	$8,275	$8,275	$10,339
	Total	$29,437	$29,437	$29,437	$32,360
	Grand Total	**$29,437**	**$29,437**	**$29,437**	**$32,360**

FTEs	**Budget FTEs FY 2024**
Full Time	.2
Part Time	.1
Total	**.3**

Level of Service

Reciprocal Borrowing **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

Description:

SELF INS & SEC BOND	There are two additional Programs managed by the Emergency Manager - those being Building Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's security cameras and systems, electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees. The Citywide Safety Program includes management of all aspects of occupational safety, from staff training and awareness, program oversight, incident review, Safety Data Sheet management, workspace inspections, management of outside agency audits and inspections, etc.
EMERGENCY MANAGEMENT	As part of City's emergency operations center (EOC) management, this 'evergreen' fund is designed to add or upgrade aging equipment necessary to manage and support responses to a large-scale incident.

Council Goal:

105 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	**Due to the need to meet required OSHA standards, a higher level of safety education and tracking is requried. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an add**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
SELF INS & SEC BOND	Materials	$93,000	$93,000	$93,000	$93,000
	Total	$93,000	$93,000	$93,000	$93,000
	Grand Total	**$93,000**	**$93,000**	**$93,000**	**$93,000**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Safety and Security **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND	Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY15 all increased. Workers Compensation incresases were primarily due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND	The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

Program: Analysis Resource

Department: BUDGET, DEBT & GRANTS

Description:

BUDGET, DEBT & GRANTS	Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

Council Goal:

118 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$62,502	$62,502	$62,502	$65,071
	Total	$62,502	$62,502	$62,502	$65,071
	Grand Total	**$62,502**	**$62,502**	**$62,502**	**$65,071**

FTEs	**Budget FTEs FY 2024**
Full Time	.3
Part Time	
Total	**.3**

Level of Service

Analysis Resource **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

Program: Contracts/Grants **Department: CITY ATTORNEY'S OFFICE**

Description:

CITY ATTORNEY	Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

Council Goal:

080 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Fiscally and legally sound

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY ATTORNEY	Personnel	$90,786	$90,786	$90,786	$94,595
	Materials	$917	$917	$917	$917
	Total	$91,703	$91,703	$91,703	$95,512
	Grand Total	**$91,703**	**$91,703**	**$91,703**	**$95,512**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	.1
Total	**.5**

Level of Service

Contracts/Grants **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards**

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY	Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY	Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

Description:

BUDGET, DEBT & GRANTS	Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

Council Goal:

042 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transparent Government	This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$41,636	$41,636	$41,636	$43,413
	Total	$41,636	$41,636	$41,636	$43,413
	Grand Total	**$41,636**	**$41,636**	**$41,636**	**$43,413**

FTEs	**Budget FTEs FY 2024**
Full Time	.2
Part Time	
Total	**.2**

Level of Service

Strategic Planning **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	This program saves money through aligning departmental activities with the goals of City Council, and provides insight into activities that might not be as important to City Council or its residents, and could be eliminated.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or would cease to exist.

Program: Adult Services **Department: LIBRARY**

Description:

LIBRARY	Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal:

020 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Vibrant Arts & Culture	The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	**With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Libra**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
LIBRARY	Personnel	$192,771	$192,771	$192,771	$200,078
	Materials	$112,428	$112,428	$112,428	$139,953
	Total	$305,199	$305,199	$305,199	$340,031
	Grand Total	**$305,199**	**$305,199**	**$305,199**	**$340,031**

FTEs	**Budget FTEs FY 2024**
Full Time	1.3
Part Time	.1
Total	**1.4**

Level of Service

Adult Services **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY	Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY	If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Description:

BUDGET, DEBT & GRANTS	The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Council Goal:

085 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$175,358	$15,677	$175,358	$182,204
	Total	$175,358	$15,677	$175,358	$182,204
	Grand Total	**$175,358**	**$15,677**	**$175,358**	**$182,204**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Grant Administration **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Program: Youth Services Officer **Department: POLICE**

Description:

POLICE	The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

Council Goal:

089 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
POLICE	Personnel	$295,149	$295,149	$295,149	$313,944
	Total	$295,149	$295,149	$295,149	$313,944
	Grand Total	**$295,149**	**$295,149**	**$295,149**	**$313,944**

FTEs	**Budget FTEs FY 2024**
Full Time	1.7
Part Time	
Total	**1.7**

Level of Service

Youth Services Officer **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

POLICE	The police department has partnered with the Park City School District in funding this position. The school district pays over $41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE	Funding at a lower level would not allow us to have a full time officer in this position.

Program: Long Range Planning **Department: PLANNING**

Description:

PLANNING DEPT.	A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is expecting to begin the updating process to the General Plan document for completion in 2024. Growing devlopment pressures in different areas of the City have created a need for neighborhood or small area planning to compliment the General Plan and to achieve community specific goals and objectives. In addition, necessary updates to the LMC ensure Council and community priorities are implemented.

Council Goal:

065 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Distinctive Sense of Place	The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PLANNING DEPT.	Personnel	$151,467	$151,467	$153,917	$138,193
	Materials	$324,069	$324,069	$324,069	$324,069
	Total	$475,536	$475,536	$477,986	$462,262
	Grand Total	**$475,536**	**$475,536**	**$477,986**	**$462,262**

FTEs	**Budget FTEs FY 2024**
Full Time	1.
Part Time	.2
Total	**1.2**

Level of Service

Long Range Planning **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

Program: Legislative Liaison **Department: EXECUTIVE**

Description:

CITY MANAGER	Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

099 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Regional Collaboration	Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY MANAGER	Personnel	$104,040	$104,040	$104,040	$109,427
	Materials	$31,067	$31,067	$31,067	$31,067
	Total	$135,107	$135,107	$135,107	$140,494
	Grand Total	**$135,107**	**$135,107**	**$135,107**	**$140,494**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	
Total	**.4**

Level of Service

Legislative Liaison **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the	**City provides program and program is currently being offered by other**	**No Requirement or madate exists**

Community and adds to their quality of life	**private businesses not within City limits**

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER	A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Description:

TECHNICAL & CUSTOMER SERVICES	IT helpdesk supports employees with a broad range of technologies to ensure operational business continuity. This portfolio includes system controls, software, computers, network, and phones. Equipment lifecycle management and IT projects are also essential parts of the program.

Council Goal:

070 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Responsive Customer Service	With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	**Helpdesk statistics show reduction in demand, this is explained by the adoption of new security technologies that has minimized computer rebuilds; adoption of ADP; and changes to dispatch operations. However, 2018 represents a small respite of demand sinc**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TECHNICAL & CUSTOMER SERVICES	Personnel	$755,587	$755,587	$755,587	$783,906
	Materials	$33,100	$33,100	$33,100	$35,350
	Total	$788,687	$788,687	$788,687	$819,256
	Grand Total	**$788,687**	**$788,687**	**$788,687**	**$819,256**

FTEs	**Budget FTEs FY 2024**
Full Time	4.7
Part Time	.7
Total	**5.4**

Level of Service

Support/Help Desk **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES	Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES	Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

Program: DARE/Drug Education **Department: POLICE**

Description:

DRUG EDUCATION	Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

Council Goal:

102 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
DRUG EDUCATION	Personnel	$30,814	$30,814	$30,814	$32,637
	Materials	$5,000	$5,000	$5,000	$5,000
	Total	$35,814	$35,814	$35,814	$37,637
	Grand Total	**$35,814**	**$35,814**	**$35,814**	**$37,637**

FTEs	**Budget FTEs FY 2024**
Full Time	.2
Part Time	
Total	**.2**

Level of Service

DARE/Drug Education **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION	Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

DRUG EDUCATION	A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

Program: Utilities **Department: BUILDING MAINTENANCE**

Description:

BLDG MAINT ADM	Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

Council Goal:

125 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BLDG MAINT ADM	Personnel	$18,472	$18,472	$18,472	$19,155
	Materials	$2,700	$2,700	$2,700	$220,059
	Total	$21,172	$21,172	$21,172	$239,214
	Grand Total	**$21,172**	**$21,172**	**$21,172**	**$239,214**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Utilities **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	"Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM	The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

Program: Planning Customer Service **Department: PLANNING**

Description:

PLANNING DEPT.	Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service greatly benefits Park City residents, contractors, architects, devlopers and othe land-use professionals as well as providing general planning/information assistance for PCMC personnel.

Council Goal:

127 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Responsive Customer Service	The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PLANNING DEPT.	Personnel	$289,104	$289,104	$426,084	$452,512
	Materials	$11,350	$9,850	$11,350	$11,350
	Total	$300,454	$298,954	$437,434	$463,862
	Grand Total	**$300,454**	**$298,954**	**$437,434**	**$463,862**

FTEs	**Budget FTEs FY 2024**
Full Time	2.
Part Time	
Total	**2.**

Level of Service

Planning Customer Service **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Program: Customer Engagement **Department: ICE FACILITY**

Description:

ICE FACILITY	The department has a number of initiatives to help promote Customer Engagement. When funding is available, staff participates in industry specific trainings and conferences as well as City wide trainings. Continued training and understanding of the industry allows us to maintain a knowledgeable and experienced staff. Employees solicit feedback formally through surveys and communications by patrons as well as informally by having a presence in the building, hosting meetings and BBQ's and participating in programs. Employees, and their families, are encouraged to participate in Ice Arena programing. This allows them to experience the facility and programs as a patron, engage with other patrons on a personal level and identify opportunities for new programs or ways to improve operations.

Council Goal:

146 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Balance Between Tourism and Local Quality of Life	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	

Section 2: Proposed Amount / FTEs

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Customer Engagement **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program Benefits/Serves a SOME portion of the Community and adds to their quality of life	**City is the sole provider of the service and there are no other public or private entities that provide this type of service**	**No Requirement or Mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	The facility has a unique team structure for private instruction, requiring those who team privately to also teach Academy Classes. This ensures knowledgeable and experienced coaching staff.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	Funding this program at a lower level will affect the quality of the customer experience.

Program: Valued & Engaged Staff **Department: ICE FACILITY**

Description:

ICE FACILITY	The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

Council Goal:

142 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Responsive Customer Service	

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ICE FACILITY	Materials	$9,060	$3,460	$3,460	$3,460
	Total	$9,060	$3,460	$3,460	$3,460
	Grand Total	**$9,060**	**$3,460**	**$3,460**	**$3,460**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Valued & Engaged Staff **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or Mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	In addition to sending staff to attend industry conferences and trainings, the General Manager is also working with regional ice arenas in the Salt Lake Valley to build relationships between facilities to promote idea sharing and cooperation. In FY 18, four members from the Ice Management Team traveled to the Los Angeles area on rink tour (designed after the "City Tour" model). Both full time operators are Certified Ice Technicians from Serving the American Rinks (a national agency providing support and training to the ice rink industry.)

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	Funding this program at a lower level could result in lower employee satisfaction which could result in greater turnover and a difficult time filling positions. Such an outcome would likely result in a degradation of the facility and lower customer satisfaction.

Program: Swede Alley Parking Structure

Department: PUBLIC WORKS ADMINISTRATION

Description:

SWEDE ALLEY PARKING STRUCT.	Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

Council Goal:

111 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
SWEDE ALLEY PARKING STRUCT.	Materials	$16,500	$16,500	$16,500	$49,864
	Total	$16,500	$16,500	$16,500	$49,864
	Grand Total	**$16,500**	**$16,500**	**$16,500**	**$49,864**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Swede Alley Parking Structure **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

SWEDE ALLEY PARKING STRUCT.	"Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY PARKING STRUCT.	The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

Program: Dispatch **Department: POLICE**

Description:

COMMUNICATION CENTER	The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

Council Goal:

031 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Safe Community	In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
COMMUNICATION CENTER	Materials	$695,000	$695,000	$695,000	$695,000
	Total	$695,000	$695,000	$695,000	$695,000
	Grand Total	**$695,000**	**$695,000**	**$695,000**	**$695,000**

FTEs	**Budget FTEs FY 2024**

Full Time	
Part Time	
Total	

Level of Service

Dispatch **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATION CENTER	The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Securinty Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATION CENTER	The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Program: Dental Self-Funding **Department: DENTAL SELF-FUNDING**

Description:

DENTAL SELF FUNDING	The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

Council Goal:

062 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Fiscally and Legally Sound	This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	**Demand for Dental Care is relatively stable.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
DENTAL SELF FUNDING	Materials	$176,877	$176,877	$176,877	$176,877
	Total	$176,877	$176,877	$176,877	$176,877
	Grand Total	**$176,877**	**$176,877**	**$176,877**	**$176,877**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Dental Self-Funding **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

DENTAL SELF FUNDING	This program saves money over the previous method that was used for Dental coverage. Initially this program saves the city $50,000

Section 5: Consequences of Funding Proposal at Lower Level

DENTAL SELF FUNDING	If this program is funded at a lower level, there wouldn't be enough money to pay for dental claims and alternative solutions would need to be found for paying for dental coverage.

Description:

GOLF MAINTENANCE	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF MAINTENANCE	Personnel	$592,611	$592,611	$592,611	$583,259
	Materials	$177,130	$177,130	$177,130	$379,887
	Total	$769,741	$769,741	$769,741	$963,146
	Grand Total	**$769,741**	**$769,741**	**$769,741**	**$963,146**

FTEs	**Budget FTEs FY 2024**
Full Time	1.5
Part Time	7.
Total	**8.5**

Level of Service

Golf Maintenance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Program: Recreation Youth Programs **Department: CITY RECREATION & TENNIS**

Description:

RECREATION PROGRAMS	The department currently offers a wide variety of youth recreation programs. These include such activities as aquatics, soccer league, variety of camps, clinics, enrcichment classes, skateboarding, dirt jump clinics etc.

Council Goal:

109 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programing to meet the demand from the community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$245,922	$245,922	$245,922	$257,872
	Materials	$7,000	$7,000	$7,000	$98,301
	Total	$252,922	$252,922	$252,922	$356,173
RECREATION PROGRAMS	Personnel	$448,370	$390,649	$390,649	$406,623
	Materials	$70,070	$65,870	$65,870	$65,870
	Total	$518,440	$456,519	$456,519	$472,493
	Grand Total	**$771,361**	**$709,441**	**$709,441**	**$828,666**

FTEs	**Budget FTEs FY 2024**
Full Time	2.9
Part Time	6.3
Total	**9.2**

Level of Service

Recreation Youth Programs **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Programming would remain be reduced.

Program: Valuing Employees **Department: HUMAN RESOURCES**

Description:

HUMAN RESOURCES	Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

Council Goal:

093 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$128,073	$121,523	$128,073	$132,831
	Materials	$214,990	$127,690	$127,690	$127,690
	Total	$343,063	$249,213	$255,763	$260,521
	Grand Total	**$343,063**	**$249,213**	**$255,763**	**$260,521**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	
Total	**.4**

Level of Service

Valuing Employees **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

Description:

BUDGET, DEBT & GRANTS	The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

Council Goal:

122 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BUDGET, DEBT & GRANTS	Personnel	$67,221	$67,221	$67,221	$69,973
	Total	$67,221	$67,221	$67,221	$69,973
	Grand Total	**$67,221**	**$67,221**	**$67,221**	**$69,973**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	
Total	**.4**

Level of Service

Performance Measures and Benchmarking **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

Description:

PC MARC	Currently the PC MARC is open 109.5 hours a week and provides a wide range of services to the community. The facility countinues to increase revenue each year by adding programming and the sale of passes.. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

Council Goal:

113 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PC MARC	Personnel	$504,643	$504,643	$504,643	$520,876
	Materials	$274,800	$274,800	$274,800	$335,561
	Total	$779,443	$779,443	$779,443	$856,438
	Grand Total	**$779,443**	**$779,443**	**$779,443**	**$856,438**

FTEs	**Budget FTEs FY 2024**
Full Time	3.4
Part Time	1.6
Total	**5.**

Level of Service

Rec Center Operations **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Operations would be reduced likely reducing the hours the facility is open.

Description:

PLANNING DEPT.	This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Special Events, water/landscape ordinance, small wireless facilites, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal:

130 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Distinctive Sense of Place	The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PLANNING DEPT.	Personnel	$78,394	$78,394	$79,211	$87,783
	Materials	$29,188	$29,188	$9,188	$9,188
	Total	$107,582	$107,582	$88,399	$96,971
	Grand Total	**$107,582**	**$107,582**	**$88,399**	**$96,971**

FTEs	**Budget FTEs FY 2024**
Full Time	.5
Part Time	.1
Total	**.6**

Level of Service

Special Planning Projects - Inter-Dept **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.	This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.	A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Description:

LEADERSHIP	The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

Council Goal:

123 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Regional Collaboration	Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CITY MANAGER	Personnel	$82,843	$82,843	$82,843	$86,409
	Total	$82,843	$82,843	$82,843	$86,409
LEADERSHIP	Personnel	$70,070	$70,070	$70,070	$70,070
	Materials	$50,000	$50,000	$50,000	$50,000
	Total	$120,070	$120,070	$120,070	$120,070
	Grand Total	**$202,913**	**$202,913**	**$202,913**	**$206,479**

FTEs	**Budget FTEs FY 2024**
Full Time	.5

Part Time	
Total	**.5**

Level of Service

Leadership Park City **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

LEADERSHIP	The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

LEADERSHIP	One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

Program: Golf Shop Programs **Department: GOLF OPERATIONS**

Description:

GOLF PRO SHOP	The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

Council Goal:

124 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF PRO SHOP	Personnel	$56,069	$56,069	$56,069	$50,003
	Materials	$6,710	$6,710	$6,710	$33,612
	Total	$62,779	$62,779	$62,779	$83,615
	Grand Total	**$62,779**	**$62,779**	**$62,779**	**$83,615**

FTEs	**Budget FTEs FY 2024**
Full Time	.4
Part Time	.2
Total	**.6**

Level of Service

Golf Shop Programs **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Description:

GOLF PRO SHOP	This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Council Goal:

103 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF PRO SHOP	Personnel	$316,574	$316,574	$316,574	$323,576
	Materials	$142,190	$142,190	$142,190	$169,092
	Total	$458,764	$458,764	$458,764	$492,667
	Grand Total	**$458,764**	**$458,764**	**$458,764**	**$492,667**

FTEs	**Budget FTEs FY 2024**
Full Time	1.
Part Time	4.2
Total	**5.2**

Level of Service

Golf Management Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Description:

ICE FACILITY	Program Description: This program includes all of the programs facilitated by the Ice Arena. The core of these activities include Skating and Hockey Academy, where participants learn the fundamentals of ice skating, figure skating, and hockey; the Park City Hockey League, which offers three levels of play, year-round; public sessions for recreational play and practice for ice skating, figure skating and hockey as well as off-ice classes to help develop strong, well-rounded athletes. This program also encompasses a thoughtfully organized ice schedule, which is critical to meeting the needs of the ice community with limited availability. FY 24 Request: Department Supplies ($2,400): Supplies for a new youth house league. Historically, the hockey academy has focused on offering introductory classes for fundamental hockey skating and skills. This program will be one step further and allow kids to play the game of hockey on a local, recreational level. We expect a revenue offset o 100% or greater. Retail ($5k): Provide additional funding to accommodate current interest in retail sales. Most retail dollars are for custom ice skate orders. Increasing this budget allows us to purchase more skates, or other products, that are in turn sold at a profit to local patrons. No other retail stores carry ice sport equipment in Park City, and there are limited vendors in SLC. This is an essential offering for our ice arena patrons. Memberships ($400): In the last year, we joined two new associations, Rocky Mountain Rink Assoc. ($150) and Utah Recreation and Parks Assoc. ($250). Requesting funds for the annual fees. Off-ice Supplies ($320): We have seen a 20% inflationary increase in off-ice supplies and are requesting funding for that cost.

Council Goal:

104 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	The rink strives to provide quality programming at an affordable cost to the participants.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	**Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice r**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ICE FACILITY	Personnel	$490,668	$490,668	$490,668	$511,114
	Materials	$122,313	$122,313	$122,313	$122,313
	Total	$612,981	$612,981	$612,981	$633,427
	Grand Total	**$612,981**	**$612,981**	**$612,981**	**$633,427**

FTEs	**Budget FTEs FY 2024**
Full Time	4.5
Part Time	1.9
Total	**6.4**

Level of Service

Ice Programs **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	**Reliance on City**	**Mandated**
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for was to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening). The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Collaboration: Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening. In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills. Innovation:

Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons.
Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.

Description:

HUMAN RESOURCES	Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

Council Goal:

107 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$152,447	$149,827	$152,447	$158,203
	Materials	$17,765	$17,765	$17,765	$17,765
	Total	$167,912	$167,592	$170,212	$175,968
	Grand Total	**$167,912**	**$167,592**	**$170,212**	**$175,968**

FTEs	**Budget FTEs FY 2024**
Full Time	.5
Part Time	.1
Total	**.6**

Level of Service

Performance Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Program: Retail Operations **Department: GOLF OPERATIONS**

Description:

GOLF PRO SHOP	This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal:

131 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF PRO SHOP	Personnel	$108,192	$108,192	$108,192	$103,727
	Materials	$188,100	$188,100	$188,100	$215,817
	Total	$296,292	$296,292	$296,292	$319,544
	Grand Total	**$296,292**	**$296,292**	**$296,292**	**$319,544**

FTEs	**Budget FTEs FY 2024**
Full Time	.9
Part Time	.1
Total	**1.**

Level of Service

Retail Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Description:

ICE FACILITY	This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC, and the other systems and equipment critical to the facility. It also includes preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of the equipment. This program also consists of the supplies and resources for maintaining a clean and safe building. Within each component, we strive to improve efficiency and reduce the consumption of natural and financial resources. In FY 22, The City introduced three outdoor ice sheets at City Park. City Park CIP funded the capital expense for the rink kits, and the outdoor ice is operated by the Ice department. FY 24: This request includes annual fees for new asset management software. The Ice Arena's capital fund paid for a facility condition assessment, initial start-up costs, and the pro-rated subscription fee for FY 23. This request is to change the funding source for the software's annual fee from capital to operations, to maximize funding for upcoming capital projects. This request also includes $2k for enhanced pest control services. Mice have long been a challenge at the facility, and a new local company began managing pest control in FY 23, and we see positive results. We want to continue to use the new vendor in FY 24 at the cost of $2k.

Council Goal:

108 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	**Implementing a facility condition assessment and asset management software will be significant for the facility's operations, though will have no impact on demand from the community. The platform will include an asset registry with the ability to track ex**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ICE FACILITY	Personnel	$372,411	$372,411	$372,411	$389,849

	Materials	$74,540	$74,540	$74,540	$208,760
	Total	$446,951	$446,951	$446,951	$598,609
	Grand Total	**$446,951**	**$446,951**	**$446,951**	**$598,609**

FTEs	**Budget FTEs FY 2024**
Full Time	2.8
Part Time	2.
Total	**4.8**

Level of Service

Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY	Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit programing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.

Program: Concessions **Department: GOLF OPERATIONS**

Description:

GOLF PRO SHOP	This program will administer the Food and Beverage Concessions at the Golf Course.

Council Goal:

119 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Wide Variety of Exceptional Recreation	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
GOLF PRO SHOP	Personnel	$56,455	$56,455	$56,455	$50,260
	Materials	$43,500	$43,500	$43,500	$43,500
	Total	$99,955	$99,955	$99,955	$93,760
	Grand Total	**$99,955**	**$99,955**	**$99,955**	**$93,760**

FTEs	**Budget FTEs FY 2024**
Full Time	1.1
Part Time	.2
Total	**1.3**

Level of Service

Concessions **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or mandate exists**

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP	To minimize any food loss we primarily stock items that are prepackaged and have a long shelf life. Perishables are purchased day of and in small quantities. The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement as well as customer retention. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. This operation increased our net revenues in the 2014 golf season over $21,000.00.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP	Previously the food and beverage was contracted out and the golf course received $600 per month (4 months, $2,400.00 per season) from our concessionaire. We could go back to this practice but feel the level of service to our customers would not be up to our standards and the potential of losing company tournaments and the revenues generated from them would have a significant impact to our bottom line.

Description:

HUMAN RESOURCES	Employee training and development take many forms to help staff realize employment goals, better perform at new/changing functions, and assist managers in managing staff. Also assists with compliance and other measures.
LEAD TRAINING	To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program helps tackle this issue and prepare leaders in the public sector.

Council Goal:

086 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST decrease in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Materials	$10,000		$10,000	$10,000
	Total	$10,000		$10,000	$10,000
LEAD TRAINING	Materials	$10,000			
	Total	$10,000			
	Grand Total	**$20,000**		**$10,000**	**$10,000**

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

LEAD Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Not meeting the City's needs of professional standards.

Program: Venture Fund **Department: EXECUTIVE**

Description:

VENTURE FUND	In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

Council Goal:

133 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Streamlined and flexible operating processes	Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Venture Fund **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

VENTURE FUND	Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

Section 5: Consequences of Funding Proposal at Lower Level

VENTURE FUND	A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

Description:

HUMAN RESOURCES	The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

Council Goal:

135 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Gold Medal Performance Organization	Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
HUMAN RESOURCES	Personnel	$20,642	$20,642	$20,642	$21,321
	Materials	$20,000	$20,000	$20,000	$20,000
	Total	$40,642	$40,642	$40,642	$41,321
	Grand Total	**$40,642**	**$40,642**	**$40,642**	**$41,321**

FTEs	**Budget FTEs FY 2024**
Full Time	.2
Part Time	.1
Total	**.3**

Level of Service

Short-Term Citywide Personnel **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**Recommended by national professional organization to meet published standards or as a best practice**

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Program: Special Meetings **Department: EXECUTIVE**

Description:

SPECIAL MEETINGS	This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

Council Goal:

136 Core or Essential Services

Desired Outcome:

	Criteria for Meeting Desired Outcome
Engaged, capable workforce	Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

FTEs	**Budget FTEs FY 2024**
Full Time	
Part Time	
Total	

Level of Service

Special Meetings **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life	**City provides program and program is currently being offered by other private businesses within City limits**	**No Requirement or madate exists**

Section 4: Cost Savings / Innovation / Collaboration

SPECIAL MEETINGS	Staff has used the most cost effective catering available.

Section 5: Consequences of Funding Proposal at Lower Level

SPECIAL MEETINGS	We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

Program: Park City Mobility **Department: TRANSPORTATION OPERATIONS**

Description:

TRANSPORTATION OPER	Serves Park City's senior and disabled populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

Council Goal:

048 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$314,255	$314,255	$331,464	$264,415
	Materials	$506,050	$5,550	$1,505,550	$1,826,026
	Total	$793,367	$319,805	$1,837,014	$2,090,441
	Grand Total	**$793,367**	**$319,805**	**$1,837,014**	**$2,090,441**

FTEs	**Budget FTEs FY 2024**
Full Time	2.7
Part Time	.2
Total	**2.9**

Level of Service

Park City Mobility **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

Description:

TRANSPORTATION OPER	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
TRANSPORTATION PLANNING	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$838,374	$838,374	$832,872	$762,948
	Materials	$59,150	$59,150	$59,150	$388,751
	Total	$897,524	$897,524	$892,022	$1,151,699
TRANSPORTATION PLANNING	Personnel	$828,315	$828,315	$951,458	$944,469
	Materials	$469,572	$425,172	$425,172	$425,172
	Total	$1,253,487	$1,253,487	$1,376,630	$1,369,641
	Grand Total	**$2,151,011**	**$2,151,011**	**$2,268,652**	**$2,521,339**

FTEs	**Budget FTEs FY 2024**
Full Time	8.8
Part Time	

Total **8.8**

Level of Service

Transportation Management **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
TRANSPORTATION PLANNING	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
TRANSPORTATION PLANNING	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Program: Street Lights & Signs **Department: STREET MAINTENANCE**

Description:

STREET LIGHTS/SIGN	The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

Council Goal:

006 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
STREET LIGHTS/SIGN	Materials	$131,800	$131,800	$131,800	$165,312
	Total	$131,800	$131,800	$131,800	$165,312
STREET MAINTENANCE	Personnel	$153,728	$153,728	$153,728	$158,963
	Materials	$17,847	$17,847	$17,847	$36,025
	Total	$171,575	$171,575	$171,575	$194,988
	Grand Total	**$303,375**	**$303,375**	**$303,375**	**$360,300**

FTEs	**Budget FTEs FY 2024**

Full Time	1.3
Part Time	.2
Total	**1.5**

Level of Service

Street Lights & Signs **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Federal, State or County legislation**

Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN	Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN	The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ECONOMY	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATION OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Haloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

Council Goal:

023 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Varied & Multi-Seasonal Event Offerings	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of

people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	**Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
BLDG MAINT ADM	Materials	$27,500	$27,500	$27,500	$31,800
	Total	$27,500	$27,500	$27,500	$31,800
ECONOMY	Personnel	$369,561	$14,674	$14,674	$10,543
	Materials	$206,877			
	Total	$576,438	$14,674	$14,674	$10,543
FIELDS	Personnel	$45,456	$45,456	$45,456	$46,978
	Materials	$2,065	$2,065	$2,065	$4,321
	Total	$47,521	$47,521	$47,521	$51,298
PARKING	Personnel	$45,852	$45,852	$45,852	$47,108
	Total	$45,852	$45,852	$45,852	$47,108
PARKS & CEMETERY	Personnel	$103,555	$103,555	$103,555	$106,810
	Materials	$81,672	$81,672	$81,672	$91,030
	Total	$185,227	$185,227	$185,227	$197,840
POLICE	Personnel	$1,449,063	$1,418,366	$1,404,143	$1,496,802
	Materials	$64,000	$53,000	$75,000	$75,000
	Total	$1,502,063	$1,471,366	$1,479,143	$1,571,802
SPECIAL EVENTS	Personnel	$151,679	$116,471	$319,194	$377,827
	Materials	$1,244,530	$554,530	$740,080	$740,080
	Total	$1,396,209	$671,001	$1,059,274	$1,117,907
STREET MAINTENANCE	Personnel	$361,477	$361,477	$361,477	$373,044
	Materials	$69,440	$69,440	$69,440	$91,972
	Total	$430,917	$430,917	$430,917	$465,016
SUNDANCE MITIGATION	Materials	$322,600	$302,600	$322,600	$322,600
	Total	$322,600	$302,600	$322,600	$322,600
TRANSPORTATION OPER	Personnel	$386,933	$386,933	$396,571	$326,712
	Materials	$214,750	$214,750	$214,750	$551,193
	Total	$601,683	$601,683	$611,321	$877,905
	Grand Total	**$5,136,009**	**$3,798,340**	**$4,224,029**	**$4,693,820**

FTEs	**Budget FTEs FY 2024**
Full Time	16.9
Part Time	3.6
Total	**20.5**

Level of Service

Special Events **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
ICE FACILITY	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
PARKS & CEMETERY	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
TRANSPORTATION OPER	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
FIELDS	
POLICE	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

PARKS & CEMETERY	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
TRANSPORTATION OPER	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and\or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
PARKING	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Program: Winter Service **Department: TRANSPORTATION OPERATIONS**

Description:

TRANSPORTATION OPER	The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.

Council Goal:

028 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$4,683,498	$4,683,498	$5,056,000	$5,479,852
	Materials	$1,093,266	$1,093,266	$1,033,266	$1,812,109
	Total	$5,776,764	$5,776,764	$6,089,266	$7,291,961
	Grand Total	**$5,776,764**	**$5,776,764**	**$6,089,266**	**$7,291,961**

FTEs	**Budget FTEs FY 2024**
Full Time	43.4
Part Time	3.9
Total	**47.3**

Level of Service

Winter Service **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Program: Summer Service

Department: TRANSPORTATION OPERATIONS

Description:

TRANSPORTATION OPER	The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

Council Goal:

027 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
TRANSPORTATION OPER	Personnel	$3,392,735	$3,392,735	$3,690,030	$3,971,138
	Materials	$368,250	$368,250	$368,250	$834,689
	Total	$3,760,985	$3,760,985	$4,058,280	$4,805,827
	Grand Total	**$3,760,985**	**$3,760,985**	**$4,058,280**	**$4,805,827**

FTEs	**Budget FTEs FY 2024**
Full Time	31.7
Part Time	2.8
Total	**34.5**

Level of Service

Summer Service **Enhanced Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Program: Winter Snow Operations **Department: STREET MAINTENANCE**

Description:

STREET MAINTENANCE	Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development, increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community. Funding for PC Heights

Council Goal:

043 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
CONTINGENCY/SNOW REMOVAL	Materials	$100,000	$100,000	$100,000	$50,000
	Total	$100,000	$100,000	$100,000	$50,000
STREET MAINTENANCE	Personnel	$970,787	$970,787	$970,787	$1,003,236
	Materials	$335,012	$335,012	$335,012	$353,190
	Total	$1,305,799	$1,305,799	$1,305,799	$1,356,426
	Grand Total	**$1,405,799**	**$1,405,799**	**$1,405,799**	**$1,406,426**

FTEs	**Budget FTEs FY 2024**
Full Time	7.8
Part Time	1.1

Total **8.9**

Level of Service

Winter Snow Operations **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

Program: Clean-up and Storm Drain **Department: STREET MAINTENANCE**

Description:

STREET MAINTENANCE	Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal:

059 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
STREET MAINTENANCE	Personnel	$185,839	$185,839	$185,839	$191,722
	Materials	$54,702	$54,702	$54,702	$68,124
	Total	$240,541	$240,541	$240,541	$259,846
	Grand Total	**$240,541**	**$240,541**	**$240,541**	**$259,846**

FTEs	**Budget FTEs FY 2024**
Full Time	1.3
Part Time	.3
Total	**1.6**

Level of Service

Clean-up and Storm Drain **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program. Option: Same LOS.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: Same LOS.

Description:

PARKING	The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. Since 2022, Parking Services has increased its patrol area by 150% in order to protect resident areas from peak day impacts. Parking Services also assists with community priorities such as Marsac brake check monitoring and enforcement, Trailhead enforcement, data collection, and assisting with visitor wayfinding. The customer service desk at the Ironhorse Public Works Building issues approximately 1364 employee permits each year (a 319% increase from 2021), and roughly 1200 residential permits each year. Parking Services processes an average of 24,500 citations per year ((an increase of 157% from 2021) Which includes Police parking citations issued throughout City limits). The adjudication process reviews and rules on approximately 1025 citation appeals (4.1% of total citations issued - a decrease from 5.5% in 2021) per year. This scenario includes staffing the parking enforcement program with City employees.

Council Goal:

076 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Transportation: Congestion Reduction, Local and Regional	Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	**With the implementation of the Peak Day Management program on enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. This places further**

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
PARKING	Personnel	$1,268,143	$1,268,143	$1,268,143	$1,307,903

	Materials	$747,500	$747,500	$747,500	$764,500
	Total	$2,015,643	$2,015,643	$2,015,643	$2,072,403
TRANSPORTATION OPER	Personnel	$68,119	$68,119	$68,119	$(8,205)
	Materials				$571,303
	Total	$68,119	$68,119	$68,119	$563,098
	Grand Total	**$2,083,762**	**$2,083,762**	**$2,083,762**	**$2,635,501**

FTEs	**Budget FTEs FY 2024**
Full Time	11.1
Part Time	.2
Total	**11.3**

Level of Service

Parking Management **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER	In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.
PARKING	From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking & Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly. As of 2019 Staff is confident additional resources requested will be needed to reach previous objectives as well as new Council goals which include the DLS program on Main st. This program is quite labor intensive and requires consistent enforcement collaboration with Police. As of 2020, Parking Services has reduced operating costs by 20% through enhanced technology in the China Bridge parking garage. Park City Police have also been equipped with ticket writing software that feeds in to the parking management database which collects and retains better evidences to ensure fair and informed adjudicative processes are kept. Parking has also gone "virtual" with many parking permits and passes to save on material cost and waste as well as improve customer resources and experience. As of 2022, Parking Services has coordinated with Peak Day Management to protect resident access points and expanded enforcement areas by 150% in residential areas while only making

	minimal staffing adjustments. As peak day traffic management continues, the role of Parking Services will only increase and continue to require high levels of patrol and customer service to ensure resident support is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER	Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
PARKING	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Description:

STREET MAINTENANCE	Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal:

058 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
STREET MAINTENANCE	Personnel	$355,791	$355,791	$355,791	$367,190
	Materials	$243,476	$243,476	$243,476	$293,190
	Total	$599,267	$599,267	$599,267	$660,380
	Grand Total	**$599,267**	**$599,267**	**$599,267**	**$660,380**

FTEs	**Budget FTEs FY 2024**
Full Time	2.8
Part Time	.3
Total	**3.1**

Level of Service

Street & Sidewalk Maintenance **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by other private businesses not within City limits**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

Program: Parks & Sidewalk Snow Removal **Department: PARKS & FIELDS**

Description:

PARKS & CEMETERY	The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14+ miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town Stairs. The Fields Department is responsible for the removal of snow from the artificial turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

Council Goal:

052 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
FIELDS	Personnel	$78,430	$78,430	$78,430	$81,069
	Materials	$22,135	$22,135	$22,135	$27,492
	Total	$100,565	$100,565	$100,565	$108,561
PARKS & CEMETERY	Personnel	$572,718	$572,718	$572,718	$595,365
	Materials	$86,756	$86,756	$86,756	$130,340
	Total	$659,474	$659,474	$659,474	$725,705
	Grand Total	**$760,038**	**$760,038**	**$760,038**	**$834,266**

FTEs	**Budget FTEs FY 2024**
Full Time	3.7
Part Time	3.2

Total	**6.9**

Level of Service

Parks & Sidewalk Snow Removal **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	**City provides program and program is currently being offered by another governmental, non-profit or civic agency**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY	Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

Program: Urban Trails and Walkability **Department: ECONOMY**

Description:

ECONOMY	Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

Council Goal:

040 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Abundant, Preserved and Publicly-Accessible Open Space	1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
ECONOMY	Personnel	$42,030	$11,739	$11,739	$8,435
	Materials	$851			
	Total	$42,881	$11,739	$11,739	$8,435
	Grand Total	**$42,881**	**$11,739**	**$11,739**	**$8,435**

FTEs	**Budget FTEs FY 2024**
Full Time	.2
Part Time	
Total	**.2**

Level of Service

Urban Trails and Walkability **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	**City is the sole provider but there are other public or private entities which could be contracted to provide this service**	**Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement**

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY	1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY	Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

Program: Graffiti Removal **Department: STREET MAINTENANCE**

Description:

STREET MAINTENANCE	Remove graffiti in a timely manner.

Council Goal:

110 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Well-Maintained Assets and Infrastructure	Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

Section 2: Proposed Amount / FTEs

Expenditures		**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**
STREET MAINTENANCE	Personnel	$2,175	$2,175	$2,175	$2,248
	Materials	$11,820	$11,820	$11,820	$40,510
	Total	$13,995	$13,995	$13,995	$42,758
	Grand Total	**$13,995**	**$13,995**	**$13,995**	**$42,758**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Graffiti Removal **Same Level of Service**

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE	Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE	1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

Description:

ECONOMY	Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of $25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized. 1. 1500 acres of open space 2. 23 additional miles of trails (single track/back country) 3. Increase 17K of winter trails 4. 20% increase in labor costs 5. 15% increase in machine costs 6. 2$/mile trail construction cost. Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over $300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

Council Goal:

045 Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome
Abundant, Preserved and Publicly-Accessible Open Space	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

Section 2: Proposed Amount / FTEs

Expenditures	**Dept Req FY 2024**	**RT Rec FY 2024**	**CM Rec FY 2024**	**Council FY 2024**

ECONOMY	Personnel	$20,146	$2,935	$2,935	$2,109
	Materials	$223			
	Total	$20,369	$2,935	$2,935	$2,109
SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	Materials	$15,000	$15,000	$15,000	$15,000
	Total	$15,000	$15,000	$15,000	$15,000
	Grand Total	**$35,369**	**$17,935**	**$17,935**	**$17,109**

FTEs	**Budget FTEs FY 2024**
Full Time	.1
Part Time	
Total	**.1**

Level of Service

Trails (Backcountry) **Same Level of Service**

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Program: Other Budget Items

Department: MULTIPLE

Description:

Council Goal:

XXXX Transportation Innovation

Desired Outcome:

	Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand	Explanation

Section 2: Proposed Amount / FTEs

FTEs	Budget FTEs FY 2024
Full Time	
Part Time	
Total	

Level of Service

Other Budget Items

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

CP0001 Planning/Capital Analysis

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0001	Recommended	Briggs	$68,177			Engaged & Effective Government & Citizenry

Description	Comments
Plannng/Capital Analysis	Not rec due to other funding.

CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0002	Recommended	Robertson	$2,578			Engaged & Effective Government & Citizenry

Description	Comments
Information System Enhancement/Upgrades	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$120,000	$(120,000)									
TOTAL		$120,000	$(120,000)									

CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0003	Recommended	Twombly	$727,528	$40,065		Inclusive & Healthy Community

Description	Comments
Old Town Stairs	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE		$150,000		$300,000								
TOTAL		$150,000		$300,000								

CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0005	Recommended	Fisher	$1,092,877	$22,866		Preserving & Enhancing the Natural Environment

Description	Comments
City Park Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$(90,235)	$(140,235)										
033468 LOWER PARK RDA * CONT TO RDA DEBT		$100,000		$100,000								
TOTAL	$(90,235)	$(40,235)		$100,000								

CP0006 Pavement Managment Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0006	Recommended	Dayley	$789,384	$1,047,055		Thriving Mountain Town

Description	Comments
Pavement Managment Implementation	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031452 CIP Fund * CLASS "C" ROAD		$410,000		$410,000		$410,000				$410,000	$410,000	$410,000
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$630,000		$630,000		$630,000				$700,000	$850,000	$850,000
TOTAL		$1,040,000		$1,040,000		$1,040,000				$1,110,000	$1,260,000	$1,260,000

CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0007	Recommended	McAffee	$(776,290)	$1,319,068	$51,329	Preserving & Enhancing the Natural Environment

Description	Comments
Tunnel Maintenance	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$2,781,619	$3,000,000	$3,292,884		$304,599				$319,829	$345,927	$345,927
051543 WATER FUND * 2020 WATER REVENUE BONDS	$508,312	$508,312										
TOTAL	$508,312	$3,289,931	$3,000,000	$3,292,884		$304,599				$319,829	$345,927	$345,927

CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0009	Recommended	Fjelsted	$8,088,132	$6,923,104	$7,293,605	Thriving Mountain Town

Description	Comments
Transit Rolling Stock Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$3,125,000	$3,125,000	$810,967	$810,967	$1,294,288	$1,294,288		$1,294,288	$28,522		$74,232	$74,232
057458 Transit Fund * FEDERAL GRANTS	$(2,237,247)	$(2,237,247)	$2,764,255	$2,764,255	$5,177,151	$5,177,151		$5,177,151	$114,088		$296,930	$296,930
057472 TRANSIT FUND * MISC MATCHING FUNDS	$4,596,567	$4,596,567										
057479 Transit Fund * TRANSIT SALES TAX	$(3,354,235)	$(3,354,235)										
TOTAL	$2,130,085	$2,130,085	$3,575,222	$3,575,222	$6,471,439	$6,471,439		$6,471,439	$142,610		$371,162	$371,162

CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0010	Recommended	McAffee	$123,529	$43,357		Preserving & Enhancing the Natural Environment

Description	Comments
Water Department Service Equipment	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$200,000		$133,200		$136,528				$139,989	$152,082	$152,082
TOTAL		$200,000		$133,200		$136,528				$139,989	$152,082	$152,082

CP0013 Affordable Housing Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0013	Recommended	Glidden	$(489,827)	$297,488		Inclusive & Healthy Community

Description	Comments
Affordable Housing Program	

CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0014	Recommended	Stockdale	$2,280			Inclusive & Healthy Community

Description	Comments
McPolin Farm	

CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0017	Recommended	Robertson, J.	$5,000			Engaged & Effective Government & Citizenry

Description	Comments
ADA Implementation	

CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0019	Recommended	Juarez	$(21,157)	$15,438		Inclusive & Healthy Community

Description	Comments
Library Development & Donations	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$60,000	$60,000								
TOTAL			$60,000	$60,000								

CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0020	Recommended	Twombly	$59,601			Thriving Mountain Town

Description	Comments
City-wide Signs Phase I	

CP0025 Bus Shelters Design and Capital Improve

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0025	Recommended	Collins	$129,562		$18,239	Thriving Mountain Town

Description	Comments
Bus Shelters Design and Capital Improve	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$498,011	$498,011	$2,066,313	$2,066,313	$2,000,000	$2,000,000	$2,100,000	$2,000,000		$2,100,000		
057455 TRANSIT FUND * DOT		$420,000										
057458 Transit Fund * FEDERAL GRANTS			$1,381,993	$2,007,952	$(705,987)			$(705,987)				
057466 Transit Fund * OTHER CONTRIBUTIONS			$500,000	$500,000								
057479 Transit Fund * TRANSIT SALES TAX	$(297,053)	$(17,053)	$(625,959)		$(705,987)			$(705,987)				
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$768,200	$768,200										
057915 Transit Fund * Planned Third Quarter									$600,000			
057916 Transit Fund * Planned Grants									$1,000,000			
057917 Transit Fund * Unassigned							$1,000,000		$1,400,000	$1,000,000	$1,008,000	$1,008,000
TOTAL	$969,158	$1,669,158	$3,322,347	$4,574,265	$588,026	$2,000,000	$3,100,000	$588,026	$3,000,000	$3,100,000	$1,008,000	$1,008,000

CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0028	Recommended	Briggs	$5,073,395			Engaged & Effective Government & Citizenry

Description	Comments
5 Year CIP Funding	

CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0036	Recommended	Robertson, J.	$(77,636)	$159,000	$3,879	Thriving Mountain Town

Description	Comments
Traffic Calming	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$150,000	$150,000	$160,000								
TOTAL		$150,000	$150,000	$160,000								

CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0040	Recommended	McAffee	$332,817	$2,048,738	$764,734	Preserving & Enhancing the Natural Environment

Description	Comments
Water Dept Infrastructure Improvement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES						$1,776,879				$1,183,223	$2,500,000	$2,500,000
051544 WATER FUND * 2021 WATER REVENUE BONDS		$3,954,863		$3,496,538								
TOTAL		$3,954,863		$3,496,538		$1,776,879				$1,183,223	$2,500,000	$2,500,000

CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0041	Recommended	Twombly	$645,191	$158,315	$9,842	Preserving & Enhancing the Natural Environment

Description	Comments
Trails Master Plan Implementation	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$(33,050)	$(13,050)		$20,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$50,000		$50,000								
031487 CIP FUND * RESTAURANT TAX			$275,000	$275,000								
TOTAL	$(33,050)	$36,950	$275,000	$345,000								

CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0046	Recommended	Fonnesbeck	$17,910			Thriving Mountain Town

Description	Comments
Golf Course Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
055459 Golf Fund * GOLF FEES		$12,000		$12,000		$12,000						
TOTAL		$12,000		$12,000		$12,000						

CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0074	Recommended	Dayley	$1,994,762	$1,034,756		Engaged & Effective Government & Citizenry

Description	Comments
Equipment Replacement - Rolling Stock	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		$1,350,000		$1,500,000		$1,550,000				$1,650,000	$170,000	$170,000
TOTAL		$1,350,000		$1,500,000		$1,550,000				$1,650,000	$170,000	$170,000

CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0075	Recommended	Robertson	$22,974	$629,571	$10,265	Engaged & Effective Government & Citizenry

Description	Comments
Equipment Replacement - Computer	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		$471,062	$25,000	$370,600	$25,000	$50,000	$25,000	$25,000	$25,000	$50,000	$25,000	$25,000
051481 Water Fund * WATER SERVICE FEES		$138,232		$138,232		$117,000				$117,000		
055459 Golf Fund * GOLF FEES		$2,560		$2,560								
057479 Transit Fund * TRANSIT SALES TAX		$16,172		$16,172								
TOTAL		$628,026	$25,000	$527,564	$25,000	$167,000	$25,000	$25,000	$25,000	$167,000	$25,000	$25,000

CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0089	Recommended	McGrath	$278,368	$7,150		Inclusive & Healthy Community

Description	Comments
Public Art	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031450 CIP Fund * BEGINNING BALANCE	$71,674	$71,674										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$40,000	$100,000	$100,000								
031487 CIP FUND * RESTAURANT TAX	$158	$158										
TOTAL	$71,832	$111,832	$100,000	$100,000								

CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0090	Recommended	Stockdale	$21,446	$ 449		Inclusive & Healthy Community

Description	Comments
Friends of the Farm	

CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0091	Recommended	Robinson	$431,175			Thriving Mountain Town

Description	Comments
Golf Maintenance Equipment Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
055459 Golf Fund * GOLF FEES		$98,000		$98,000		$98,000						
055469 GOLF FUND * RAP TAX			$168,363	$168,363								
TOTAL		$98,000	$168,363	$266,363		$98,000						

CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0092	Recommended	Deters	$(78,783)	$317,926	$99,278	Preserving & Enhancing the Natural Environment

Description	Comments
Open Space Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031466 CIP Fund * OTHER CONTRIBUTIONS		$300,000		$300,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$85,000		$100,000								
TOTAL		$385,000		$400,000								

CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0100	Recommended	Twombly	$256,343	$3,424		Preserving & Enhancing the Natural Environment

Description	Comments
Neighborhood Parks	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$(185,320)	$(185,320)										
031487 CIP FUND * RESTAURANT TAX	$35,000	$35,000										
TOTAL	$(150,320)	$(150,320)										

CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0108	Recommended	Knotts	$3,951,054			Thriving Mountain Town

Description	Comments
Flagstaff Transit Transfer Fees	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057466 Transit Fund * OTHER CONTRIBUTIONS	$(1,832,317)	$(1,832,317)										
TOTAL	$(1,832,317)	$(1,832,317)										

CP0115 Public Works Complex Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0115	Recommended	Knotts	$(31,784)			Thriving Mountain Town

Description	Comments
Public Works Complex Improvements	

CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0118	Recommended	Collins	$(294,744)	$394,744		Thriving Mountain Town

Description	Comments
Transit GIS/AVL System	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057458 Transit Fund * FEDERAL GRANTS	$400,000	$400,000										
TOTAL	$400,000	$400,000										

CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0128	Recommended	Twombly	$36,805			Preserving & Enhancing the Natural Environment

Description	Comments
Quinn's Ice/Fields Phase II	

CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0137	Recommended	Fjelsted	$ 1			Thriving Mountain Town

Description	Comments
Transit Expansion	

CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0141	Recommended	McAffee	$28,107			Preserving & Enhancing the Natural Environment

Description	Comments
Boothill Transmission Line	

CP0142 Racquet Club Program Equipment Replaceme

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0142	Recommended	Fisher	$245,274	$201,385		Thriving Mountain Town

Description	Comments
Racquet Club Program Equipment Replaceme	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$65,000		$65,000								
TOTAL		$65,000		$65,000								

CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0146	Recommended	Dayley	$329,509	$432,094	$23,142	Engaged & Effective Government & Citizenry

Description	Comments
Asset Management/Replacement Program	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$704,760		$1,105,418		$750,000				$750,000	$800,000	$800,000
TOTAL		$704,760		$1,105,418		$750,000				$750,000	$800,000	$800,000

CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0150	Recommended	Angevine	$962,385	$79,846		Thriving Mountain Town

Description	Comments
Ice Facility Capital Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031469 CIP FUND * RAP TAX	$38,777	$38,777										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$66,000		$66,000	$750,000	$816,000		$750,000		$66,000		
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	$(291,000)	$50,000	$(16,000)	$50,000	$(16,000)	$50,000	$(16,000)	$(16,000)		$50,000		
TOTAL	$(252,223)	$154,777	$(16,000)	$116,000	$734,000	$866,000	$(16,000)	$734,000		$116,000		

CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0152	Recommended	Wasden	$125,360			Thriving Mountain Town

Description	Comments
Parking Equipment Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
058489 PARKING FUND * GARAGE REVENUE	$(70,000)		$(70,000)		$(70,000)			$(70,000)				
TOTAL	$(70,000)		$(70,000)		$(70,000)			$(70,000)				

CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0157	Recommended	Robertson, J.	$3,876,555	$1,832,207		Engaged & Effective Government & Citizenry

Description	Comments
OTIS Phase III(a)	

CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0160	Not Recommended	Angevine	$(47,512)			Thriving Mountain Town

Description	Comments
Ice Facility Capital Improvements	

CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0163	Recommended	Twombly				Inclusive & Healthy Community

Description	Comments
Quinn's Fields Phase III	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$(600,000)											
031451 CIP Fund * BOND PROCEEDS			$22,000,000	$22,000,000								
TOTAL	$(600,000)		$22,000,000	$22,000,000								

CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0167	Recommended	Fisher	$14,749			Preserving & Enhancing the Natural Environment

Description	Comments
Skate Park Repairs	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
033450 Lower Park RDA * BEGINNING BALANCE		$5,000		$5,000		$30,000						
TOTAL		$5,000		$5,000		$30,000						

CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0171	Recommended	Dayley	$39,267			Thriving Mountain Town

Description	Comments
Upgrade OH Door Rollers	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(39,267)	$(39,267)										
TOTAL	$(39,267)	$(39,267)										

CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0177	Recommended	Wasden				Thriving Mountain Town

Description	Comments
China Bridge Improvements & Equipment	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$(49,690)	$(49,690)										
TOTAL	$(49,690)	$(49,690)										

CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0178	Recommended	McAffee	$367,869	$1,048,950	$13,957	Preserving & Enhancing the Natural Environment

Description	Comments
Rockport Water, Pipeline, and Storage	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$1,274,570		$1,357,520		$1,203,543				$1,276,958	$1,313,457	$1,313,457
TOTAL		$1,274,570		$1,357,520		$1,203,543				$1,276,958	$1,313,457	$1,313,457

CP0186 Energy Effeciency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0186	Recommended	Cartin	$22,305			Inclusive & Healthy Community

Description	Comments
Energy Effeciency Study -City Facilities	

CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0191	Recommended	Dayley	$73,161	$37,133	$14,952	Preserving & Enhancing the Natural Environment

Description	Comments
Walkability Maintenance	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$71,825		$78,825		$78,825				$82,500	$85,000	$85,000
TOTAL		$71,825		$78,825		$78,825				$82,500	$85,000	$85,000

CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0203	Recommended	Wasden	$1,795,814			Thriving Mountain Town

Description	Comments
China Bridge Event Parking	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031489 CIP FUND * GARAGE REVENUE	$(183,314)	$(58,314)		$125,000		$125,000				$125,000		
TOTAL	$(183,314)	$(58,314)		$125,000		$125,000				$125,000		

CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0217	Recommended	McComb	$(17,070)	$1,595		Engaged & Effective Government & Citizenry

Description	Comments
Emergency Management Program	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$15,000		$15,000		$15,000						
TOTAL		$15,000		$15,000		$15,000						

CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0226	Recommended	Robertson, J.	$10,701			Preserving & Enhancing the Natural Environment

Description	Comments
Walkability Implementation	

CP0236 Triangle Property Environmental Remediat

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0236	Recommended	Robertson, J.				Preserving & Enhancing the Natural Environment

Description	Comments
Triangle Property Environmental Remediat	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$99,779										
TOTAL		$99,779										

CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0240	Recommended	McAffee	$(491,563)			Preserving & Enhancing the Natural Environment

Description	Comments
Quinn's Water Treatment Plant	

CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0244	Recommended	Fjelsted	$1,047,337			Thriving Mountain Town

Description	Comments
Transit Contribution to County	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(1,186,841)	$(1,186,841)										
TOTAL	$(1,186,841)	$(1,186,841)										

CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0248	Recommended	Robertson, J.	$234,297			Preserving & Enhancing the Natural Environment

Description	Comments
Middle Silver Creek Watershed	

CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0251	Recommended	Robertson	$(43,619)	$43,619		Engaged & Effective Government & Citizenry

Description	Comments
Electronic Record Archiving	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(73,281)	$(73,281)								
TOTAL			$(73,281)	$(73,281)								

CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0256	Recommended	McAffee	$881,798		$18,831	Preserving & Enhancing the Natural Environment

Description	Comments
Storm Water Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
052530 STORM WATER FUND * STORM WATER SERVICE FEE		$300,000		$300,000		$315,000				$330,750	$364,652	$364,652
TOTAL		$300,000		$300,000		$315,000				$330,750	$364,652	$364,652

CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0264	Recommended	McComb	$(2,021)			Engaged & Effective Government & Citizenry

Description	Comments
Security Projects	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
033468 LOWER PARK RDA * CONT TO RDA DEBT		$40,000		$40,000		$40,000				$40,000		
TOTAL		$40,000		$40,000		$40,000				$40,000		

CP0266 Prospector Drain - Regulatory Project

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0266	Recommended	Blair	$(6,975)			Preserving & Enhancing the Natural Environment

Description	Comments
Prospector Drain - Regulatory Project	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031473 CIP Fund * SALE OF ASSETS		$856,712										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$150,000		$150,000								
TOTAL		$1,006,712		$150,000								

CP0267 Soil Repository

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0267	Recommended	Blair	$4,035,438			Preserving & Enhancing the Natural Environment

Description	Comments
Soil Repository	

CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0269	Recommended	Cartin	$58,882			Preserving & Enhancing the Natural Environment

Description	Comments
Environmental Revolving Loan Fund	

CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0270	Recommended	McGrath	$620,320			Thriving Mountain Town

Description	Comments
Downtown Enhancements Phase II	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		$327,104		$327,104		$327,104				$327,104		
TOTAL		$327,104		$327,104		$327,104				$327,104		

CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0273	Recommended	McAffee	$2,000			Preserving & Enhancing the Natural Environment

Description	Comments
Landscape Water Checks	

CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0276	Recommended	McAffee	$294,252	$47,776	$7,973	Preserving & Enhancing the Natural Environment

Description	Comments
Water Quality Study	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$350,000		$300,000		$250,000				$250,000	$270,400	$270,400
TOTAL		$350,000		$300,000		$250,000				$250,000	$270,400	$270,400

CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0277	Recommended	McAffee	$63,728			Preserving & Enhancing the Natural Environment

Description	Comments
Rockport Capital Facilities Replacement	

CP0279 SR224 Bus Rapid Transit Project

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0279	Recommended	Knotts				Thriving Mountain Town

Description	Comments
SR224 Bus Rapid Transit Project	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE									$6,000,000			
TOTAL									$6,000,000			

CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0280	Recommended	Fisher	$158,564	$258,348		Preserving & Enhancing the Natural Environment

Description	Comments
Aquatics Equipment Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$25,000		$25,000								
TOTAL		$25,000		$25,000								

CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0292	Recommended	Fisher	$84,405	$52,230		Inclusive & Healthy Community

Description	Comments
Cemetery Improvements	

CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0294	Recommended	Dayley	$5,000			Inclusive & Healthy Community

Description	Comments
Spriggs Barn	

CP0297 Parking Wayfinding

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0297	Recommended	Wasden				Thriving Mountain Town

Description	Comments
Parking Wayfinding	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
058489 PARKING FUND * GARAGE REVENUE	$(10,000)		$(10,000)		$(10,000)		$(10,000)	$(10,000)	$(10,000)			
TOTAL	$(10,000)		$(10,000)		$(10,000)		$(10,000)	$(10,000)	$(10,000)			

CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0301	Recommended	McAffee	$10,000			Preserving & Enhancing the Natural Environment

Description	Comments
Scada and Telemetry System Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$60,999		$200,000		$206,000				$212,180	$225,102	$225,102
051544 WATER FUND * 2021 WATER REVENUE BONDS		$939,001										
TOTAL		$1,000,000		$200,000		$206,000				$212,180	$225,102	$225,102

CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0303	Recommended	McAffee	$(1,761,529)			Preserving & Enhancing the Natural Environment

Description	Comments
Empire Tank Replacement	

CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0304	Recommended	McAffee	$943,540			Preserving & Enhancing the Natural Environment

Description	Comments
Quinn's Water Treatment Plant Asset Repl	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$231,525		$238,471		$245,625				$252,994	$273,638	$273,638
TOTAL		$231,525		$238,471		$245,625				$252,994	$273,638	$273,638

CP0306 Open Space Acquisition

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0306	Recommended	Briggs	$(3,559,675)	$9,145		Preserving & Enhancing the Natural Environment

Description	Comments
Open Space Acquisition	

CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0308	Recommended	Twombly	$ 449			Inclusive & Healthy Community

Description	Comments
Library Remodel	

CP0309 Woodside Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0309	Recommended	Glidden	$1,497,222	$2,522		Inclusive & Healthy Community

Description	Comments
Woodside Phase I	

CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0311	Recommended	McGrath	$991,390			Inclusive & Healthy Community

Description	Comments
Senior Community Center	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031450 CIP Fund * BEGINNING BALANCE			$2,508,610	$2,508,610								
TOTAL			$2,508,610	$2,508,610								

CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0312	Recommended	Dayley	$297,408	$5,576		Engaged & Effective Government & Citizenry

Description	Comments
Fleet Management Software	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(233,647)	$(233,647)										
TOTAL	$(233,647)	$(233,647)										

CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0313	Recommended	Collins	$356,331			Thriving Mountain Town

Description	Comments
Transportation Plans and Studies	

CP0316 Transit Facility Capital Renewal Account

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0316	Recommended	Collins	$1,997,117	$150,305	$19,410	Thriving Mountain Town

Description	Comments
Transit Facility Capital Renewal Account	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX		$230,000		$230,000		$230,000				$230,000	$230,000	$230,000
TOTAL		$230,000		$230,000		$230,000				$230,000	$230,000	$230,000

CP0318 Bonanza Park/RMP Substation Mitigation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0318	Recommended	McGrath	$958,568			Inclusive & Healthy Community

Description	Comments
Bonanza Park/RMP Substation Mitigation	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031450 CIP Fund * BEGINNING BALANCE			$958,568	$958,568								
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(958,568)	$(958,568)								
TOTAL												

CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0323	Recommended	Fisher	$40,000			Inclusive & Healthy Community

Description	Comments
Dog Park Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$(5,000)			$5,000								
TOTAL	$(5,000)			$5,000								

CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0324	Recommended	Fisher	$12,000			Thriving Mountain Town

Description	Comments
Recreation Software	

CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0325	Recommended	Robertson	$33,187			Engaged & Effective Government & Citizenry

Description	Comments
Network & Security Enhancements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(33,187)	$(33,187)								
051450 Water Fund * BEGINNING BALANCE		$85,000		$85,000								
TOTAL		$85,000	$(33,187)	$51,813								

CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0326	Recommended	Robertson	$12,378			Engaged & Effective Government & Citizenry

Description	Comments
Website Remodel	

CP0329 Main Street Infrastructure Asset Managem

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0329	Recommended	Dayley	$189,224	$18,984	$2,225	Thriving Mountain Town

Description	Comments
Main Street Infrastructure Asset Managem	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		$100,000		$599,310		$100,000				$100,000	$100,000	$100,000
TOTAL		$100,000		$599,310		$100,000				$100,000	$100,000	$100,000

CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0330	Recommended	McAffee	$(2,500)			Preserving & Enhancing the Natural Environment

Description	Comments
Spiro/Judge Pre-treatment	

CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0332	Recommended	Robertson	$(4,180)	$21,402		Engaged & Effective Government & Citizenry

Description	Comments
Library Technology Equipment Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$123,104	$250,000	$274,387								
TOTAL		$123,104	$250,000	$274,387								

CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0333	Recommended	Robertson, J.	$35,000			Engaged & Effective Government & Citizenry

Description	Comments
Engineering Survey Monument Re-establish	

CP0334 Repair of Historic Wall/Foundation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0334	Recommended	Robertson, J.	$113,254			Thriving Mountain Town

Description	Comments
Repair of Historic Wall/Foundation	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(113,254)	$(113,254)								
TOTAL			$(113,254)	$(113,254)								

CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0336	Recommended	Robertson, J.	$(376,164)			Thriving Mountain Town

Description	Comments
Prospector Avenue Reconstruction	

CP0338 Council Chambers Advanced Technology Upg

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0338	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
Council Chambers Advanced Technology Upg	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$210,000	$210,000	$230,000	$230,000								
TOTAL	$210,000	$210,000	$230,000	$230,000								

CP0339 Fiber Connection to Quinn's Ice & Water

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0339	Recommended	Robertson	$(4,305)	$4,305		Engaged & Effective Government & Citizenry

Description	Comments
Fiber Connection to Quinn's Ice & Water	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$18,000	$80,000	$80,000	$180,000	$180,000	$180,000	$180,000	$380,000	$180,000		
TOTAL		$18,000	$80,000	$80,000	$180,000	$180,000	$180,000	$180,000	$380,000	$180,000		

CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0340	Recommended	Dayley	$(6,143)	$1,680	$47,001	Engaged & Effective Government & Citizenry

Description	Comments
Fleet Shop Equipment Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		$15,000		$15,000		$15,000				$15,000	$18,000	$18,000
TOTAL		$15,000		$15,000		$15,000				$15,000	$18,000	$18,000

CP0341 Regional Innterconnect

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0341	Recommended	McAffee	$65,730	$111,233		Preserving & Enhancing the Natural Environment

Description	Comments
Regional Innterconnect	

CP0342 Meter Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0342	Recommended	McAffee	$77,662	$229,792		Preserving & Enhancing the Natural Environment

Description	Comments
Meter Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$150,000		$150,000		$50,000				$150,000	$162,240	$162,240
TOTAL		$150,000		$150,000		$50,000				$150,000	$162,240	$162,240

CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0343	Recommended	McAffee	$8,104			Preserving & Enhancing the Natural Environment

Description	Comments
Park Meadows Well	

CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0351	Recommended	Dayley	$35,000	$421,270		Thriving Mountain Town

Description	Comments
Artificial Turf Replacement Quinn's	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031469 CIP FUND * RAP TAX	$715,000	$715,000										
TOTAL	$715,000	$715,000										

CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0352	Recommended	Dayley	$82,578	$6,154		Preserving & Enhancing the Natural Environment

Description	Comments
Parks Irrigation System Efficiency Imp	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$30,000		$30,000		$30,000				$30,000	$32,000	$32,000
TOTAL		$30,000		$30,000		$30,000				$30,000	$32,000	$32,000

CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0353	Recommended	Dayley	$38,068	$36,830		Thriving Mountain Town

Description	Comments
Remote Snow Storage Site Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(38,068)	$(38,068)								
TOTAL			$(38,068)	$(38,068)								

CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0354	Recommended	McAffee	$100,269			Engaged & Effective Government & Citizenry

Description	Comments
Streets and Water Maintenance Building	

CP0358 Homestake Housing

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0358	Recommended	Glidden	$(101,549)	$101,549		Inclusive & Healthy Community

Description	Comments
Homestake Housing	

CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0361	Recommended	Glidden	$749,999	$250,000		Inclusive & Healthy Community

Description	Comments
Land Acquisition/Banking Program	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	$1,000,000	$1,000,000										
TOTAL	$1,000,000	$1,000,000										

CP0362 Woodside Phase II

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0362	Recommended	Glidden	$4,993,044	$10,967		Inclusive & Healthy Community

Description	Comments
Woodside Phase II	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031539 CIP FUND * 2019 SALES TAX BONDS	$(5,000,000)	$(5,000,000)										
TOTAL	$(5,000,000)	$(5,000,000)										

CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0363	Recommended	Knotts				Engaged & Effective Government & Citizenry

Description	Comments
Traffic Management Cameras	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$38,458	$38,458										
TOTAL	$38,458	$38,458										

CP0364 Master Plan for Recreation Amenities

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0364	Recommended	Fisher	$44,553	$40,865		Thriving Mountain Town

Description	Comments
Master Plan for Recreation Amenities	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$640,865	$640,865										
TOTAL	$640,865	$640,865										

CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0371	Recommended	McAffee	$3,027,260	$(209)		Preserving & Enhancing the Natural Environment

Description	Comments
C1 - Quinns WTP to Boothill - Phase 1	

CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0372	Recommended	McAffee	$400,000	$200,000		Preserving & Enhancing the Natural Environment

Description	Comments
Regionalization Fee	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$200,000		$200,000		$200,000				$200,000	$200,000	$200,000
TOTAL		$200,000		$200,000		$200,000				$200,000	$200,000	$200,000

CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0375	Recommended	Dayley	$33,053	$23,864		Preserving & Enhancing the Natural Environment

Description	Comments
LED Streets Lights Phase I	

CP0378 Legal Software for Electronic Document M

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0378	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
Legal Software for Electronic Document M	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000
TOTAL	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000

CP0381 Transit and Transportation Land Acq

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0381	Recommended	Fjelsted				Thriving Mountain Town

Description	Comments
Transit and Transportation Land Acq	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057467 Transit Fund * OTHER MISCELLANEOUS	$1,000,000	$1,000,000										
TOTAL	$1,000,000	$1,000,000										

CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0382	Recommended	Collins	$50,000			Engaged & Effective Government & Citizenry

Description	Comments
Transit Onboard Security Cameras	

CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0385	Recommended	Shields	$5,048,955	$79,327		Thriving Mountain Town

Description	Comments
Park Avenue Reconstruction	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	$(5,048,955)	$(4,302,375)										
031539 CIP FUND * 2019 SALES TAX BONDS	$5,048,955	$5,048,955	$2,951,045	$2,951,045								
TOTAL		$746,580	$2,951,045	$2,951,045								

CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0386	Recommended	Fisher	$241,042	$ 342		Thriving Mountain Town

Description	Comments
Recreation Building in City Park	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031539 CIP FUND * 2019 SALES TAX BONDS					$15,000,000	$15,000,000		$15,000,000				
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT					$(4,200,000)			$(4,200,000)				
TOTAL					$10,800,000	$15,000,000		$10,800,000				

CP0388 Parking Deck Coating Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0388	Recommended	Wasden				Thriving Mountain Town

Description	Comments
Parking Deck Coating Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(128,779)	$(128,779)										
058489 PARKING FUND * GARAGE REVENUE	$(55,000)											
TOTAL	$(183,779)	$(128,779)										

CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0389	Recommended	McAffee	$(12,147,952)	$14,472,795	$1,247,635	Preserving & Enhancing the Natural Environment

Description	Comments
MIW Treatment	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES				$250,000		$260,000				$270,400	$292,465	$292,465
051544 WATER FUND * 2021 WATER REVENUE BONDS		$20,094,153										
TOTAL		$20,094,153		$250,000		$260,000				$270,400	$292,465	$292,465

CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0390	Recommended	McAffee	$559,538	$9,500		Preserving & Enhancing the Natural Environment

Description	Comments
QJWTP Treatment Upgrades	

CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0391	Recommended	McAffee	$(710)			Engaged & Effective Government & Citizenry

Description	Comments
QJWTP Capacity Upgrades	

CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0393	Recommended	McAffee	$560,934	$45,085		Preserving & Enhancing the Natural Environment

Description	Comments
Energy Projects	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051531 WATER FUND * ENERGY SERVICE FEE		$200,000	$(200,000)		$(200,000)		$(200,000)	$(200,000)	$(208,000)			
TOTAL		$200,000	$(200,000)		$(200,000)		$(200,000)	$(200,000)	$(208,000)			

CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0396	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
Park Ave SD	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
052530 STORM WATER FUND * STORM WATER SERVICE FEE			$800,000	$800,000	$800,000	$800,000		$800,000				
TOTAL			$800,000	$800,000	$800,000	$800,000		$800,000				

CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0397	Recommended	McAffee	$280,000			Engaged & Effective Government & Citizenry

Description	Comments
Vehicle and Equipment Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
052530 STORM WATER FUND * STORM WATER SERVICE FEE		$70,000		$160,000		$72,100				$74,263	$78,786	$78,786
TOTAL		$70,000		$160,000		$72,100				$74,263	$78,786	$78,786

CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0401	Recommended	McGrath	$1,197,363			Thriving Mountain Town

Description	Comments
Downtown Projects Plazas	

CP0402 Additional Downtown Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0402	Recommended	McGrath				Thriving Mountain Town

Description	Comments
Additional Downtown Projects	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		$1,200,000										
TOTAL		$1,200,000										

CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0406	Recommended	Glidden	$(20,455)			Inclusive & Healthy Community

Description	Comments
Central Park	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	$(2,148)	$(2,148)										
TOTAL	$(2,148)	$(2,148)										

CP0407 Bonanza Flats Open Space

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0407	Recommended	Briggs	$(545,583)			Preserving & Enhancing the Natural Environment

Description	Comments
Bonanza Flats Open Space	

CP0411 SR 248/US 40 Park and Ride Lot

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0411	Recommended	Collins	$4,412,727	$14,983		Thriving Mountain Town

Description	Comments
SR 248/US 40 Park and Ride Lot	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$3,845,454	$3,845,454										
057458 Transit Fund * FEDERAL GRANTS	$(3,845,454)	$(3,845,454)										
057479 Transit Fund * TRANSIT SALES TAX		$300,000	$(360,000)									
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$1,800,000	$1,800,000										
057915 Transit Fund * Planned Third Quarter							$800,000			$800,000		
057916 Transit Fund * Planned Grants					$1,750,000	$1,750,000	$1,443,194	$1,750,000		$1,443,194		
057917 Transit Fund * Unassigned					$250,000	$250,000	$1,200,000	$250,000	$2,000,000	$1,200,000		
TOTAL	$1,800,000	$2,100,000	$(360,000)		$2,000,000	$2,000,000	$3,443,194	$2,000,000	$2,000,000	$3,443,194		

CP0412 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0412	Recommended	Fisher	$169,135			Thriving Mountain Town

Description	Comments
PC MARC Tennis Court Resurface	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$30,000										
TOTAL		$30,000										

CP0415 Mobile Control

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0415	Recommended	Robertson	$20,588			Engaged & Effective Government & Citizenry

Description	Comments
Mobile Control	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(428)	$(428)										
TOTAL	$(428)	$(428)										

CP0416 Windows 10 Client Licenses

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0416	Recommended	Robertson	$13,480			Engaged & Effective Government & Citizenry

Description	Comments
Windows 10 Client Licenses	

CP0417 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0417	Recommended	Twombly	$(50,000)			Thriving Mountain Town

Description	Comments
Swede Sidewalks	

CP0418 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0418	Recommended	McAffee	$146,686			Preserving & Enhancing the Natural Environment

Description	Comments
JSSD Interconnection Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES				$90,000		$180,000				$180,000	$180,000	$180,000
TOTAL				$90,000		$180,000				$180,000	$180,000	$180,000

CP0419 VMS Signs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0419	Recommended	Collins				Thriving Mountain Town

Description	Comments
VMS Signs	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(5,751)	$(5,751)										
TOTAL	$(5,751)	$(5,751)										

CP0420 Enhanced Bus Stops at Fresh Market and P

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0420	Recommended	Shields	$(137,333)	$37,681	$91,487	Thriving Mountain Town

Description	Comments
Enhanced Bus Stops at Fresh Market and P	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057458 Transit Fund * FEDERAL GRANTS	$1,715,000	$1,715,000										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$900,000	$900,000										
TOTAL	$2,615,000	$2,615,000										

CP0422 Electrical Generator Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0422	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
Electrical Generator Upgrades	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR				$64,000		$34,000						
TOTAL				$64,000		$34,000						

CP0427 Main Street Bollards Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0427	Recommended	Twombly	$11,718			Engaged & Effective Government & Citizenry

Description	Comments
Main Street Bollards Phase I	

CP0428 Electric Bus Charging Station at Old Tow

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0428	Recommended	Knotts	$(1)			Thriving Mountain Town

Description	Comments
Electric Bus Charging Station at Old Tow	

CP0429 Arts and Culture District

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0429	Recommended	McGrath	$341,218	$17,719		Inclusive & Healthy Community

Description	Comments
Arts and Culture District	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031533 CIP FUND * TRANSIENT ROOM TAX		$450,000										
TOTAL		$450,000										

CP0430 Treasure Hill & Armstrong

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0430	Recommended	Briggs	$(7,476,588)	$299,406	$2,770	Inclusive & Healthy Community

Description	Comments
Treasure Hill & Armstrong	

CP0431 Bubble Repair

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0431	Recommended	Fisher	$(102,428)			Thriving Mountain Town

Description	Comments
Bubble Repair	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$50,000	$50,000								
TOTAL			$50,000	$50,000								

CP0432 Office 2016 Licenses

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0432	Recommended	Robertson	$117,677	$105,519		Engaged & Effective Government & Citizenry

Description	Comments
Office 2016 Licenses	

CP0434 GIS GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0434	Recommended	Robertson	$18,000			Engaged & Effective Government & Citizenry

Description	Comments
GIS GeoEvent Server License	

CP0435 GIS Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0435	Recommended	Robertson	$6,000			Preserving & Enhancing the Natural Environment

Description	Comments
GIS Satellite Imagery Multi-Spectral	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(6,000)	$(6,000)								
TOTAL			$(6,000)	$(6,000)								

CP0438 Remodel for Transit Driver Housing

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0438	Recommended	Fjelsted	$359,451			Thriving Mountain Town

Description	Comments
Remodel for Transit Driver Housing	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(359,451)	$(359,451)										
TOTAL	$(359,451)	$(359,451)										

CP0439 Bonanza Drive Multi-Modal and Street Imp

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0439	Recommended	Collins	$29,000			Thriving Mountain Town

Description	Comments
Bonanza Drive Multi-Modal and Street Imp	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$300,000	$300,000										
TOTAL	$300,000	$300,000										

CP0440 Bike Share Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0440	Recommended	Knotts	$144,939			Thriving Mountain Town

Description	Comments
Bike Share Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT	$(100,000)	$(100,000)										
057471 TRANSIT FUND * RESORT TAX - TRANS	$(25,000)	$(25,000)										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$40,000	$40,000										
TOTAL	$(85,000)	$(85,000)										

CP0441 Transportation Demand Management Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0441	Recommended	Collins	$37,255	$24,243	$ 3	Thriving Mountain Town

Description	Comments
Transportation Demand Management Program	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$(6,499)	$(6,499)										
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND	$(9,470)	$(9,470)										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	$(43,277)	$(43,277)										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		$70,000	$441,284	$511,284								
TOTAL	$(59,246)	$10,754	$441,284	$511,284								

CP0442 MIW Offsite Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0442	Recommended	McAffee	$9,489,662	$4,491		Preserving & Enhancing the Natural Environment

Description	Comments
MIW Offsite Improvements	

CP0443 West Neck Tank

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0443	Recommended	McAffee	$1,398,914			Preserving & Enhancing the Natural Environment

Description	Comments
West Neck Tank	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES		$1,250,000										
TOTAL		$1,250,000										

CP0444 SR 248 New Tunnel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0444	Recommended	Collins	$1,466,099			Preserving & Enhancing the Natural Environment

Description	Comments
SR 248 New Tunnel	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031482 CIP FUND * REGIONAL TRANSIT REVENUE	$(1,466,099)	$(1,466,099)										
TOTAL	$(1,466,099)	$(1,466,099)										

CP0445 Add Uphill Marsac Gate Above Chambers Av

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0445	Recommended	Robertson, J.	$50,000			Engaged & Effective Government & Citizenry

Description	Comments
Add Uphill Marsac Gate Above Chambers Av	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(50,000)	$(50,000)								
TOTAL			$(50,000)	$(50,000)								

CP0446 Loader

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0446	Recommended	Dayley	$300,000			Engaged & Effective Government & Citizenry

Description	Comments
Loader	

CP0447 EV Chargers

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0447	Recommended	Cartin	$358,637	$6,090	$1,574	Preserving & Enhancing the Natural Environment

Description	Comments
EV Chargers	

CP0449 Roadside Trailhead Signage 2019

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0449	Recommended	Twombly	$2,411			Preserving & Enhancing the Natural Environment

Description	Comments
Roadside Trailhead Signage 2019	

CP0450 Prospector Square/Rail Trail 2019

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0450	Recommended	Twombly	$31,000			Preserving & Enhancing the Natural Environment

Description	Comments
Prospector Square/Rail Trail 2019	

CP0451 Round Valley Trail 2019

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0451	Recommended	Twombly	$10,000			Preserving & Enhancing the Natural Environment

Description	Comments
Round Valley Trail 2019	

CP0453 Old Town Access and Circulation Plan

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0453	Recommended	Collins	$30,000			Thriving Mountain Town

Description	Comments
Old Town Access and Circulation Plan	

CP0454 Prospector Sq. Rail Trail Connector

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0454	Recommended	Robertson, J.	$(900)			Thriving Mountain Town

Description	Comments
Prospector Sq. Rail Trail Connector	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		$40,000										
TOTAL		$40,000										

CP0455 Olympic Park Pathway Connector

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0455	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
Olympic Park Pathway Connector	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		$113,000										
TOTAL		$113,000										

CP0456 PC Heights Pathway

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0456	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
PC Heights Pathway	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		$65,000										
TOTAL		$65,000										

CP0457 City AED Replacement and Maintenance

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0457	Recommended	McComb	$(14,032)	$14,032		Inclusive & Healthy Community

Description	Comments
City AED Replacement and Maintenance	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		$15,000		$15,000		$15,000				$15,000		
TOTAL		$15,000		$15,000		$15,000				$15,000		

CP0460 Bus lift

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0460	Recommended	Dayley	$(15,987)	$65,987		Preserving & Enhancing the Natural Environment

Description	Comments
Bus Lift	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX			$181,500	$181,500								
TOTAL			$181,500	$181,500								

CP0465 SR-248 Corridor and Safety Improvement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0465	Recommended	Collins	$5,189,217	$140,392	$3,946	Preserving & Enhancing the Natural Environment

Description	Comments
SR-248 Corridor and Safety Improvement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	$(1,000,000)											
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		$5,348,554										
057915 Transit Fund * Planned Third Quarter							$2,000,000		$2,025,000	$2,000,000		
057916 Transit Fund * Planned Grants											$5,000,000	$5,000,000
057917 Transit Fund * Unassigned							$600,000		$675,000	$600,000	$1,201,446	$1,201,446
TOTAL	$(1,000,000)	$5,348,554					$2,600,000		$2,700,000	$2,600,000	$6,201,446	$6,201,446

CP0466 Scheduling Software

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0466	Recommended	Collins	$1,500			Thriving Mountain Town

Description	Comments
Scheduling Software	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057471 TRANSIT FUND * RESORT TAX - TRANS	$(1,500)	$(1,500)										
TOTAL	$(1,500)	$(1,500)										

CP0469 Deer Valley Drive Bicycle and Pedestrian

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0469	Recommended	Collins	$197,821			Thriving Mountain Town

Description	Comments
Deer Valley Drive Bicycle and Pedestrian	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057466 Transit Fund * OTHER CONTRIBUTIONS			$250,000	$250,000								
057479 Transit Fund * TRANSIT SALES TAX	$(200,000)	$(200,000)										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		$300,000										
TOTAL	$(200,000)	$100,000	$250,000	$250,000								

CP0475 Wildfire Risk Mitigation and Mapping

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0475	Recommended	McComb	$(164,925)	$164,925		Thriving Mountain Town

Description	Comments
Wildfire Risk Mitigation and Mapping	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$165,000	$165,000										
TOTAL	$165,000	$165,000										

CP0478 Bike and Ped Improvements in Thaynes and Payday Area

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0478	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031474 CIP Fund * STATE CONTRIBUTION					$(960,000)			$(960,000)				
057450 Transit Fund * BEGINNING BALANCE			$250,000	$250,000	$340,000	$340,000		$340,000				
057455 TRANSIT FUND * DOT					$960,000	$960,000		$960,000				
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX					$150,000	$150,000		$150,000				
TOTAL			$250,000	$250,000	$490,000	$1,450,000		$490,000				

CP0483 LED Upgrade Quinn's Fields

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0483	Not Recommended	Fisher	$(233,101)			Preserving & Enhancing the Natural Environment

Description	Comments
LED UPGRADE QUINN'S FIELDS	

CP0525 MARC Cement Pad/Patio

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0525	Recommended	Shaw	$(30,000)			Inclusive & Healthy Community

Description	Comments
MARC Cement Pad/Patio	

CP0526 MARC Leisure Pool Water Feature

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0526	Recommended	Shaw	$(9,368)			Inclusive & Healthy Community

Description	Comments
MARC Leisure Pool Water Feature	

CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0527	Recommended	Shields	$1,716,746	$56,930		Thriving Mountain Town

Description	Comments
HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031532 CIP FUND * 2017 SALES TAX BONDS		$1,052,523										
031533 CIP FUND * TRANSIENT ROOM TAX		$783,836										
TOTAL		$1,836,359										

CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0528	Recommended	Shields	$983,399			Thriving Mountain Town

Description	Comments
MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031451 CIP Fund * BOND PROCEEDS		$50										
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$(131,616)		$131,616	$131,616		$131,616				
031528 CIP FUND * 2015 SALES TAX BONDS		$108,842		$122,807								
031532 CIP FUND * 2017 SALES TAX BONDS				$636,325								
031533 CIP FUND * TRANSIENT ROOM TAX		$238,232		$620,953								
TOTAL		$347,124	$(131,616)	$1,380,085	$131,616	$131,616		$131,616				

CP0530 Splash Pad

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0530	Recommended	Shaw	$275,000			Inclusive & Healthy Community

Description	Comments
Splash Pad	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$(275,000)	$(275,000)										
TOTAL	$(275,000)	$(275,000)										

CP0531 Prospector Park Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0531	Recommended	Shaw	$40,865	$267,462		Inclusive & Healthy Community

Description	Comments
Prospector Park Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031400 CIP FUND * IMP FEE-OPEN SPACE	$172,231	$172,231										
TOTAL	$172,231	$172,231										

CP0535 Santy Chairs Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0535	Recommended	Twombly	$(16,711)	$66,711		Engaged & Effective Government & Citizenry

Description	Comments
Santy Chairs Replacement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031466 CIP Fund * OTHER CONTRIBUTIONS		$16,500		$16,500								
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$33,500		$33,500								
TOTAL		$50,000		$50,000								

CP0536 Arts and Culture Exterior Bus Stops

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0536	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
Arts and Culture Exterior Bus Stops	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT		$1,620,000										
057479 Transit Fund * TRANSIT SALES TAX		$1,080,000										
TOTAL		$2,700,000										

CP0538 Deer Valley Drive Complete Streets and Transit Access Project

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0538	Recommended	Collins				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
XXXXXX Unspecified					$(3,000,000)			$(3,000,000)				
TOTAL					$(3,000,000)			$(3,000,000)				

CP0539 Box of Rocks Intersection Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0539	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX					$65,000	$65,000		$65,000				
XXXXXX Unspecified			$(300,000)		$(2,500,000)			$(2,500,000)				
TOTAL			$(300,000)		$(2,435,000)	$65,000		$(2,435,000)				

CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0540	Recommended	Shields	$4,127,936	$49,994		Thriving Mountain Town

Description	Comments
SNOW CREEK CROSSING - SR 248 TUNNEL IMP	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031451 CIP Fund * BOND PROCEEDS		$4,320,365										
057450 Transit Fund * BEGINNING BALANCE				$2,306,410		$1,064,619						
057455 TRANSIT FUND * DOT				$3,517,830								
057479 Transit Fund * TRANSIT SALES TAX						$522,669						
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$100,000	$100,000	$967,353	$967,353	$(1,000,000)			$(1,000,000)				
TOTAL	$100,000	$4,420,365	$967,353	$6,791,593	$(1,000,000)	$1,587,288		$(1,000,000)				

CP0541 SR248/ Bonanza Pedestrian Crossing Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0541	Recommended	Collins				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT							$(800,000)					
XXXXXX Unspecified					$(300,000)		$(4,800,000)	$(300,000)				
TOTAL					$(300,000)		$(5,600,000)	$(300,000)				

CP0543 Bonanza and Prospector Pedestrian Crossing

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0543	Recommended	Collins				Thriving Mountain Town

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT							$(800,000)					
XXXXXX Unspecified					$(300,000)		$(4,200,000)	$(300,000)				
TOTAL					$(300,000)		$(5,000,000)	$(300,000)				

CP0544 Bonanza/Iron Horse/Rail Trail Intersection Pedestrian Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0544	Recommended	Collins				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
XXXXXX Unspecified					$(300,000)		$(4,000,000)	$(300,000)				
TOTAL					$(300,000)		$(4,000,000)	$(300,000)				

CP0545 Mobility as a Service Curb Side Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0545	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
033450 Lower Park RDA * BEGINNING BALANCE							$(300,000)					
XXXXXX Unspecified							$(750,000)					
TOTAL							$(1,050,000)					

CP0546 Old Town Complete Street Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0546	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
Old Town Complete Street Improvements	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$(300,000)		$(200,000)		$(200,000)			$(200,000)				
057917 Transit Fund * Unassigned							$1,000,000		$2,000,000	$1,000,000	$2,000,000	$2,000,000
TOTAL	$(300,000)		$(200,000)		$(200,000)		$1,000,000	$(200,000)	$2,000,000	$1,000,000	$2,000,000	$2,000,000

CP0547 Iron Horse Complete Street Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0547	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT					$(1,540,000)			$(1,540,000)				
XXXXXX Unspecified			$(300,000)		$(660,000)			$(660,000)				
TOTAL			$(300,000)		$(2,200,000)			$(2,200,000)				

CP0549 Electric Bus Charging Infrastructure

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0549	Recommended	Collins	$2,592,000			Thriving Mountain Town

Description	Comments
Electric Bus Charging Infrastructure	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057458 Transit Fund * FEDERAL GRANTS	$(2,160,000)	$(2,160,000)										
057479 Transit Fund * TRANSIT SALES TAX	$(432,000)	$(432,000)										
TOTAL	$(2,592,000)	$(2,592,000)										

CP0550 Active Transportation Master Plan

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0550	Recommended	Collins	$(5,514)			Engaged & Effective Government & Citizenry

Description	Comments
Active Transportation Master Plan	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT	$70,000	$70,000										
057479 Transit Fund * TRANSIT SALES TAX		$65,000										
TOTAL	$70,000	$135,000										

CP0551 Short Range Transit Plan

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0551	Recommended	Collins	$7,244	$31,255		Engaged & Effective Government & Citizenry

Description	Comments
Short Range Transit Plan	

CP0552 TDM Capital Improvement Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0552	Recommended	Collins	$552,728	$7,214	$ 58	Engaged & Effective Government & Citizenry

Description	Comments
TDM Capital Improvement Projects	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$(732,786)	$(552,786)	$(180,000)									
TOTAL	$(732,786)	$(552,786)	$(180,000)									

CP0554 Emerging Tech in Transit

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0554	Recommended	Collins				Thriving Mountain Town

Description	Comments
Emerging Tech in Transit	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT		$80,000										
057479 Transit Fund * TRANSIT SALES TAX		$50,000										
TOTAL		$130,000										

CP0555 McPolin and Meadows Bus Stop Improvement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0555	Recommended	Smoot	$(36,063)	$17,267		Thriving Mountain Town

Description	Comments
McPolin and Meadows Bus Stop Improvement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT		$37,000										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		$50,000										
TOTAL		$87,000										

CP0556 Upper Main Street Intersection Improve

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0556	Recommended	Shields	$1,734,574	$410,935		Thriving Mountain Town

Description	Comments
Upper Main Street Intersection Improve	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	$1,461,562	$2,211,562										
TOTAL	$1,461,562	$2,211,562										

CP0557 Lite Deed Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0557	Recommended	Glidden	$792,852	$207,148		Inclusive & Healthy Community

Description	Comments
Lite Deed Program	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031473 CIP Fund * SALE OF ASSETS	$(994,650)	$5,350										
TOTAL	$(994,650)	$5,350										

CP0558 PC MARC Expansion

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0558	Recommended	Fisher				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$(2,000,000)		$(2,000,000)									
TOTAL	$(2,000,000)		$(2,000,000)									

CP0559 Marsac Remodel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0559	Recommended	Twombly				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$1,500,000	$(1,200,000)	$(1,200,000)								
TOTAL		$1,500,000	$(1,200,000)	$(1,200,000)								

CP0562 Emergency Response Trailer

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0562	Recommended	Collins				Thriving Mountain Town

Description	Comments
Emergency Response Trailer	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX		$100,000										
TOTAL		$100,000										

CP0563 Zero Emissions Transportation Transition

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0563	Recommended	Collins				Preserving & Enhancing the Natural Environment

Description	Comments
Zero Emissions Transportation Transition	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(130,000)											
TOTAL	$(130,000)											

CP0564 Transportation Data Reporting

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0564	Recommended	Collins				Thriving Mountain Town

Description	Comments
Transportation Data Reporting	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057479 Transit Fund * TRANSIT SALES TAX	$(45,000)		$(75,000)									
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$(15,000)		$(15,000)									
TOTAL	$(60,000)		$(90,000)									

CP0565 Park City Parking Needs Assessment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0565	Recommended	Collins				Inclusive & Healthy Community

Description	Comments
Park City Parking Needs Assessment	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057455 TRANSIT FUND * DOT	$(70,000)											
057479 Transit Fund * TRANSIT SALES TAX	$(35,000)											
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	$(15,000)											
058489 PARKING FUND * GARAGE REVENUE	$(30,000)		$300,000	$300,000								
TOTAL	$(150,000)		$300,000	$300,000								

CP0566 Clark Ranch Housing

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0566	Recommended	Glidden	$(40,878)	$40,878		Inclusive & Healthy Community

Description	Comments
Clark Ranch Housing	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031539 CIP FUND * 2019 SALES TAX BONDS	$(3,000,000)											
TOTAL	$(3,000,000)											

CP0567 Safety Style Soccer Goals

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0567	Recommended	Dayley	$(51,289)	$51,289		Engaged & Effective Government & Citizenry

Description	Comments
Safety Style Soccer Goals	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$59,000										
TOTAL		$59,000										

CP0568 Gate for Mine bench and Judge Tunnel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0568	Recommended	Dayley	$(13,623)	$13,623		Preserving & Enhancing the Natural Environment

Description	Comments
Gate for Mine Bench and Judge Tunnel	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND		$15,000										
TOTAL		$15,000										

CP0569 Replace Vehicle Wash

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0569	Recommended	Dayley	$326,499	$23,501		Engaged & Effective Government & Citizenry

Description	Comments
Replace Vehicle Wash	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$55,370	$55,370										
051481 Water Fund * WATER SERVICE FEES	$19,985	$19,985										
057479 Transit Fund * TRANSIT SALES TAX	$(350,000)	$(175,000)										
TOTAL	$(274,645)	$(99,645)										

CP0570 Replace Fuel Pump System

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0570	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$24,273	$24,273								
051481 Water Fund * WATER SERVICE FEES			$2,960	$2,960								
057479 Transit Fund * TRANSIT SALES TAX			$(78,000)									
TOTAL			$(50,767)	$27,233								

CP0571 Long Range Transportation Capital Plan

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0571	Recommended	Smoot	$(45,611)	$40,386	$5,225	Thriving Mountain Town

Description	Comments
Long Range Transportation Capital Plan	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$(3,847,221)	$23,541										
TOTAL	$(3,847,221)	$23,541										

CP0572 SR-248 Park and Ride Service

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0572	Recommended	Smoot				Thriving Mountain Town

Description	Comments
SR-248 Park and Ride Service	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$(3,000,000)											
TOTAL	$(3,000,000)											

CP0573 Acoustifence - Pickleball Noise Mitigation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0573	Recommended	Shaw				Preserving & Enhancing the Natural Environment

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031469 CIP FUND * RAP TAX			$32,259	$32,259								
TOTAL			$32,259	$32,259								

CP0574 Landscaping Incentives

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0574	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
051481 Water Fund * WATER SERVICE FEES			$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000
TOTAL			$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000

CP0575 10th Street Retaining Wall Reconstruction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0575	Recommended	Twombly				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			$145,000	$145,000								
TOTAL			$145,000	$145,000								

CP0576 Ability Way Reconstruction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0576	Recommended	Twombly				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			$630,000	$630,000								
TOTAL			$630,000	$630,000								

CP0577 Police Station Parking Lot

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0577	Recommended	Twombly				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$210,000	$210,000								
TOTAL			$210,000	$210,000								

CP0579 Guardrail Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0579	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000
TOTAL			$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000	$68,000

CP0580 Safety Netting at Quinn's

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0580	Recommended	Dayley	$33,090			Engaged & Effective Government & Citizenry

Description	Comments
Safety Netting at Quinn's	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031469 CIP FUND * RAP TAX			$33,090	$33,090								
TOTAL			$33,090	$33,090								

CP0581 Street Sign Replacement Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0581	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND			$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754
TOTAL			$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754	$9,754

CP0582 China Bridge Elevator Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0582	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
034450 Main St RDA * BEGINNING BALANCE			$150,000	$150,000								
TOTAL			$150,000	$150,000								

CP0583 Swede Alley Trash Compactors Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0583	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			$126,000	$126,000								
TOTAL			$126,000	$126,000								

CP0585 Facility Wireless Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0585	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031475 CIP FUND * TRANSFER FROM GENERAL FUND	$50,000	$50,000	$160,000	$160,000	$170,000	$170,000		$170,000				
TOTAL	$50,000	$50,000	$160,000	$160,000	$170,000	$170,000		$170,000				

CP0586 CP0586 Housing Ongoing Asset Improvement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0586	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments
CP0586 Housing Ongoing Asset Improvement	

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031467 CIP Fund * OTHER MISCELLANEOUS	$131,993	$131,993										
031486 CIP FUND * FEE IN LIEU	$1,198,336	$1,198,336										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	$649,970	$649,970										
033450 Lower Park RDA * BEGINNING BALANCE	$29,459	$29,459										
TOTAL	$2,009,758	$2,009,758										

CP0587 Housing Program Asset Acquisition

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0587	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	$5,500,000	$5,500,000										
TOTAL	$5,500,000	$5,500,000										

CP0588 Housing Program Public Private Partnerships

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0588	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	$16,946,782	$16,946,782										
TOTAL	$16,946,782	$16,946,782										

CP0589 Housing Programs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0589	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031473 CIP Fund * SALE OF ASSETS	$839,849	$839,849										
031486 CIP FUND * FEE IN LIEU	$160,151	$160,151										
TOTAL	$1,000,000	$1,000,000										

CP0591 Transit Operations Radios Upgrade

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0591	Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE	$100,000	$100,000	$100,000	$100,000								
TOTAL	$100,000	$100,000	$100,000	$100,000								

CP0592 CAD/AVL Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0592	Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE			$1,000,000	$1,000,000								
TOTAL			$1,000,000	$1,000,000								

CP0594 Short Range Transportation Plan Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0594	Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE			$1,000,000	$1,000,000								
TOTAL			$1,000,000	$1,000,000								

CP0595 Intercept Lot/Park & Ride Amenities

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0595	Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE			$80,000	$80,000								
TOTAL			$80,000	$80,000								

CP0596 Public Transit Bus Engine Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0596	Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
057450 Transit Fund * BEGINNING BALANCE			$100,000	$100,000								
TOTAL			$100,000	$100,000								

CP0598 PC MARC Fitness & Aquatics Enhancements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0598	Recommended	Fisher				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031450 CIP Fund * BEGINNING BALANCE			$6,000,000	$6,000,000								
031451 CIP Fund * BOND PROCEEDS			$8,000,000	$8,000,000								
TOTAL			$14,000,000	$14,000,000								

CP0600 Strategic Asset Analysis

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0600	Recommended	McGrath				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			$150,000	$150,000	$150,000	$150,000		$150,000				
TOTAL			$150,000	$150,000	$150,000	$150,000		$150,000				

CP0601 Parking Asset Maintenance & Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0601	Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments

FUTURE FUNDING	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	Adjusted FY 2028	Total FY 2028
058489 PARKING FUND * GARAGE REVENUE	$265,760	$265,760	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000
TOTAL	$265,760	$265,760	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000	$80,000

GENERAL FUND – Budget Summary

011 GENERAL FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Property Taxes	$13,008,978	$13,109,913	$12,221,336	$12,938,775	$12,938,775	$13,109,914
	Sales Tax	$14,116,007	$16,465,025	$19,689,883	$16,433,542	$16,433,542	$18,759,861
	Franchise Tax	$3,253,431	$3,526,041	$3,714,002	$3,297,706	$3,297,706	$3,591,845
	Licenses	$305,854	$335,232	$438,196	$500,088	$500,088	$412,920
	Planning Building & Engineering Fees	$3,048,639	$4,137,987	$4,892,983	$3,914,520	$3,914,520	$4,137,954
	Special Event Fees	$8,081	$209,286	$148,998	$101,319	$101,319	$322,924
	Federal Revenue	$38,392	$41,366	$59,895	$48,362	$48,362	$48,362
	State Revenue	$57,285	$95,644	$78,633	$68,086	$68,086	$68,086
	County/SP District Revenue	$24,635	$0	$15,000	$21,827	$21,827	$21,827
	Cemetery Charges for Services	$19,787	$27,621	$23,914	$70,098	$70,098	$228,269
	Recreation	$2,318,635	$2,713,105	$2,492,372	$2,359,858	$2,359,858	$2,715,675
	Ice	$0	$(6,058)	$0	$0	$0	$0
	Other Service Revenue	$54,964	$57,542	$63,151	$56,768	$56,768	$56,768
	Library Fees	$13,483	$16,811	$13,070	$13,691	$13,691	$0
	Misc. Revenues	$378,988	$595,788	$301,854	$205,733	$205,733	$686,242
	Interfund Transactions (Admin)	$2,724,847	$2,950,291	$2,438,337	$3,375,002	$3,375,002	$3,899,440

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Special Revenues & Resources	$3,221,455	$568,265	$591,557	$790,529	$790,529	$0
	Total Revenues	**$42,593,461**	**$44,843,857**	**$47,183,182**	**$44,195,904**	**$44,195,904**	**$48,060,087**
Other	Beginning Balance	$12,987,123	$19,222,320	$0	$17,491,953	$20,682,028	$13,969,780
	Total Other	**$12,987,123**	**$19,222,320**	**$0**	**$17,491,953**	**$20,682,028**	**$13,969,780**
	Grand Total	**$55,580,584**	**$64,066,177**	**$47,183,182**	**$61,687,857**	**$64,877,932**	**$62,029,867**

011 GENERAL FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
ot Available	**Total ot Available**	**$0**	**$159**	**$294**	**$0**	**$0**	**$0**
Depts	Personnel	$22,501,381	$26,056,173	$26,556,319	$31,142,035	$31,177,035	$33,459,639
	Mat, Suppls, Services	$10,515,541	$10,110,218	$9,366,487	$12,671,077	$12,894,077	$13,724,907
	Capital	$287,752	$358,490	$558,476	$726,689	$755,140	$731,322
	Contingency	$172,741	$24,600	$0	$300,000	$300,000	$300,000
	Total Depts	**$33,477,416**	**$36,549,322**	**$36,480,988**	**$44,839,801**	**$45,126,252**	**$48,215,868**
Other	Interfund Transfer	$2,880,849	$6,834,736	$3,153,139	$3,439,780	$5,837,880	$4,184,157
	Ending Balance	$19,222,320	$20,682,028	$0	$13,408,275	$13,969,780	$8,466,782
	Grand Total	**$22,103,169**	**$27,516,764**	**$3,153,139**	**$16,848,055**	**$19,807,660**	**$12,650,939**

011 GENERAL FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Property Taxes	011-31111 PROP TAX GENERAL	$11,310,139	$11,596,238	$11,770,772	$11,874,858	$11,874,858	$12,031,924
	011-31121 DEL AND PRIOR YEAR	$1,372,420	$1,199,035	$220,305	$767,082	$767,082	$777,228
	011-31122 INTEREST DEL PRO TX	$33,417	$25,272	$67,505	$23,613	$23,613	$23,926
	011-31123 FEE-IN-LIEU	$293,002	$289,368	$162,753	$273,222	$273,222	$276,836
	Total Property Taxes	**$13,008,978**	**$13,109,913**	**$12,221,336**	**$12,938,775**	**$12,938,775**	**$13,109,914**
Sales Tax	011-31211 GENERAL SALES TAX	$7,161,106	$9,234,210	$8,188,348	$7,078,984	$7,078,984	$9,167,752
	011-31213 RESORT TAX	$6,954,901	$7,230,815	$11,501,535	$9,354,558	$9,354,558	$9,592,109
	Total Sales Tax	**$14,116,007**	**$16,465,025**	**$19,689,883**	**$16,433,542**	**$16,433,542**	**$18,759,861**
Franchise Tax	011-31311 FRAN TAX - ELEC	$1,668,408	$1,782,884	$1,792,879	$1,609,075	$1,609,075	$1,753,973
	011-31312 FRAN TAX - GAS	$782,179	$912,548	$1,258,821	$817,166	$817,166	$890,752
	011-31313 FRAN TAX - PHONE	$148,203	$145,841	$106,416	$234,527	$234,527	$255,647
	011-31314 FRAN TAX - CABLE TV	$324,919	$334,664	$280,827	$318,469	$318,469	$347,147
	011-31315 FRAN TAX - SEWERS	$329,722	$350,105	$275,058	$318,469	$318,469	$344,326
	Total Franchise Tax	**$3,253,431**	**$3,526,041**	**$3,714,002**	**$3,297,706**	**$3,297,706**	**$3,591,845**
Licenses	011-32122 HOMEOWNER'S REG	$1,200	$1,300	$1,450	$1,507	$1,507	$1,245
	011-32131 LIQUOR LICENSES	$16,750	$18,850	$23,200	$33,127	$33,127	$27,353
	011-32135 FESTIVAL FACILITATION FEE	$166,193	$179,810	$198,377	$229,106	$229,106	$189,171
	011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	$7,430	$8,911	$13,583	$27,620	$27,620	$22,806
	011-32138 BUSINESS LICENSE ADMINISTRATION FEE	$38,041	$48,470	$95,045	$113,740	$113,740	$93,914
	011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	$76,240	$77,892	$106,540	$94,988	$94,988	$78,431
	Total Licenses	**$305,854**	**$335,232**	**$438,196**	**$500,088**	**$500,088**	**$412,920**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Planning Building & Engineering Fees	011-32212 PLANNING APPLICATION	$96,470	$304,926	$177,270	$242,191	$242,191	$256,015
	011-32214 ANNEXATION FEE	$0	$10,000	$0	$2,539	$2,539	$2,684
	011-32311 BUILDING PERMITS	$1,533,352	$2,052,316	$2,549,439	$1,763,379	$1,763,379	$1,864,028
	011-32315 GRADING & EXCAVATING	$20,165	$23,957	$24,013	$17,811	$17,811	$18,828
	011-32316 DEMOLITION PERMITS	$0	$0	$0	$22,738	$22,738	$24,036
	011-32317 SIGN PERMITS	$3,257	$3,595	$2,644	$11,797	$11,797	$12,471
	011-32319 ACE FEES	$12,417	$12,032	$28,907	$3,849	$3,849	$4,069
	011-32320 FIRE FEE/ISSUANCE FEE	$8,567	$29,924	$27,705	$64,284	$64,284	$67,953
	011-32321 PLAN CHECK FEES	$954,877	$1,312,224	$1,638,909	$1,111,169	$1,111,169	$1,174,592
	011-32322 APPEALS - BUILDING	$0	$(19,120)	$0	$97	$97	$103
	011-32323 SUB PERMIT VALUATION BASED FEES	$327,711	$382,988	$420,087	$575,892	$575,892	$608,762
	011-32325 SOIL SAMPLE FEE	$0	$0	$0	$1	$1	$1
	011-32326 BUSINESS LICENSE INSPECTION FEE	$5,250	$6,134	$6,322	$0	$0	$0
	011-32391 MISC REIMBURSEABLES	$0	$10	$0	$0	$0	$0
	011-32411 CONSTRUCTION INSPECTIONS	$56,873	$0	$11,689	$21,489	$21,489	$22,716
	011-32414 ENGINEERING FEES	$30,400	$19,000	$6,000	$40,429	$40,429	$42,737
	011-32416 LAND MANAGEMENT DESIGN REV FEE	$(700)	$0	$0	$36,855	$36,855	$38,959
	Total Planning Building & Engineering Fees	**$3,048,639**	**$4,137,987**	**$4,892,983**	**$3,914,520**	**$3,914,520**	**$4,137,954**
Special Event Fees	011-32611 SPECIAL EVENTS	$3,000	$27,998	$16,360	$7,444	$7,444	$24,240
	011-32630 SPECIAL EVENTS APPLICATION FEES	$512	$4,962	$5,220	$0	$0	$0
	011-32631 SPECIAL EVENT FACILITY RENTAL	$0	$494	$2,153	$20,951	$20,951	$68,225
	011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	$0	$130,228	$88,208	$60,167	$60,167	$195,931
	011-32633 PUBLIC WORKS SPECIAL EVENT FEES	$0	$2,000	$18,115	$971	$971	$974

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	011-32634 PARKS SPECIAL EVENT REVENUE	$548	$13,604	$0	$1,482	$1,482	$0
	011-32635 RECREATION SPECIAL EVENT FEES	$1,890	$13,540	$9,578	$0	$0	$0
	011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	$0	$83	$0	$299	$299	$974
	011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	$0	$3,658	$1,460	$0	$0	$0
	011-32638 SPECIAL EVENT EQUIPMENT RENTAL	$0	$8,680	$0	$646	$646	$2,104
	011-32640 SPECIAL EVENT TRAIL FEES	$2,132	$4,040	$7,905	$9,359	$9,359	$30,476
	Total Special Event Fees	**$8,081**	**$209,286**	**$148,998**	**$101,319**	**$101,319**	**$322,924**
Federal Revenue	011-33110 FEDERAL GRANTS	$38,392	$41,366	$59,895	$48,362	$48,362	$48,362
	Total Federal Revenue	**$38,392**	**$41,366**	**$59,895**	**$48,362**	**$48,362**	**$48,362**
State Revenue	011-33252 STATE CONTRIBUTION	$0	$29,530	$9,000	$10,812	$10,812	$10,812
	011-33272 STATE LIQUOR	$57,285	$66,114	$69,633	$57,274	$57,274	$57,274
	Total State Revenue	**$57,285**	**$95,644**	**$78,633**	**$68,086**	**$68,086**	**$68,086**
County/SP District Revenue	011-33311 COUNTY CONTRIBUTION	$4,635	$0	$0	$0	$0	$0
	011-33313 RESTAURANT TAX GRANT	$20,000	$0	$15,000	$21,827	$21,827	$21,827
	Total County/SP District Revenue	**$24,635**	**$0**	**$15,000**	**$21,827**	**$21,827**	**$21,827**
Cemetery Charges for Services	011-34411 CEMETERY BURIAL	$11,325	$22,323	$10,990	$14,836	$14,836	$48,312
	011-34412 CEMETERY LOTS	$2,400	$600	$8,217	$51,222	$51,222	$166,802
	011-34510 Police Charges	$4,817	$4,368	$4,707	$4,040	$4,040	$13,155

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	011-34511 RESORT POLICE SERVICE	$1,245	$330	$0	$0	$0	$0
	Total Cemetery Charges for Services	**$19,787**	**$27,621**	**$23,914**	**$70,098**	**$70,098**	**$228,269**
Recreation	011-34609 FACILITY RENTAL FEE	$7,861	$6,640	$14,458	$9,771	$9,771	$11,245
	011-34610 FACILITY USAGE FEE	$570,141	$842,693	$814,474	$766,410	$766,410	$881,969
	011-34611 CAMPS	$279,702	$324,562	$299,492	$257,460	$257,460	$296,280
	011-34612 CLASSES	$53,729	$49,825	$46,176	$44,872	$44,872	$51,638
	011-34613 CHILD CARE	$(32)	$893	$0	$6,084	$6,084	$7,001
	011-34622 LEAGUES ADULT	$38,908	$41,049	$46,231	$62,831	$62,831	$72,304
	011-34624 WESTERN SUMMIT YOUTH	$17,105	$16,934	$23,520	$23,971	$23,971	$27,585
	011-34626 FITNESS CENTER SENIOR PROGRAMS	$5,614	$13,288	$10,633	$23,247	$23,247	$26,753
	011-34629 TENNIS LEAGUE FEES	$43,935	$23,595	$23,591	$36,131	$36,131	$41,579
	011-34631 PARK RESERVATION	$22,438	$20,953	$18,055	$18,829	$18,829	$21,668
	011-34641 TENNIS COURT FEES	$221,907	$193,313	$183,565	$213,379	$213,379	$245,552
	011-34642 PICKLEBALL	$49,745	$71,706	$95,662	$21,669	$21,669	$24,936
	011-34643 Y. CAMPS/CLINICS	$12,775	$38,875	$67,542	$0	$0	$0
	011-34644 SWIM FEES	$86,617	$68,539	$49,234	$74,530	$74,530	$85,767
	011-34646 TOURNAMENT FEES	$6,789	$1,560	$5,598	$11,041	$11,041	$12,706
	011-34647 TENNIS LESSONS	$732,245	$806,662	$657,181	$663,269	$663,269	$763,277
	011-34648 AEROBICS	$6,022	$636	$527	$2,520	$2,520	$2,899
	011-34649 FEE REDUCTION DISCOUNTS	$(17,850)	$(1,363)	$(4,605)	$0	$0	$0
	011-34651 EQUIPMENT RENTAL	$37,771	$42,503	$24,900	$59,435	$59,435	$68,397
	011-34653 LOCKER RENTAL	$422	$2,130	$614	$1,200	$1,200	$1,381
	011-34694 RETAIL SALES	$132,718	$131,284	$104,447	$50,554	$50,554	$58,176
	011-34696 VENDING COMMISSION	$8,292	$10,762	$4,944	$5,707	$5,707	$6,567
	011-34697 SPECIAL EVENT - MH	$0	$0	$0	$2,418	$2,418	$2,782
	011-34698 PARTY ROOM	$1,780	$6,066	$6,132	$4,530	$4,530	$5,213
	Total Recreation	**$2,318,635**	**$2,713,105**	**$2,492,372**	**$2,359,858**	**$2,359,858**	**$2,715,675**
Ice	011-34727 EMPLOYEE WELLNESS	$0	$(6,058)	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total Ice	**$0**	**$(6,058)**	**$0**	**$0**	**$0**	**$0**
Other Service Revenue	011-34917 REIMBURSED COURT FEE	$54,964	$57,542	$63,151	$56,768	$56,768	$56,768
	Total Other Service Revenue	**$54,964**	**$57,542**	**$63,151**	**$56,768**	**$56,768**	**$56,768**
Library Fees	011-35211 LIBRARY FINES & FEE	$13,483	$16,811	$13,070	$13,691	$13,691	$0
	Total Library Fees	**$13,483**	**$16,811**	**$13,070**	**$13,691**	**$13,691**	**$0**
Misc. Revenues	011-36111 INTEREST EARNINGS	$95,601	$155,673	$0	$90,479	$90,479	$519,117
	011-36150 BUSINESS IMPROVEMENT DISTRICT	$51,273	$50,344	$64,152	$30,602	$30,602	$99,655
	011-36210 RENTAL INCOME	$85,857	$296,799	$113,192	$38,331	$38,331	$0
	011-36216 FIXED RENT - CARL WINTER'S	$194	$17,650	$11,877	$11,250	$11,250	$0
	011-36220 AFFORDABLE HOUSING RENT	$71,547	$69,114	$56,170	$17,052	$17,052	$20,000
	011-36310 SALE OF ASSETS	$0	$0	$0	$2,162	$2,162	$0
	011-36321 SALE OF PUBLIC DOCUMENTS	$2,358	$1,870	$2,130	$1,280	$1,280	$0
	011-36911 OTHER MISCELLANEOUS	$33,613	$4,654	$53,723	$14,577	$14,577	$47,470
	011-36916 BONANZA PARK EAST RENT	$4,439	$0	$0	$0	$0	$0
	011-36917 BONANZA PARK EAST KAC RENT	$34,240	$0	$500	$0	$0	$0
	011-36921 CASH OVER/SHORT	$(2)	$1	$0	$0	$0	$0
	011-36922 CASH OVER/SHORT-RACQ CL	$(132)	$(317)	$111	$0	$0	$0
	Total Misc. Revenues	**$378,988**	**$595,788**	**$301,854**	**$205,733**	**$205,733**	**$686,242**
Interfund Transactions (Admin)	011-38161 ADM CHG FR WATER	$826,405	$894,170	$1,024,573	$1,117,713	$1,117,713	$1,229,484
	011-38162 ADM CHG FR GOLF	$106,045	$114,740	$120,956	$131,951	$131,951	$142,070

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	011-38163 ADM CHG FR TRANSP	$977,397	$1,118,181	$1,178,749	$1,285,908	$1,285,908	$1,342,302
	011-38165 ADM CHG FR STORM WATER	$100,000	$108,200	$114,059	$124,430	$124,430	$133,774
	011-38168 UTILITIES TRANSFER IN	$715,000	$715,000	$0	$715,000	$715,000	$1,051,810
	Total Interfund Transactions (Admin)	**$2,724,847**	**$2,950,291**	**$2,438,337**	**$3,375,002**	**$3,375,002**	**$3,899,440**
Special Revenues & Resources	011-39110 DONATIONS	$3,500	$1,000	$5,000	$0	$0	$0
	011-39111 CARES ACT FUNDS	$3,183,055	$0	$0	$0	$0	$0
	011-39112 ARPA FUNDS	$0	$504,529	$504,529	$504,529	$504,529	$0
	011-39126 OTHER CONTRIBUTIONS	$0	$0	$0	$280,000	$280,000	$0
	011-39140 SUMMIT LEADERSHIP	$0	$25,836	$24,142	$6,000	$6,000	$0
	011-39142 LEADERSHIP 101	$0	$0	$7,486	$0	$0	$0
	011-39143 LEADERSHIP FUNDRAISING	$34,900	$36,900	$50,400	$0	$0	$0
	Total Special Revenues & Resources	**$3,221,455**	**$568,265**	**$591,557**	**$790,529**	**$790,529**	**$0**
Beginning Balance	011-39990 BEGINNING BALANCE	$12,987,123	$19,222,320	$0	$17,491,953	$20,682,028	$13,969,780
	Grand Total	**$12,987,123**	**$19,222,320**	**$0**	**$17,491,953**	**$20,682,028**	**$13,969,780**

011 GENERAL FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40011 CITY COUNCIL	Personnel	$318,664	$310,178	$306,611	$336,446	$336,446	$345,849
	Mat, Suppls, Services	$80,575	$126,783	$98,772	$70,600	$70,600	$70,600
	Total 40011 CITY COUNCIL	**$399,238**	**$436,962**	**$405,384**	**$407,046**	**$407,046**	**$416,449**
40021 CITY MANAGER	Personnel	$1,020,274	$1,164,415	$1,180,321	$1,347,364	$1,347,364	$1,400,382
	Mat, Suppls, Services	$154,124	$244,060	$124,819	$94,300	$94,300	$128,762

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40021 CITY MANAGER	**$1,174,398**	**$1,408,475**	**$1,305,141**	**$1,441,664**	**$1,441,664**	**$1,529,144**
40023 ELECTIONS	Mat, Suppls, Services	$79	$1,665	$0	$13,000	$13,000	$25,000
	Total 40023 ELECTIONS	**$79**	**$1,665**	**$0**	**$13,000**	**$13,000**	**$25,000**
40031 CITY ATTORNEY	Personnel	$1,079,072	$1,306,175	$1,355,425	$1,664,388	$1,504,388	$1,777,763
	Mat, Suppls, Services	$43,335	$48,675	$61,063	$90,050	$90,050	$90,050
	Capital	$751	$12,616	$10,381	$10,600	$10,600	$10,600
	Total 40031 CITY ATTORNEY	**$1,123,158**	**$1,367,466**	**$1,426,869**	**$1,765,038**	**$1,605,038**	**$1,878,413**
40034 BUDGET, DEBT & GRANTS	Personnel	$469,974	$531,611	$510,379	$677,217	$607,217	$887,448
	Mat, Suppls, Services	$13,762	$82,350	$38,318	$59,200	$59,200	$59,200
	Total 40034 BUDGET, DEBT & GRANTS	**$483,736**	**$613,961**	**$548,697**	**$736,417**	**$666,417**	**$946,648**
40062 HUMAN RESOURCES	Personnel	$485,424	$573,406	$666,971	$832,906	$732,906	$946,789
	Mat, Suppls, Services	$115,026	$361,980	$284,969	$344,750	$344,750	$530,150
	Capital	$0	$1,564	$644	$3,000	$3,000	$3,000
	Total 40062 HUMAN RESOURCES	**$600,450**	**$936,950**	**$952,584**	**$1,180,656**	**$1,080,656**	**$1,479,939**
40072 FINANCE	Personnel	$666,611	$825,109	$770,507	$963,551	$858,551	$1,075,661
	Mat, Suppls, Services	$107,586	$183,035	$175,776	$237,750	$237,750	$192,250
	Total 40072 FINANCE	**$774,198**	**$1,008,143**	**$946,284**	**$1,201,301**	**$1,096,301**	**$1,267,911**
40082 TECHNICAL & CUSTOMER SERVICES	Personnel	$1,015,217	$1,129,747	$1,248,381	$1,676,831	$1,436,831	$1,886,251

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Mat, Suppls, Services	$826,206	$908,758	$1,150,339	$1,361,500	$1,361,500	$1,261,500
	Capital	$56,264	$31,117	$23,974	$28,900	$28,900	$28,900
	Interfund Transfer	$1,750	$1,250	$1,155	$1,250	$3,750	$3,750
	Total 40082 TECHNICAL & CUSTOMER SERVICES	**$1,899,437**	**$2,070,872**	**$2,423,849**	**$3,068,481**	**$2,830,981**	**$3,180,401**
40091 BLDG MAINT ADM	Personnel	$644,115	$739,297	$804,375	$1,075,418	$955,418	$1,123,222
	Mat, Suppls, Services	$748,323	$798,914	$998,971	$882,692	$882,692	$916,509
	Capital	$0	$0	$0	$36,000	$36,000	$0
	Interfund Transfer	$18,500	$18,750	$17,193	$18,750	$21,500	$21,500
	Total 40091 BLDG MAINT ADM	**$1,410,938**	**$1,556,961**	**$1,820,539**	**$2,012,860**	**$1,895,610**	**$2,061,231**
40092 PC MARC	Personnel	$887,190	$1,006,734	$1,015,558	$1,041,177	$1,041,177	$1,176,958
	Mat, Suppls, Services	$357,031	$480,358	$458,237	$475,346	$492,346	$498,882
	Capital	$2,083	$17,933	$15,538	$22,700	$22,700	$20,700
	Interfund Transfer	$5,500	$8,100	$7,425	$8,100	$5,500	$5,500
	Total 40092 PC MARC	**$1,251,804**	**$1,513,125**	**$1,496,758**	**$1,547,323**	**$1,561,723**	**$1,702,040**
40093 TENNIS	Personnel	$796,833	$847,752	$710,223	$900,730	$830,730	$1,108,097
	Mat, Suppls, Services	$140,925	$130,245	$147,773	$172,950	$172,950	$175,950
	Capital	$452	$352	$1,849	$0	$0	$0
	Total 40093 TENNIS	**$938,210**	**$978,349**	**$859,846**	**$1,073,680**	**$1,003,680**	**$1,284,047**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40094 MCPOLIN BARN	Personnel	$27,013	$18,481	$19,417	$50,725	$25,725	$52,505
	Mat, Suppls, Services	$16,318	$16,342	$16,720	$15,200	$15,200	$17,503
	Capital	$0	$0	$0	$1,000	$1,000	$0
	Total 40094 MCPOLIN BARN	**$43,331**	**$34,823**	**$36,137**	**$66,925**	**$41,925**	**$70,008**
40098 RECREATION PROGRAMS	Personnel	$688,207	$837,013	$738,338	$945,970	$925,970	$982,668
	Mat, Suppls, Services	$49,844	$40,707	$49,262	$77,070	$77,070	$78,370
	Total 40098 RECREATION PROGRAMS	**$738,051**	**$877,719**	**$787,600**	**$1,023,040**	**$1,003,040**	**$1,061,038**
40100 COMMUNITY ENGAGEMENT	Personnel	$412,119	$480,643	$459,140	$626,604	$526,604	$650,771
	Mat, Suppls, Services	$41,842	$60,998	$102,975	$83,000	$83,000	$126,000
	Capital	$1,852	$86	$198	$2,000	$2,000	$4,100
	Total 40100 COMMUNITY ENGAGEMENT	**$455,814**	**$541,726**	**$562,312**	**$711,604**	**$611,604**	**$780,871**
40101 ECONOMY	Personnel	$808,221	$1,095,088	$778,864	$966,508	$966,508	$210,867
	Mat, Suppls, Services	$97,195	$394,020	$607,996	$498,325	$523,325	$156,250
	Capital	$7,785	$54,291	$32,991	$16,900	$16,900	$0
	Total 40101 ECONOMY	**$913,201**	**$1,543,400**	**$1,419,851**	**$1,481,733**	**$1,506,733**	**$367,117**
40102 ENVIRONMENTAL REGULATORY	Personnel	$0	$27,534	$144,762	$198,659	$178,659	$207,023
	Mat, Suppls, Services	$19,730	$39,290	$129,241	$135,000	$135,000	$193,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40102 ENVIRONMENTAL REGULATORY	**$19,730**	**$66,824**	**$274,004**	**$333,659**	**$313,659**	**$400,023**
40104 ENVIRONMENTAL SUSTAINABILITY	Personnel	$297,344	$356,981	$319,432	$428,274	$368,274	$446,777
	Mat, Suppls, Services	$51,174	$136,733	$79,824	$294,650	$294,650	$372,577
	Capital	$0	$1,910	$0	$0	$0	$0
	Total 40104 ENVIRONMENTAL SUSTAINABILITY	**$348,518**	**$495,624**	**$399,256**	**$722,924**	**$662,924**	**$819,354**
40111 INSURANCE & SECURITY BONDS	Interfund Transfer	$823,716	$924,685	$898,359	$980,030	$980,030	$1,026,307
	Total 40111 INSURANCE & SECURITY BONDS	**$823,716**	**$924,685**	**$898,359**	**$980,030**	**$980,030**	**$1,026,307**
40118 LEAD TRAINING	Mat, Suppls, Services	$2,341	$1,045	$4,956	$10,000	$10,000	$0
	Total 40118 LEAD TRAINING	**$2,341**	**$1,045**	**$4,956**	**$10,000**	**$10,000**	**$0**
40122 SPEC. SRVC. CNTRT/HIST SOC MUS	Mat, Suppls, Services	$65,000	$25,000	$20,000	$0	$0	$0
	Total 40122 SPEC. SRVC. CNTRT/HIST SOC MUS	**$65,000**	**$25,000**	**$20,000**	**$0**	**$0**	**$0**
40126 TRANSFER TO SALES TAX BOND DSF	Interfund Transfer	$22,495	$0	$0	$0	$0	$0
	Total 40126 TRANSFER TO SALES TAX BOND DSF	**$22,495**	**$0**	**$0**	**$0**	**$0**	**$0**
40135 SPEC. SRVC. CNTRT./UNSPECIFIED	Mat, Suppls, Services	$250,000	$495,900	$450,900	$630,000	$630,000	$630,000
	Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	**$250,000**	**$495,900**	**$450,900**	**$630,000**	**$630,000**	**$630,000**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40136 LEADERSHIP	Personnel	$70,292	$70,365	$62,489	$70,070	$70,070	$70,070
	Mat, Suppls, Services	$13,113	$42,590	$56,131	$50,000	$50,000	$50,000
	Total 40136 LEADERSHIP	**$83,405**	**$112,955**	**$118,620**	**$120,070**	**$120,070**	**$120,070**
40137 GRANTS/HISTORICAL SOCIETY	Mat, Suppls, Services	$0	$0	$0	$25,000	$25,000	$25,000
	Total 40137 GRANTS/HISTORICAL SOCIETY	**$0**	**$0**	**$0**	**$25,000**	**$25,000**	**$25,000**
40144 CARES ACT EXPENDITURES	Mat, Suppls, Services	$2,200,000	$0	$0	$504,529	$504,529	$0
	Total 40144 CARES ACT EXPENDITURES	**$2,200,000**	**$0**	**$0**	**$504,529**	**$504,529**	**$0**
40146 VACANCY FACTOR	Personnel	$0	$0	$0	$(2,356,547)	$0	$(2,551,605)
	Total 40146 VACANCY FACTOR	**$0**	**$0**	**$0**	**$(2,356,547)**	**$0**	**$(2,551,605)**
40148 EMERGENCY MANAGEMENT	Personnel	$109,389	$118,926	$114,888	$314,320	$184,320	$176,788
	Mat, Suppls, Services	$26,801	$30,520	$166,588	$192,500	$192,500	$42,500
	Capital	$37,785	$17,928	$32,873	$75,000	$75,000	$75,000
	Total 40148 EMERGENCY MANAGEMENT	**$173,975**	**$167,373**	**$314,349**	**$581,820**	**$451,820**	**$294,288**
40149 ARTS & CULTURE	Personnel	$29,403	$66,852	$73,474	$159,015	$124,015	$164,345
	Mat, Suppls, Services	$49,264	$161,771	$42,551	$34,000	$34,000	$3,760
	Total 40149 ARTS & CULTURE	**$78,667**	**$228,623**	**$116,025**	**$193,015**	**$158,015**	**$168,105**
40150 TRAILS O&M	Personnel	$0	$0	$365,487	$459,935	$434,935	$476,366

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Mat, Suppls, Services	$0	$0	$171,050	$147,000	$258,000	$283,900
	Capital	$0	$0	$28,380	$22,000	$22,000	$5,200
	Total 40150 TRAILS O&M	**$0**	**$0**	**$564,917**	**$628,935**	**$714,935**	**$765,466**
40151 SOCIAL EQUITY	Personnel	$30,914	$8,591	$3,053	$53,838	$8,838	$55,467
	Mat, Suppls, Services	$37,581	$4,831	$14,925	$106,479	$106,479	$6,479
	Total 40151 SOCIAL EQUITY	**$68,496**	**$13,422**	**$17,978**	**$160,317**	**$115,317**	**$61,946**
40221 POLICE	Personnel	$5,501,740	$6,126,611	$6,266,653	$7,021,808	$7,011,808	$7,443,343
	Mat, Suppls, Services	$226,292	$242,940	$298,726	$261,070	$266,070	$284,929
	Capital	$104,537	$107,231	$193,857	$252,546	$280,997	$172,836
	Interfund Transfer	$130,500	$261,250	$239,481	$261,250	$270,000	$270,000
	Total 40221 POLICE	**$5,963,069**	**$6,738,032**	**$6,998,717**	**$7,796,674**	**$7,828,875**	**$8,171,108**
40222 DRUG EDUCATION	Personnel	$28,811	$32,384	$30,124	$30,814	$30,814	$32,637
	Mat, Suppls, Services	$4,901	$0	$0	$5,000	$5,000	$5,000
	Total 40222 DRUG EDUCATION	**$33,712**	**$32,384**	**$30,124**	**$35,814**	**$35,814**	**$37,637**
40223 STATE LIQUOR ENFORCEMENT	Personnel	$49,082	$71,292	$72,049	$59,750	$59,750	$62,980
	Mat, Suppls, Services	$8,568	$0	$0	$10,000	$10,000	$10,000
	Total 40223 STATE LIQUOR ENFORCEMENT	**$57,650**	**$71,292**	**$72,049**	**$69,750**	**$69,750**	**$72,980**
40231 COMMUNICATION CENTER	Mat, Suppls, Services	$643,626	$683,418	$740,931	$695,000	$740,000	$695,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40231 COMMUNICATION CENTER	**$643,626**	**$683,418**	**$740,931**	**$695,000**	**$740,000**	**$695,000**
40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	Mat, Suppls, Services	$0	$0	$0	$8,500	$8,500	$8,500
	Total 40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	**$0**	**$0**	**$0**	**$8,500**	**$8,500**	**$8,500**
40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	Mat, Suppls, Services	$0	$0	$0	$15,000	$15,000	$15,000
	Total 40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	**$0**	**$0**	**$0**	**$15,000**	**$15,000**	**$15,000**
40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	Mat, Suppls, Services	$50,000	$50,000	$40,000	$50,000	$50,000	$50,000
	Total 40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	**$50,000**	**$50,000**	**$40,000**	**$50,000**	**$50,000**	**$50,000**
40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE	Mat, Suppls, Services	$0	$0	$0	$15,000	$15,000	$15,000
	Total 40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE	**$0**	**$0**	**$0**	**$15,000**	**$15,000**	**$15,000**
40244 SPEC. SRVC CONTRT/LEGAL MEDIATION	Mat, Suppls, Services	$7,500	$15,000	$7,500	$15,000	$15,000	$15,000
	Total 40244 SPEC. SRVC CONTRT/LEGAL MEDIATION	**$7,500**	**$15,000**	**$7,500**	**$15,000**	**$15,000**	**$15,000**
40311 COMM DEVELOP ADMIN	Personnel	$273,217	$315,646	$366,348	$634,797	$434,797	$699,271
	Mat, Suppls, Services	$31,512	$85,626	$92,962	$116,015	$116,015	$120,865
	Capital	$0	$0	$0	$450	$450	$450

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40311 COMM DEVELOP ADMIN	**$304,729**	**$401,271**	**$459,311**	**$751,261**	**$551,261**	**$820,586**
40313 ENGINEERING	Personnel	$444,709	$608,424	$745,656	$942,702	$836,155	$1,606,203
	Mat, Suppls, Services	$118,018	$192,493	$105,844	$144,520	$144,520	$167,050
	Capital	$298	$0	$1,954	$200	$200	$41,880
	Total 40313 ENGINEERING	**$563,025**	**$800,917**	**$853,455**	**$1,087,422**	**$980,875**	**$1,815,133**
40342 PLANNING DEPT.	Personnel	$905,982	$1,158,628	$1,141,645	$1,515,258	$1,265,258	$1,774,377
	Mat, Suppls, Services	$121,474	$117,309	$138,779	$305,375	$305,375	$610,475
	Capital	$553	$0	$51	$4,000	$4,000	$4,000
	Total 40342 PLANNING DEPT.	**$1,028,009**	**$1,275,937**	**$1,280,474**	**$1,824,633**	**$1,574,633**	**$2,388,852**
40352 BUILDING DEPT.	Personnel	$1,513,544	$1,771,614	$1,802,820	$2,355,643	$2,015,643	$2,603,289
	Mat, Suppls, Services	$55,089	$75,124	$77,288	$114,250	$114,250	$114,250
	Capital	$1,858	$7,102	$138,607	$152,100	$152,100	$105,433
	Interfund Transfer	$14,000	$34,800	$31,900	$34,800	$71,500	$71,500
	Total 40352 BUILDING DEPT.	**$1,584,491**	**$1,888,640**	**$2,050,616**	**$2,656,793**	**$2,353,493**	**$2,894,472**
40412 PARKS & CEMETERY	Personnel	$1,453,596	$1,460,452	$1,536,150	$1,772,698	$1,717,698	$1,911,726
	Mat, Suppls, Services	$415,651	$404,894	$359,996	$453,971	$453,971	$459,805
	Capital	$8,425	$12,608	$17,255	$17,793	$17,793	$22,793
	Interfund Transfer	$115,750	$125,000	$114,587	$125,000	$218,000	$218,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40412 PARKS & CEMETERY	**$1,993,422**	**$2,002,954**	**$2,027,988**	**$2,369,462**	**$2,407,462**	**$2,612,324**
40421 STREET MAINTENANCE	Personnel	$1,393,650	$1,700,290	$1,670,660	$2,084,864	$2,064,864	$2,096,403
	Mat, Suppls, Services	$428,134	$504,571	$554,674	$621,297	$621,297	$619,890
	Capital	$0	$711	$93	$9,000	$9,000	$158,000
	Interfund Transfer	$263,500	$400,000	$366,663	$400,000	$657,000	$657,000
	Total 40421 STREET MAINTENANCE	**$2,085,284**	**$2,605,573**	**$2,592,091**	**$3,115,161**	**$3,352,161**	**$3,531,293**
40423 STREET LIGHTS/SIGN	Mat, Suppls, Services	$118,411	$96,326	$109,855	$136,800	$136,800	$110,312
	Capital	$48,653	$49,760	$42,353	$55,000	$55,000	$55,000
	Total 40423 STREET LIGHTS/SIGN	**$167,064**	**$146,086**	**$152,208**	**$191,800**	**$191,800**	**$165,312**
40424 SWEDE ALLEY PARKING STRUCT.	Mat, Suppls, Services	$37,364	$34,217	$36,110	$41,100	$41,100	$45,364
	Capital	$0	$0	$0	$4,500	$4,500	$4,500
	Total 40424 SWEDE ALLEY PARKING STRUCT.	**$37,364**	**$34,217**	**$36,110**	**$45,600**	**$45,600**	**$49,864**
40551 LIBRARY	Personnel	$1,080,772	$1,295,933	$1,276,118	$1,440,301	$1,425,301	$1,708,950
	Mat, Suppls, Services	$258,942	$285,305	$304,520	$330,446	$330,446	$322,164
	Capital	$16,456	$43,281	$17,478	$13,000	$13,000	$18,930
	Total 40551 LIBRARY	**$1,356,170**	**$1,624,519**	**$1,598,116**	**$1,783,747**	**$1,768,747**	**$2,050,044**
40621 RDA - OPERATIONS	Mat, Suppls, Services	$1,262,266	$1,280,320	$915,005	$1,300,000	$1,300,000	$1,300,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40621 RDA - OPERATIONS	**$1,262,266**	**$1,280,320**	**$915,005**	**$1,300,000**	**$1,300,000**	**$1,300,000**
40700 LUMP MERIT	Personnel	$0	$0	$0	$850,000	$850,000	$850,000
	Total 40700 LUMP MERIT	**$0**	**$0**	**$0**	**$850,000**	**$850,000**	**$850,000**
40821 TRANS TO OTHER FUND	Interfund Transfer	$1,485,138	$5,060,901	$1,476,376	$1,610,600	$3,610,600	$1,910,600
	Total 40821 TRANS TO OTHER FUND	**$1,485,138**	**$5,060,901**	**$1,476,376**	**$1,610,600**	**$3,610,600**	**$1,910,600**
40981 CONTINGENCY/GENERAL	Mat, Suppls, Services	$0	$7,825	$36,300	$100,000	$100,000	$100,000
	Contingency	$0	$0	$0	$100,000	$100,000	$100,000
	Total 40981 CONTINGENCY/GENERAL	**$0**	**$7,825**	**$36,300**	**$200,000**	**$200,000**	**$200,000**
40985 CONTINGENCY/SNOW REMOVAL	Contingency	$0	$0	$0	$50,000	$50,000	$50,000
	Total 40985 CONTINGENCY/SNOW REMOVAL	**$0**	**$0**	**$0**	**$50,000**	**$50,000**	**$50,000**
40986 CONTINGENCY/COUNCIL	Contingency	$918	$24,600	$0	$50,000	$50,000	$50,000
	Total 40986 CONTINGENCY/COUNCIL	**$918**	**$24,600**	**$0**	**$50,000**	**$50,000**	**$50,000**
40990 EMERGENCY CONTINGENCY	Contingency	$171,824	$0	$0	$100,000	$100,000	$100,000
	Total 40990 EMERGENCY CONTINGENCY	**$171,824**	**$0**	**$0**	**$100,000**	**$100,000**	**$100,000**
40999 END BAL SUR(DEF)	Ending Balance	$19,222,320	$20,682,028	$0	$13,408,275	$13,969,780	$8,466,782
	Total 40999 END BAL SUR(DEF)	**$19,222,320**	**$20,682,028**	**$0**	**$13,408,275**	**$13,969,780**	**$8,466,782**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
42170 DESTINATION TOURISM	Mat, Suppls, Services	$25,044	$17,678	$0	$0	$0	$0
	Total 42170 DESTINATION TOURISM	**$25,044**	**$17,678**	**$0**	**$0**	**$0**	**$0**
42180 SUNDANCE MITIGATION	Mat, Suppls, Services	$310,829	$302,600	$0	$302,600	$322,600	$322,600
	Total 42180 SUNDANCE MITIGATION	**$310,829**	**$302,600**	**$0**	**$302,600**	**$322,600**	**$322,600**
42181 ECONOMIC DEVELOPMENT GRANT	Mat, Suppls, Services	$0	$10,000	$0	$10,000	$10,000	$10,000
	Total 42181 ECONOMIC DEVELOPMENT GRANT	**$0**	**$10,000**	**$0**	**$10,000**	**$10,000**	**$10,000**
42182 PUBLIC ART	Mat, Suppls, Services	$500	$0	$2,398	$7,000	$7,000	$7,000
	Total 42182 PUBLIC ART	**$500**	**$0**	**$2,398**	**$7,000**	**$7,000**	**$7,000**
42183 MENTAL HEALTH	Mat, Suppls, Services	$60,000	$60,000	$73,042	$120,000	$120,000	$157,458
	Total 42183 MENTAL HEALTH	**$60,000**	**$60,000**	**$73,042**	**$120,000**	**$120,000**	**$157,458**
42190 MARSAC-SWEDE CONDO HOA	Mat, Suppls, Services	$11,160	$15,600	$12,000	$13,000	$13,000	$13,000
	Total 42190 MARSAC-SWEDE CONDO HOA	**$11,160**	**$15,600**	**$12,000**	**$13,000**	**$13,000**	**$13,000**
42200 RDA OPERATING EXPENDITURE	Mat, Suppls, Services	$275	$120	$0	$0	$0	$0
	Total 42200 RDA OPERATING EXPENDITURE	**$275**	**$120**	**$0**	**$0**	**$0**	**$0**
42305 ABATEMENT	Mat, Suppls, Services	$0	$0	$0	$48,688	$48,688	$48,688
	Total 42305 ABATEMENT	**$0**	**$0**	**$0**	**$48,688**	**$48,688**	**$48,688**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
42310 HISTORICAL INCENTIVE GRANT	Mat, Suppls, Services	$47,136	$46,940	$8,400	$47,136	$47,136	$47,136
	Total 42310 HISTORICAL INCENTIVE GRANT	**$47,136**	**$46,940**	**$8,400**	**$47,136**	**$47,136**	**$47,136**
43010 BUSINESS IMPROVEMENT DISTRICT	Mat, Suppls, Services	$50,673	$50,344	$0	$64,419	$64,419	$64,419
	Total 43010 BUSINESS IMPROVEMENT DISTRICT	**$50,673**	**$50,344**	**$0**	**$64,419**	**$64,419**	**$64,419**
43015 UTILITIES EXPENDITURE	Mat, Suppls, Services	$715,000	$715,000	$0	$715,000	$715,000	$1,051,810
	Total 43015 UTILITIES EXPENDITURE	**$715,000**	**$715,000**	**$0**	**$715,000**	**$715,000**	**$1,051,810**
	Grand Total	$55,580,585	$64,066,244	$39,634,421	$61,687,857	$64,933,913	$59,866,807

QUINNS RECREATION COMPLEX – Budget Summary

012 QUINNS RECREATION COMPLEX – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	County/SP District Revenue	$10,300	$0	$0	$0	$0	$0
	Recreation	$638	$2,570	$7,702	$5,218	$5,218	$4,806
	Ice	$634,725	$856,082	$867,136	$955,233	$955,233	$716,838
	Misc. Revenues	$127	$354	$(18)	$1,316	$1,316	$1,212
	Special Revenues & Resources	$5,000	$0	$0	$0	$0	$0
	Total Revenues	**$650,790**	**$859,006**	**$874,820**	**$961,767**	**$961,767**	**$722,856**
Other	Beginning Balance	$(5,138,717)	$(5,621,751)	$0	$(6,084,994)	$(6,097,439)	$(6,650,485)
	Total Other	**$(5,138,717)**	**$(5,621,751)**	**$0**	**$(6,084,994)**	**$(6,097,439)**	**$(6,650,485)**
	Grand Total	**$(4,487,927)**	**$(4,762,745)**	**$874,820**	**$(5,123,227)**	**$(5,135,672)**	**$(5,927,629)**

012 QUINNS RECREATION COMPLEX – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$826,807	$1,004,185	$943,660	$1,142,784	$1,107,784	$1,244,390
	Mat, Suppls, Services	$307,017	$330,508	$346,366	$406,029	$406,029	$416,387
	Capital	$0	$0	$0	$1,000	$1,000	$1,000
	Total Depts	**$1,133,824**	**$1,334,693**	**$1,290,025**	**$1,549,813**	**$1,514,813**	**$1,661,777**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Other	Ending Balance	$(5,621,751)	$(6,097,439)	$0	$(6,673,040)	$(6,650,485)	$(7,589,406)
	Grand Total	**$(5,621,751)**	**$(6,097,439)**	**$0**	**$(6,673,040)**	**$(6,650,485)**	**$(7,589,406)**

012 QUINNS RECREATION COMPLEX – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
County/SP District Revenue	012-33312 RECR, ARTS&PARK-RAP TAX GRANT	$10,300	$0	$0	$0	$0	$0
	Total County/SP District Revenue	**$10,300**	**$0**	**$0**	**$0**	**$0**	**$0**
Recreation	012-34696 VENDING COMMISSION	$638	$2,570	$7,702	$5,218	$5,218	$4,806
	Total Recreation	**$638**	**$2,570**	**$7,702**	**$5,218**	**$5,218**	**$4,806**
Ice	012-34727 EMPLOYEE WELLNESS	$(2,653)	$(2,955)	$(7,028)	$0	$0	$0
	012-34728 EQUIP/LOCKER/SKATE RENTAL	$14,906	$38,566	$38,211	$36,139	$36,139	$33,287
	012-34729 ROOM RENTAL	$2,160	$4,849	$1,380	$6,512	$6,512	$5,998
	012-34730 ICE RENTAL	$67,444	$96,886	$62,541	$249,294	$249,294	$229,618
	012-34731 LEAGUES	$70,630	$145,716	$175,666	$197,373	$197,373	$18,795
	012-34732 LEARN TO PLAY HOCKEY	$14,858	$24,067	$29,486	$34,913	$34,913	$32,157
	012-34733 DROP-IN HOCKEY	$43,274	$35,240	$45,847	$52,606	$52,606	$48,453
	012-34734 DROP-IN SPEEDSKATING	$12,912	$11,407	$12,266	$14,267	$14,267	$13,141
	012-34735 RETAIL SALES	$24,914	$30,837	$20,754	$44,851	$44,851	$41,311
	012-34736 SKATE SERVICES	$10,213	$13,726	$12,851	$15,057	$15,057	$13,869
	012-34737 ADVERTISING	$6,502	$10,800	$7,076	$37,225	$37,225	$34,287
	012-34738 SEASON PASSES	$2,097	$175	$2,995	$1,456	$1,456	$1,341
	012-34740 PRIVATE LESSONS	$1,045	$9,622	$4,459	$6,926	$6,926	$6,379
	012-34764 FREESTYLE	$78,907	$76,328	$88,414	$86,788	$86,788	$79,938
	012-34765 CLASSES	$50,601	$86,366	$98,406	$84,770	$84,770	$78,079
	012-34766 34766	$0	$621	$432	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	012-34769 DROP-IN PROGRAMS	$48,774	$50,512	$44,279	$83,814	$83,814	$77,199
	012-34770 FIELDS RENTAL	$(9)	$3,819	$4,590	$3,242	$3,242	$2,986
	012-34786 ICE RENTAL (SALES TAX EXEMPT)	$188,150	$219,500	$224,512	$0	$0	$0
	Total Ice	**$634,725**	**$856,082**	**$867,136**	**$955,233**	**$955,233**	**$716,838**
Misc. Revenues	012-36911 OTHER MISCELLANEOUS	$0	$0	$0	$1,316	$1,316	$1,212
	012-36921 CASH OVER/SHORT	$127	$354	$(18)	$0	$0	$0
	Total Misc. Revenues	**$127**	**$354**	**$(18)**	**$1,316**	**$1,316**	**$1,212**
Special Revenues & Resources	012-39110 DONATIONS	$5,000	$0	$0	$0	$0	$0
	Total Special Revenues & Resources	**$5,000**	**$0**	**$0**	**$0**	**$0**	**$0**
Beginning Balance	012-39990 BEGINNING BALANCE	$(5,138,717)	$(5,621,751)	$0	$(6,084,994)	$(6,097,439)	$(6,650,485)
	Grand Total	**$(5,138,717)**	**$(5,621,751)**	**$0**	**$(6,084,994)**	**$(6,097,439)**	**$(6,650,485)**

012 QUINNS RECREATION COMPLEX – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40095 ICE FACILITY	Personnel	$656,874	$798,410	$762,455	$893,461	$873,461	$974,159
	Mat, Suppls, Services	$245,365	$280,058	$297,260	$342,829	$342,829	$358,290
	Capital	$0	$0	$0	$1,000	$1,000	$1,000
	Total 40095 ICE FACILITY	**$902,239**	**$1,078,468**	**$1,059,715**	**$1,237,290**	**$1,217,290**	**$1,333,449**
40096 FIELDS	Personnel	$169,934	$205,775	$181,205	$249,323	$234,323	$270,231

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Mat, Suppls, Services	$61,652	$50,451	$49,106	$63,200	$63,200	$58,097
	Total 40096 FIELDS	**$231,586**	**$256,226**	**$230,310**	**$312,523**	**$297,523**	**$328,328**
40999 END BAL SUR(DEF)	Ending Balance	$(5,621,751)	$(6,097,439)	$0	$(6,673,040)	$(6,650,485)	$(7,589,406)
	Total 40999 END BAL SUR(DEF)	**$(5,621,751)**	**$(6,097,439)**	**$0**	**$(6,673,040)**	**$(6,650,485)**	**$(7,589,406)**
	Grand Total	$(4,487,927)	$(4,762,746)	$1,290,025	$(5,123,227)	$(5,135,672)	$(5,927,629)

POLICE SPECIAL REVENUE FUND – Budget Summary

021 POLICE SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Other	Beginning Balance	$35,773	$35,773	$0	$0	$35,773	$0
	Total Other	**$35,773**	**$35,773**	**$0**	**$0**	**$35,773**	**$0**
	Grand Total	**$35,773**	**$35,773**	**$0**	**$0**	**$35,773**	**$0**

021 POLICE SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Capital	$0	$0	$0	$0	$35,773	$0
	Total Depts	**$0**	**$0**	**$0**	**$0**	**$35,773**	**$0**
Other	Ending Balance	$35,773	$35,773	$0	$0	$0	$0
	Grand Total	**$35,773**	**$35,773**	**$0**	**$0**	**$0**	**$0**

021 POLICE SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Beginning Balance	021-39990 BEGINNING BALANCE	$35,773	$35,773	$0	$0	$35,773	$0
	Grand Total	$35,773	$35,773	$0	$0	$35,773	$0

021 POLICE SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40999 END BAL SUR(DEF)	Ending Balance	$35,773	$35,773	$0	$0	$0	$0
	Total 40999 END BAL SUR(DEF)	**$35,773**	**$35,773**	**$0**	**$0**	**$0**	**$0**
41001 POLICE SPECIAL REVENUE FUND	Capital	$0	$0	$0	$0	$35,773	$0
	Total 41001 POLICE SPECIAL REVENUE FUND	**$0**	**$0**	**$0**	**$0**	**$35,773**	**$0**
	Grand Total	$35,773	$35,773	$0	$0	$35,773	$0

DRUG CONFISCATIONS – Budget Summary

022 DRUG CONFISCATIONS – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	State Revenue	$0	$3,021	$750	$0	$0	$0
	Total Revenues	**$0**	**$3,021**	**$750**	**$0**	**$0**	**$0**
Other	Beginning Balance	$23,168	$23,168	$0	$0	$23,168	$749
	Total Other	**$23,168**	**$23,168**	**$0**	**$0**	**$23,168**	**$749**
	Grand Total	**$23,168**	**$26,189**	**$750**	**$0**	**$23,168**	**$749**

022 DRUG CONFISCATIONS – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Capital	$0	$3,021	$750	$0	$22,419	$0
	Total Depts	**$0**	**$3,021**	**$750**	**$0**	**$22,419**	**$0**
Other	Ending Balance	$23,168	$23,168	$0	$0	$749	$749
	Grand Total	**$23,168**	**$23,168**	**$0**	**$0**	**$749**	**$749**

022 DRUG CONFISCATIONS – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
State Revenue	022-33271 EQUITABLE SHARING	$0	$3,021	$750	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total State Revenue	**$0**	**$3,021**	**$750**	**$0**	**$0**	**$0**
Beginning Balance	022-39990 BEGINNING BALANCE	$23,168	$23,168	$0	$0	$23,168	$749
	Grand Total	**$23,168**	**$23,168**	**$0**	**$0**	**$23,168**	**$749**

022 DRUG CONFISCATIONS – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40999 END BAL SUR(DEF)	Ending Balance	$23,168	$23,168	$0	$0	$749	$749
	Total 40999 END BAL SUR(DEF)	**$23,168**	**$23,168**	**$0**	**$0**	**$749**	**$749**
41001 POLICE SPECIAL REVENUE FUND	Capital	$0	$3,021	$750	$0	$22,419	$0
	Total 41001 POLICE SPECIAL REVENUE FUND	**$0**	**$3,021**	**$750**	**$0**	**$22,419**	**$0**
	Grand Total	$23,168	$26,189	$750	$0	$23,168	$749

LOWER PARK AVE RDA SPECIAL REVENUE FUND – Budget Summary

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Property Taxes	$3,753,919	$3,932,515	$4,369,948	$4,252,000	$4,252,000	$4,252,000
	Misc. Revenues	$6,064	$7,979	$0	$0	$0	$0
	Total Revenues	**$3,759,984**	**$3,940,493**	**$4,369,948**	**$4,252,000**	**$4,252,000**	**$4,252,000**
Other	Beginning Balance	$1,044,819	$1,061,151	$0	$1,538,319	$1,262,193	$1,739,038
	Total Other	**$1,044,819**	**$1,061,151**	**$0**	**$1,538,319**	**$1,262,193**	**$1,739,038**
	Grand Total	**$4,804,803**	**$5,001,644**	**$4,369,948**	**$5,790,319**	**$5,514,193**	**$5,991,038**

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$4,230	$0	$0	$0	$0	$0
	Mat, Suppls, Services	$646,889	$646,919	$14,314	$682,623	$682,623	$657,109
	Total Depts	**$651,119**	**$646,919**	**$14,314**	**$682,623**	**$682,623**	**$657,109**
Other	Interfund Transfer	$3,092,532	$3,092,532	$2,834,821	$3,092,532	$3,092,532	$3,092,532
	Ending Balance	$1,061,151	$1,262,193	$0	$2,015,164	$1,739,038	$2,241,397
	Grand Total	**$4,153,683**	**$4,354,725**	**$2,834,821**	**$5,107,696**	**$4,831,570**	**$5,333,929**

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Property Taxes	023-31113 PROP TAX INCREMENT RDA	$863,401	$904,478	$1,005,088	$1,000,000	$1,000,000	$1,000,000
	023-31121 DEL AND PRIOR YEAR	$0	$0	$0	$52,000	$52,000	$52,000
	023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	$2,890,518	$3,028,036	$3,364,860	$3,200,000	$3,200,000	$3,200,000
	Total Property Taxes	**$3,753,919**	**$3,932,515**	**$4,369,948**	**$4,252,000**	**$4,252,000**	**$4,252,000**
Misc. Revenues	023-36111 INTEREST EARNINGS	$6,064	$7,979	$0	$0	$0	$0
	Total Misc. Revenues	**$6,064**	**$7,979**	**$0**	**$0**	**$0**	**$0**
Beginning Balance	023-39990 BEGINNING BALANCE	$1,044,819	$1,061,151	$0	$1,538,319	$1,262,193	$1,739,038
	Grand Total	**$1,044,819**	**$1,061,151**		**$0**	**$1,538,319**	**$1,262,193**	**$1,739,038**

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40624 RDA MITIGATION	Mat, Suppls, Services	$574,884	$591,168	$0	$568,000	$568,000	$568,000
	Total 40624 RDA MITIGATION	**$574,884**	**$591,168**	**$0**	**$568,000**	**$568,000**	**$568,000**
40999 END BAL SUR(DEF)	Ending Balance	$1,061,151	$1,262,193	$0	$2,015,164	$1,739,038	$2,241,397
	Total 40999 END BAL SUR(DEF)	**$1,061,151**	**$1,262,193**	**$0**	**$2,015,164**	**$1,739,038**	**$2,241,397**
42310 HISTORICAL INCENTIVE GRANT	Mat, Suppls, Services	$25,409	$49,010	$11,400	$50,000	$50,000	$50,000
	Total 42310 HISTORICAL INCENTIVE GRANT	**$25,409**	**$49,010**	**$11,400**	**$50,000**	**$50,000**	**$50,000**
43328 LOWER PARK AVENUE RDA	Personnel	$4,230	$0	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Mat, Suppls, Services	$46,596	$6,741	$2,914	$64,623	$64,623	$39,109
	Interfund Transfer	$3,092,532	$3,092,532	$2,834,821	$3,092,532	$3,092,532	$3,092,532
	Total 43328 LOWER PARK AVENUE RDA	**$3,143,359**	**$3,099,273**	**$2,837,735**	**$3,157,155**	**$3,157,155**	**$3,131,641**
	Grand Total	$4,804,802	$5,001,644	$2,849,135	$5,790,319	$5,514,193	$5,991,038

MAIN STREET RDA SPECIAL REVENUE FUND – Budget Summary

024 MAIN STREET RDA SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Property Taxes	$1,316,304	$1,312,098	$4,607	$1,276,319	$21,319	$11,319
	Misc. Revenues	$7,200	$7,283	$0	$0	$0	$0
	Total Revenues	**$1,323,504**	**$1,319,380**	**$4,607**	**$1,276,319**	**$21,319**	**$11,319**
Other	Beginning Balance	$1,272,130	$1,130,151	$0	$1,251,470	$1,460,076	$626,395
	Total Other	**$1,272,130**	**$1,130,151**	**$0**	**$1,251,470**	**$1,460,076**	**$626,395**
	Grand Total	**$2,595,634**	**$2,449,531**	**$4,607**	**$2,527,789**	**$1,481,395**	**$637,714**

024 MAIN STREET RDA SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Mat, Suppls, Services	$265,483	$289,455	$6,830	$455,000	$455,000	$455,000
	Total Depts	**$265,483**	**$289,455**	**$6,830**	**$455,000**	**$455,000**	**$455,000**
Other	Interfund Transfer	$1,200,000	$700,000	$641,663	$700,000	$400,000	$0
	Ending Balance	$1,130,151	$1,460,076	$0	$1,372,789	$626,395	$182,714
	Grand Total	**$2,330,151**	**$2,160,076**	**$641,663**	**$2,072,789**	**$1,026,395**	**$182,714**

024 MAIN STREET RDA SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Property Taxes	024-31113 PROP TAX INCREMENT RDA	$302,750	$301,782	$1,060	$282,053	$2,053	$2,053
	024-31121 DEL AND PRIOR YEAR	$0	$0	$0	$50,000	$0	$0
	024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	$1,013,554	$1,010,315	$3,547	$944,266	$19,266	$9,266
	Total Property Taxes	**$1,316,304**	**$1,312,098**	**$4,607**	**$1,276,319**	**$21,319**	**$11,319**
Misc. Revenues	024-36111 INTEREST EARNINGS	$7,200	$7,283	$0	$0	$0	$0
	Total Misc. Revenues	**$7,200**	**$7,283**	**$0**	**$0**	**$0**	**$0**
Beginning Balance	024-39990 BEGINNING BALANCE	$1,272,130	$1,130,151	$0	$1,251,470	$1,460,076	$626,395
	Grand Total	**$1,272,130**	**$1,130,151**	**$0**	**$1,251,470**	**$1,460,076**	**$626,395**

024 MAIN STREET RDA SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40623 RDA MITIGATION - MAI	Mat, Suppls, Services	$239,580	$239,455	$0	$405,000	$405,000	$405,000
	Total 40623 RDA MITIGATION - MAI	**$239,580**	**$239,455**	**$0**	**$405,000**	**$405,000**	**$405,000**
40999 END BAL SUR(DEF)	Ending Balance	$1,130,151	$1,460,076	$0	$1,372,789	$626,395	$182,714
	Total 40999 END BAL SUR(DEF)	**$1,130,151**	**$1,460,076**	**$0**	**$1,372,789**	**$626,395**	**$182,714**
42310 HISTORICAL INCENTIVE GRANT	Mat, Suppls, Services	$25,903	$30,000	$6,830	$30,000	$30,000	$30,000
	Total 42310 HISTORICAL INCENTIVE GRANT	**$25,903**	**$30,000**	**$6,830**	**$30,000**	**$30,000**	**$30,000**
43303 MAIN STREET RDA	Mat, Suppls, Services	$0	$20,000	$0	$20,000	$20,000	$20,000
	Interfund Transfer	$1,200,000	$700,000	$641,663	$700,000	$400,000	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43303 MAIN STREET RDA	**$1,200,000**	**$720,000**	**$641,663**	**$720,000**	**$420,000**	**$20,000**
	Grand Total	$2,595,634	$2,449,531	$648,493	$2,527,789	$1,481,395	$637,714

CAPITAL IMPROVEMENT FUND – Budget Summary

031 CAPITAL IMPROVEMENT FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Property Taxes	$794,793	$0	$0	$0	$0	$0
	Sales Tax	$11,049,559	$17,703,739	$11,088,046	$12,812,034	$12,812,034	$16,329,673
	Planning Building & Engineering Fees	$386,843	$285,385	$572,203	$419,695	$419,695	$419,695
	Federal Revenue	$0	$0	$0	$29,478	$29,478	$29,478
	State Revenue	$400,083	$687,927	$408,163	$375,029	$375,029	$62,171
	County/SP District Revenue	$1,136,450	$1,644,166	$139,126	$463,116	$463,116	$50,000
	Misc. Revenues	$1,958,745	$579,422	$1,134,235	$893,355	$893,355	$3,503,219
	Interfund Transactions (CIP/Debt)	$0	$3,450,301	$0	$0	$2,000,000	$0
	Special Revenues & Resources	$1,063,795	$782,653	$445,466	$396,901	$396,901	$0
	Bond Proceeds	$0	$0	$0	$3,000,000	$11,400,000	$30,000,000
	Total Revenues	**$16,790,267**	**$25,133,592**	**$13,787,239**	**$18,389,608**	**$28,789,608**	**$50,394,236**
Other	Beginning Balance	$59,750,463	$66,506,424	$0	$16,947,931	$82,329,107	$18,433,025
	Total Other	**$59,750,463**	**$66,506,424**	**$0**	**$16,947,931**	**$82,329,107**	**$18,433,025**
	Grand Total	**$76,540,730**	**$91,640,016**	**$13,787,239**	**$35,337,539**	**$111,118,715**	**$68,827,261**

031 CAPITAL IMPROVEMENT FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$32,033	$19,513	$18,368	$0	$0	$0
	Capital	$6,413,019	$5,116,770	$7,949,038	$20,500,712	$62,976,163	$33,231,994
	Total Depts	**$6,445,052**	**$5,136,283**	**$7,967,407**	**$20,500,712**	**$62,976,163**	**$33,231,994**
Other	Interfund Transfer	$3,589,254	$4,174,626	$3,828,990	$4,177,076	$4,177,076	$4,174,476
	Ending Balance	$66,506,424	$82,329,107	$0	$10,659,751	$18,433,025	$15,977,415
	Grand Total	**$70,095,678**	**$86,503,733**	**$3,828,990**	**$14,836,827**	**$22,610,101**	**$20,151,891**

031 CAPITAL IMPROVEMENT FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Property Taxes	031-31124 FEE-IN-LIEU HOUSING	$794,793	$0	$0	$0	$0	$0
	Total Property Taxes	**$794,793**	**$0**	**$0**	**$0**	**$0**	**$0**
Sales Tax	031-31213 RESORT TAX	$2,550,207	$5,498,943	$0	$3,619,937	$3,619,937	$4,212,714
	031-31215 ADDITIONAL RESORT SALES TAX	$5,757,601	$7,714,633	$6,970,754	$6,404,558	$6,404,558	$7,659,111
	031-31216 TRANSIENT ROOM TAX	$2,741,751	$4,490,163	$4,117,292	$2,787,539	$2,787,539	$4,457,848
	Total Sales Tax	**$11,049,559**	**$17,703,739**	**$11,088,046**	**$12,812,034**	**$12,812,034**	**$16,329,673**
Planning Building & Engineering Fees	031-32361 IMPACT FEES	$386,843	$285,385	$572,203	$419,695	$419,695	$419,695
	Total Planning Building & Engineering Fees	**$386,843**	**$285,385**	**$572,203**	**$419,695**	**$419,695**	**$419,695**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Federal Revenue	031-33110 FEDERAL GRANTS	$0	$0	$0	$29,478	$29,478	$29,478
	Total Federal Revenue	**$0**	**$0**	**$0**	**$29,478**	**$29,478**	**$29,478**
State Revenue	031-33252 STATE CONTRIBUTION	$25,364	$91,518	$11,760	$12,171	$12,171	$12,171
	031-33261 CLASS C ROAD	$374,719	$596,409	$396,403	$362,858	$362,858	$50,000
	Total State Revenue	**$400,083**	**$687,927**	**$408,163**	**$375,029**	**$375,029**	**$62,171**
County/SP District Revenue	031-33311 COUNTY CONTRIBUTION	$758,206	$19,058	$0	$40,363	$40,363	$50,000
	031-33312 RECR, ARTS&PARK-RAP TAX GRANT	$378,244	$1,625,108	$104,126	$422,753	$422,753	$0
	031-33313 RESTAURANT TAX GRANT	$0	$0	$35,000	$0	$0	$0
	Total County/SP District Revenue	**$1,136,450**	**$1,644,166**	**$139,126**	**$463,116**	**$463,116**	**$50,000**
Misc. Revenues	031-36111 INTEREST EARNINGS	$328,998	$357,256	$185,253	$726,501	$726,501	$3,336,635
	031-36210 RENTAL INCOME	$5,648	$4,936	$5,008	$2,585	$2,585	$2,585
	031-36309 SALE OF PROPERTY-AFFORDABLE HOUSING	$1,616,209	$0	$687,819	$0	$0	$0
	031-36310 SALE OF ASSETS	$2,665	$433	$3,474	$0	$0	$0
	031-36325 GARAGE REVENUE	$0	$151,778	$0	$155,632	$155,632	$155,362
	031-36911 OTHER MISCELLANEOUS	$5,225	$65,018	$252,681	$8,637	$8,637	$8,637
	Total Misc. Revenues	**$1,958,745**	**$579,422**	**$1,134,235**	**$893,355**	**$893,355**	**$3,503,219**
Interfund Transactions (CIP/Debt)	031-38213 GEN FUND TRANS TO FUND 31 CIP	$0	$3,450,301	$0	$0	$2,000,000	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total Interfund Transactions (CIP/Debt)	**$0**	**$3,450,301**	**$0**	**$0**	**$2,000,000**	**$0**
Special Revenues & Resources	031-39110 DONATIONS	$0	$0	$205	$0	$0	$0
	031-39126 OTHER CONTRIBUTIONS	$1,018,846	$774,073	$435,466	$396,901	$396,901	$0
	031-39129 LIBRARY FUNDRAISING DONATION	$44,949	$8,530	$9,795	$0	$0	$0
	031-39130 FRIENDS OF LIBRARY DONATION	$0	$50	$0	$0	$0	$0
	Total Special Revenues & Resources	**$1,063,795**	**$782,653**	**$445,466**	**$396,901**	**$396,901**	**$0**
Bond Proceeds	031-39220 BOND PROCEEDS	$0	$0	$0	$3,000,000	$11,400,000	$30,000,000
	Total Bond Proceeds	**$0**	**$0**	**$0**	**$3,000,000**	**$11,400,000**	**$30,000,000**
Beginning Balance	031-39990 BEGINNING BALANCE	$59,750,463	$66,506,424	$0	$16,947,931	$82,329,107	$18,433,025
	Grand Total	**$59,750,463**	**$66,506,424**	**$0**	**$16,947,931**	**$82,329,107**	**$18,433,025**

031 CAPITAL IMPROVEMENT FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40821 TRANS TO OTHER FUND	Interfund Transfer	$3,589,254	$4,174,626	$3,828,990	$4,177,076	$4,177,076	$4,174,476
	Total 40821 TRANS TO OTHER FUND	**$3,589,254**	**$4,174,626**	**$3,828,990**	**$4,177,076**	**$4,177,076**	**$4,174,476**
40999 END BAL SUR(DEF)	Ending Balance	$66,506,424	$82,329,107	$0	$10,659,751	$18,433,025	$15,977,415
	Total 40999 END BAL SUR(DEF)	**$66,506,424**	**$82,329,107**	**$0**	**$10,659,751**	**$18,433,025**	**$15,977,415**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43300 FIVE YEAR CIP	Capital	$0	$0	$0	$0	$5,073,395	$0
	Total 43300 FIVE YEAR CIP	**$0**	**$0**	**$0**	**$0**	**$5,073,395**	**$0**
43301 ENGINEERING & PLANNING	Capital	$23,000	$0	$0	$0	$68,177	$0
	Total 43301 ENGINEERING & PLANNING	**$23,000**	**$0**	**$0**	**$0**	**$68,177**	**$0**
43302 INFORMATION SYSTEMS ENHANCEMENT	Capital	$0	$0	$0	$120,000	$122,688	$0
	Total 43302 INFORMATION SYSTEMS ENHANCEMENT	**$0**	**$0**	**$0**	**$120,000**	**$122,688**	**$0**
43308 CITY PARK	Capital	$5,514	$20,459	$13,735	$(50,000)	$(10,694)	$0
	Total 43308 CITY PARK	**$5,514**	**$20,459**	**$13,735**	**$(50,000)**	**$(10,694)**	**$0**
43311 PAVEMENT MANAGEMENT	Capital	$925,983	$744,533	$1,047,055	$1,040,000	$1,814,436	$1,040,000
	Total 43311 PAVEMENT MANAGEMENT	**$925,983**	**$744,533**	**$1,047,055**	**$1,040,000**	**$1,814,436**	**$1,040,000**
43320 AFFORDABLE HOUSING	Capital	$1,598	$88,750	$979,348	$0	$699,181	$0
	Total 43320 AFFORDABLE HOUSING	**$1,598**	**$88,750**	**$979,348**	**$0**	**$699,181**	**$0**
43324 MCPOLIN FARM PROPERTY MAINTENANCE	Capital	$0	$0	$0	$0	$2,280	$0
	Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	**$0**	**$0**	**$0**	**$0**	**$2,280**	**$0**
43332 LIBRARY DONATION EXP	Capital	$13,978	$13,781	$15,292	$0	$31,226	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43332 LIBRARY DONATION EXP	**$13,978**	**$13,781**	**$15,292**	**$0**	**$31,226**	**$0**
43333 DIRECTIONAL SIGNAGE	Capital	$0	$8,068	$(4,176)	$0	$32,445	$0
	Total 43333 DIRECTIONAL SIGNAGE	**$0**	**$8,068**	**$(4,176)**	**$0**	**$32,445**	**$0**
43349 TRAFFIC CALMING	Capital	$19,466	$40,838	$127,659	$150,000	$193,968	$160,000
	Total 43349 TRAFFIC CALMING	**$19,466**	**$40,838**	**$127,659**	**$150,000**	**$193,968**	**$160,000**
43356 TRAILS MASTER PLAN IMPLEMENTATION	Capital	$109,818	$167,713	$158,315	$70,000	$838,594	$345,000
	Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	**$109,818**	**$167,713**	**$158,315**	**$70,000**	**$838,594**	**$345,000**
43395 MARSAC IMPROVEMENTS	Capital	$0	$0	$0	$0	$1,500,000	$(700,000)
	Total 43395 MARSAC IMPROVEMENTS	**$0**	**$0**	**$0**	**$0**	**$1,500,000**	**$(700,000)**
43401 PUBLIC ART	Capital	$13,516	$4,250	$7,150	$40,000	$429,832	$100,000
	Total 43401 PUBLIC ART	**$13,516**	**$4,250**	**$7,150**	**$40,000**	**$429,832**	**$100,000**
43402 FRIENDS OF THE FARM	Capital	$0	$0	$449	$0	$21,895	$0
	Total 43402 FRIENDS OF THE FARM	**$0**	**$0**	**$449**	**$0**	**$21,895**	**$0**
43404 OPEN SPACE IMPROVEMENTS	Personnel	$8,471	$0	$0	$0	$0	$0
	Capital	$360,340	$420,090	$293,358	$385,000	$676,439	$400,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43404 OPEN SPACE IMPROVEMENTS	**$368,811**	**$420,090**	**$293,358**	**$385,000**	**$676,439**	**$400,000**
43411 NEIGHBORHOOD PARKS	Capital	$0	$2,315	$3,424	$0	$113,239	$0
	Total 43411 NEIGHBORHOOD PARKS	**$0**	**$2,315**	**$3,424**	**$0**	**$113,239**	**$0**
43456 QUINN'S ICE/FIELDS PHASE II	Capital	$0	$0	$0	$0	$36,805	$0
	Total 43456 QUINN'S ICE/FIELDS PHASE II	**$0**	**$0**	**$0**	**$0**	**$36,805**	**$0**
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	Capital	$(1,464)	$50,724	$201,385	$65,000	$446,660	$65,000
	Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	**$(1,464)**	**$50,724**	**$201,385**	**$65,000**	**$446,660**	**$65,000**
43478 ASSET MGNT/REPLACEMENT PROGRAM	Capital	$852,680	$409,980	$421,948	$704,760	$1,008,131	$1,105,418
	Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	**$852,680**	**$409,980**	**$421,948**	**$704,760**	**$1,008,131**	**$1,105,418**
43482 ICE FACILITY CAPITAL REPLACEMENT	Capital	$125,043	$314,130	$102,141	$407,000	$1,201,117	$116,000
	Total 43482 ICE FACILITY CAPITAL REPLACEMENT	**$125,043**	**$314,130**	**$102,141**	**$407,000**	**$1,201,117**	**$116,000**
43490 OTIS PHASE III(A)	Capital	$33,294	$443,719	$1,796,551	$0	$3,458,762	$0
	Total 43490 OTIS PHASE III(A)	**$33,294**	**$443,719**	**$1,796,551**	**$0**	**$3,458,762**	**$0**
43493 ICE FACILITY CAPITAL IMPROVEMENTS	Capital	$6,170	$0	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	**$6,170**	**$0**	**$0**	**$0**	**$0**	**$0**
43498 QUINN'S FIELDS PHASE III	Capital	$0	$0	$0	$600,000	$0	$0
	Total 43498 QUINN'S FIELDS PHASE III	**$0**	**$0**	**$0**	**$600,000**	**$0**	**$0**
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	Capital	$0	$0	$0	$0	$22,305	$0
	Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	**$0**	**$0**	**$0**	**$0**	**$22,305**	**$0**
43526 WALKABILITY IMPLEMENTATION	Capital	$139,893	$156,617	$0	$0	$10,701	$0
	Total 43526 WALKABILITY IMPLEMENTATION	**$139,893**	**$156,617**	**$0**	**$0**	**$10,701**	**$0**
43529 WALKABILITY MAINTENANCE	Capital	$32,913	$62,526	$37,133	$71,825	$156,571	$78,825
	Total 43529 WALKABILITY MAINTENANCE	**$32,913**	**$62,526**	**$37,133**	**$71,825**	**$156,571**	**$78,825**
43535 CHINA BRIDGE GARAGE EVENT PARKING	Capital	$0	$0	$0	$125,000	$1,475,807	$125,000
	Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	**$0**	**$0**	**$0**	**$125,000**	**$1,475,807**	**$125,000**
43542 EMERGENCY MANAGEMENT PROGRAM START UP	Capital	$32,116	$16,136	$291	$15,000	$15,011	$15,000
	Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	**$32,116**	**$16,136**	**$291**	**$15,000**	**$15,011**	**$15,000**
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	Capital	$0	$0	$0	$99,779	$99,779	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	**$0**	**$0**	**$0**	**$99,779**	**$99,779**	**$0**
43577 IRRIGATION CONTROL REPLACEMENT	Capital	$18,262	$0	$0	$0	$20,000	$0
	Total 43577 IRRIGATION CONTROL REPLACEMENT	**$18,262**	**$0**	**$0**	**$0**	**$20,000**	**$0**
43578 ELECTRONIC RECORD ARCHIVING	Capital	$74,803	$44,199	$43,619	$0	$73,281	$(73,281)
	Total 43578 ELECTRONIC RECORD ARCHIVING	**$74,803**	**$44,199**	**$43,619**	**$0**	**$73,281**	**$(73,281)**
43581 MIDDLE SILVER CREEK	Capital	$0	$0	$0	$0	$234,297	$0
	Total 43581 MIDDLE SILVER CREEK	**$0**	**$0**	**$0**	**$0**	**$234,297**	**$0**
43598 SECURITY PROJECTS	Capital	$42,256	$33,140	$0	$0	$27,566	$0
	Total 43598 SECURITY PROJECTS	**$42,256**	**$33,140**	**$0**	**$0**	**$27,566**	**$0**
43601 SOILS REPOSITORY	Personnel	$0	$7,939	$9,184	$0	$0	$0
	Capital	$131,045	$24,727	$0	$0	$4,035,438	$0
	Total 43601 SOILS REPOSITORY	**$131,045**	**$32,665**	**$9,184**	**$0**	**$4,035,438**	**$0**
43606 ENVIRONMENTAL REVOLVING LOAN FUND	Capital	$11,402	$0	$0	$0	$58,882	$0
	Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	**$11,402**	**$0**	**$0**	**$0**	**$58,882**	**$0**
43607 DT ENHANCEMENT PHASE 2	Personnel	$2,618	$404	$0	$0	$0	$0
	Capital	$5,550	$710	$0	$327,104	$1,098,930	$327,104

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43607 DT ENHANCEMENT PHASE 2	**$8,168**	**$1,114**	**$0**	**$327,104**	**$1,098,930**	**$327,104**
43628 CEMETERY IMPROVEMENTS	Capital	$2,577	$50,802	$52,230	$0	$136,635	$0
	Total 43628 CEMETERY IMPROVEMENTS	**$2,577**	**$50,802**	**$52,230**	**$0**	**$136,635**	**$0**
43629 AQUATICS EQUIPMENT REPLACEMENT	Capital	$11,469	$19,930	$126,000	$25,000	$443,601	$25,000
	Total 43629 AQUATICS EQUIPMENT REPLACEMENT	**$11,469**	**$19,930**	**$126,000**	**$25,000**	**$443,601**	**$25,000**
43631 SPRIGGS BARN	Capital	$0	$0	$0	$0	$5,000	$0
	Total 43631 SPRIGGS BARN	**$0**	**$0**	**$0**	**$0**	**$5,000**	**$0**
43643 OPEN SPACE ACQUISITION	Capital	$0	$0	$9,145	$0	$0	$0
	Total 43643 OPEN SPACE ACQUISITION	**$0**	**$0**	**$9,145**	**$0**	**$0**	**$0**
43645 PROSPECTOR DRAIN	Capital	$3,887	$0	$0	$1,006,712	$1,006,712	$150,000
	Total 43645 PROSPECTOR DRAIN	**$3,887**	**$0**	**$0**	**$1,006,712**	**$1,006,712**	**$150,000**
43652 FLEET MGMT SOFTWARE	Capital	$20,785	$5,404	$1,463	$0	$47,917	$0
	Total 43652 FLEET MGMT SOFTWARE	**$20,785**	**$5,404**	**$1,463**	**$0**	**$47,917**	**$0**
43657 BON PARK/RMP SUBSTATION RELOC/MIT	Capital	$0	$0	$0	$0	$958,568	$0
	Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	**$0**	**$0**	**$0**	**$0**	**$958,568**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43661 DOG PARK IMPRVMT	Capital	$0	$0	$0	$5,000	$35,000	$5,000
	Total 43661 DOG PARK IMPRVMT	**$0**	**$0**	**$0**	**$5,000**	**$35,000**	**$5,000**
43662 NETWORK/SECURITY ENHANCE	Capital	$0	$0	$0	$0	$33,187	$(33,187)
	Total 43662 NETWORK/SECURITY ENHANCE	**$0**	**$0**	**$0**	**$0**	**$33,187**	**$(33,187)**
43663 WEBSITE REMODEL	Capital	$0	$0	$0	$0	$12,378	$0
	Total 43663 WEBSITE REMODEL	**$0**	**$0**	**$0**	**$0**	**$12,378**	**$0**
43665 OLD TOWN STAIRS	Capital	$0	$0	$950	$0	$50,000	$0
	Total 43665 OLD TOWN STAIRS	**$0**	**$0**	**$950**	**$0**	**$50,000**	**$0**
43666 ECONOMIC DEVELOPMENT	Capital	$0	$0	$66,711	$50,000	$50,000	$50,000
	Total 43666 ECONOMIC DEVELOPMENT	**$0**	**$0**	**$66,711**	**$50,000**	**$50,000**	**$50,000**
43669 RECREATION SOFTWARE	Capital	$0	$0	$0	$0	$12,000	$0
	Total 43669 RECREATION SOFTWARE	**$0**	**$0**	**$0**	**$0**	**$12,000**	**$0**
43670 MS INFRASTRUCTURE MAINT	Capital	$71,943	$10,615	$18,234	$100,000	$210,433	$599,310
	Total 43670 MS INFRASTRUCTURE MAINT	**$71,943**	**$10,615**	**$18,234**	**$100,000**	**$210,433**	**$599,310**
43674 SURVEY MONUMENT RE-ESTABLISHMENT	Capital	$0	$0	$0	$0	$35,000	$0
	Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	**$0**	**$0**	**$0**	**$0**	**$35,000**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43675 HISTORIC WALL/HILLSIDE AVE	Capital	$212,946	$0	$0	$0	$113,254	$(113,254)
	Total 43675 HISTORIC WALL/HILLSIDE AVE	**$212,946**	**$0**	**$0**	**$0**	**$113,254**	**$(113,254)**
43677 PROSPECTOR AVE RECONSTRUCTION	Capital	$310,252	$83,073	$0	$0	$31,812	$0
	Total 43677 PROSPECTOR AVE RECONSTRUCTION	**$310,252**	**$83,073**	**$0**	**$0**	**$31,812**	**$0**
43680 FIBER CONNECTION TO QUINN'S ICE & WATER	Capital	$0	$0	$4,305	$18,000	$18,000	$80,000
	Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	**$0**	**$0**	**$4,305**	**$18,000**	**$18,000**	**$80,000**
43681 LIBRARY TECH EQUIP REPLACEMENT	Capital	$0	$0	$21,252	$123,104	$123,104	$274,387
	Total 43681 LIBRARY TECH EQUIP REPLACEMENT	**$0**	**$0**	**$21,252**	**$123,104**	**$123,104**	**$274,387**
43682 COUNCIL CHAMBERS ADV TECH UPGRADES	Capital	$0	$0	$0	$0	$210,000	$230,000
	Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	**$0**	**$0**	**$0**	**$0**	**$210,000**	**$230,000**
43688 REGIONAL INTERCONNECT	Capital	$0	$0	$0	$0	$50,000	$(50,000)
	Total 43688 REGIONAL INTERCONNECT	**$0**	**$0**	**$0**	**$0**	**$50,000**	**$(50,000)**
43697 ARTIFICIAL TURF REPLACEMENT QUINN'S	Capital	$0	$293,731	$421,270	$0	$715,000	$0
	Total 43697 ARTIFICIAL TURF REPLACEMENT QUINN'S	**$0**	**$293,731**	**$421,270**	**$0**	**$715,000**	**$0**
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	Capital	$4,487	$19,985	$6,154	$30,000	$93,731	$30,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	**$4,487**	**$19,985**	**$6,154**	**$30,000**	**$93,731**	**$30,000**
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	Capital	$0	$0	$36,830	$0	$74,898	$(38,068)
	Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	**$0**	**$0**	**$36,830**	**$0**	**$74,898**	**$(38,068)**
43700 STREETS AND WATER MAINTENANCE BUILDING	Capital	$540	$0	$0	$0	$100,269	$0
	Total 43700 STREETS AND WATER MAINTENANCE BUILDING	**$540**	**$0**	**$0**	**$0**	**$100,269**	**$0**
43706 HOMESTAKE HOUSING	Capital	$0	$0	$101,549	$0	$0	$0
	Total 43706 HOMESTAKE HOUSING	**$0**	**$0**	**$101,549**	**$0**	**$0**	**$0**
43709 LAND ACQUISITION/BANKING PROGRAM	Capital	$0	$0	$250,000	$0	$1,000,000	$0
	Total 43709 LAND ACQUISITION/BANKING PROGRAM	**$0**	**$0**	**$250,000**	**$0**	**$1,000,000**	**$0**
43713 MASTER PLAN RECREATION AMENITIES	Capital	$0	$19,582	$40,865	$0	$726,283	$0
	Total 43713 MASTER PLAN RECREATION AMENITIES	**$0**	**$19,582**	**$40,865**	**$0**	**$726,283**	**$0**
43727 LED STREET LIGHTS PHASE 1	Capital	$0	$0	$23,864	$0	$56,917	$0
	Total 43727 LED STREET LIGHTS PHASE 1	**$0**	**$0**	**$23,864**	**$0**	**$56,917**	**$0**
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	Capital	$0	$0	$0	$0	$35,000	$35,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	**$0**	**$0**	**$0**	**$0**	**$35,000**	**$35,000**
43742 PARK AVE. RECONSTRUCTION	Capital	$53,602	$54,696	$79,327	$746,580	$5,128,282	$2,951,045
	Total 43742 PARK AVE. RECONSTRUCTION	**$53,602**	**$54,696**	**$79,327**	**$746,580**	**$5,128,282**	**$2,951,045**
43759 DOWNTOWN PROJECTS PLAZAS	Capital	$0	$0	$0	$0	$839,902	$0
	Total 43759 DOWNTOWN PROJECTS PLAZAS	**$0**	**$0**	**$0**	**$0**	**$839,902**	**$0**
43760 ADDITIONAL DOWNTOWN PROJECTS	Capital	$0	$0	$0	$1,200,000	$1,200,000	$0
	Total 43760 ADDITIONAL DOWNTOWN PROJECTS	**$0**	**$0**	**$0**	**$1,200,000**	**$1,200,000**	**$0**
43782 PC MARC TENNIS COURT RESURFACE	Capital	$0	$3,365	$0	$30,000	$199,135	$0
	Total 43782 PC MARC TENNIS COURT RESURFACE	**$0**	**$3,365**	**$0**	**$30,000**	**$199,135**	**$0**
43804 BONANZA FLATS	Capital	$29,447	$(600)	$0	$0	$3,326,471	$0
	Total 43804 BONANZA FLATS	**$29,447**	**$(600)**	**$0**	**$0**	**$3,326,471**	**$0**
43817 ARTS & CULTURE PROJECT	Capital	$2,170,707	$231,050	$17,848	$450,000	$546,581	$0
	Total 43817 ARTS & CULTURE PROJECT	**$2,170,707**	**$231,050**	**$17,848**	**$450,000**	**$546,581**	**$0**
43819 WOODSIDE PHASE I	Personnel	$7,855	$1,213	$0	$0	$0	$0
	Capital	$26,460	$2,212	$2,522	$0	$1,259,613	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43819 WOODSIDE PHASE I	**$34,315**	**$3,425**	**$2,522**	**$0**	**$1,259,613**	**$0**
43820 TREASURE HILL	Capital	$475,876	$150,263	$284,159	$0	$8,542,731	$0
	Total 43820 TREASURE HILL	**$475,876**	**$150,263**	**$284,159**	**$0**	**$8,542,731**	**$0**
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	Capital	$0	$0	$0	$0	$29,000	$0
	Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	**$0**	**$0**	**$0**	**$0**	**$29,000**	**$0**
43835 GIS: GEOEVENT SERVER LICENSE	Capital	$0	$0	$0	$0	$5,000	$0
	Total 43835 GIS: GEOEVENT SERVER LICENSE	**$0**	**$0**	**$0**	**$0**	**$5,000**	**$0**
43838 OFFICE 2016 LICENSES	Capital	$0	$14,400	$105,519	$0	$218,576	$0
	Total 43838 OFFICE 2016 LICENSES	**$0**	**$14,400**	**$105,519**	**$0**	**$218,576**	**$0**
43844 WOODSIDE PHASE II	Personnel	$13,090	$9,958	$9,184	$0	$0	$0
	Capital	$84,368	$79,284	$11,883	$0	$0	$0
	Total 43844 WOODSIDE PHASE II	**$97,458**	**$89,242**	**$21,067**	**$0**	**$0**	**$0**
43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	Capital	$0	$0	$0	$0	$6,000	$(6,000)
	Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	**$0**	**$0**	**$0**	**$0**	**$6,000**	**$(6,000)**
43846 SR 248 NEW TUNNEL	Capital	$(36,384)	$19,058	$0	$0	$0	$0
	Total 43846 SR 248 NEW TUNNEL	**$(36,384)**	**$19,058**	**$0**	**$0**	**$0**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43847 SR 248 BRT	Capital	$0	$0	$0	$1,000,000	$0	$0
	Total 43847 SR 248 BRT	**$0**	**$0**	**$0**	**$1,000,000**	**$0**	**$0**
43850 LOADER	Capital	$0	$0	$0	$0	$300,000	$0
	Total 43850 LOADER	**$0**	**$0**	**$0**	**$0**	**$300,000**	**$0**
43851 EV CHARGERS	Capital	$(43,870)	$5,167	$6,090	$0	$366,300	$0
	Total 43851 EV CHARGERS	**$(43,870)**	**$5,167**	**$6,090**	**$0**	**$366,300**	**$0**
43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	Capital	$1,942	$0	$0	$0	$0	$0
	Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	**$1,942**	**$0**	**$0**	**$0**	**$0**	**$0**
43854 ROADSIDE TRAILHEAD SIGNAGE	Capital	$0	$0	$0	$0	$2,411	$0
	Total 43854 ROADSIDE TRAILHEAD SIGNAGE	**$0**	**$0**	**$0**	**$0**	**$2,411**	**$0**
43855 PROSPECTOR SQUARE/RAIL TRAIL	Capital	$34,810	$0	$0	$0	$31,000	$0
	Total 43855 PROSPECTOR SQUARE/RAIL TRAIL	**$34,810**	**$0**	**$0**	**$0**	**$31,000**	**$0**
43856 ROUND VALLEY TRAIL	Capital	$0	$0	$0	$0	$10,000	$0
	Total 43856 ROUND VALLEY TRAIL	**$0**	**$0**	**$0**	**$0**	**$10,000**	**$0**
43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR	Capital	$0	$900	$0	$40,000	$40,000	$0
	Total 43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR	**$0**	**$900**	**$0**	**$40,000**	**$40,000**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43860 OLYMPIC PARK PATHWAY CONNECTOR	Capital	$0	$0	$0	$113,000	$113,000	$0
	Total 43860 OLYMPIC PARK PATHWAY CONNECTOR	**$0**	**$0**	**$0**	**$113,000**	**$113,000**	**$0**
43861 PC HEIGHTS PATHWAY BOARDWALK	Capital	$0	$0	$0	$65,000	$65,000	$0
	Total 43861 PC HEIGHTS PATHWAY BOARDWALK	**$0**	**$0**	**$0**	**$65,000**	**$65,000**	**$0**
43870 LED UPGRADE QUINN'S FIELDS	Capital	$0	$593,685	$0	$0	$0	$0
	Total 43870 LED UPGRADE QUINN'S FIELDS	**$0**	**$593,685**	**$0**	**$0**	**$0**	**$0**
43871 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	Capital	$0	$62,684	$55,639	$1,836,359	$1,836,359	$0
	Total 43871 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	**$0**	**$62,684**	**$55,639**	**$1,836,359**	**$1,836,359**	**$0**
43872 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	Capital	$0	$0	$0	$347,124	$347,124	$1,380,085
	Total 43872 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP	**$0**	**$0**	**$0**	**$347,124**	**$347,124**	**$1,380,085**
43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	Capital	$0	$166,829	$49,994	$4,320,365	$4,320,365	$0
	Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	**$0**	**$166,829**	**$49,994**	**$4,320,365**	**$4,320,365**	**$0**
43875 MARC CEMENT PAD/PATIO	Capital	$0	$30,000	$0	$0	$0	$0
	Total 43875 MARC CEMENT PAD/PATIO	**$0**	**$30,000**	**$0**	**$0**	**$0**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43876 MARC LEISURE POOL WATER FEATURE	Capital	$0	$62,368	$0	$0	$0	$0
	Total 43876 MARC LEISURE POOL WATER FEATURE	**$0**	**$62,368**	**$0**	**$0**	**$0**	**$0**
43879 PROSPECTOR PARK IMPROVEMENTS	Capital	$0	$0	$267,462	$0	$480,558	$0
	Total 43879 PROSPECTOR PARK IMPROVEMENTS	**$0**	**$0**	**$267,462**	**$0**	**$480,558**	**$0**
43880 MARC LIFEGUARD SHACK	Capital	$0	$4,832	$0	$0	$0	$0
	Total 43880 MARC LIFEGUARD SHACK	**$0**	**$4,832**	**$0**	**$0**	**$0**	**$0**
43881 UPPER MAIN ST INTERSECTION IMPROVEMENTS	Capital	$0	$66,053	$397,860	$750,000	$2,211,562	$0
	Total 43881 UPPER MAIN ST INTERSECTION IMPROVEMENTS	**$0**	**$66,053**	**$397,860**	**$750,000**	**$2,211,562**	**$0**
43882 WILDFIRE RISK AND MITIGATION MAPPING	Capital	$0	$0	$164,925	$0	$0	$0
	Total 43882 WILDFIRE RISK AND MITIGATION MAPPING	**$0**	**$0**	**$164,925**	**$0**	**$0**	**$0**
43887 CLARK RANCH HOUSING	Capital	$0	$0	$10,050	$3,000,000	$0	$0
	Total 43887 CLARK RANCH HOUSING	**$0**	**$0**	**$10,050**	**$3,000,000**	**$0**	**$0**
43889 LITE DEED PROGRAM	Capital	$0	$0	$5,350	$1,000,000	$5,350	$0
	Total 43889 LITE DEED PROGRAM	**$0**	**$0**	**$5,350**	**$1,000,000**	**$5,350**	**$0**
43895 SAFETY STYLE SOCCER GOALS	Capital	$0	$0	$51,289	$59,000	$59,000	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43895 SAFETY STYLE SOCCER GOALS	**$0**	**$0**	**$51,289**	**$59,000**	**$59,000**	**$0**
43898 GATE FOR MINE BENCH AND JUDGE TUNNEL	Capital	$0	$0	$13,623	$15,000	$15,000	$0
	Total 43898 GATE FOR MINE BENCH AND JUDGE TUNNEL	**$0**	**$0**	**$13,623**	**$15,000**	**$15,000**	**$0**
	Grand Total	$76,540,730	$91,640,016	$11,796,397	$35,337,540	$85,586,263	$28,825,276

REDEVELOPMENT AGENCY-LOWER PRK – Budget Summary

033 REDEVELOPMENT AGENCY-LOWER PRK – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Misc. Revenues	$281,233	$14,787	$0	$0	$0	$0
	Interfund Transactions (CIP/Debt)	$3,092,532	$3,092,532	$2,834,821	$3,092,532	$3,092,532	$3,092,532
	Total Revenues	**$3,373,765**	**$3,107,319**	**$2,834,821**	**$3,092,532**	**$3,092,532**	**$3,092,532**
Other	Beginning Balance	$2,610,936	$3,004,807	$0	$703,605	$3,281,547	$767,289
	Total Other	**$2,610,936**	**$3,004,807**	**$0**	**$703,605**	**$3,281,547**	**$767,289**
	Grand Total	**$5,984,701**	**$6,112,126**	**$2,834,821**	**$3,796,137**	**$6,374,079**	**$3,859,821**

033 REDEVELOPMENT AGENCY-LOWER PRK – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$548	$0	$0	$0	$0	$0
	Capital	$199,006	$42,989	$41,605	$295,000	$2,815,075	$445,000
	Total Depts	**$199,554**	**$42,989**	**$41,605**	**$295,000**	**$2,815,075**	**$445,000**
Other	Interfund Transfer	$2,780,340	$2,787,590	$2,559,073	$2,791,715	$2,791,715	$2,790,840
	Ending Balance	$3,004,807	$3,281,547	$0	$709,422	$767,289	$623,981
	Grand Total	**$5,785,147**	**$6,069,137**	**$2,559,073**	**$3,501,137**	**$3,559,004**	**$3,414,821**

033 REDEVELOPMENT AGENCY-LOWER PRK – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Misc. Revenues	033-36111 INTEREST EARNINGS	$13,067	$14,787	$0	$0	$0	$0
	033-36310 SALE OF ASSETS	$268,166	$0	$0	$0	$0	$0
	Total Misc. Revenues	**$281,233**	**$14,787**	**$0**	**$0**	**$0**	**$0**
Interfund Transactions (CIP/Debt)	033-38275 TRANS FROM LPA RDA SRF	$3,092,532	$3,092,532	$2,834,821	$3,092,532	$3,092,532	$3,092,532
	Total Interfund Transactions (CIP/Debt)	**$3,092,532**	**$3,092,532**	**$2,834,821**	**$3,092,532**	**$3,092,532**	**$3,092,532**
Beginning Balance	033-39990 BEGINNING BALANCE	$2,610,936	$3,004,807	$0	$703,605	$3,281,547	$767,289
	Grand Total	**$2,610,936**	**$3,004,807**	**$0**	**$703,605**	**$3,281,547**	**$767,289**

033 REDEVELOPMENT AGENCY-LOWER PRK – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40821 TRANS TO OTHER FUND	Interfund Transfer	$2,780,340	$2,787,590	$2,559,073	$2,791,715	$2,791,715	$2,790,840
	Total 40821 TRANS TO OTHER FUND	**$2,780,340**	**$2,787,590**	**$2,559,073**	**$2,791,715**	**$2,791,715**	**$2,790,840**
40999 END BAL SUR(DEF)	Ending Balance	$3,004,807	$3,281,547	$0	$709,422	$767,289	$623,981
	Total 40999 END BAL SUR(DEF)	**$3,004,807**	**$3,281,547**	**$0**	**$709,422**	**$767,289**	**$623,981**
43309 CITY PARK IMPROVEMENTS	Capital	$0	$5,759	$9,131	$100,000	$836,490	$100,000
	Total 43309 CITY PARK IMPROVEMENTS	**$0**	**$5,759**	**$9,131**	**$100,000**	**$836,490**	**$100,000**
43322 AFFORDABLE HOUSING	Capital	$2,427	$0	$375	$0	$25,886	$0
	Total 43322 AFFORDABLE HOUSING	**$2,427**	**$0**	**$375**	**$0**	**$25,886**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43351 TRAFFIC CALMING	Capital	$0	$8,570	$31,341	$0	$31,275	$0
	Total 43351 TRAFFIC CALMING	**$0**	**$8,570**	**$31,341**	**$0**	**$31,275**	**$0**
43502 SKATE PARK REPAIRS	Capital	$0	$10,000	$0	$5,000	$14,749	$5,000
	Total 43502 SKATE PARK REPAIRS	**$0**	**$10,000**	**$0**	**$5,000**	**$14,749**	**$5,000**
43585 CITY-WIDE SIGNS PHASE 1	Capital	$0	$0	$0	$0	$7,156	$0
	Total 43585 CITY-WIDE SIGNS PHASE 1	**$0**	**$0**	**$0**	**$0**	**$7,156**	**$0**
43598 SECURITY PROJECTS	Capital	$0	$0	$0	$40,000	$40,000	$40,000
	Total 43598 SECURITY PROJECTS	**$0**	**$0**	**$0**	**$40,000**	**$40,000**	**$40,000**
43599 CRESCENT TRAMWAY TRAIL	Capital	$193,858	$0	$0	$0	$0	$0
	Total 43599 CRESCENT TRAMWAY TRAIL	**$193,858**	**$0**	**$0**	**$0**	**$0**	**$0**
43646 LIBRARY REMODEL	Capital	$0	$0	$0	$0	$449	$0
	Total 43646 LIBRARY REMODEL	**$0**	**$0**	**$0**	**$0**	**$449**	**$0**
43647 WOODSIDE PHASE I	Capital	$1,114	$0	$0	$0	$0	$0
	Total 43647 WOODSIDE PHASE I	**$1,114**	**$0**	**$0**	**$0**	**$0**	**$0**
43649 SENIOR COMMUNITY CENTER	Capital	$0	$0	$0	$0	$991,390	$0
	Total 43649 SENIOR COMMUNITY CENTER	**$0**	**$0**	**$0**	**$0**	**$991,390**	**$0**
43679 OLD TOWN STAIRS	Capital	$0	$13,660	$192	$150,000	$586,340	$300,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43679 OLD TOWN STAIRS	**$0**	**$13,660**	**$192**	**$150,000**	**$586,340**	**$300,000**
43711 WOODSIDE PHASE II	Capital	$0	$0	$224	$0	$2,208	$0
	Total 43711 WOODSIDE PHASE II	**$0**	**$0**	**$224**	**$0**	**$2,208**	**$0**
43730 PUBLIC ART	Capital	$0	$5,000	$0	$0	$37,749	$0
	Total 43730 PUBLIC ART	**$0**	**$5,000**	**$0**	**$0**	**$37,749**	**$0**
43743 RECREATION BLDG. CITY PARK	Personnel	$548	$0	$0	$0	$0	$0
	Capital	$1,607	$0	$342	$0	$241,383	$0
	Total 43743 RECREATION BLDG. CITY PARK	**$2,156**	**$0**	**$342**	**$0**	**$241,383**	**$0**
	Grand Total	$5,984,701	$6,112,126	$2,600,678	$3,796,137	$6,374,080	$3,859,821

REDEVELOPMENT AGENCY-MAIN ST – Budget Summary

034 REDEVELOPMENT AGENCY-MAIN ST – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Misc. Revenues	$2,794	$6,172	$0	$0	$0	$0
	Interfund Transactions (CIP/Debt)	$1,200,000	$700,000	$641,663	$700,000	$400,000	$0
	Total Revenues	**$1,202,794**	**$706,172**	**$641,663**	**$700,000**	**$400,000**	**$0**
Other	Beginning Balance	$735,315	$891,332	$0	$1,163,361	$1,594,504	$1,569,533
	Total Other	**$735,315**	**$891,332**	**$0**	**$1,163,361**	**$1,594,504**	**$1,569,533**
	Grand Total	**$1,938,109**	**$1,597,504**	**$641,663**	**$1,863,361**	**$1,994,504**	**$1,569,533**

034 REDEVELOPMENT AGENCY-MAIN ST – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Capital	$0	$3,000	$19,940	$0	$424,971	$0
	Total Depts	**$0**	**$3,000**	**$19,940**	**$0**	**$424,971**	**$0**
Other	Interfund Transfer	$1,046,777	$0	$0	$0	$0	$0
	Ending Balance	$891,332	$1,594,504	$0	$1,863,361	$1,569,533	$1,419,533
	Grand Total	**$1,938,109**	**$1,594,504**	**$0**	**$1,863,361**	**$1,569,533**	**$1,419,533**

034 REDEVELOPMENT AGENCY-MAIN ST – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Misc. Revenues	034-36111 INTEREST EARNINGS	$2,794	$6,172	$0	$0	$0	$0
	Total Misc. Revenues	**$2,794**	**$6,172**	**$0**	**$0**	**$0**	**$0**
Interfund Transactions (CIP/Debt)	034-38277 TRANS FROM MAIN ST RDA SRF	$1,200,000	$700,000	$641,663	$700,000	$400,000	$0
	Total Interfund Transactions (CIP/Debt)	**$1,200,000**	**$700,000**	**$641,663**	**$700,000**	**$400,000**	**$0**
Beginning Balance	034-39990 BEGINNING BALANCE	$735,315	$891,332	$0	$1,163,361	$1,594,504	$1,569,533
	Grand Total	**$735,315**	**$891,332**	**$0**	**$1,163,361**	**$1,594,504**	**$1,569,533**

034 REDEVELOPMENT AGENCY-MAIN ST – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40821 TRANS TO OTHER FUND	Interfund Transfer	$1,046,777	$0	$0	$0	$0	$0
	Total 40821 TRANS TO OTHER FUND	**$1,046,777**	**$0**	**$0**	**$0**	**$0**	**$0**
40999 END BAL SUR(DEF)	Ending Balance	$891,332	$1,594,504	$0	$1,863,361	$1,569,533	$1,419,533
	Total 40999 END BAL SUR(DEF)	**$891,332**	**$1,594,504**	**$0**	**$1,863,361**	**$1,569,533**	**$1,419,533**
43306 OLD TOWN STAIRS	Capital	$0	$3,000	$19,940	$0	$281,253	$0
	Total 43306 OLD TOWN STAIRS	**$0**	**$3,000**	**$19,940**	**$0**	**$281,253**	**$0**
43586 CITY-WIDE SIGNS PHASE 1	Capital	$0	$0	$0	$0	$20,000	$0
	Total 43586 CITY-WIDE SIGNS PHASE 1	**$0**	**$0**	**$0**	**$0**	**$20,000**	**$0**
43814 MAIN STREET BOLLARDS PHASE I	Capital	$0	$0	$0	$0	$11,718	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43814 MAIN STREET BOLLARDS PHASE I	**$0**	**$0**	**$0**	**$0**	**$11,718**	**$0**
43815 PAVEMENT MANAGEMENT IMPLEMENTATION	Capital	$0	$0	$0	$0	$52,000	$0
	Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	**$0**	**$0**	**$0**	**$0**	**$52,000**	**$0**
43848 OLD TOWN ACCESS & CIRCULATION PLAN	Capital	$0	$0	$0	$0	$60,000	$0
	Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	**$0**	**$0**	**$0**	**$0**	**$60,000**	**$0**
	Grand Total	$1,938,109	$1,597,504	$19,940	$1,863,361	$1,994,504	$1,419,533

BUILDING AUTHORITY – Budget Summary

035 BUILDING AUTHORITY – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Misc. Revenues	$2,123	$2,102	$0	$0	$0	$0
	Total Revenues	**$2,123**	**$2,102**	**$0**	**$0**	**$0**	**$0**
Other	Beginning Balance	$449,191	$451,314	$0	$451,314	$453,416	$453,416
	Total Other	**$449,191**	**$451,314**	**$0**	**$451,314**	**$453,416**	**$453,416**
	Grand Total	**$451,314**	**$453,416**	**$0**	**$451,314**	**$453,416**	**$453,416**

035 BUILDING AUTHORITY – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Other	Ending Balance	$451,314	$453,416	$0	$451,314	$453,416	$453,416
	Grand Total	$451,314	$453,416	$0	$451,314	$453,416	$453,416

035 BUILDING AUTHORITY – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Misc. Revenues	035-36111 INTEREST EARNINGS	$2,123	$2,102	$0	$0	$0	$0
	Total Misc. Revenues	**$2,123**	**$2,102**	**$0**	**$0**	**$0**	**$0**
Beginning Balance	035-39990 BEGINNING BALANCE	$449,191	$451,314	$0	$451,314	$453,416	$453,416
	Grand Total	**$449,191**	**$451,314**	**$0**	**$451,314**	**$453,416**	**$453,416**

035 BUILDING AUTHORITY – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40999 END BAL SUR(DEF)	Ending Balance	$451,314	$453,416	$0	$451,314	$453,416	$453,416
	Total 40999 END BAL SUR(DEF)	**$451,314**	**$453,416**	**$0**	**$451,314**	**$453,416**	**$453,416**
	Grand Total	$451,314	$453,416	$0	$451,314	$453,416	$453,416

EQUIPMENT REPLACEMENT CIP – Budget Summary

038 EQUIPMENT REPLACEMENT CIP – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Misc. Revenues	$31,635	$8,645	$8,360	$0	$0	$0
	Interfund Transactions (CIP/Debt)	$1,460,138	$1,585,600	$1,453,463	$1,585,600	$1,585,600	$1,885,600
	Total Revenues	**$1,491,773**	**$1,594,245**	**$1,461,823**	**$1,585,600**	**$1,585,600**	**$1,885,600**
Other	Beginning Balance	$1,431,240	$2,666,494	$0	$330,150	$2,419,955	$88,333
	Total Other	**$1,431,240**	**$2,666,494**	**$0**	**$330,150**	**$2,419,955**	**$88,333**
	Grand Total	**$2,923,013**	**$4,260,739**	**$1,461,823**	**$1,915,750**	**$4,005,555**	**$1,973,933**

038 EQUIPMENT REPLACEMENT CIP – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Capital	$256,519	$1,840,784	$1,645,246	$1,851,062	$3,917,222	$1,964,600
	Total Depts	**$256,519**	**$1,840,784**	**$1,645,246**	**$1,851,062**	**$3,917,222**	**$1,964,600**
Other	Ending Balance	$2,666,494	$2,419,955	$0	$64,688	$88,333	$9,333
	Grand Total	**$2,666,494**	**$2,419,955**	**$0**	**$64,688**	**$88,333**	**$9,333**

038 EQUIPMENT REPLACEMENT CIP – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Misc. Revenues	038-36310 SALE OF ASSETS	$31,635	$8,645	$8,360	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total Misc. Revenues	**$31,635**	**$8,645**	**$8,360**	**$0**	**$0**	**$0**
Interfund Transactions (CIP/Debt)	038-38210 TRANS FR GEN FUND-EQUIP REPLAC	$1,460,138	$1,585,600	$1,453,463	$1,585,600	$1,585,600	$1,885,600
	Total Interfund Transactions (CIP/Debt)	**$1,460,138**	**$1,585,600**	**$1,453,463**	**$1,585,600**	**$1,585,600**	**$1,885,600**
Beginning Balance	038-39990 BEGINNING BALANCE	$1,431,240	$2,666,494	$0	$330,150	$2,419,955	$88,333
	Grand Total	**$1,431,240**	**$2,666,494**	**$0**	**$330,150**	**$2,419,955**	**$88,333**

038 EQUIPMENT REPLACEMENT CIP – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40999 END BAL SUR(DEF)	Ending Balance	$2,666,494	$2,419,955	$0	$64,688	$88,333	$9,333
	Total 40999 END BAL SUR(DEF)	**$2,666,494**	**$2,419,955**	**$0**	**$64,688**	**$88,333**	**$9,333**
43330 REPLACE ROLLING STOCK	Capital	$147,325	$1,164,791	$1,034,756	$1,350,000	$3,329,518	$1,500,000
	Total 43330 REPLACE ROLLING STOCK	**$147,325**	**$1,164,791**	**$1,034,756**	**$1,350,000**	**$3,329,518**	**$1,500,000**
43350 REPLACE COMPUTER	Capital	$97,574	$665,473	$594,778	$471,062	$530,167	$370,600
	Total 43350 REPLACE COMPUTER	**$97,574**	**$665,473**	**$594,778**	**$471,062**	**$530,167**	**$370,600**
43683 FLEET SHOP EQUIP REPLACEMENT	Capital	$11,620	$10,520	$1,680	$15,000	$42,538	$15,000
	Total 43683 FLEET SHOP EQUIP REPLACEMENT	**$11,620**	**$10,520**	**$1,680**	**$15,000**	**$42,538**	**$15,000**
43885 CITY AED REPLACEMENT & MAINTENANCE FUND	Capital	$0	$0	$14,032	$15,000	$15,000	$15,000

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43885 CITY AED REPLACEMENT & MAINTENANCE FUND	**$0**	**$0**	**$14,032**	**$15,000**	**$15,000**	**$15,000**
	Grand Total	$2,923,013	$4,260,739	$1,645,246	$1,915,750	$4,005,555	$1,909,933

WATER FUND – Budget Summary

051 WATER FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Planning Building & Engineering Fees	$1,569,883	$1,260,513	$776,784	$1,219,456	$1,219,456	$750,000
	Federal Revenue	$0	$0	$0	$469,962	$469,962	$0
	Water Charges for Services	$21,116,912	$20,166,530	$18,582,049	$20,392,268	$20,392,268	$22,487,920
	Misc. Revenues	$274,762	$235,775	$741,847	$209,092	$209,092	$388,887
	Special Revenues & Resources	$2,144,477	$0	$0	$0	$0	$0
	Bond Proceeds	$0	$0	$0	$37,589,496	$87,589,496	$12,477,367
	Total Revenues	**$25,106,033**	**$21,662,817**	**$20,100,680**	**$59,880,274**	**$109,880,274**	**$36,104,174**
Other	Beginning Balance	$11,194,924	$11,227,874	$0	$726,622	$10,921,375	$12,342,961
	Total Other	**$11,194,924**	**$11,227,874**	**$0**	**$726,622**	**$10,921,375**	**$12,342,961**
	Grand Total	**$36,300,957**	**$32,890,691**	**$20,100,680**	**$60,606,896**	**$120,801,649**	**$48,447,135**

051 WATER FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$2,837,432	$3,155,687	$3,877,051	$4,487,041	$4,487,041	$4,934,076
	Mat, Suppls, Services	$7,230,911	$8,658,880	$4,417,666	$5,231,887	$5,231,887	$6,134,695
	Capital	$10,810,108	$4,254,618	$19,499,932	$32,100,962	$87,138,096	$9,889,845

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Debt Service	$2,417,548	$4,093,453	$7,133,544	$5,577,420	$9,405,688	$9,403,863
	Total Depts	**$23,295,998**	**$20,162,638**	**$34,928,193**	**$47,397,310**	**$106,262,711**	**$29,842,480**
Other	Interfund Transfer	$1,777,085	$1,806,679	$1,230,394	$2,057,241	$2,090,991	$2,588,649
	Ending Balance	$11,227,874	$10,921,375	$0	$11,067,345	$12,342,961	$15,208,046
	Grand Total	**$13,004,959**	**$12,728,054**	**$1,230,394**	**$13,124,586**	**$14,433,952**	**$17,796,695**

051 WATER FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Planning Building & Engineering Fees	051-32363 WATER IMPACT FEES	$1,569,883	$1,260,513	$776,784	$1,219,456	$1,219,456	$750,000
	Total Planning Building & Engineering Fees	**$1,569,883**	**$1,260,513**	**$776,784**	**$1,219,456**	**$1,219,456**	**$750,000**
Federal Revenue	051-33110 FEDERAL GRANTS	$0	$0	$0	$469,962	$469,962	$0
	Total Federal Revenue	**$0**	**$0**	**$0**	**$469,962**	**$469,962**	**$0**
Water Charges for Services	051-34111 WATER SERVICE FEES	$20,285,069	$18,196,952	$16,764,070	$19,615,476	$19,615,476	$21,332,799
	051-34112 LATE FEES WATER BIL	$14,158	$7,835	$7,353	$3,311	$3,311	$3,311
	051-34113 WATER METER RENTAL	$0	$0	$0	$26	$26	$0
	051-34114 REGIONAL WATER SERVICE FEES	$0	$962,373	$1,496,924	$0	$0	$0
	051-34115 WATER SERVICE FEES - SNOWMAKING	$0	$169,288	$252,945	$0	$0	$0
	051-34121 SALE OF METERS	$98,978	$111,971	$58,918	$55,389	$55,389	$100,000
	051-34123 RECONNECTION FEES	$3,707	$3,112	$2,643	$3,066	$3,066	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	051-34125 WATER GENERAL FUND	$715,000	$715,000	$0	$715,000	$715,000	$1,051,810
	051-34150 PCMC INTERNAL WATER BILLING REVENUE	$0	$0	$(804)	$0	$0	$0
	Total Water Charges for Services	**$21,116,912**	**$20,166,530**	**$18,582,049**	**$20,392,268**	**$20,392,268**	**$22,487,920**
Misc. Revenues	051-36111 INTEREST EARNINGS	$55,707	$61,452	$0	$12,438	$12,438	$61,452
	051-36112 INT EARN SPEC ACCTS	$212,085	$171,634	$741,819	$71,756	$71,756	$171,634
	051-36310 SALE OF ASSETS	$6,650	$0	$0	$6,357	$6,357	$0
	051-36911 OTHER MISCELLANEOUS	$320	$2,689	$28	$41,597	$41,597	$155,801
	051-36915 BUILD AMERICA BOND SUBSIDY	$0	$0	$0	$76,944	$76,944	$0
	Total Misc. Revenues	**$274,762**	**$235,775**	**$741,847**	**$209,092**	**$209,092**	**$388,887**
Special Revenues & Resources	051-39110 DONATIONS	$2,144,477	$0	$0	$0	$0	$0
	Total Special Revenues & Resources	**$2,144,477**	**$0**	**$0**	**$0**	**$0**	**$0**
Bond Proceeds	051-39220 BOND PROCEEDS	$0	$0	$0	$37,589,496	$87,589,496	$12,477,367
	Total Bond Proceeds	**$0**	**$0**	**$0**	**$37,589,496**	**$87,589,496**	**$12,477,367**
Beginning Balance	051-39990 BEGINNING BALANCE	$11,194,924	$11,227,874	$0	$726,622	$10,921,375	$12,342,961
	Grand Total	**$11,194,924**	**$11,227,874**	**$0**	**$726,622**	**$10,921,375**	**$12,342,961**

051 WATER FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40451 WATER OPERATIONS	Personnel	$3,026,512	$3,628,168	$3,853,231	$4,487,041	$4,487,041	$4,934,076

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Mat, Suppls, Services	$4,034,006	$4,540,525	$4,417,666	$5,231,887	$5,231,887	$6,134,695
	Capital	$11,742	$28,709	$15,832	$276,000	$276,000	$43,000
	Interfund Transfer	$1,604,405	$1,671,420	$1,081,641	$1,894,963	$1,928,713	$2,377,294
	Total 40451 WATER OPERATIONS	**$8,676,665**	**$9,868,822**	**$9,368,371**	**$11,889,891**	**$11,923,641**	**$13,489,066**
40452 WATER INSURANCE	Interfund Transfer	$172,680	$135,259	$148,753	$162,278	$162,278	$211,355
	Total 40452 WATER INSURANCE	**$172,680**	**$135,259**	**$148,753**	**$162,278**	**$162,278**	**$211,355**
40484 DEPRECIATION	Mat, Suppls, Services	$3,196,905	$4,118,355	$0	$0	$0	$0
	Total 40484 DEPRECIATION	**$3,196,905**	**$4,118,355**	**$0**	**$0**	**$0**	**$0**
40575 PENSION EXPENSE GASB 68	Personnel	$(233,124)	$(505,284)	$0	$0	$0	$0
	Total 40575 PENSION EXPENSE GASB 68	**$(233,124)**	**$(505,284)**	**$0**	**$0**	**$0**	**$0**
40740 2009A WATER BONDS-DEQ	Debt Service	$2,500	$2,500	$127,500	$127,500	$127,500	$127,500
	Total 40740 2009A WATER BONDS-DEQ	**$2,500**	**$2,500**	**$127,500**	**$127,500**	**$127,500**	**$127,500**
40744 2012 WATER BONDS	Debt Service	$50,997	$18,515	$0	$363,650	$0	$0
	Total 40744 2012 WATER BONDS	**$50,997**	**$18,515**	**$0**	**$363,650**	**$0**	**$0**
40745 2012B WATER REVENUE BONDS	Debt Service	$118,389	$56,976	$0	$126,813	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40745 2012B WATER REVENUE BONDS	**$118,389**	**$56,976**	**$0**	**$126,813**	**$0**	**$0**
40746 2013A WATER BONDS	Debt Service	$26,795	$21,995	$257,191	$270,250	$265,350	$265,400
	Total 40746 2013A WATER BONDS	**$26,795**	**$21,995**	**$257,191**	**$270,250**	**$265,350**	**$265,400**
40748 2014 WATER REVENUE BONDS	Debt Service	$117,464	$117,518	$66,928	$136,238	$136,238	$136,238
	Total 40748 2014 WATER REVENUE BONDS	**$117,464**	**$117,518**	**$66,928**	**$136,238**	**$136,238**	**$136,238**
40750 2020 WATER REVENUE BONDS	Debt Service	$1,959,492	$1,862,270	$3,437,250	$4,552,969	$4,568,594	$4,529,219
	Total 40750 2020 WATER REVENUE BONDS	**$1,959,492**	**$1,862,270**	**$3,437,250**	**$4,552,969**	**$4,568,594**	**$4,529,219**
40755 2021 WATER REVENUE BONDS	Debt Service	$0	$1,874,401	$3,271,389	$0	$4,308,006	$4,345,506
	Total 40755 2021 WATER REVENUE BONDS	**$0**	**$1,874,401**	**$3,271,389**	**$0**	**$4,308,006**	**$4,345,506**
40820 CONTRACTS PAYABLE	Debt Service	$57,386	$54,754	$(26,713)	$0	$0	$0
	Total 40820 CONTRACTS PAYABLE	**$57,386**	**$54,754**	**$(26,713)**	**$0**	**$0**	**$0**
40825 RIGHT TO USE ASSET	Debt Service	$84,525	$84,525	$0	$0	$0	$0
	Total 40825 RIGHT TO USE ASSET	**$84,525**	**$84,525**	**$0**	**$0**	**$0**	**$0**
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	Capital	$(41,546,785)	$(38,333,018)	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	**$(41,546,785)**	**$(38,333,018)**	**$0**	**$0**	**$0**	**$0**
40999 END BAL SUR(DEF)	Ending Balance	$11,227,874	$10,921,375	$0	$11,067,345	$12,342,961	$15,208,046
	Total 40999 END BAL SUR(DEF)	**$11,227,874**	**$10,921,375**	**$0**	**$11,067,345**	**$12,342,961**	**$15,208,046**
43312 TUNNEL IMPROVEMENTS	Personnel	$603	$0	$0	$0	$0	$0
	Capital	$3,815,094	$893,166	$1,319,068	$2,781,619	$3,289,931	$3,292,884
	Total 43312 TUNNEL IMPROVEMENTS	**$3,815,696**	**$893,166**	**$1,319,068**	**$2,781,619**	**$3,289,931**	**$3,292,884**
43317 WATER EQUIPMENT	Capital	$92,699	$70,761	$43,357	$200,000	$286,886	$133,200
	Total 43317 WATER EQUIPMENT	**$92,699**	**$70,761**	**$43,357**	**$200,000**	**$286,886**	**$133,200**
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	Personnel	$43,440	$32,803	$23,819	$0	$0	$0
	Capital	$171,827	$1,589,029	$2,048,738	$3,954,863	$6,190,481	$3,496,538
	Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	**$215,267**	**$1,621,832**	**$2,072,558**	**$3,954,863**	**$6,190,481**	**$3,496,538**
43513 ROCKPORT WATER, PIPELINE AND STORAGE	Capital	$4,516,081	$1,019,897	$1,048,950	$1,274,570	$4,505,345	$1,357,520
	Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	**$4,516,081**	**$1,019,897**	**$1,048,950**	**$1,274,570**	**$4,505,345**	**$1,357,520**
43571 QUINNS WATER TREATMENT PLANT	Capital	$(186,378)	$0	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43571 QUINNS WATER TREATMENT PLANT	**$(186,378)**	**$0**	**$0**	**$0**	**$0**	**$0**
43612 SMART IRRIGATION CONTROLLERS	Capital	$0	$0	$0	$0	$4,353	$0
	Total 43612 SMART IRRIGATION CONTROLLERS	**$0**	**$0**	**$0**	**$0**	**$4,353**	**$0**
43613 WATER QUALITY STUDY	Capital	$0	$315,628	$47,776	$350,000	$450,000	$300,000
	Total 43613 WATER QUALITY STUDY	**$0**	**$315,628**	**$47,776**	**$350,000**	**$450,000**	**$300,000**
43614 ROCKPORT CAPITAL FACILITIES REPL	Capital	$54,866	$17,676	$0	$0	$0	$0
	Total 43614 ROCKPORT CAPITAL FACILITIES REPL	**$54,866**	**$17,676**	**$0**	**$0**	**$0**	**$0**
43640 EMPIRE TANK REPLACEMENT	Capital	$50,853	$0	$0	$0	$34,611	$0
	Total 43640 EMPIRE TANK REPLACEMENT	**$50,853**	**$0**	**$0**	**$0**	**$34,611**	**$0**
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	Capital	$39,303	$199,909	$0	$231,525	$943,540	$238,471
	Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	**$39,303**	**$199,909**	**$0**	**$231,525**	**$943,540**	**$238,471**
43651 FLEET MGMT SOFTWARE	Capital	$0	$0	$0	$0	$17,307	$0
	Total 43651 FLEET MGMT SOFTWARE	**$0**	**$0**	**$0**	**$0**	**$17,307**	**$0**
43684 EQUIP REPLACEMENT - COMPUTER	Capital	$20,665	$12,711	$16,164	$138,232	$200,674	$138,232

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43684 EQUIP REPLACEMENT - COMPUTER	**$20,665**	**$12,711**	**$16,164**	**$138,232**	**$200,674**	**$138,232**
43688 REGIONAL INTERCONNECT	Capital	$514,075	$0	$111,233	$0	$186,244	$0
	Total 43688 REGIONAL INTERCONNECT	**$514,075**	**$0**	**$111,233**	**$0**	**$186,244**	**$0**
43689 METER REPLACEMENT	Capital	$230,820	$101,141	$229,792	$150,000	$348,347	$150,000
	Total 43689 METER REPLACEMENT	**$230,820**	**$101,141**	**$229,792**	**$150,000**	**$348,347**	**$150,000**
43690 PARK MEADOWS WELL	Capital	$0	$0	$0	$0	$2,678,908	$0
	Total 43690 PARK MEADOWS WELL	**$0**	**$0**	**$0**	**$0**	**$2,678,908**	**$0**
43693 SCADA TELEMETRY SYSTEM REPLACEMENT	Capital	$0	$0	$0	$1,000,000	$1,000,000	$200,000
	Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	**$0**	**$0**	**$0**	**$1,000,000**	**$1,000,000**	**$200,000**
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	Capital	$4,142,695	$887,028	$0	$0	$1,026,839	$0
	Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	**$4,142,695**	**$887,028**	**$0**	**$0**	**$1,026,839**	**$0**
43724 REGIONALIZATION FEE	Capital	$0	$0	$200,000	$200,000	$600,000	$200,000
	Total 43724 REGIONALIZATION FEE	**$0**	**$0**	**$200,000**	**$200,000**	**$600,000**	**$200,000**
43747 MIW TREATMENT	Capital	$36,420,185	$37,182,344	$14,364,106	$20,094,153	$49,331,038	$250,000
	Total 43747 MIW TREATMENT	**$36,420,185**	**$37,182,344**	**$14,364,106**	**$20,094,153**	**$49,331,038**	**$250,000**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43748 QJWTP TREATMENT UPGRADES	Capital	$2,465,955	$161,887	$9,500	$0	$2,839,109	$0
	Total 43748 QJWTP TREATMENT UPGRADES	**$2,465,955**	**$161,887**	**$9,500**	**$0**	**$2,839,109**	**$0**
43750 DISTRIBUTION ZONING METERS	Capital	$0	$4,697	$0	$0	$8,358	$0
	Total 43750 DISTRIBUTION ZONING METERS	**$0**	**$4,697**	**$0**	**$0**	**$8,358**	**$0**
43751 ENERGY PROJECTS	Capital	$72,251	$103,054	$45,085	$200,000	$615,889	$0
	Total 43751 ENERGY PROJECTS	**$72,251**	**$103,054**	**$45,085**	**$200,000**	**$615,889**	**$0**
43766 GOLF BUILDING	Capital	$48,689	$0	$0	$0	$0	$0
	Total 43766 GOLF BUILDING	**$48,689**	**$0**	**$0**	**$0**	**$0**	**$0**
43794 MOBILE MANAGEMENT SERVER	Capital	$0	$0	$0	$0	$13,000	$0
	Total 43794 MOBILE MANAGEMENT SERVER	**$0**	**$0**	**$0**	**$0**	**$13,000**	**$0**
43799 WINDOWS 10 CLIENT LICENSES	Capital	$0	$0	$0	$0	$1,480	$0
	Total 43799 WINDOWS 10 CLIENT LICENSES	**$0**	**$0**	**$0**	**$0**	**$1,480**	**$0**
43805 JSSD INTERCONNECTION IMPROVEMENTS	Capital	$(124,530)	$0	$0	$0	$146,686	$90,000
	Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	**$(124,530)**	**$0**	**$0**	**$0**	**$146,686**	**$90,000**
43826 WEST NECK TANK	Capital	$0	$0	$0	$1,250,000	$2,648,914	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43826 WEST NECK TANK	**$0**	**$0**	**$0**	**$1,250,000**	**$2,648,914**	**$0**
43827 MIW OFFSITE IMPROVEMENTS	Capital	$0	$0	$331	$0	$9,494,153	$0
	Total 43827 MIW OFFSITE IMPROVEMENTS	**$0**	**$0**	**$331**	**$0**	**$9,494,153**	**$0**
	Grand Total	$36,300,957	$32,890,692	$36,158,587	$60,521,896	$120,696,663	$48,159,175

STORM WATER FUND – Budget Summary

052 STORM WATER FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Water Charges for Services	$1,480,432	$1,755,632	$1,645,255	$2,000,000	$2,000,000	$2,000,000
	Misc. Revenues	$5,930	$8,660	$0	$0	$0	$0
	Special Revenues & Resources	$403,356	$0	$0	$0	$0	$0
	Total Revenues	**$1,889,718**	**$1,764,292**	**$1,645,255**	**$2,000,000**	**$2,000,000**	**$2,000,000**
Other	Beginning Balance	$1,057,579	$1,895,343	$0	$1,038,551	$2,452,303	$2,046,582
	Total Other	**$1,057,579**	**$1,895,343**	**$0**	**$1,038,551**	**$2,452,303**	**$2,046,582**
	Grand Total	**$2,947,297**	**$3,659,635**	**$1,645,255**	**$3,038,551**	**$4,452,303**	**$4,046,582**

052 STORM WATER FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$584,096	$678,360	$646,100	$714,043	$714,043	$662,651
	Mat, Suppls, Services	$339,383	$289,541	$121,602	$310,376	$310,376	$297,652
	Capital	$700	$97,832	$0	$371,500	$1,216,675	$1,261,500
	Total Depts	**$924,178**	**$1,065,733**	**$767,702**	**$1,395,919**	**$2,241,094**	**$2,221,803**
Other	Interfund Transfer	$127,775	$141,598	$144,265	$157,377	$164,627	$173,903
	Ending Balance	$1,895,343	$2,452,303	$0	$1,485,255	$2,046,582	$1,650,876

	Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Grand Total	**$2,023,118**	**$2,593,901**	**$144,265**	**$1,642,632**	**$2,211,209**	**$1,824,779**

052 STORM WATER FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Water Charges for Services	052-34175 STORM WATER FEES	$1,479,615	$1,755,110	$1,644,798	$2,000,000	$2,000,000	$2,000,000
	052-34176 LATE FEES STORM WATER	$817	$521	$457	$0	$0	$0
	Total Water Charges for Services	**$1,480,432**	**$1,755,632**	**$1,645,255**	**$2,000,000**	**$2,000,000**	**$2,000,000**
Misc. Revenues	052-36111 INTEREST EARNINGS	$5,930	$8,660	$0	$0	$0	$0
	Total Misc. Revenues	**$5,930**	**$8,660**	**$0**	**$0**	**$0**	**$0**
Special Revenues & Resources	052-39126 OTHER CONTRIBUTIONS	$403,356	$0	$0	$0	$0	$0
	Total Special Revenues & Resources	**$403,356**	**$0**	**$0**	**$0**	**$0**	**$0**
Beginning Balance	052-39990 BEGINNING BALANCE	$1,057,579	$1,895,343	$0	$1,038,551	$2,452,303	$2,046,582
	Grand Total	**$1,057,579**	**$1,895,343**	**$0**	**$1,038,551**	**$2,452,303**	**$2,046,582**

052 STORM WATER FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40455 STORM WATER OPER	Personnel	$646,693	$781,307	$646,100	$714,043	$714,043	$662,651
	Mat, Suppls, Services	$174,463	$114,434	$121,602	$310,376	$310,376	$297,652
	Capital	$0	$1,472	$0	$1,500	$1,500	$1,500

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Interfund Transfer	$127,775	$141,598	$144,265	$157,377	$164,627	$173,903
	Total 40455 STORM WATER OPER	**$948,931**	**$1,038,811**	**$911,967**	**$1,183,296**	**$1,190,546**	**$1,135,706**
40484 DEPRECIATION	Mat, Suppls, Services	$164,920	$175,107	$0	$0	$0	$0
	Total 40484 DEPRECIATION	**$164,920**	**$175,107**	**$0**	**$0**	**$0**	**$0**
40575 PENSION EXPENSE GASB 68	Personnel	$(62,597)	$(102,947)	$0	$0	$0	$0
	Total 40575 PENSION EXPENSE GASB 68	**$(62,597)**	**$(102,947)**	**$0**	**$0**	**$0**	**$0**
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	Capital	$(250,529)	$(32,653)	$0	$0	$0	$0
	Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	**$(250,529)**	**$(32,653)**	**$0**	**$0**	**$0**	**$0**
40999 END BAL SUR(DEF)	Ending Balance	$1,895,343	$2,452,303	$0	$1,485,255	$2,046,582	$1,650,876
	Total 40999 END BAL SUR(DEF)	**$1,895,343**	**$2,452,303**	**$0**	**$1,485,255**	**$2,046,582**	**$1,650,876**
43755 VEHICLE & EQUIP REPLACEMENT	Capital	$0	$0	$0	$70,000	$280,000	$160,000
	Total 43755 VEHICLE & EQUIP REPLACEMENT	**$0**	**$0**	**$0**	**$70,000**	**$280,000**	**$160,000**
43772 STORM WATER IMPROVEMENTS	Capital	$238,146	$129,013	$0	$300,000	$908,175	$300,000
	Total 43772 STORM WATER IMPROVEMENTS	**$238,146**	**$129,013**	**$0**	**$300,000**	**$908,175**	**$300,000**
43795 MOBILE MANAGEMENT SERVER	Capital	$0	$0	$0	$0	$6,500	$0
	Total 43795 MOBILE MANAGEMENT SERVER	**$0**	**$0**	**$0**	**$0**	**$6,500**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43800 WINDOWS 10 CLIENT LICENSES	Capital	$0	$0	$0	$0	$5,500	$0
	Total 43800 WINDOWS 10 CLIENT LICENSES	**$0**	**$0**	**$0**	**$0**	**$5,500**	**$0**
45410 BUS LIFT	Capital	$13,083	$0	$0	$0	$15,000	$0
	Total 45410 BUS LIFT	**$13,083**	**$0**	**$0**	**$0**	**$15,000**	**$0**
	Grand Total	$2,947,296	$3,659,634	$911,967	$3,038,551	$4,452,303	$3,246,582

GOLF COURSE FUND – Budget Summary

055 GOLF COURSE FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	County/SP District Revenue	$0	$0	$168,363	$0	$0	$0
	Recreation	$1,922,248	$1,922,750	$1,548,610	$1,365,189	$1,365,189	$1,406,143
	Misc. Revenues	$53,812	$154,555	$30,237	$38,959	$38,959	$40,128
	Interfund Transactions (CIP/Debt)	$25,000	$25,000	$22,913	$25,000	$25,000	$25,000
	Total Revenues	**$2,001,060**	**$2,102,305**	**$1,770,122**	**$1,429,148**	**$1,429,148**	**$1,471,271**
Other	Beginning Balance	$1,195,758	$1,532,345	$0	$742,380	$1,955,476	$1,069,780
	Total Other	**$1,195,758**	**$1,532,345**	**$0**	**$742,380**	**$1,955,476**	**$1,069,780**
	Grand Total	**$3,196,818**	**$3,634,650**	**$1,770,122**	**$2,171,528**	**$3,384,624**	**$2,541,051**

055 GOLF COURSE FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$805,972	$808,089	$701,160	$1,013,633	$1,013,633	$1,110,825
	Mat, Suppls, Services	$710,228	$912,899	$605,624	$652,909	$652,909	$687,145
	Capital	$13,583	$(192,591)	$3,155	$114,565	$476,950	$282,928
	Debt Service	$176	$0	$0	$0	$0	$0
	Total Depts	**$1,529,960**	**$1,528,397**	**$1,309,940**	**$1,781,107**	**$2,143,492**	**$2,080,898**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Other	Interfund Transfer	$134,513	$150,777	$154,088	$168,102	$171,352	$179,945
	Ending Balance	$1,532,345	$1,955,476	$0	$222,320	$1,069,780	$280,208
	Grand Total	**$1,666,858**	**$2,106,253**	**$154,088**	**$390,422**	**$1,241,132**	**$460,153**

055 GOLF COURSE FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
County/SP District Revenue	055-33312 RECR, ARTS&PARK-RAP TAX GRANT	$0	$0	$168,363	$0	$0	$0
	Total County/SP District Revenue	**$0**	**$0**	**$168,363**	**$0**	**$0**	**$0**
Recreation	055-34611 CAMPS	$20,955	$21,188	$22,295	$0	$0	$0
	055-34622 LEAGUES ADULT	$8,880	$4,770	$2,278	$0	$0	$0
	055-34661 GOLF FEES	$1,119,293	$1,073,544	$880,393	$802,324	$802,324	$826,393
	055-34662 CART FEES	$320,298	$306,220	$249,279	$219,022	$219,022	$225,593
	055-34663 PASS FEES	$68,367	$67,641	$59,470	$45,362	$45,362	$46,723
	055-34664 DRIVING RANGE FEES	$67,360	$73,384	$59,030	$48,671	$48,671	$50,131
	055-34665 PRO-SHOP RETAIL SALE	$234,905	$244,474	$195,776	$184,405	$184,405	$189,937
	055-34666 GOLF LESSONS	$34,864	$28,857	$21,245	$31,626	$31,626	$32,574
	055-34667 GOLF LESSON CLINICS	$77	$1,274	$11	$1,809	$1,809	$1,863
	055-34668 TOURNAMENT ADMIN.	$378	$31,234	$560	$1,928	$1,928	$1,986
	055-34671 BEVERAGE CART RETAIL SALES	$22,587	$31,168	$25,699	$19,313	$19,313	$19,892
	055-34672 BEVERAGE CART BEER SALES	$20,312	$30,813	$26,311	$10,729	$10,729	$11,051
	055-34674 BEVERAGE CART TIPS	$3,973	$8,185	$6,264	$0	$0	$0
	Total Recreation	**$1,922,248**	**$1,922,750**	**$1,548,610**	**$1,365,189**	**$1,365,189**	**$1,406,143**
Misc. Revenues	055-36111 INTEREST EARNINGS	$5,281	$6,594	$0	$869	$869	$895
	055-36210 RENTAL INCOME	$47,118	$47,207	$25,202	$21,996	$21,996	$22,656
	055-36310 SALE OF ASSETS	$1,330	$100,747	$0	$0	$0	$0
	055-36911 OTHER MISCELLANEOUS	$0	$0	$5,000	$16,094	$16,094	$16,577

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	055-36921 CASH OVER/SHORT	$83	$7	$35	$0	$0	$0
	Total Misc. Revenues	**$53,812**	**$154,555**	**$30,237**	**$38,959**	**$38,959**	**$40,128**
Interfund Transactions (CIP/Debt)	055-38211 TRANS FR GEN FUND	$25,000	$25,000	$22,913	$25,000	$25,000	$25,000
	Total Interfund Transactions (CIP/Debt)	**$25,000**	**$25,000**	**$22,913**	**$25,000**	**$25,000**	**$25,000**
Beginning Balance	055-39990 BEGINNING BALANCE	$1,195,758	$1,532,345	$0	$742,380	$1,955,476	$1,069,780
	Grand Total	**$1,195,758**	**$1,532,345**	**$0**	**$742,380**	**$1,955,476**	**$1,069,780**

055 GOLF COURSE FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40484 DEPRECIATION	Mat, Suppls, Services	$214,432	$201,800	$0	$0	$0	$0
	Total 40484 DEPRECIATION	**$214,432**	**$201,800**	**$0**	**$0**	**$0**	**$0**
40564 GOLF MAINTENANCE	Personnel	$409,158	$434,700	$342,063	$542,003	$542,003	$583,259
	Mat, Suppls, Services	$170,843	$160,497	$190,609	$290,659	$290,659	$297,159
	Capital	$0	$0	$0	$1,005	$1,005	$1,005
	Interfund Transfer	$81,490	$93,407	$93,610	$102,127	$105,377	$108,910
	Total 40564 GOLF MAINTENANCE	**$661,490**	**$688,604**	**$626,282**	**$935,794**	**$939,044**	**$990,333**
40571 GOLF PRO SHOP	Personnel	$405,414	$435,310	$359,098	$471,630	$471,630	$527,565
	Mat, Suppls, Services	$324,954	$550,602	$415,015	$362,250	$362,250	$389,986

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Capital	$0	$0	$0	$1,000	$1,000	$1,000
	Debt Service	$176	$0	$0	$0	$0	$0
	Interfund Transfer	$53,023	$57,370	$60,478	$65,975	$65,975	$71,035
	Total 40571 GOLF PRO SHOP	**$783,567**	**$1,043,282**	**$834,591**	**$900,855**	**$900,855**	**$989,586**
40575 PENSION EXPENSE GASB 68	Personnel	$(8,600)	$(61,921)	$0	$0	$0	$0
	Total 40575 PENSION EXPENSE GASB 68	**$(8,600)**	**$(61,921)**	**$0**	**$0**	**$0**	**$0**
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	Capital	$(37,732)	$(211,200)	$0	$0	$0	$0
	Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	**$(37,732)**	**$(211,200)**	**$0**	**$0**	**$0**	**$0**
40999 END BAL SUR(DEF)	Ending Balance	$1,532,345	$1,955,476	$0	$222,320	$1,069,780	$280,208
	Total 40999 END BAL SUR(DEF)	**$1,532,345**	**$1,955,476**	**$0**	**$222,320**	**$1,069,780**	**$280,208**
43367 GOLF COURSE IMPROVEMENTS	Capital	$0	$0	$0	$12,000	$37,000	$12,000
	Total 43367 GOLF COURSE IMPROVEMENTS	**$0**	**$0**	**$0**	**$12,000**	**$37,000**	**$12,000**
43403 GOLF EQUIPMENT REPLACEMENT	Capital	$40,682	$18,609	$0	$98,000	$431,175	$266,363
	Total 43403 GOLF EQUIPMENT REPLACEMENT	**$40,682**	**$18,609**	**$0**	**$98,000**	**$431,175**	**$266,363**
43685 EQUIP REPLACEMENT - COMPUTER	Capital	$10,634	$0	$3,155	$2,560	$5,120	$2,560
	Total 43685 EQUIP REPLACEMENT - COMPUTER	**$10,634**	**$0**	**$3,155**	**$2,560**	**$5,120**	**$2,560**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43796 MOBILE MANAGEMENT SERVER	Capital	$0	$0	$0	$0	$650	$0
	Total 43796 MOBILE MANAGEMENT SERVER	**$0**	**$0**	**$0**	**$0**	**$650**	**$0**
43801 WINDOWS 10 CLIENT LICENSES	Capital	$0	$0	$0	$0	$1,000	$0
	Total 43801 WINDOWS 10 CLIENT LICENSES	**$0**	**$0**	**$0**	**$0**	**$1,000**	**$0**
	Grand Total	$3,196,818	$3,634,650	$1,464,028	$2,171,528	$3,384,624	$2,541,051

TRANSPORTATION & PARKING FUND – Budget Summary

057 TRANSPORTATION & PARKING FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Sales Tax	$8,448,444	$14,888,042	$13,341,265	$12,096,227	$12,096,227	$15,425,176
	Licenses	$907,785	$916,432	$968,618	$981,896	$981,896	$981,896
	Federal Revenue	$11,032,958	$5,778,242	$6,737,140	$21,713,819	$21,713,819	$21,713,819
	State Revenue	$70,000	$0	$0	$0	$0	$0
	County/SP District Revenue	$0	$390,616	$59,671	$0	$0	$0
	Transit Charges for Services	$2,455,909	$4,066,593	$23,890	$83,243	$83,243	$85,740
	Misc. Revenues	$193,252	$(988,221)	$594,790	$287,265	$287,265	$270,552
	Special Revenues & Resources	$1,268,851	$663,147	$307,060	$289,087	$289,087	$216,418
	Total Revenues	**$24,377,199**	**$25,714,852**	**$22,032,435**	**$35,451,537**	**$35,451,537**	**$38,693,601**
Other	Beginning Balance	$11,187,402	$18,471,244	$0	$966,182	$33,350,724	$5,197,705
	Total Other	**$11,187,402**	**$18,471,244**	**$0**	**$966,182**	**$33,350,724**	**$5,197,705**
	Grand Total	**$35,564,601**	**$44,186,096**	**$22,032,435**	**$36,417,719**	**$68,802,261**	**$43,891,306**

057 TRANSPORTATION & PARKING FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
ot Available	**Total ot Available**	**$0**	**$0**	**$19,470**	**$0**	**$0**	**$19,470**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$7,502,976	$6,557,807	$8,860,225	$9,453,294	$9,903,294	$11,741,329
	Mat, Suppls, Services	$5,552,637	$4,206,684	$1,823,637	$2,548,074	$2,898,074	$3,655,202
	Capital	$994,243	$1,455,131	$8,499,032	$18,022,449	$46,946,445	$17,262,336
	Total Depts	**$14,049,856**	**$12,219,622**	**$19,163,423**	**$30,023,817**	**$59,747,813**	**$32,639,397**
Other	Interfund Transfer	$3,043,501	$3,396,502	$3,293,345	$3,592,743	$3,756,743	$3,872,831
	Ending Balance	$18,471,244	$33,350,724	$0	$2,801,158	$5,197,705	$6,648,108
	Grand Total	**$21,514,745**	**$36,747,226**	**$3,293,345**	**$6,393,901**	**$8,954,448**	**$10,520,939**

057 TRANSPORTATION & PARKING FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Sales Tax	057-31212 TRANSIT SALES TAX	$5,280,075	$7,022,185	$6,317,384	$5,796,765	$5,796,765	$6,971,647
	057-31214 RESORT TAX TRANSPOR	$3,168,369	$4,243,253	$3,833,845	$3,459,047	$3,459,047	$4,212,714
	057-31217 ADDITIONAL MASS TRANSIT TAX	$0	$3,622,605	$3,190,035	$2,840,415	$2,840,415	$4,240,815
	Total Sales Tax	**$8,448,444**	**$14,888,042**	**$13,341,265**	**$12,096,227**	**$12,096,227**	**$15,425,176**
Licenses	057-32111 BUSINESS LICENSES	$775,741	$782,643	$835,089	$852,590	$852,590	$852,590
	057-32161 NIGHT RENT LIC FEE	$132,045	$133,789	$133,529	$129,306	$129,306	$129,306
	Total Licenses	**$907,785**	**$916,432**	**$968,618**	**$981,896**	**$981,896**	**$981,896**
Federal Revenue	057-33110 FEDERAL GRANTS	$11,032,958	$5,778,242	$6,737,140	$21,713,819	$21,713,819	$21,713,819

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total Federal Revenue	**$11,032,958**	**$5,778,242**	**$6,737,140**	**$21,713,819**	**$21,713,819**	**$21,713,819**
State Revenue	057-33252 STATE CONTRIBUTION	$70,000	$0	$0	$0	$0	$0
	Total State Revenue	**$70,000**	**$0**	**$0**	**$0**	**$0**	**$0**
County/SP District Revenue	057-33311 COUNTY CONTRIBUTION	$0	$390,616	$59,671	$0	$0	$0
	Total County/SP District Revenue	**$0**	**$390,616**	**$59,671**	**$0**	**$0**	**$0**
Transit Charges for Services	057-34211 FARE REVENUE	$1,735	$2,045	$0	$32,345	$32,345	$33,315
	057-34221 BUS ADVERTISING	$2,220	$10,825	$19,890	$50,898	$50,898	$52,425
	057-34230 REGIONAL TRANSIT REVENUE	$2,451,954	$4,053,723	$4,000	$0	$0	$0
	Total Transit Charges for Services	**$2,455,909**	**$4,066,593**	**$23,890**	**$83,243**	**$83,243**	**$85,740**
Misc. Revenues	057-36111 INTEREST EARNINGS	$42,607	$92,081	$997	$140,941	$140,941	$149,524
	057-36210 RENTAL INCOME	$124,313	$73,255	$69,662	$101,355	$101,355	$107,528
	057-36310 SALE OF ASSETS	$24,399	$(1,153,556)	$0	$41,000	$41,000	$9,290
	057-36911 OTHER MISCELLANEOUS	$1,933	$0	$524,130	$3,969	$3,969	$4,210
	Total Misc. Revenues	**$193,252**	**$(988,221)**	**$594,790**	**$287,265**	**$287,265**	**$270,552**
Special Revenues & Resources	057-39110 DONATIONS	$305,496	$(26,851)	$0	$85,092	$85,092	$0
	057-39126 OTHER CONTRIBUTIONS	$963,355	$689,998	$307,060	$203,995	$203,995	$216,418

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total Special Revenues & Resources	**$1,268,851**	**$663,147**	**$307,060**	**$289,087**	**$289,087**	**$216,418**
Beginning Balance	057-39990 BEGINNING BALANCE	$11,187,402	$18,471,244	$0	$966,182	$33,350,724	$5,197,705
	Grand Total	**$11,187,402**	**$18,471,244**	**$0**	**$966,182**	**$33,350,724**	**$5,197,705**

057 TRANSPORTATION & PARKING FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40481 TRANSPORTATION OPER	Personnel	$7,594,709	$6,717,723	$8,345,857	$8,844,973	$9,294,973	$10,796,860
	Mat, Suppls, Services	$2,092,057	$1,393,692	$1,625,566	$2,065,417	$2,415,417	$3,228,730
	Capital	$129,117	$134,412	$154,774	$139,961	$139,961	$313,800
	Interfund Transfer	$3,043,501	$3,396,502	$3,293,345	$3,592,743	$3,756,743	$3,872,831
	Total 40481 TRANSPORTATION OPER	**$12,859,383**	**$11,642,329**	**$13,419,542**	**$14,643,095**	**$15,607,095**	**$18,212,221**
40484 DEPRECIATION	Mat, Suppls, Services	$3,111,665	$2,661,977	$0	$0	$0	$0
	Total 40484 DEPRECIATION	**$3,111,665**	**$2,661,977**	**$0**	**$0**	**$0**	**$0**
40485 TRANSPORTATION PLANNING	Personnel	$313,302	$430,526	$468,447	$608,321	$608,321	$944,469
	Mat, Suppls, Services	$348,915	$151,014	$198,071	$469,572	$469,572	$425,172
	Total 40485 TRANSPORTATION PLANNING	**$662,218**	**$581,540**	**$666,517**	**$1,077,893**	**$1,077,893**	**$1,369,641**
40575 PENSION EXPENSE GASB 68	Personnel	$(423,362)	$(632,962)	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40575 PENSION EXPENSE GASB 68	**$(423,362)**	**$(632,962)**	**$0**	**$0**	**$0**	**$0**
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	Capital	$(937,997)	$(438,219)	$0	$0	$0	$0
	Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	**$(937,997)**	**$(438,219)**	**$0**	**$0**	**$0**	**$0**
40999 END BAL SUR(DEF)	Ending Balance	$18,471,244	$33,350,724	$0	$2,801,158	$5,197,705	$6,648,108
	Total 40999 END BAL SUR(DEF)	**$18,471,244**	**$33,350,724**	**$0**	**$2,801,158**	**$5,197,705**	**$6,648,108**
43316 TRANSIT COACHES	Capital	$384,495	$19,405	$7,323,104	$0	$19,841,567	$3,575,222
	Total 43316 TRANSIT COACHES	**$384,495**	**$19,405**	**$7,323,104**	**$0**	**$19,841,567**	**$3,575,222**
43339 BUS SHELTERS	Capital	$24,076	$18,200	$0	$700,000	$1,818,011	$4,574,265
	Total 43339 BUS SHELTERS	**$24,076**	**$18,200**	**$0**	**$700,000**	**$1,818,011**	**$4,574,265**
43435 FLAGSTAFF TRANSFER FEE	Capital	$0	$7,538	$0	$0	$2,118,737	$0
	Total 43435 FLAGSTAFF TRANSFER FEE	**$0**	**$7,538**	**$0**	**$0**	**$2,118,737**	**$0**
43446 TRANSIT GIS/AVL SYSTEM	Capital	$0	$0	$394,744	$0	$500,000	$0
	Total 43446 TRANSIT GIS/AVL SYSTEM	**$0**	**$0**	**$394,744**	**$0**	**$500,000**	**$0**
43466 TRANSIT EXPANSION	Capital	$175,528	$0	$0	$0	$0	$0
	Total 43466 TRANSIT EXPANSION	**$175,528**	**$0**	**$0**	**$0**	**$0**	**$0**
43575 CITY TRANSIT CONTRIBUTION TO COUNTY	Capital	$659,324	$885,827	$0	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	**$659,324**	**$885,827**	**$0**	**$0**	**$0**	**$0**
43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	Capital	$2,685	$138,816	$42,363	$0	$41,184	$1,000,000
	Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	**$2,685**	**$138,816**	**$42,363**	**$0**	**$41,184**	**$1,000,000**
43623 IRONHORSE SEASONAL HOUSING	Mat, Suppls, Services	$0	$0	$0	$13,085	$13,085	$1,300
	Total 43623 IRONHORSE SEASONAL HOUSING	**$0**	**$0**	**$0**	**$13,085**	**$13,085**	**$1,300**
43650 FLEET MGMT SOFTWARE	Capital	$13,703	$12,452	$4,113	$0	$4,113	$0
	Total 43650 FLEET MGMT SOFTWARE	**$13,703**	**$12,452**	**$4,113**	**$0**	**$4,113**	**$0**
43653 TRANS PLANS & STUDIES	Capital	$40,923	$61,536	$0	$0	$356,331	$0
	Total 43653 TRANS PLANS & STUDIES	**$40,923**	**$61,536**	**$0**	**$0**	**$356,331**	**$0**
43655 TRANSIT FAC CAP RENEWAL	Capital	$2,770	$64,635	$178,011	$230,000	$2,346,832	$230,000
	Total 43655 TRANSIT FAC CAP RENEWAL	**$2,770**	**$64,635**	**$178,011**	**$230,000**	**$2,346,832**	**$230,000**
43686 EQUIP REPLACEMENT - COMPUTER	Capital	$14,739	$15,454	$15,474	$16,172	$64,955	$16,172
	Total 43686 EQUIP REPLACEMENT - COMPUTER	**$14,739**	**$15,454**	**$15,474**	**$16,172**	**$64,955**	**$16,172**
43712 TRAFFIC MANAGEMENT CAMERAS	Capital	$0	$0	$0	$0	$38,458	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43712 TRAFFIC MANAGEMENT CAMERAS	**$0**	**$0**	**$0**	**$0**	**$38,458**	**$0**
43739 TRANSIT ONBOARD SECURITY CAMERAS	Capital	$1,316	$0	$0	$0	$50,000	$0
	Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	**$1,316**	**$0**	**$0**	**$0**	**$50,000**	**$0**
43746 PARK. DECK COATING IRON HORSE BUS GARAGE	Capital	$0	$0	$0	$0	$(500)	$0
	Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	**$0**	**$0**	**$0**	**$0**	**$(500)**	**$0**
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	Capital	$0	$0	$0	$0	$1,000,000	$0
	Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	**$0**	**$0**	**$0**	**$0**	**$1,000,000**	**$0**
43781 SR 248/US 40 PARK AND RIDE LOT	Personnel	$0	$39,693	$45,921	$0	$0	$0
	Capital	$277,358	$173,905	$8,136	$300,000	$6,541,823	$0
	Total 43781 SR 248/US 40 PARK AND RIDE LOT	**$277,358**	**$213,597**	**$54,057**	**$300,000**	**$6,541,823**	**$0**
43797 MOBILE MANAGEMENT SERVER	Capital	$0	$9,312	$0	$0	$10	$0
	Total 43797 MOBILE MANAGEMENT SERVER	**$0**	**$9,312**	**$0**	**$0**	**$10**	**$0**
43802 WINDOWS 10 CLIENT LICENSES	Capital	$0	$0	$0	$0	$5,500	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 43802 WINDOWS 10 CLIENT LICENSES	**$0**	**$0**	**$0**	**$0**	**$5,500**	**$0**
43806 VMS SIGNS	Capital	$33,097	$0	$0	$0	$0	$0
	Total 43806 VMS SIGNS	**$33,097**	**$0**	**$0**	**$0**	**$0**	**$0**
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	Capital	$19,131	$121,812	$37,681	$0	$2,615,000	$0
	Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	**$19,131**	**$121,812**	**$37,681**	**$0**	**$2,615,000**	**$0**
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	Personnel	$13,091	$2,019	$0	$0	$0	$0
	Capital	$28,858	$3,552	$0	$0	$0	$0
	Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	**$41,948**	**$5,571**	**$0**	**$0**	**$0**	**$0**
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	Capital	$45,499	$33,433	$28,232	$70,000	$115,532	$511,284
	Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	**$45,499**	**$33,433**	**$28,232**	**$70,000**	**$115,532**	**$511,284**
43829 PHASE 2 BIKE SHARE IMPROVEMENTS	Capital	$0	$0	$0	$0	$100,000	$0
	Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	**$0**	**$0**	**$0**	**$0**	**$100,000**	**$0**
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	Capital	$0	$0	$0	$0	$300,000	$0
	Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	**$0**	**$0**	**$0**	**$0**	**$300,000**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43832 REMODEL FOR TRANSIT DRIVER HOUSING	Personnel	$5,236	$808	$0	$0	$0	$0
	Capital	$62,872	$9,829	$0	$0	$0	$0
	Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	**$68,108**	**$10,637**	**$0**	**$0**	**$0**	**$0**
43836 GIS: GEOEVENT SERVER LICENSE	Capital	$0	$0	$0	$0	$13,000	$0
	Total 43836 GIS: GEOEVENT SERVER LICENSE	**$0**	**$0**	**$0**	**$0**	**$13,000**	**$0**
43840 OFFICE 2016 LICENSES	Capital	$0	$0	$0	$0	$4,620	$0
	Total 43840 OFFICE 2016 LICENSES	**$0**	**$0**	**$0**	**$0**	**$4,620**	**$0**
43847 SR 248 BRT	Capital	$0	$88,751	$140,392	$5,348,554	$5,348,554	$0
	Total 43847 SR 248 BRT	**$0**	**$88,751**	**$140,392**	**$5,348,554**	**$5,348,554**	**$0**
43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	Capital	$0	$0	$0	$300,000	$300,000	$250,000
	Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	**$0**	**$0**	**$0**	**$300,000**	**$300,000**	**$250,000**
43853 TRAFFIC DEMAND MANAGEMENT	Capital	$0	$0	$29,738	$180,000	$7,214	$0
	Total 43853 TRAFFIC DEMAND MANAGEMENT	**$0**	**$0**	**$29,738**	**$180,000**	**$7,214**	**$0**
43863 SCHEDULING SOFTWARE	Capital	$16,750	$45,750	$0	$0	$0	$0
	Total 43863 SCHEDULING SOFTWARE	**$16,750**	**$45,750**	**$0**	**$0**	**$0**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	Capital	$0	$0	$0	$0	$100,000	$6,791,593
	Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	**$0**	**$0**	**$0**	**$0**	**$100,000**	**$6,791,593**
43877 ARTS AND CULTURE EXTERIOR BUS STOPS	Capital	$0	$0	$0	$2,700,000	$2,700,000	$0
	Total 43877 ARTS AND CULTURE EXTERIOR BUS STOPS	**$0**	**$0**	**$0**	**$2,700,000**	**$2,700,000**	**$0**
43883 REPLACE VEHICLE WASH	Capital	$0	$0	$23,501	$175,000	$0	$0
	Total 43883 REPLACE VEHICLE WASH	**$0**	**$0**	**$23,501**	**$175,000**	**$0**	**$0**
43886 LONG RANGE TRANSPORT PLAN CAPITAL PROG	Capital	$0	$0	$94,838	$3,870,762	$23,541	$0
	Total 43886 LONG RANGE TRANSPORT PLAN CAPITAL PROG	**$0**	**$0**	**$94,838**	**$3,870,762**	**$23,541**	**$0**
43888 SR-248 PARK AND RIDE SERVICE	Capital	$0	$0	$0	$3,000,000	$0	$0
	Total 43888 SR-248 PARK AND RIDE SERVICE	**$0**	**$0**	**$0**	**$3,000,000**	**$0**	**$0**
43890 OLD TOWN COMPLETE STREET IMPROVEMENTS	Capital	$0	$0	$0	$300,000	$0	$0
	Total 43890 OLD TOWN COMPLETE STREET IMPROVEMENTS	**$0**	**$0**	**$0**	**$300,000**	**$0**	**$0**
43891 ZERO EMISSIONS TRANSPORT TRANSITION PLAN	Capital	$0	$0	$0	$130,000	$0	$0
	Total 43891 ZERO EMISSIONS TRANSPORT TRANSITION PLAN	**$0**	**$0**	**$0**	**$130,000**	**$0**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
43892 EMERGENCY RESPONSE TRAILER	Capital	$0	$0	$0	$100,000	$100,000	$0
	Total 43892 EMERGENCY RESPONSE TRAILER	**$0**	**$0**	**$0**	**$100,000**	**$100,000**	**$0**
43893 EMERGING TECH IN TRANSIT	Capital	$0	$0	$6,665	$130,000	$130,000	$0
	Total 43893 EMERGING TECH IN TRANSIT	**$0**	**$0**	**$6,665**	**$130,000**	**$130,000**	**$0**
43894 PARK CITY PARKING NEEDS ASSESSMENT	Capital	$0	$0	$0	$120,000	$0	$0
	Total 43894 PARK CITY PARKING NEEDS ASSESSMENT	**$0**	**$0**	**$0**	**$120,000**	**$0**	**$0**
43896 MCPOLIN & MEADOWS BUS STOP IMPROVEMENT	Capital	$0	$18,795	$17,267	$87,000	$87,000	$0
	Total 43896 MCPOLIN & MEADOWS BUS STOP IMPROVEMENT	**$0**	**$18,795**	**$17,267**	**$87,000**	**$87,000**	**$0**
43897 TRANSPORTATION DATA REPORTING	Capital	$0	$0	$0	$60,000	$0	$0
	Total 43897 TRANSPORTATION DATA REPORTING	**$0**	**$0**	**$0**	**$60,000**	**$0**	**$0**
45409 ACTIVE TRANSPORTATION MASTER PLAN	Capital	$0	$29,938	$0	$65,000	$135,000	$0
	Total 45409 ACTIVE TRANSPORTATION MASTER PLAN	**$0**	**$29,938**	**$0**	**$65,000**	**$135,000**	**$0**
	Grand Total	$35,564,601	$48,966,848	$22,476,239	$36,417,719	$68,702,261	$43,179,806

PARKING FUND – Budget Summary

058 PARKING FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Special Event Fees	$0	$7,195	$55,101	$0	$0	$0
	Fines & Forfeitures	$1,075,883	$2,158,774	$2,908,747	$2,603,364	$2,603,364	$2,995,080
	Misc. Revenues	$1	$(40)	$37	$0	$0	$0
	Total Revenues	**$1,075,884**	**$2,165,929**	**$2,963,885**	**$2,603,364**	**$2,603,364**	**$2,995,080**
Other	Beginning Balance	$118,216	$13,900	$0	$782,220	$872,515	$1,174,551
	Total Other	**$118,216**	**$13,900**	**$0**	**$782,220**	**$872,515**	**$1,174,551**
	Grand Total	**$1,194,100**	**$2,179,829**	**$2,963,885**	**$3,385,584**	**$3,475,879**	**$4,169,631**

058 PARKING FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$762,135	$837,442	$943,793	$1,144,087	$1,144,087	$1,272,238
	Mat, Suppls, Services	$365,586	$505,414	$461,207	$752,500	$752,500	$752,500
	Capital	$35,979	$26,961	$107,940	$146,000	$71,000	$300,000
	Total Depts	**$1,163,700**	**$1,369,817**	**$1,512,940**	**$2,042,587**	**$1,967,587**	**$2,324,738**
Other	Interfund Transfer	$16,500	$9,750	$8,932	$9,750	$67,981	$123,963
	Ending Balance	$13,900	$872,515	$0	$1,278,247	$1,174,551	$1,640,930

	Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Grand Total	**$30,400**	**$882,265**	**$8,932**	**$1,287,997**	**$1,242,532**	**$1,764,893**

058 PARKING FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Special Event Fees	058-32639 SPECIAL EVENT PARKING FEES	$0	$7,195	$55,101	$0	$0	$0
	Total Special Event Fees	**$0**	**$7,195**	**$55,101**	**$0**	**$0**	**$0**
Fines & Forfeitures	058-35300 CITY FINES	$(15,450)	$(15,503)	$70,432	$208,703	$208,703	$208,703
	058-35301 PARKING PERMITS	$38,459	$79,736	$195,711	$(195,858)	$(195,858)	$195,858
	058-35309 TOKEN/VALIDATION REVENUE	$0	$0	$0	$519	$519	$519
	058-35310 METER REVENUE	$1,052,874	$2,094,541	$2,642,605	$2,590,000	$2,590,000	$2,590,000
	Total Fines & Forfeitures	**$1,075,883**	**$2,158,774**	**$2,908,747**	**$2,603,364**	**$2,603,364**	**$2,995,080**
Misc. Revenues	058-36921 CASH OVER/SHORT	$1	$(40)	$37	$0	$0	$0
	Total Misc. Revenues	**$1**	**$(40)**	**$37**	**$0**	**$0**	**$0**
Beginning Balance	058-39990 BEGINNING BALANCE	$118,216	$13,900	$0	$782,220	$872,515	$1,174,551
	Grand Total	**$118,216**	**$13,900**	**$0**	**$782,220**	**$872,515**	**$1,174,551**

058 PARKING FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40484 DEPRECIATION	Mat, Suppls, Services	$0	$14,912	$0	$0	$0	$0
	Total 40484 DEPRECIATION	**$0**	**$14,912**	**$0**	**$0**	**$0**	**$0**

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40500 PARKING	Personnel	$762,135	$837,442	$943,793	$1,144,087	$1,144,087	$1,272,238
	Mat, Suppls, Services	$365,586	$490,502	$461,207	$752,500	$752,500	$752,500
	Capital	$979	$0	$41,954	$36,000	$36,000	$0
	Interfund Transfer	$16,500	$9,750	$8,932	$9,750	$67,981	$123,963
	Total 40500 PARKING	**$1,145,200**	**$1,337,694**	**$1,455,885**	**$1,942,337**	**$2,000,568**	**$2,148,701**
40999 END BAL SUR(DEF)	Ending Balance	$13,900	$872,515	$0	$1,278,247	$1,174,551	$1,640,930
	Total 40999 END BAL SUR(DEF)	**$13,900**	**$872,515**	**$0**	**$1,278,247**	**$1,174,551**	**$1,640,930**
43484 PARKING METER REPLACEMENT	Capital	$0	$26,961	$0	$70,000	$0	$0
	Total 43484 PARKING METER REPLACEMENT	**$0**	**$26,961**	**$0**	**$70,000**	**$0**	**$0**
43634 PARKING WAYFINDING	Capital	$0	$0	$0	$10,000	$0	$0
	Total 43634 PARKING WAYFINDING	**$0**	**$0**	**$0**	**$10,000**	**$0**	**$0**
43894 PARK CITY PARKING NEEDS ASSESSMENT	Capital	$0	$0	$0	$30,000	$0	$300,000
	Total 43894 PARK CITY PARKING NEEDS ASSESSMENT	**$0**	**$0**	**$0**	**$30,000**	**$0**	**$300,000**
45410 BUS LIFT	Capital	$35,000	$0	$65,987	$0	$35,000	$0
	Total 45410 BUS LIFT	**$35,000**	**$0**	**$65,987**	**$0**	**$35,000**	**$0**
	Grand Total	$1,194,100	$2,252,082	$1,521,872	$3,330,584	$3,210,120	$4,089,631

FLEET SERVICES FUND – Budget Summary

062 FLEET SERVICES FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Interfund Transactions (Admin)	$2,348,700	$2,750,750	$2,516,635	$2,745,400	$3,354,000	$3,354,000
	Total Revenues	**$2,348,700**	**$2,750,750**	**$2,516,635**	**$2,745,400**	**$3,354,000**	**$3,354,000**
Other	Beginning Balance	$1,138,620	$1,376,759	$0	$1,195,482	$1,900,204	$2,200,277
	Total Other	**$1,138,620**	**$1,376,759**	**$0**	**$1,195,482**	**$1,900,204**	**$2,200,277**
	Grand Total	**$3,487,320**	**$4,127,509**	**$2,516,635**	**$3,940,882**	**$5,254,204**	**$5,554,277**

062 FLEET SERVICES FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Personnel	$707,950	$781,556	$1,068,819	$1,154,672	$1,154,672	$1,302,988
	Mat, Suppls, Services	$1,402,611	$1,445,749	$2,047,471	$1,845,050	$1,893,050	$1,845,050
	Capital	$0	$0	$4,695	$6,205	$6,205	$6,205
	Total Depts	**$2,110,561**	**$2,227,305**	**$3,120,985**	**$3,005,927**	**$3,053,927**	**$3,154,243**
Other	Ending Balance	$1,376,759	$1,900,204	$0	$934,955	$2,200,277	$2,400,034
	Grand Total	**$1,376,759**	**$1,900,204**	**$0**	**$934,955**	**$2,200,277**	**$2,400,034**

062 FLEET SERVICES FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Interfund Transactions (Admin)	062-38110 CENTRAL GARAGE CHG	$1,681,000	$1,827,000	$1,674,761	$1,827,000	$2,199,750	$2,199,750
	062-38111 FUEL SALES	$667,700	$918,400	$841,874	$918,400	$1,154,250	$1,154,250
	062-38115 CAR RELOCATION	$0	$5,350	$0	$0	$0	$0
	Total Interfund Transactions (Admin)	**$2,348,700**	**$2,750,750**	**$2,516,635**	**$2,745,400**	**$3,354,000**	**$3,354,000**
Beginning Balance	062-39990 BEGINNING BALANCE	$1,138,620	$1,376,759	$0	$1,195,482	$1,900,204	$2,200,277
	Grand Total	**$1,138,620**	**$1,376,759**	**$0**	**$1,195,482**	**$1,900,204**	**$2,200,277**

062 FLEET SERVICES FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40471 FLEET SERVICES DEPT	Personnel	$945,570	$989,030	$1,068,819	$1,154,672	$1,154,672	$1,302,988
	Mat, Suppls, Services	$1,402,611	$1,445,749	$2,047,471	$1,845,050	$1,893,050	$1,845,050
	Capital	$0	$0	$4,695	$6,205	$6,205	$6,205
	Total 40471 FLEET SERVICES DEPT	**$2,348,181**	**$2,434,779**	**$3,120,985**	**$3,005,927**	**$3,053,927**	**$3,154,243**
40575 PENSION EXPENSE GASB 68	Personnel	$(237,620)	$(207,474)	$0	$0	$0	$0
	Total 40575 PENSION EXPENSE GASB 68	**$(237,620)**	**$(207,474)**	**$0**	**$0**	**$0**	**$0**
40999 END BAL SUR(DEF)	Ending Balance	$1,376,759	$1,900,204	$0	$934,955	$2,200,277	$2,400,034
	Total 40999 END BAL SUR(DEF)	**$1,376,759**	**$1,900,204**	**$0**	**$934,955**	**$2,200,277**	**$2,400,034**
	Grand Total	$3,487,320	$4,127,509	$3,120,985	$3,940,882	$5,254,204	$5,554,277

SELF INSURANCE FUND – Budget Summary

064 SELF INSURANCE FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Misc. Revenues	$275,000	$350,000	$321,896	$350,000	$450,000	$450,000
	Interfund Transactions (Admin)	$1,399,043	$1,583,450	$1,552,815	$1,693,993	$1,693,993	$1,847,445
	Total Revenues	**$1,674,043**	**$1,933,450**	**$1,874,711**	**$2,043,993**	**$2,143,993**	**$2,297,445**
Other	Beginning Balance	$1,431,831	$972,015	$0	$1,350,137	$1,297,178	$1,028,719
	Total Other	**$1,431,831**	**$972,015**	**$0**	**$1,350,137**	**$1,297,178**	**$1,028,719**
	Grand Total	**$3,105,874**	**$2,905,465**	**$1,874,711**	**$3,394,130**	**$3,441,171**	**$3,326,164**

064 SELF INSURANCE FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Mat, Suppls, Services	$2,133,859	$1,608,287	$2,071,368	$1,562,452	$2,412,452	$2,173,829
	Total Depts	**$2,133,859**	**$1,608,287**	**$2,071,368**	**$1,562,452**	**$2,412,452**	**$2,173,829**
Other	Ending Balance	$972,015	$1,297,178	$0	$1,831,678	$1,028,719	$1,152,335
	Grand Total	**$972,015**	**$1,297,178**	**$0**	**$1,831,678**	**$1,028,719**	**$1,152,335**

064 SELF INSURANCE FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Misc. Revenues	064-36932 INS CLAIM REIMB.	$0	$0	$1,059	$0	$0	$0

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	064-36991 FEE FOR WORKER'S COMP SELF-INS	$275,000	$350,000	$320,837	$350,000	$450,000	$450,000
	Total Misc. Revenues	**$275,000**	**$350,000**	**$321,896**	**$350,000**	**$450,000**	**$450,000**
Interfund Transactions (Admin)	064-38141 INS - GENERAL FUND	$823,716	$924,685	$898,359	$980,030	$980,030	$1,026,307
	064-38142 INS - GOLF	$8,868	$8,037	$7,469	$8,152	$8,152	$6,625
	064-38143 INS - WATER FUND	$172,680	$135,259	$148,753	$162,278	$162,278	$211,355
	064-38144 INS - TRANSPORTATION	$386,104	$508,321	$492,096	$536,835	$536,835	$596,529
	064-38146 38146	$7,675	$7,148	$6,138	$6,697	$6,697	$6,629
	Total Interfund Transactions (Admin)	**$1,399,043**	**$1,583,450**	**$1,552,815**	**$1,693,993**	**$1,693,993**	**$1,847,445**
Beginning Balance	064-39990 BEGINNING BALANCE	$1,431,831	$972,015	$0	$1,350,137	$1,297,178	$1,028,719
	Grand Total	**$1,431,831**	**$972,015**	**$0**	**$1,350,137**	**$1,297,178**	**$1,028,719**

064 SELF INSURANCE FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40132 SELF INS & SEC BOND	Mat, Suppls, Services	$1,809,210	$1,194,126	$1,666,316	$1,281,500	$1,781,500	$1,616,000
	Total 40132 SELF INS & SEC BOND	**$1,809,210**	**$1,194,126**	**$1,666,316**	**$1,281,500**	**$1,781,500**	**$1,616,000**
40139 WORKERS COMP	Mat, Suppls, Services	$60,922	$115,587	$151,446	$280,952	$280,952	$380,952
	Total 40139 WORKERS COMP	**$60,922**	**$115,587**	**$151,446**	**$280,952**	**$280,952**	**$380,952**
40141 DENTAL SELF FUNDING	Mat, Suppls, Services	$263,727	$298,574	$253,606	$0	$350,000	$176,877
	Total 40141 DENTAL SELF FUNDING	**$263,727**	**$298,574**	**$253,606**	**$0**	**$350,000**	**$176,877**
40999 END BAL SUR(DEF)	Ending Balance	$972,015	$1,297,178	$0	$1,831,678	$1,028,719	$1,152,335

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40999 END BAL SUR(DEF)	**$972,015**	**$1,297,178**	**$0**	**$1,831,678**	**$1,028,719**	**$1,152,335**
	Grand Total	$3,105,874	$2,905,465	$2,071,368	$3,394,130	$3,441,171	$3,326,164

SALES TAX REV BOND - DEBT SVS FUND – Budget Summary

070 SALES TAX REV BOND - DEBT SVS FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Misc. Revenues	$148,094	$120,998	$847,035	$0	$0	$0
	Interfund Transactions (Admin)	$22,495	$0	$0	$0	$0	$0
	Interfund Transactions (CIP/Debt)	$7,416,371	$6,962,216	$6,388,063	$6,968,791	$6,968,791	$6,965,316
	Total Revenues	**$7,586,960**	**$7,083,214**	**$7,235,098**	**$6,968,791**	**$6,968,791**	**$6,965,316**
Other	Beginning Balance	$26,139,189	$26,283,977	$0	$26,273,977	$26,404,276	$26,334,976
	Total Other	**$26,139,189**	**$26,283,977**	**$0**	**$26,273,977**	**$26,404,276**	**$26,334,976**
	Grand Total	**$33,726,149**	**$33,367,191**	**$7,235,098**	**$33,242,768**	**$33,373,067**	**$33,300,292**

070 SALES TAX REV BOND - DEBT SVS FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Debt Service	$7,442,172	$6,962,915	$2,615,918	$6,972,216	$6,979,291	$6,975,316
	Total Depts	**$7,442,172**	**$6,962,915**	**$2,615,918**	**$6,972,216**	**$6,979,291**	**$6,975,316**
Other	Ending Balance	$26,283,977	$26,404,276	$0	$26,270,552	$26,334,976	$26,324,976
	Grand Total	**$26,283,977**	**$26,404,276**	**$0**	**$26,270,552**	**$26,334,976**	**$26,324,976**

070 SALES TAX REV BOND - DEBT SVS FUND – Revenue by Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Misc. Revenues	070-36112 INT EARN SPEC ACCTS	$148,094	$120,998	$847,035	$0	$0	$0
	Total Misc. Revenues	**$148,094**	**$120,998**	**$847,035**	**$0**	**$0**	**$0**
Interfund Transactions (Admin)	070-38131 CITY CONT. GENERAL	$22,495	$0	$0	$0	$0	$0
	Total Interfund Transactions (Admin)	**$22,495**	**$0**	**$0**	**$0**	**$0**	**$0**
Interfund Transactions (CIP/Debt)	070-38231 TRANSFER FROM CIP	$3,589,254	$4,174,626	$3,828,990	$4,177,076	$4,177,076	$4,174,476
	070-38234 TRANSFER IN FROM MAIN ST. RDA	$1,046,777	$0	$0	$0	$0	$0
	070-38236 TRANSFER FROM LPA RDA-FUND 33	$2,780,340	$2,787,590	$2,559,073	$2,791,715	$2,791,715	$2,790,840
	Total Interfund Transactions (CIP/Debt)	**$7,416,371**	**$6,962,216**	**$6,388,063**	**$6,968,791**	**$6,968,791**	**$6,965,316**
Beginning Balance	070-39990 BEGINNING BALANCE	$26,139,189	$26,283,977	$0	$26,273,977	$26,404,276	$26,334,976
	Grand Total	**$26,139,189**	**$26,283,977**	**$0**	**$26,273,977**	**$26,404,276**	**$26,334,976**

070 SALES TAX REV BOND - DEBT SVS FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40730 2017 SALES TAX REV BONDS	Debt Service	$2,773,674	$2,772,403	$455,622	$2,774,528	$2,776,028	$2,777,028
	Total 40730 2017 SALES TAX REV BONDS	**$2,773,674**	**$2,772,403**	**$455,622**	**$2,774,528**	**$2,776,028**	**$2,777,028**
40731 2019 SALES TAX REV BONDS	Debt Service	$2,409,196	$2,416,125	$1,967,009	$2,418,250	$2,421,375	$2,420,750

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40731 2019 SALES TAX REV BONDS	**$2,409,196**	**$2,416,125**	**$1,967,009**	**$2,418,250**	**$2,421,375**	**$2,420,750**
40795 2014A SALES TAX REV & REF BONDS	Debt Service	$1,087,671	$0	$0	$0	$0	$0
	Total 40795 2014A SALES TAX REV & REF BONDS	**$1,087,671**	**$0**	**$0**	**$0**	**$0**	**$0**
40796 2014B SALES TAX REV BONDS	Debt Service	$166,284	$772,388	$75,558	$774,913	$776,763	$773,013
	Total 40796 2014B SALES TAX REV BONDS	**$166,284**	**$772,388**	**$75,558**	**$774,913**	**$776,763**	**$773,013**
40798 2015 SALES TAX REV BONDS	Debt Service	$1,005,346	$1,002,000	$117,729	$1,004,525	$1,005,125	$1,004,525
	Total 40798 2015 SALES TAX REV BONDS	**$1,005,346**	**$1,002,000**	**$117,729**	**$1,004,525**	**$1,005,125**	**$1,004,525**
40999 END BAL SUR(DEF)	Ending Balance	$26,283,977	$26,404,276	$0	$26,270,552	$26,334,976	$26,324,976
	Total 40999 END BAL SUR(DEF)	**$26,283,977**	**$26,404,276**	**$0**	**$26,270,552**	**$26,334,976**	**$26,324,976**
	Grand Total	$33,726,149	$33,367,191	$2,615,918	$33,242,768	$33,314,267	$33,300,292

DEBT SERVICE FUND – Budget Summary

071 DEBT SERVICE FUND – Revenue Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Revenues	Property Taxes	$9,506,281	$9,509,688	$9,509,688	$9,509,688	$9,496,688	$9,478,438
	Misc. Revenues	$1,210	$1,852	$19,039	$39,366	$0	$0
	Total Revenues	**$9,507,491**	**$9,511,540**	**$9,528,727**	**$9,549,054**	**$9,496,688**	**$9,478,438**
Other	Beginning Balance	$1,641,274	$1,635,448	$0	$1,674,814	$1,645,801	$1,645,801
	Total Other	**$1,641,274**	**$1,635,448**	**$0**	**$1,674,814**	**$1,645,801**	**$1,645,801**
	Grand Total	**$11,148,765**	**$11,146,988**	**$9,528,727**	**$11,223,868**	**$11,142,489**	**$11,124,239**

071 DEBT SERVICE FUND – Expense Summary

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Depts	Debt Service	$9,513,316	$9,501,188	$9,487,477	$9,509,688	$9,496,688	$9,478,438
	Total Depts	**$9,513,316**	**$9,501,188**	**$9,487,477**	**$9,509,688**	**$9,496,688**	**$9,478,438**
Other	Ending Balance	$1,635,448	$1,645,801	$0	$1,714,180	$1,645,801	$1,645,801
	Grand Total	**$1,635,448**	**$1,645,801**	**$0**	**$1,714,180**	**$1,645,801**	**$1,645,801**

071 DEBT SERVICE FUND – Revenue by Type

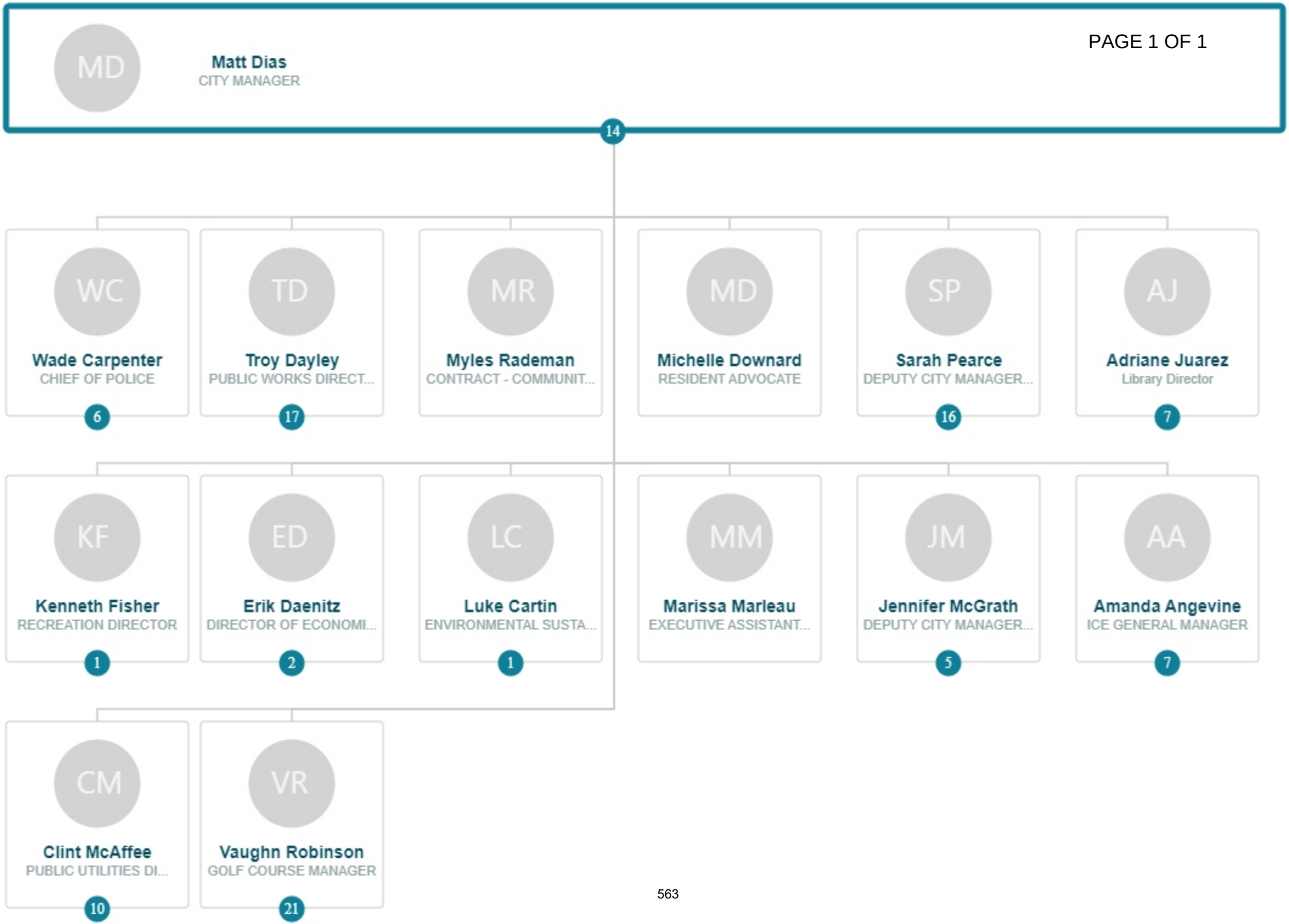
		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
Property Taxes	071-31112 PROP TAX DEBT SERV	$9,494,281	$9,497,688	$9,497,688	$9,497,688	$9,484,688	$9,466,438

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	071-31121 DEL AND PRIOR YEAR	$12,000	$12,000	$12,000	$12,000	$12,000	$12,000
	Total Property Taxes	**$9,506,281**	**$9,509,688**	**$9,509,688**	**$9,509,688**	**$9,496,688**	**$9,478,438**
Misc. Revenues	071-36112 INT EARN SPEC ACCTS	$1,210	$1,852	$19,039	$0	$0	$0
	071-36915 BUILD AMERICA BOND SUBSIDY	$0	$0	$0	$39,366	$0	$0
	Total Misc. Revenues	**$1,210**	**$1,852**	**$19,039**	**$39,366**	**$0**	**$0**
Beginning Balance	071-39990 BEGINNING BALANCE	$1,641,274	$1,635,448	$0	$1,674,814	$1,645,801	$1,645,801
	Grand Total	**$1,641,274**	**$1,635,448**	**$0**	**$1,674,814**	**$1,645,801**	**$1,645,801**

071 DEBT SERVICE FUND – Expenditures by Department and Type

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
40793 GO BONDS-2013A SERIES	Debt Service	$586,134	$590,725	$598,453	$592,850	$600,850	$602,100
	Total 40793 GO BONDS-2013A SERIES	**$586,134**	**$590,725**	**$598,453**	**$592,850**	**$600,850**	**$602,100**
40799 2017 GO BONDS OPEN SPACE	Debt Service	$2,229,421	$2,215,225	$2,202,708	$2,217,350	$2,205,350	$2,190,350
	Total 40799 2017 GO BONDS OPEN SPACE	**$2,229,421**	**$2,215,225**	**$2,202,708**	**$2,217,350**	**$2,205,350**	**$2,190,350**
40800 GO BONDS - 2019 SERIES	Debt Service	$4,877,721	$4,888,025	$4,886,092	$4,890,150	$4,887,900	$4,888,400
	Total 40800 GO BONDS - 2019 SERIES	**$4,877,721**	**$4,888,025**	**$4,886,092**	**$4,890,150**	**$4,887,900**	**$4,888,400**
40801 GO BONDS - 2020 SERIES	Debt Service	$1,820,040	$1,807,213	$1,800,224	$1,809,338	$1,802,588	$1,797,588

		Actuals FY 2021	Actuals FY 2022	YTD FY 2023	Original FY 2023	Adjusted FY 2023	Budget FY 2024
	Total 40801 GO BONDS - 2020 SERIES	**$1,820,040**	**$1,807,213**	**$1,800,224**	**$1,809,338**	**$1,802,588**	**$1,797,588**
40999 END BAL SUR(DEF)	Ending Balance	$1,635,448	$1,645,801	$0	$1,714,180	$1,645,801	$1,645,801
	Total 40999 END BAL SUR(DEF)	**$1,635,448**	**$1,645,801**	**$0**	**$1,714,180**	**$1,645,801**	**$1,645,801**
	Grand Total	$11,148,764	$11,146,989	$9,487,477	$11,223,868	$11,142,489	$11,124,239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CITY MANAGER
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WC
Wade Carpenter
CHIEF OF POLICE
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TD
Troy Dayley
PUBLIC WORKS DIRECT...
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MR
Myles Rademan
CONTRACT - COMMUNIT...
MD
Michelle Downard
RESIDENT ADVOCATE
SP
Sarah Pearce
DEPUTY CITY MANAGER...
16
AJ
Adriane Juarez
Library Director
7
KF
Kenneth Fisher
RECREATION DIRECTOR
1
ED
Erik Daenitz
DIRECTOR OF ECONOMI...
2
LC
Luke Cartin
ENVIRONMENTAL SUSTA...
1
MM
Marissa Marleau
EXECUTIVE ASSISTANT...
JM
Jennifer McGrath
DEPUTY CITY MANAGER...
5
AA
Amanda Angevine
ICE GENERAL MANAGER
7
CM
Clint McAffee
PUBLIC UTILITIES DI...
10
VR
Vaughn Robinson
GOLF COURSE MANAGER
21

SP
Sarah Pearce
DEPUTY CITY MANAGER - INTERNAL SERVICES

16

MK
Michelle Kellogg
CITY RECORDER

PT
Paige Thomas-Galv...
ANALYST II - EXECUT...

SR
Scott Robertson
IT & CUSTOMER SERVI...
11

LJ
Linda Jager
COMMUNITY ENGAGEMEN...
5

JB
Jed Briggs
BUDGET & STRATEGIC ...
5

MF
Mindy Finlinson
FINANCE MANAGER
5

MM
MIKE McComb
EMERGENCY MANAGER

JD
Jenny Diersen
SPECIAL EVENTS MANA...
6

SM
Sarah Mangano
HUMAN RESOURCES DIR...
4

HD
Heinrich Deters
PROPERTY TRAILS & O...
5

BJ
Benjamin Johnson
FINANCE ADMINISTRAT...

DL
Dennis Leatham
TRANSPORTATION OPER...

FW
Franklin Williams
ITS PROGRAM MANAGER
2

JC
Julia Collins
TRANSPORTATION PLAN...
3

KF
Kim Fjeldsted
TRANSIT MANAGER
9

Jonathan Wasden
PARKING & TDM MANAG...
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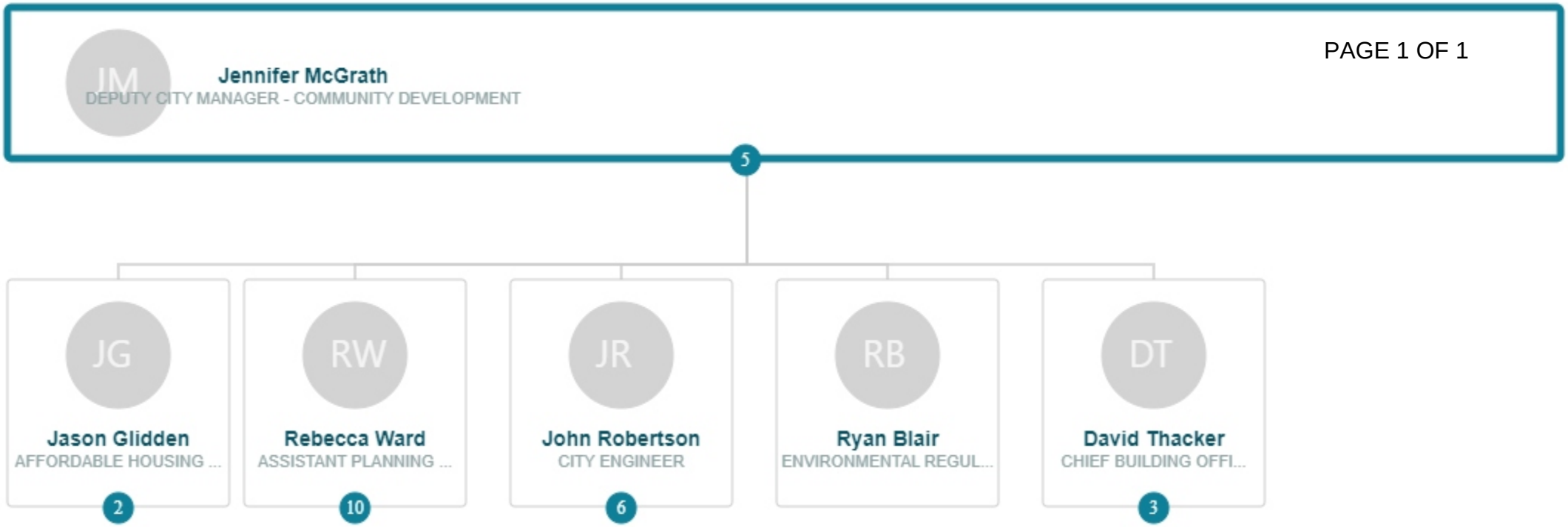
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Jennifer McGrath
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AFFORDABLE HOUSING ...
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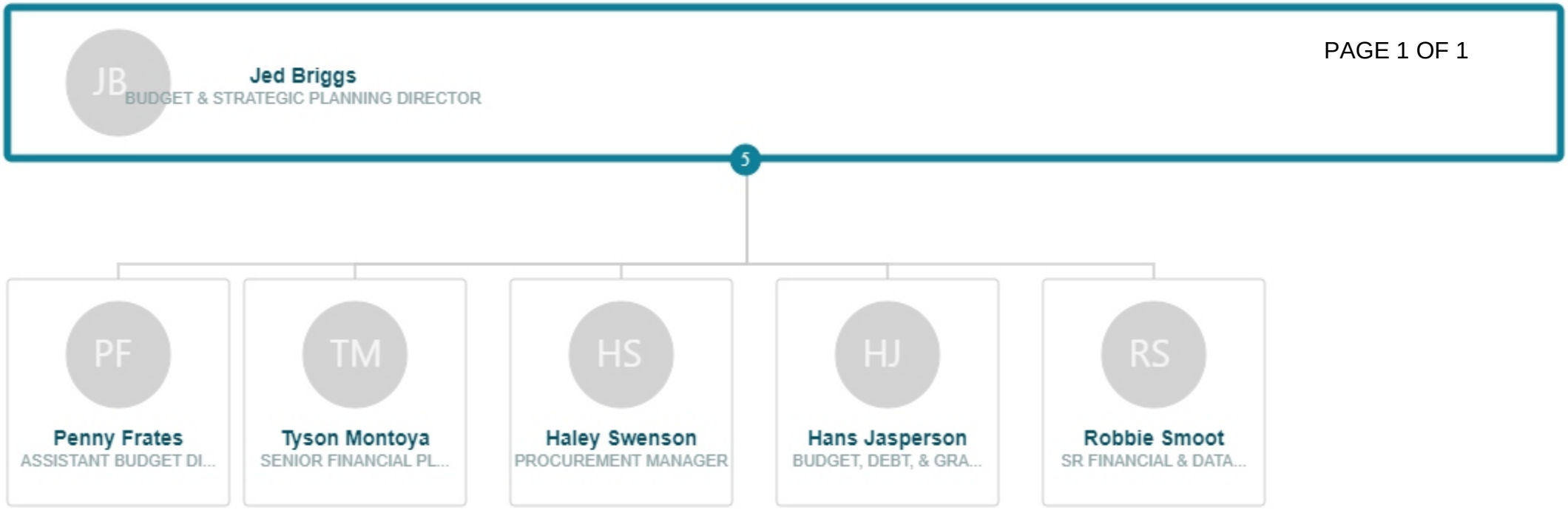
RW
Rebecca Ward
ASSISTANT PLANNING ...
10
JR
John Robertson
CITY ENGINEER
6
RB
Ryan Blair
ENVIRONMENTAL REGUL...
DT
David Thacker
CHIEF BUILDING OFFI...
3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Jed Briggs
BUDGET & STRATEGIC PLANNING DIRECTOR
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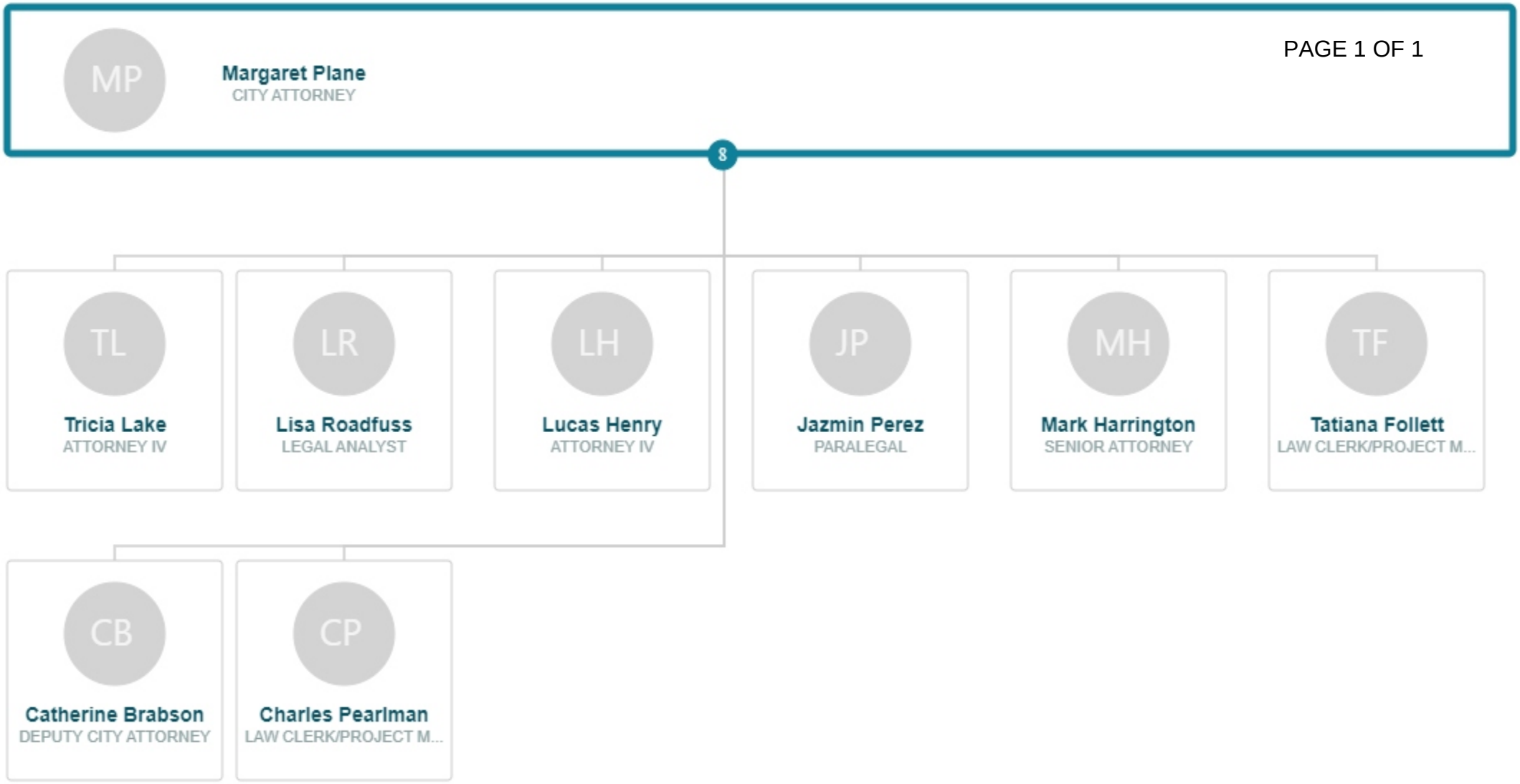
PF
Penny Frates
ASSISTANT BUDGET DI...
TM
Tyson Montoya
SENIOR FINANCIAL PL...
HS
Haley Swenson
PROCUREMENT MANAGER
HJ
Hans Jasperson
BUDGET, DEBT, & GRA...
RS
Robbie Smoot
SR FINANCIAL & DATA...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CITY ATTORNEY
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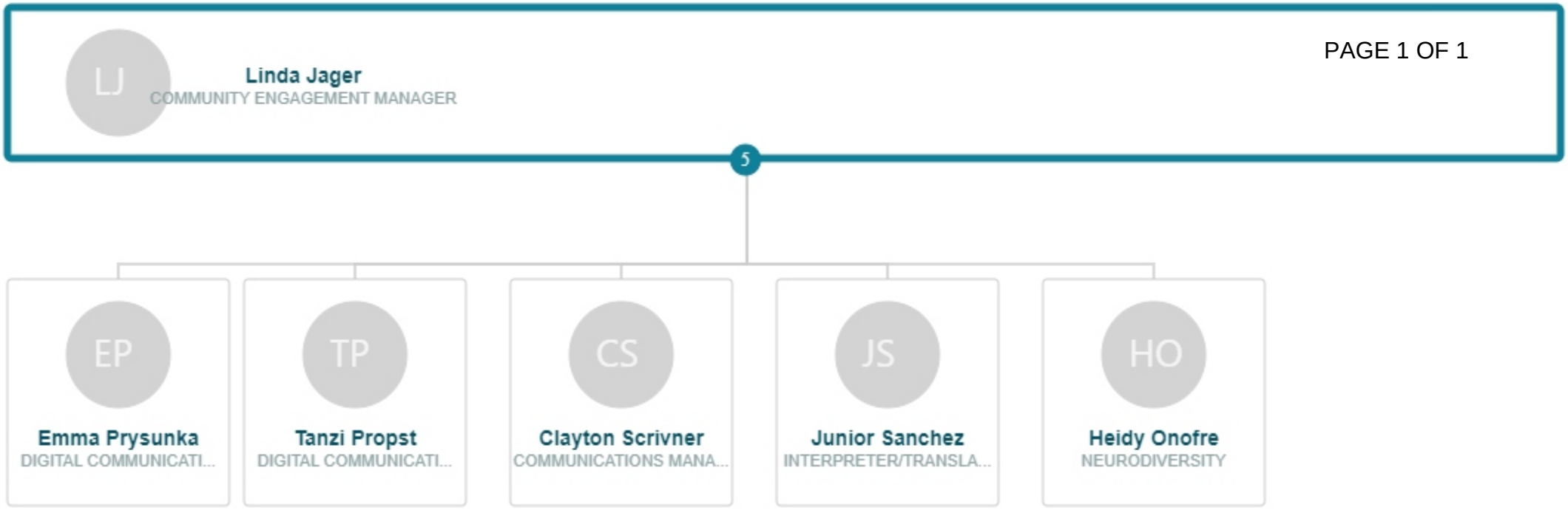
TL
Tricia Lake
ATTORNEY IV
LR
Lisa Roadfuss
LEGAL ANALYST
LH
Lucas Henry
ATTORNEY IV
JP
Jazmin Perez
PARALEGAL
MH
Mark Harrington
SENIOR ATTORNEY
TF
Tatiana Follett
LAW CLERK/PROJECT M...
CB
Catherine Brabson
DEPUTY CITY ATTORNEY
CP
Charles Pearlman
LAW CLERK/PROJECT M...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Linda Jager
COMMUNITY ENGAGEMENT MANAGER
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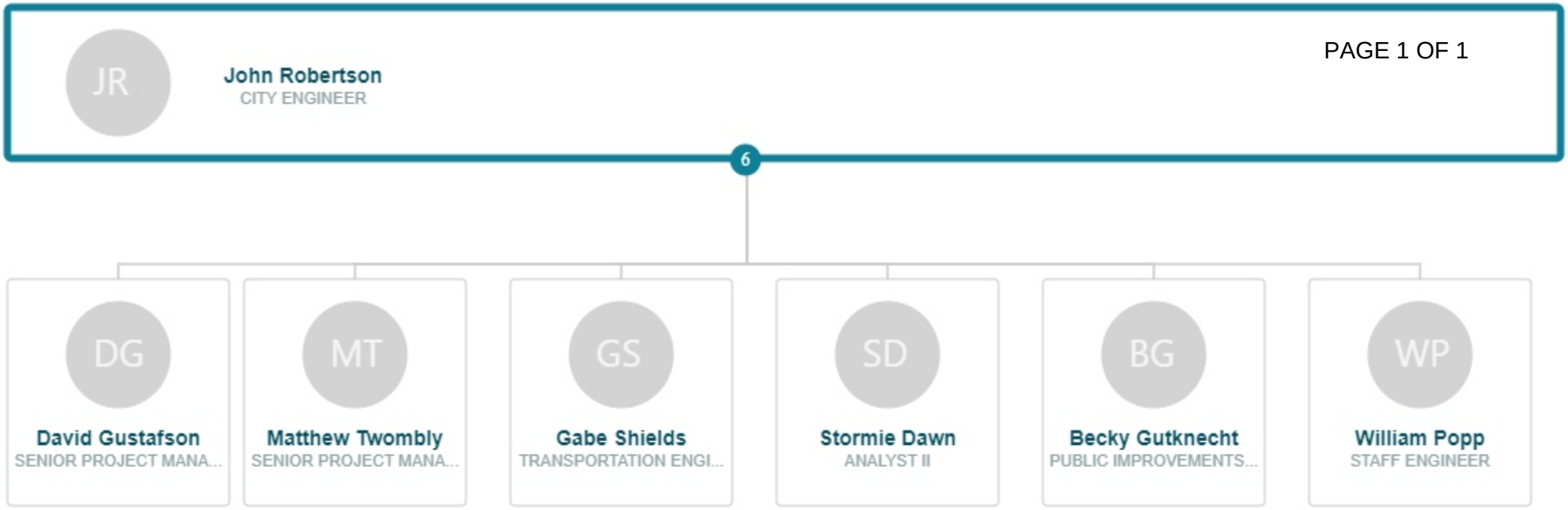
EP
Emma Prysunka
DIGITAL COMMUNICATI...
TP
Tanzi Propst
DIGITAL COMMUNICATI...
CS
Clayton Scrivner
COMMUNICATIONS MANA...
JS
Junior Sanchez
INTERPRETER/TRANSLA...
HO
Heidy Onofre
NEURODIVERSITY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John Robertson
CITY ENGINEER
6
DG
David Gustafson
SENIOR PROJECT MANA...
MT
Matthew Twombly
SENIOR PROJECT MANA...
GS
Gabe Shields
TRANSPORTATION ENGI...
SD
Stormie Dawn
ANALYST II
BG
Becky Gutknecht
PUBLIC IMPROVEMENTS...
WP
William Popp
STAFF ENGINEER

JD

Jenny Diersen
SPECIAL EVENTS MANAGER

6

Stephanie Valdez
ANALYST I - COMMUNI...

CP

Christopher Phinn...
EVENT COORDINATOR

LE

Luis Enrique Ugaz
SPECIAL EVENTS ASSI...

JL

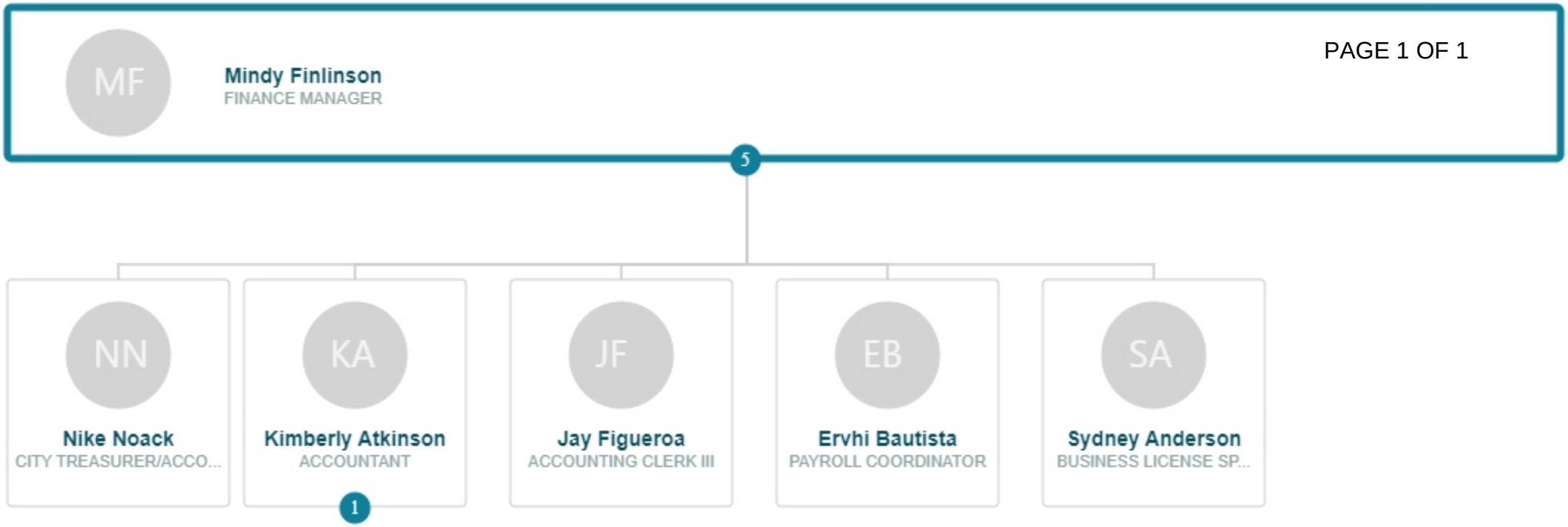
Josephina Lealait...
SPECIAL EVENTS ASSI...

ES

Elizabeth Stephen
SPECIAL EVENTS ASSI...

HW

Heather Weinstock
EVENT COORDINATOR


MF
Mindy Finlinson
FINANCE MANAGER
5
NN
Nike Noack
CITY TREASURER/ACCO...
KA
Kimberly Atkinson
ACCOUNTANT
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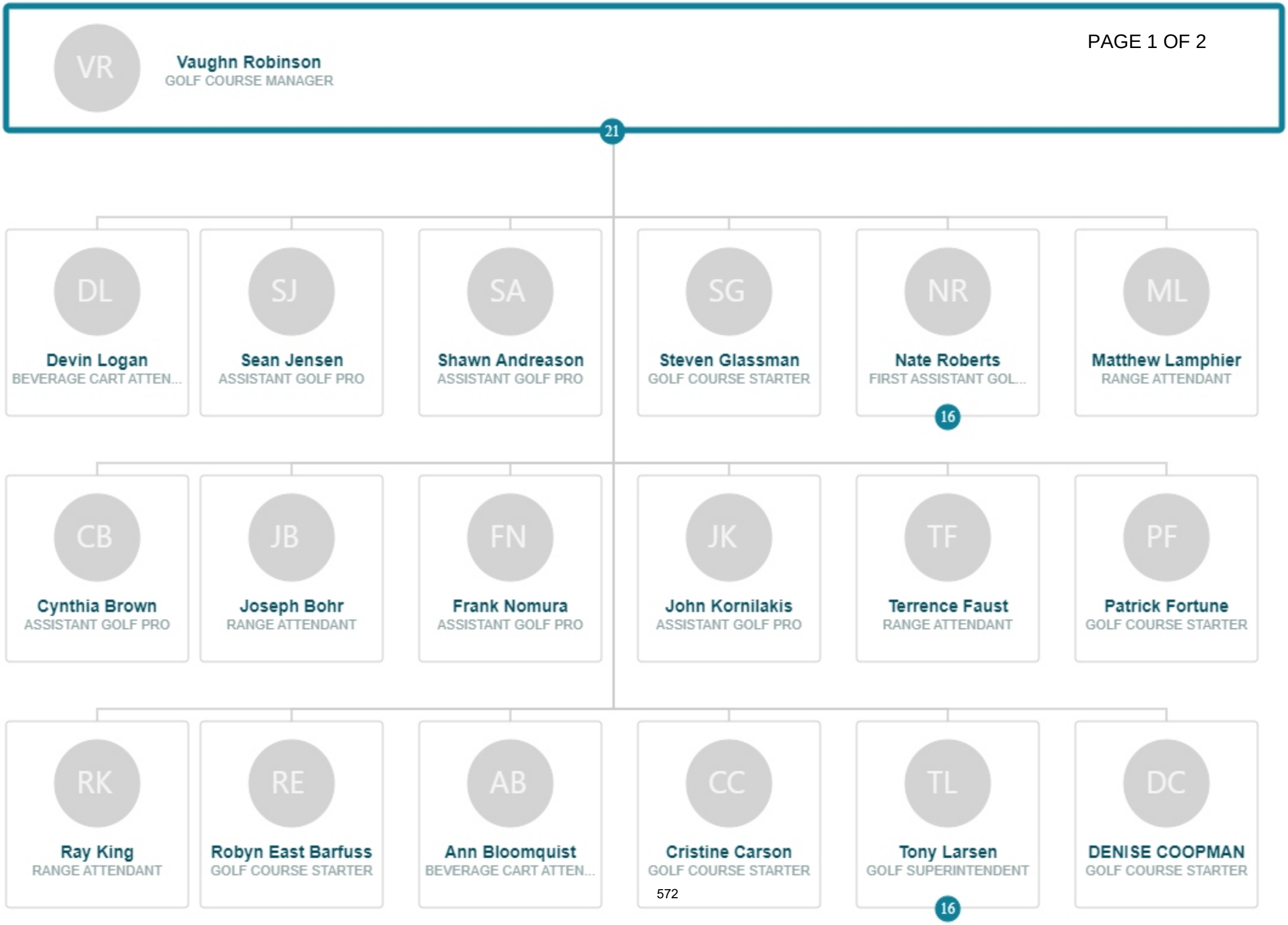
JF
Jay Figueroa
ACCOUNTING CLERK III
EB
Ervhi Bautista
PAYROLL COORDINATOR
SA
Sydney Anderson
BUSINESS LICENSE SP...


VR
Vaughn Robinson
GOLF COURSE MANAGER
21
DL
Devin Logan
BEVERAGE CART ATTEN...
SJ
Sean Jensen
ASSISTANT GOLF PRO
SA
Shawn Andreason
ASSISTANT GOLF PRO
SG
Steven Glassman
GOLF COURSE STARTER
NR
Nate Roberts
FIRST ASSISTANT GOL...
16
ML
Matthew Lamphier
RANGE ATTENDANT
CB
Cynthia Brown
ASSISTANT GOLF PRO
JB
Joseph Bohr
RANGE ATTENDANT
FN
Frank Nomura
ASSISTANT GOLF PRO
JK
John Kornilakis
ASSISTANT GOLF PRO
TF
Terrence Faust
RANGE ATTENDANT
PF
Patrick Fortune
GOLF COURSE STARTER
RK
Ray King
RANGE ATTENDANT
RE
Robyn East Barfuss
GOLF COURSE STARTER
AB
Ann Bloomquist
BEVERAGE CART ATTEN...
CC
Cristine Carson
GOLF COURSE STARTER
TL
Tony Larsen
GOLF SUPERINTENDENT
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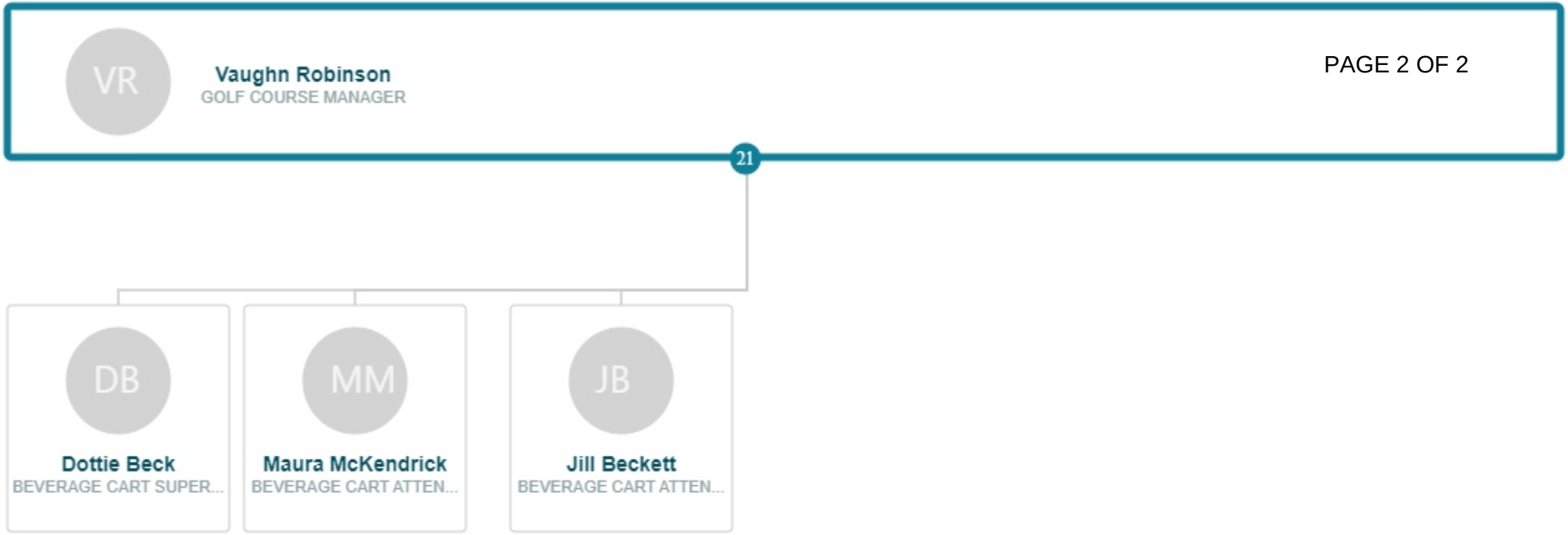
DC
DENISE COOPMAN
GOLF COURSE STARTER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Vaughn Robinson
GOLF COURSE MANAGER
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DB
Dottie Beck
BEVERAGE CART SUPER...
MM
Maura McKendrick
BEVERAGE CART ATTEN...
JB
Jill Beckett
BEVERAGE CART ATTEN...

JG
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RS
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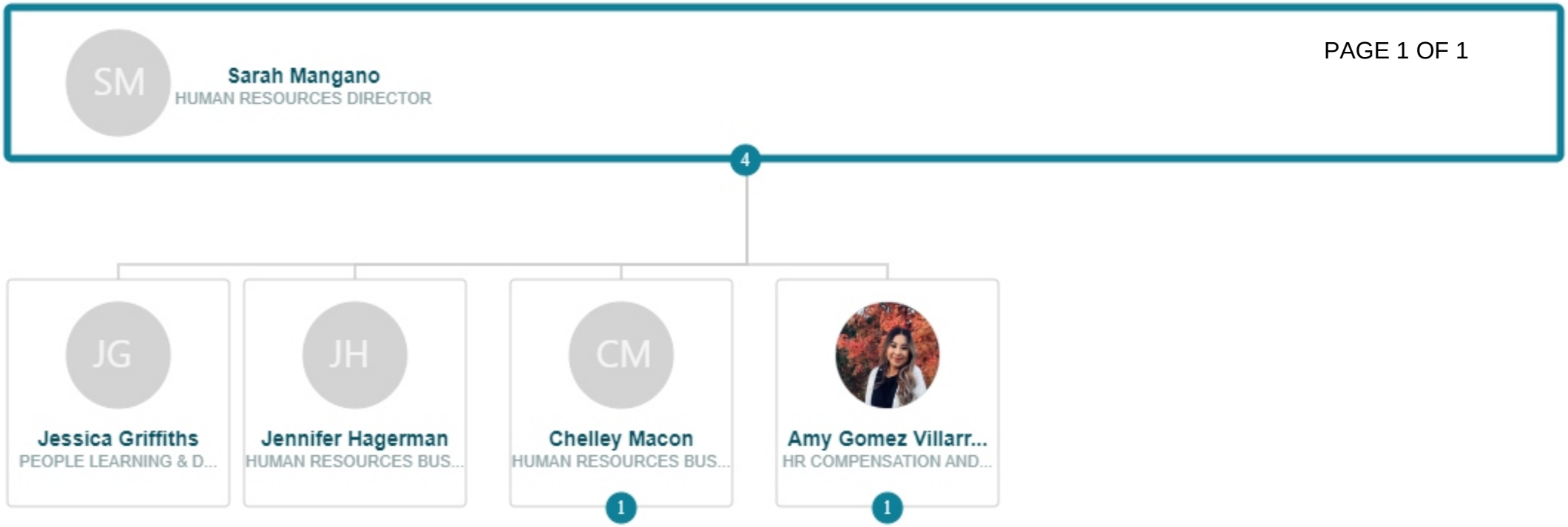
B
Browne
AFFORDABLE HOUSING ...


SM
Sarah Mangano
HUMAN RESOURCES DIRECTOR
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JG
Jessica Griffiths
PEOPLE LEARNING & D...
JH
Jennifer Hagerman
HUMAN RESOURCES BUS...
CM
Chelley Macon
HUMAN RESOURCES BUS...
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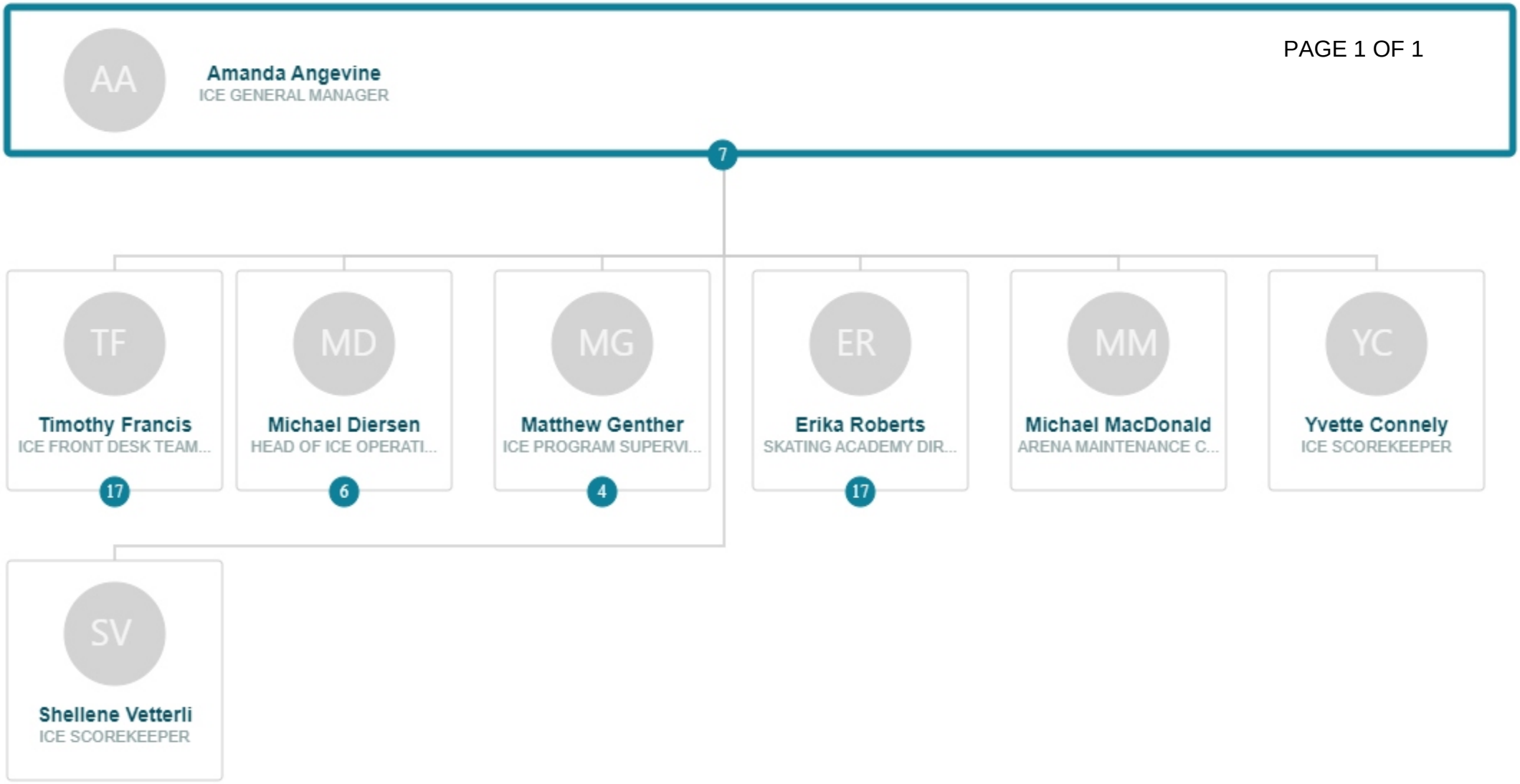
Amy Gomez Villarr...
HR COMPENSATION AND...
1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Amanda Angevine
ICE GENERAL MANAGER
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TF
Timothy Francis
ICE FRONT DESK TEAM...
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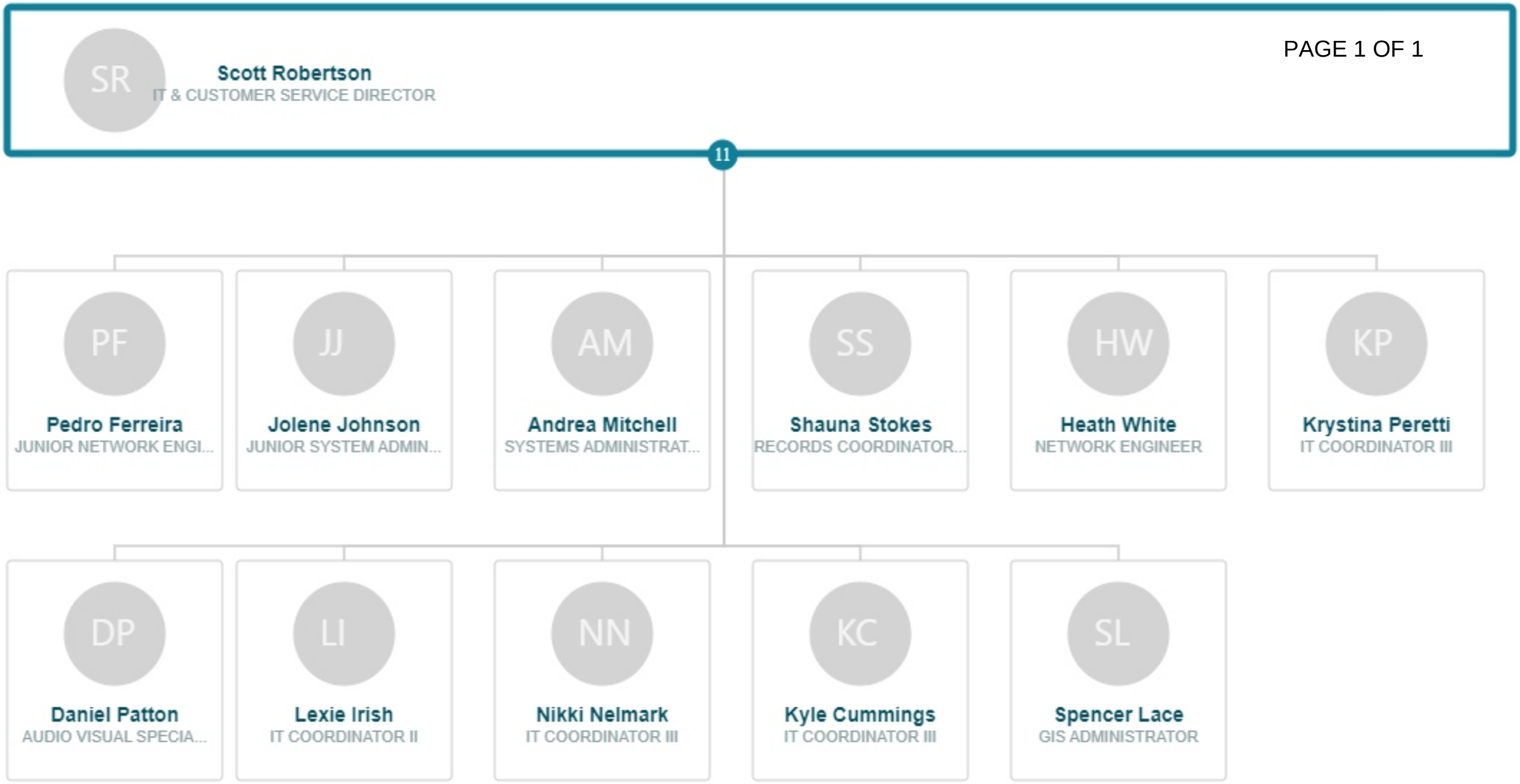
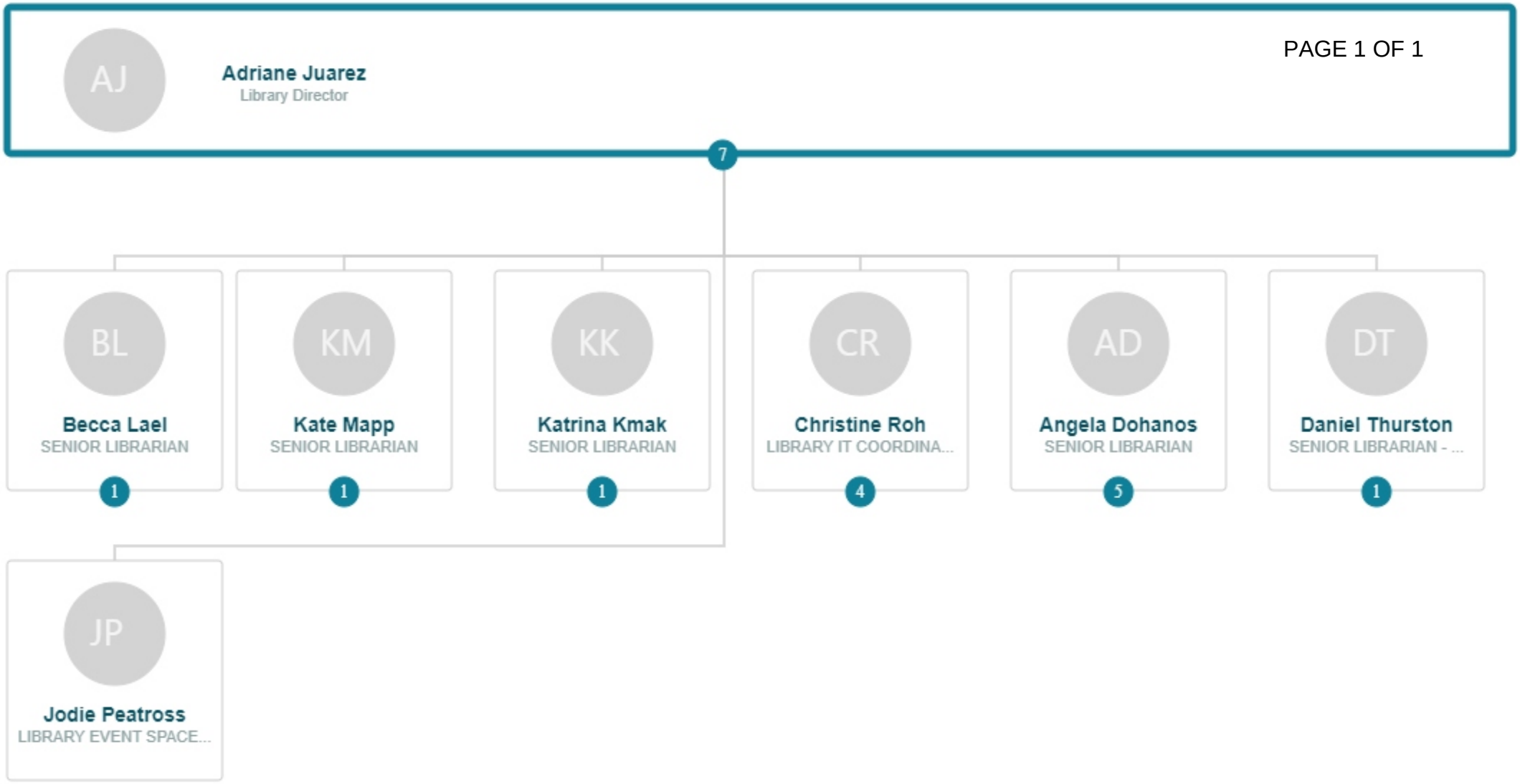
MD
Michael Diersen
HEAD OF ICE OPERATI...
6
MG
Matthew Genther
ICE PROGRAM SUPERVI...
4
ER
Erika Roberts
SKATING ACADEMY DIR...
17
MM
Michael MacDonald
ARENA MAINTENANCE C...
YC
Yvette Connely
ICE SCOREKEEPER
SV
Shellene Vetterli
ICE SCOREKEEPER


SR
Scott Robertson
IT & CUSTOMER SERVICE DIRECTOR
11
PF
Pedro Ferreira
JUNIOR NETWORK ENGI...
JJ
Jolene Johnson
JUNIOR SYSTEM ADMIN...
AM
Andrea Mitchell
SYSTEMS ADMINISTRAT...
SS
Shauna Stokes
RECORDS COORDINATOR...
HW
Heath White
NETWORK ENGINEER
KP
Krystina Peretti
IT COORDINATOR III
DP
Daniel Patton
AUDIO VISUAL SPECIA...
LI
Lexie Irish
IT COORDINATOR II
NN
Nikki Nelmark
IT COORDINATOR III
KC
Kyle Cummings
IT COORDINATOR III
SL
Spencer Lace
GIS ADMINISTRATOR


AJ
Adriane Juarez
Library Director
7
BL
Becca Lael
SENIOR LIBRARIAN
1
KM
Kate Mapp
SENIOR LIBRARIAN
1
KK
Katrina Kmak
SENIOR LIBRARIAN
1
CR
Christine Roh
LIBRARY IT COORDINA...
4
AD
Angela Dohanos
SENIOR LIBRARIAN
5
DT
Daniel Thurston
SENIOR LIBRARIAN - ...
1
JP
Jodie Peatross
LIBRARY EVENT SPACE...

Jonathan Wasden
PARKING & TDM MANAGER

1

DC

David Capson
PARKING & TDM SUPER...

10

DC

David Capson
PARKING & TDM SUPERVISOR

10

AL
Andrew Lovington
PARKING MAINTENANCE...

AP
Alexa Packard
CUSTOMER SERVICE AN...

HB
Henry Berner
PARKING & TDM OFFIC...

JY
Jeffery Yang
LEAD PARKING & TDM ...

JB
John Bartz
PARKING & TDM OFFIC...

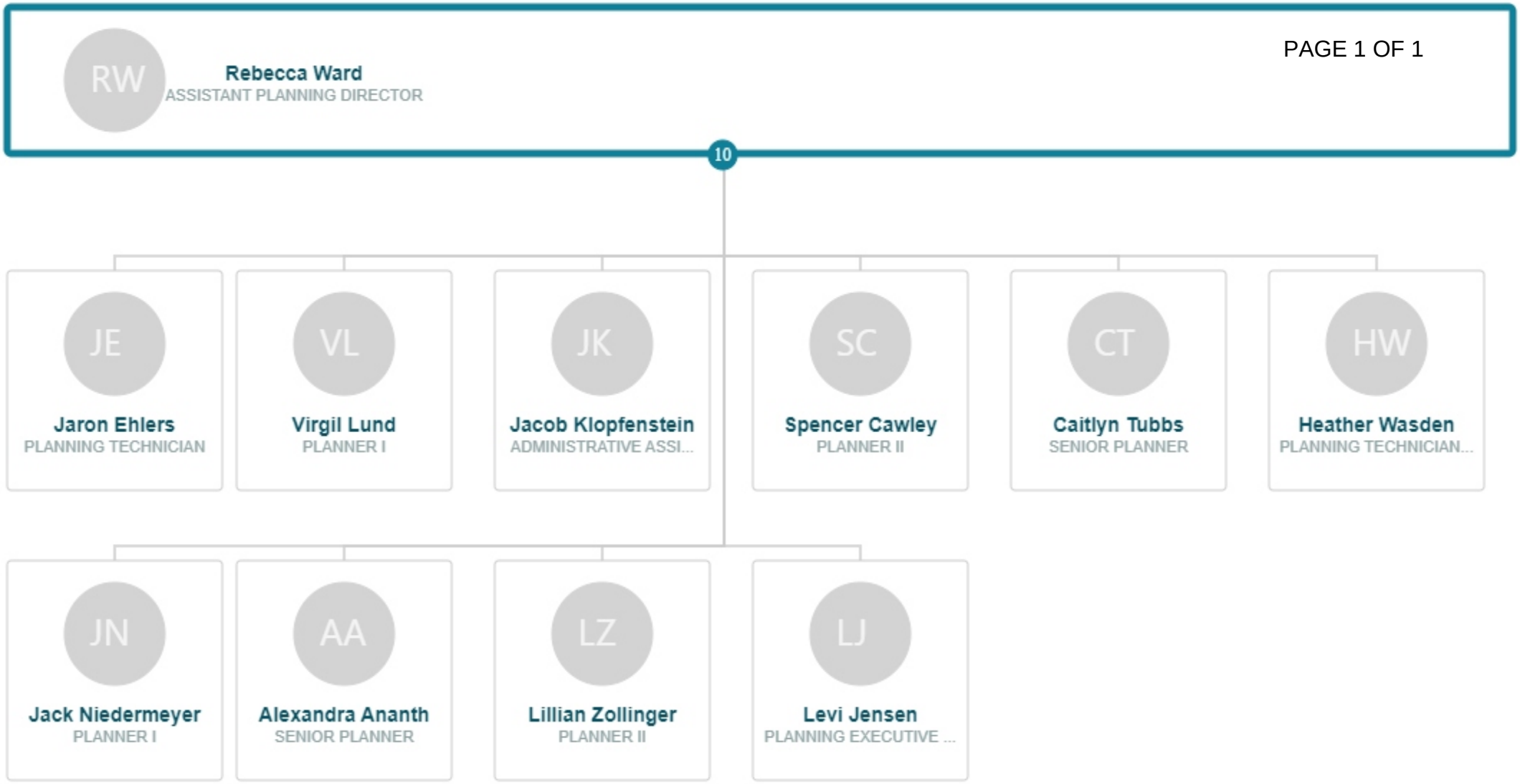
MG
Melissa Gready
CUSTOMER SERVICE AN...

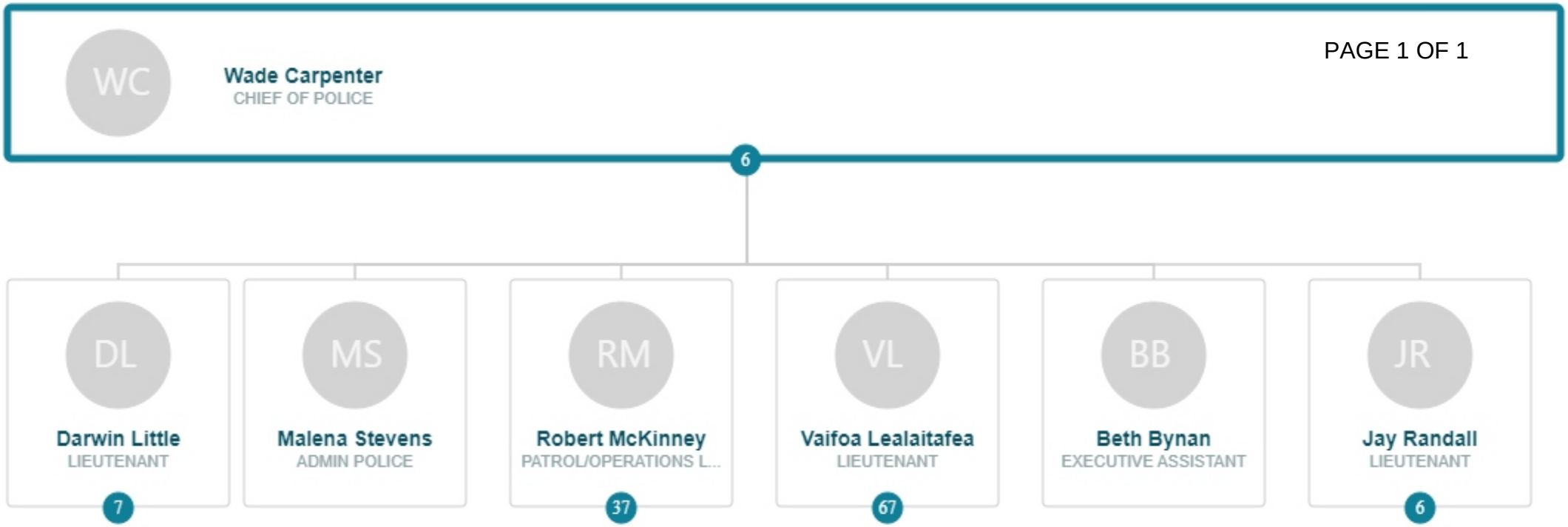
Staci Goldsberry
PARKING & TDM OFFIC...

TF
Travis Fuller
PARKING & TDM OFFIC...

JR
Jennifer Ruiz
PARKING & TDM OFFIC...

AM
Agustina Mendia
CUSTOMER SERVICE AN...


RW
Rebecca Ward
ASSISTANT PLANNING DIRECTOR
10
JE
Jaron Ehlers
PLANNING TECHNICIAN
VL
Virgil Lund
PLANNER I
JK
Jacob Klopfenstein
ADMINISTRATIVE ASSI...
SC
Spencer Cawley
PLANNER II
CT
Caitlyn Tubbs
SENIOR PLANNER
HW
Heather Wasden
PLANNING TECHNICIAN...
JN
Jack Niedermeyer
PLANNER I
AA
Alexandra Ananth
SENIOR PLANNER
LZ
Lillian Zollinger
PLANNER II
LJ
Levi Jensen
PLANNING EXECUTIVE ...


WC
Wade Carpenter
CHIEF OF POLICE
6
DL
Darwin Little
LIEUTENANT
7
MS
Malena Stevens
ADMIN POLICE
RM
Robert McKinney
PATROL/OPERATIONS L...
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VL
Vaifoa Lealaitafea
LIEUTENANT
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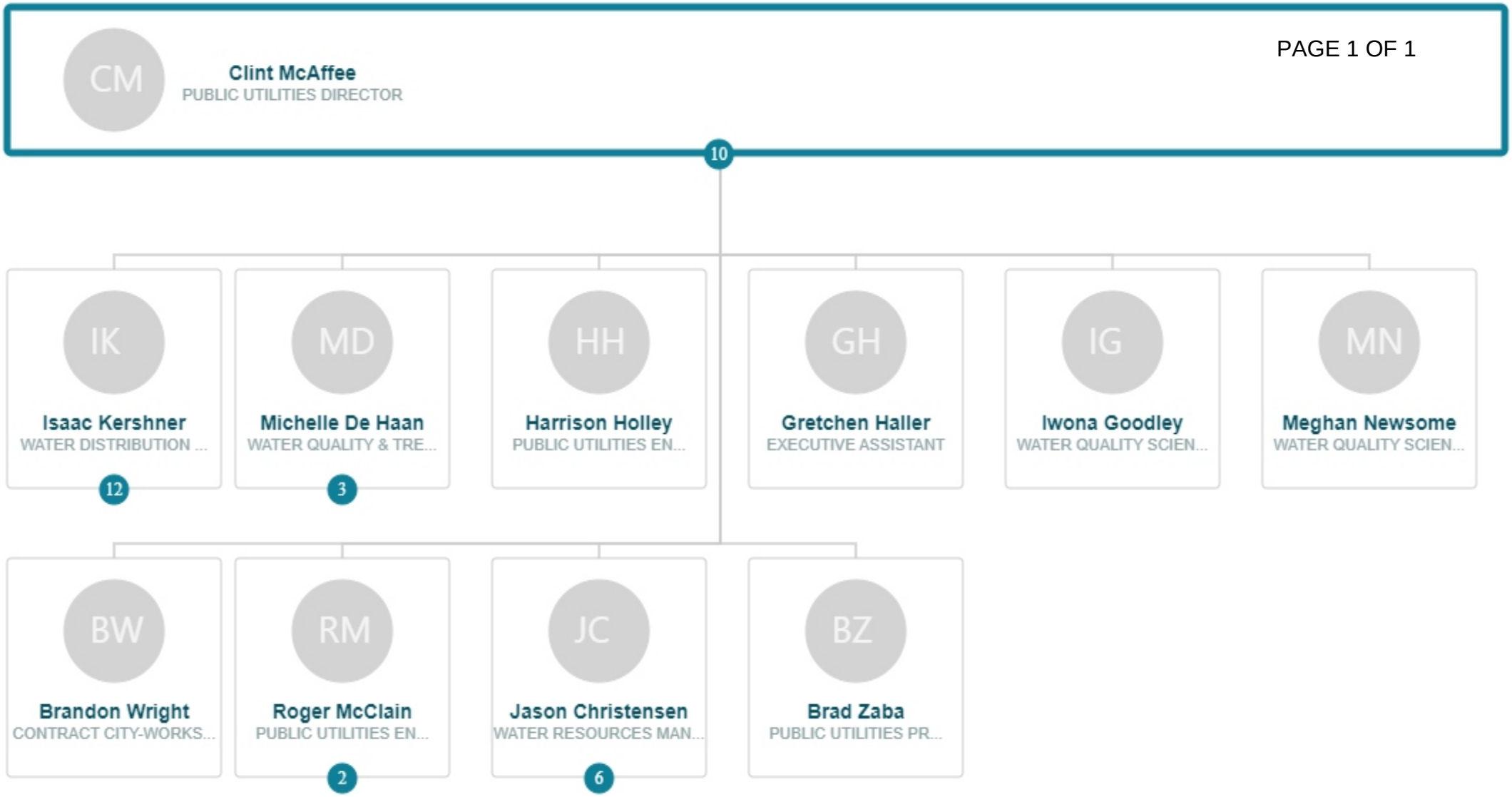
BB
Beth Bynan
EXECUTIVE ASSISTANT
JR
Jay Randall
LIEUTENANT
6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Clint McAffee
PUBLIC UTILITIES DIRECTOR
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IK
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WATER DISTRIBUTION ...
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MD
Michelle De Haan
WATER QUALITY & TRE...
3
HH
Harrison Holley
PUBLIC UTILITIES EN...
GH
Gretchen Haller
EXECUTIVE ASSISTANT
IG
Iwona Goodley
WATER QUALITY SCIEN...
MN
Meghan Newsome
WATER QUALITY SCIEN...
BW
Brandon Wright
CONTRACT CITY-WORKS...
RM
Roger McClain
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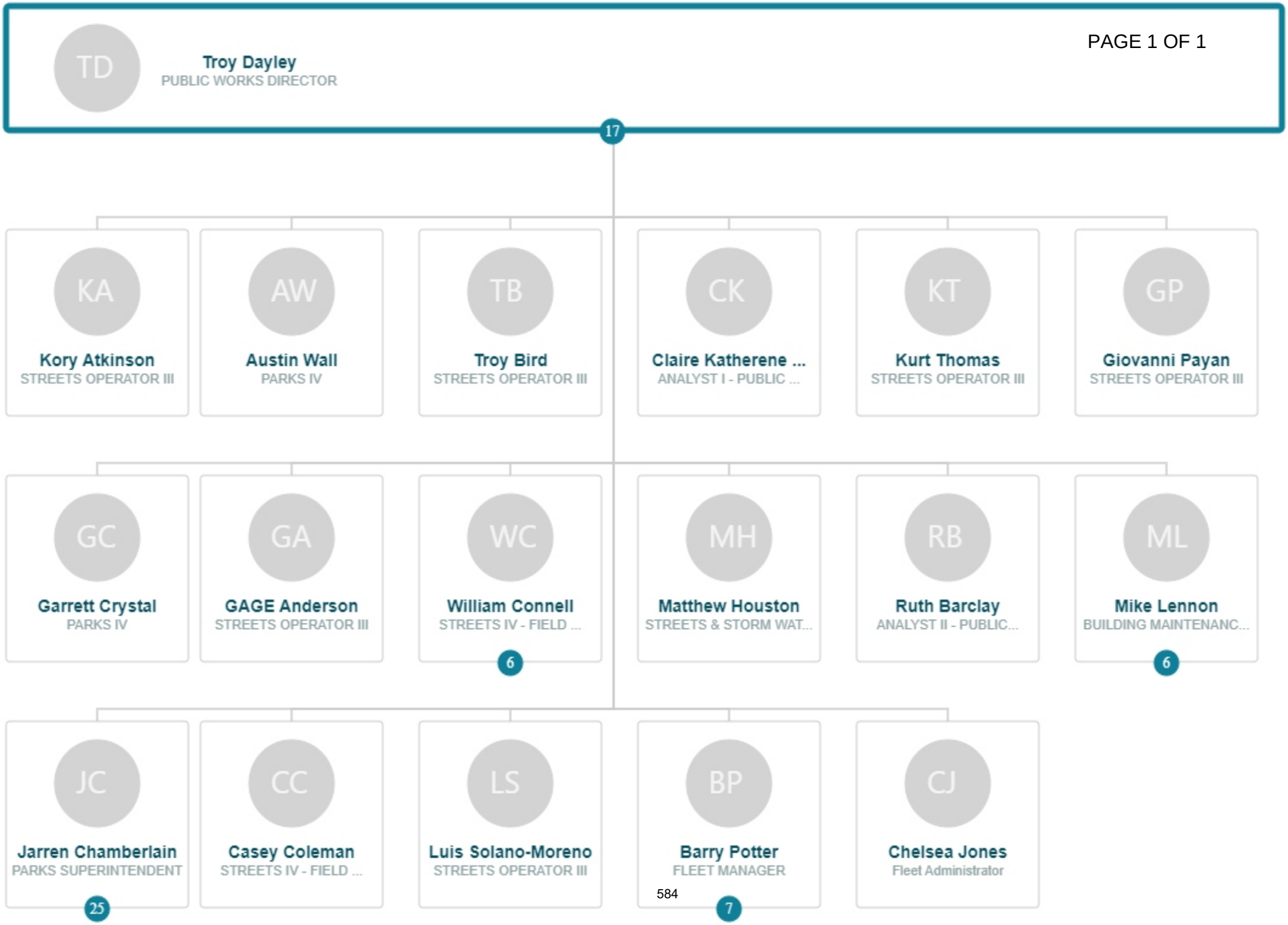
Jason Christensen
WATER RESOURCES MAN...
6
BZ
Brad Zaba
PUBLIC UTILITIES PR...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PUBLIC WORKS DIRECTOR
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KA
Kory Atkinson
STREETS OPERATOR III
AW
Austin Wall
PARKS IV
TB
Troy Bird
STREETS OPERATOR III
CK
Claire Katherene ...
ANALYST I - PUBLIC ...
KT
Kurt Thomas
STREETS OPERATOR III
GP
Giovanni Payan
STREETS OPERATOR III
GC
Garrett Crystal
PARKS IV
GA
GAGE Anderson
STREETS OPERATOR III
WC
William Connell
STREETS IV - FIELD ...
6
MH
Matthew Houston
STREETS & STORM WAT...
RB
Ruth Barclay
ANALYST II - PUBLIC...
ML
Mike Lennon
BUILDING MAINTENANC...
6
JC
Jarren Chamberlain
PARKS SUPERINTENDENT
25
CC
Casey Coleman
STREETS IV - FIELD ...
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Luis Solano-Moreno
STREETS OPERATOR III
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Barry Potter
FLEET MANAGER
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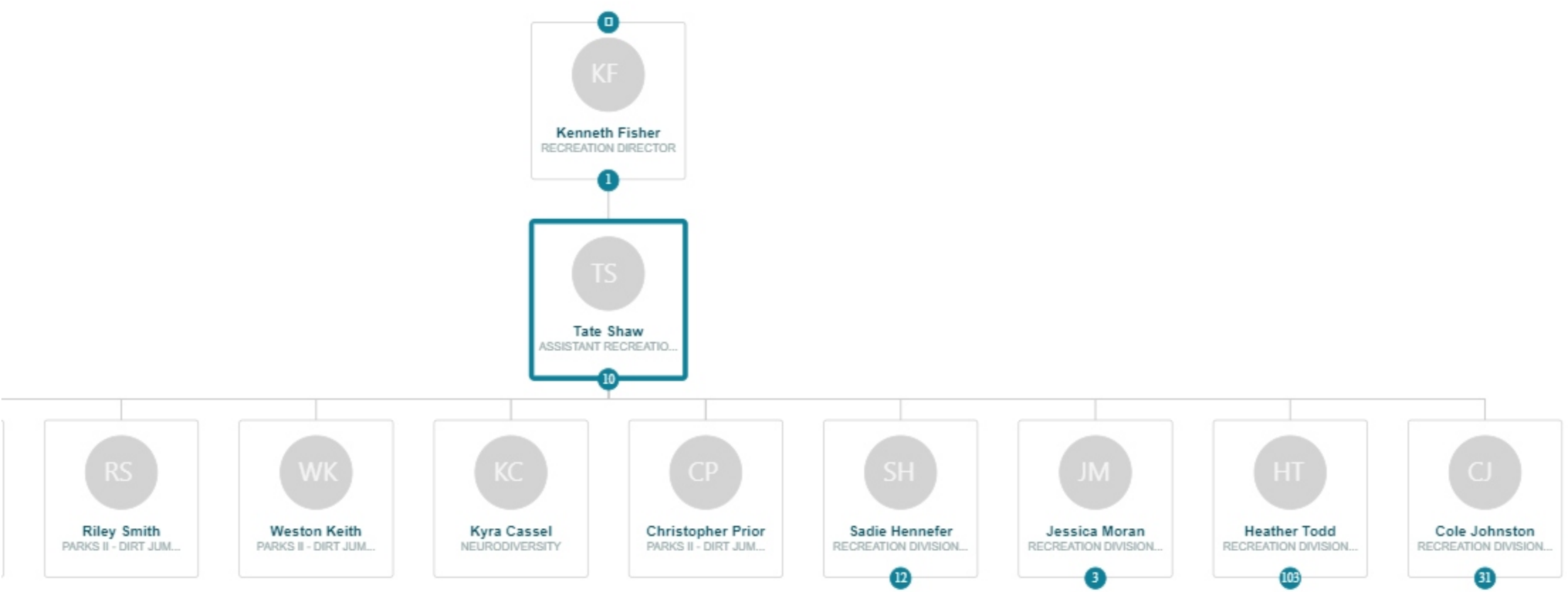
CJ
Chelsea Jones
Fleet Administrator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Kenneth Fisher
RECREATION DIRECTOR
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TS
Tate Shaw
ASSISTANT RECREATIO...
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RS
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PARKS II - DIRT JUM...
WK
Weston Keith
PARKS II - DIRT JUM...
KC
Kyra Cassel
NEURODIVERSITY
CP
Christopher Prior
PARKS II - DIRT JUM...
SH
Sadie Hennefer
RECREATION DIVISION...
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JM
Jessica Moran
RECREATION DIVISION...
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HT
Heather Todd
RECREATION DIVISION...
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CJ
Cole Johnston
RECREATION DIVISION...
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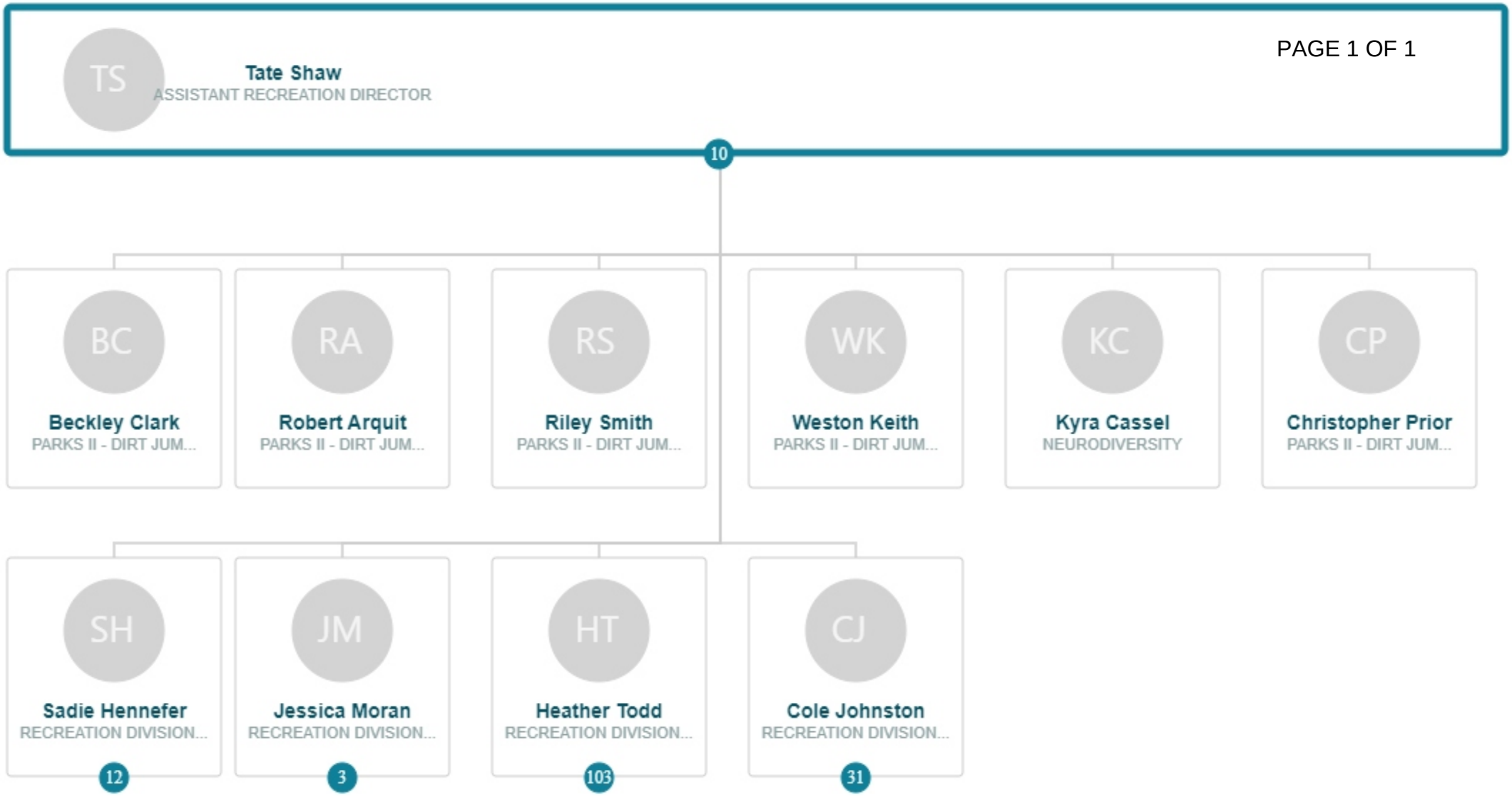
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Tate Shaw
ASSISTANT RECREATION DIRECTOR
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Beckley Clark
PARKS II - DIRT JUM...
RA
Robert Arquit
PARKS II - DIRT JUM...
RS
Riley Smith
PARKS II - DIRT JUM...
WK
Weston Keith
PARKS II - DIRT JUM...
KC
Kyra Cassel
NEURODIVERSITY
CP
Christopher Prior
PARKS II - DIRT JUM...
SH
Sadie Hennefer
RECREATION DIVISION...
12
JM
Jessica Moran
RECREATION DIVISION...
3
HT
Heather Todd
RECREATION DIVISION...
103
CJ
Cole Johnston
RECREATION DIVISION...
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LC
Luke Cartin
ENVIRONMENTAL SUSTAINABILITY MANAGER
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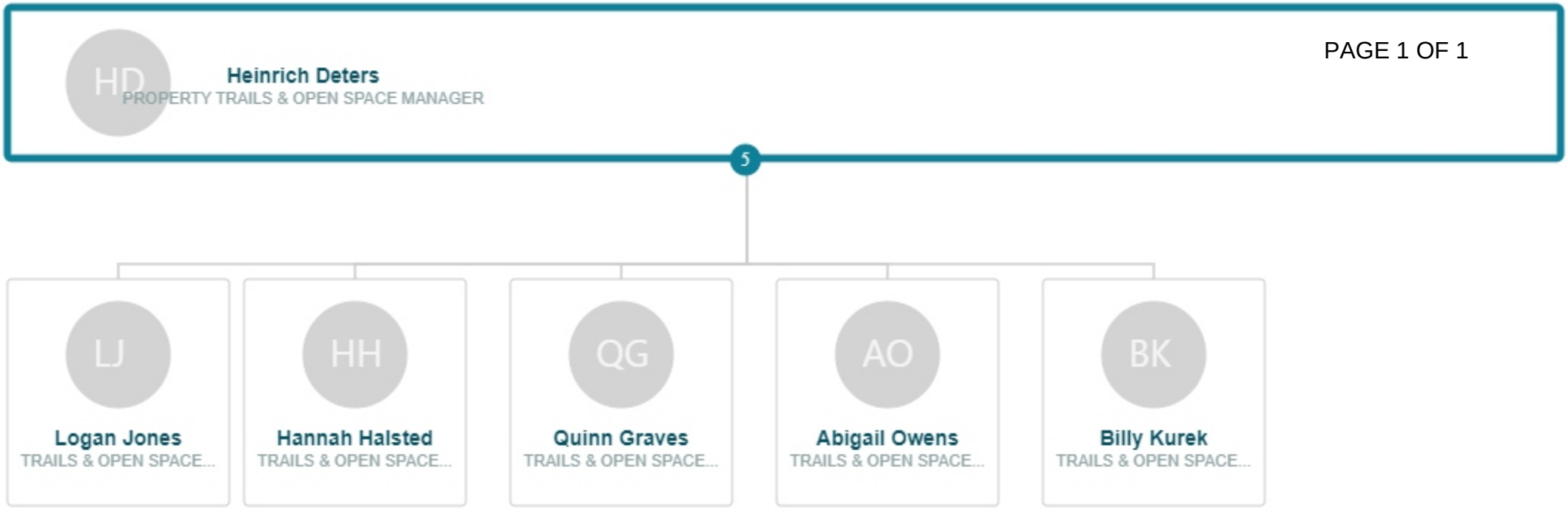
CP
Celia Peterson
ENVIRONMENTAL PROJE...
1


HD
Heinrich Deters
PROPERTY TRAILS & OPEN SPACE MANAGER
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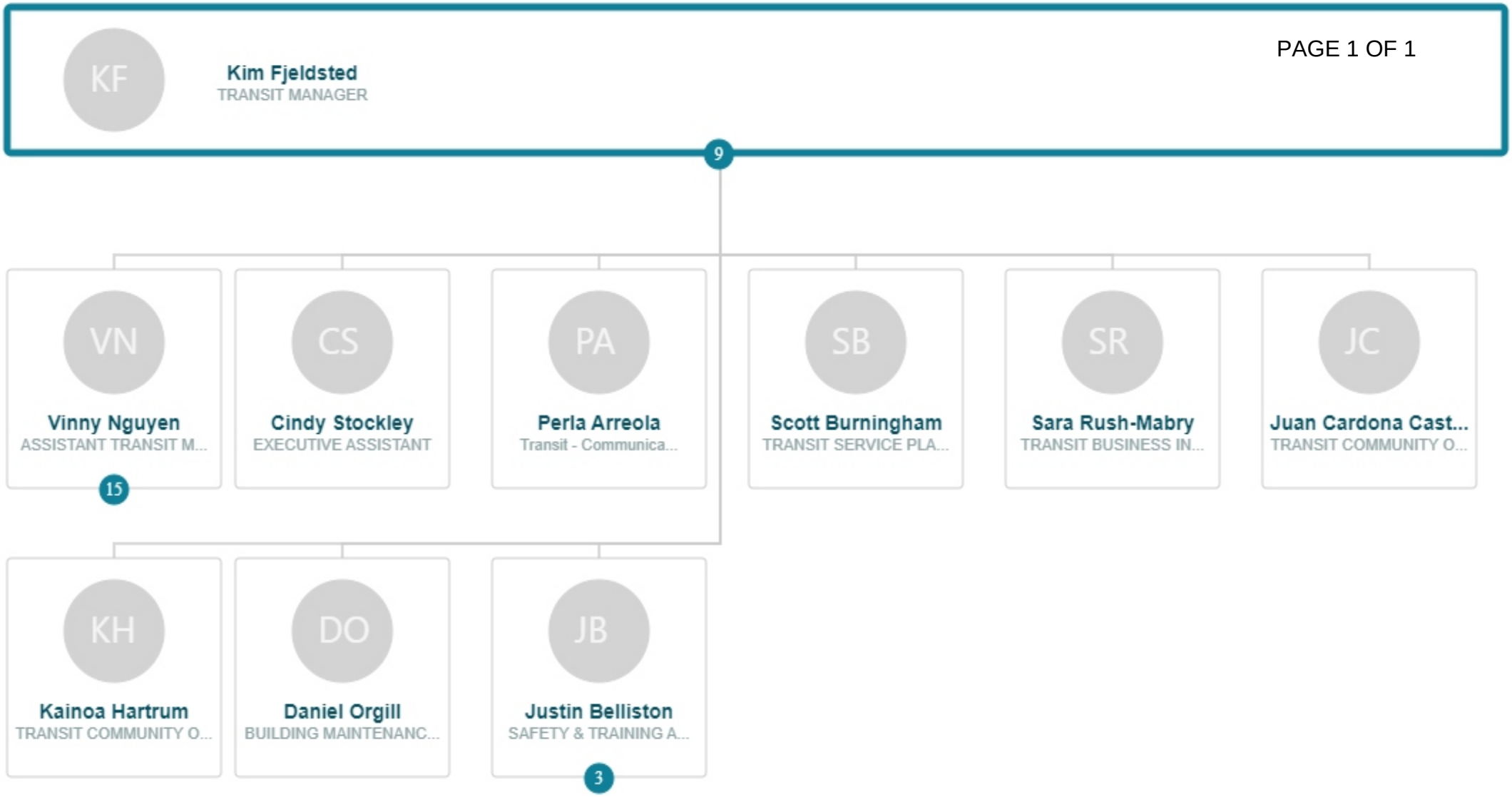
LJ
Logan Jones
TRAILS & OPEN SPACE...
HH
Hannah Halsted
TRAILS & OPEN SPACE...
QG
Quinn Graves
TRAILS & OPEN SPACE...
AO
Abigail Owens
TRAILS & OPEN SPACE...
BK
Billy Kurek
TRAILS & OPEN SPACE...


KF
Kim Fjeldsted
TRANSIT MANAGER
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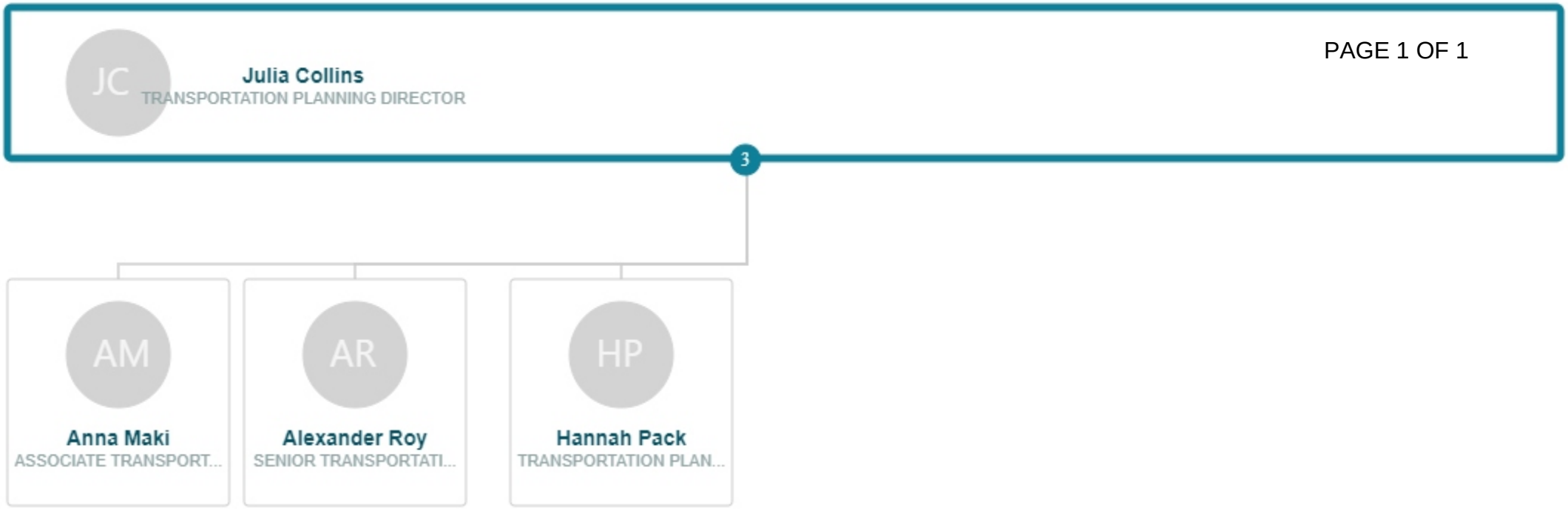
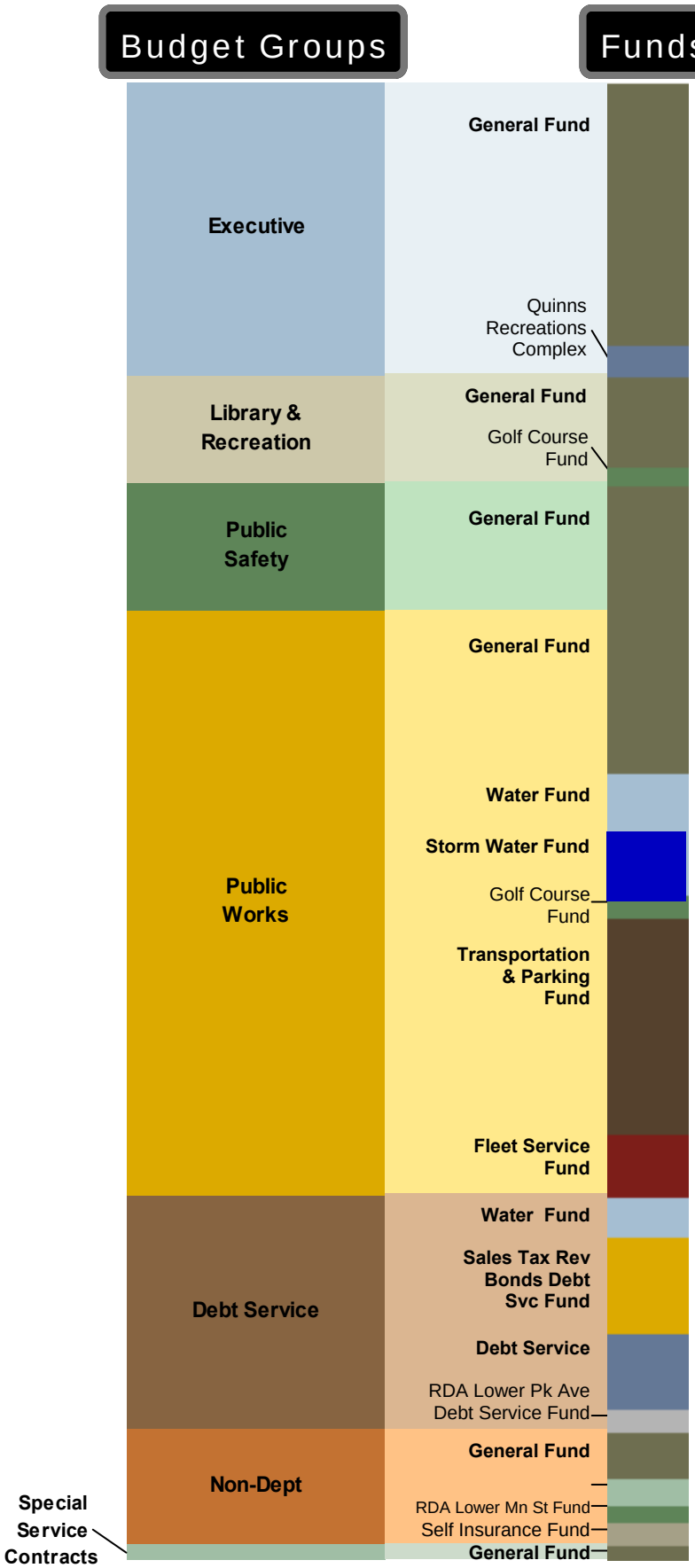
VN
Vinny Nguyen
ASSISTANT TRANSIT M...
15
CS
Cindy Stockley
EXECUTIVE ASSISTANT
PA
Perla Arreola
Transit - Communica...
SB
Scott Burningham
TRANSIT SERVICE PLA...
SR
Sara Rush-Mabry
TRANSIT BUSINESS IN...
JC
Juan Cardona Cast...
TRANSIT COMMUNITY O...
KH
Kainoa Hartrum
TRANSIT COMMUNITY O...
DO
Daniel Orgill
BUILDING MAINTENANC...
JB
Justin Belliston
SAFETY & TRAINING A...
3


JC
Julia Collins
TRANSPORTATION PLANNING DIRECTOR
3
AM
Anna Maki
ASSOCIATE TRANSPORT...
AR
Alexander Roy
SENIOR TRANSPORTATI...
HP
Hannah Pack
TRANSPORTATION PLAN...


Budget Groups
Funds
Departments
Executive
General Fund
Quinns Recreations Complex
Library & Recreation
General Fund
Golf Course Fund
Public Safety
General Fund
Public Works
General Fund
Water Fund
Storm Water Fund
Golf Course Fund
Transportation & Parking Fund
Fleet Service Fund
Debt Service
Water Fund
Sales Tax Rev Bonds Debt Svc Fund
Debt Service
RDA Lower Pk Ave Debt Service Fund
Non-Dept
General Fund
RDA Lower Mn St Fund
Self Insurance Fund
General Fund
Special Service Contracts
Executive
40095—Ice Facility
40096—Fields
Lib & Rec
40092—City Recreation
40093—Tennis
40551—Library
Public Works
40091—Building Maintenance
40412—Parks and Cemetery
40421—Street Maintenance
40423—Street Lights & Signs
40424—Swede Alley Prkng Struct
Public Wo
40451—Water O
Public Works
40481—Transportation Operation
Non-Departmental
40116—Venture Fund
42170—Destination Tourism
42170—Special Meetings

Fund-Department Matrix

Relationship between funds and departments through budget groups

Executive

40352—Building Dept
40034—Budget, Debt & Grants
40011—City Council
40021—City Manager
40311—Community Develop Admin
40313—Engineering
40072—Finance
40062—Human Recourses
40023—Elections
40031—Legal
40082—IT & Customer Service
40342—Planning
40100—Community Affairs
40101—Economy
40102—Environmental & Sustain.

Lib & Rec

40571—Golf Pro Shop

Public Safety

40221—Police
40222—Drug Education
40223—State Liquor Enforcement
40231—Communication Center

rks

perations

Public Works

40455—Storm Water Ops

Public Works

40564—Golf Maintenance

Public Works

40471—Fleet Services Dept

Non-Departmental

40132—Self Insurance & Security Bond

Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

Other Funds

021 - Police Special Revenue Fund
022 - Criminal Forfeiture Restricted Account
023 - Lower Park Ave. RDA Special Revenue
024 - Main St. RDA Special Revenue Fund
031 - Capital Projects Fund
035 - Municipal Building Authority Fund
038 - Equipment Replacement Fund

RDA = Redevelopment Agency
DSF = Debt Service Fund
MBA = Municipal Building Authority